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## Annual general meeting

The Annual General Meeting of the shareholders of Lassila \& Tikanoja Ltd will be held on Tuesday, April 11, 1995, at 4 p.m. in the Savoy Restaurant, Eteläesplanadi 14, Helsinki.

Shareholders have the right to attend if they were entered by April 1, 1995 in the company shareholders' register, which is maintained by the Central Share Register of Finland Co-operative.

Shareholders whose shares have not been transferred to the book-entry securities system but who were entered in the company shareholders' register before November 1, 1993 are also entitled to attend. In such cases presentation to the AGM of share certificates or other documentation demonstrating that right of ownership to the shares has not been
transferred to the book-entry securities account is required.

Notification of attendance at the Annual General Meeting is requested by 4 p.m. on April 7, 1995 by telephone at +358-0-228 762 03/Saxbäck, or in writing to the address: Lassila \& Tikanoja Ltd, P.O.Box 33, 00101 Helsinki, Finland. Where applicable, power of attorney should be delivered by the time mentioned to the same address.

The invitation to the Annual General Meeting will be published in the newspaper Helsingin Sanomat on March 24, 1995.

Group results for 1994 were good, and also provide the foundation for future success. At present, the outlook for growth and profitability is encouraging, although the competitive environment is changing with accelerating speed. Uncertainty about the future is increasing, and this places new demands on the entire organization. Initiative, creativity, flexibility and appreciation of customers' needs are the key factors in translating good prospects into concrete success.

Group net sales rose by 15.2 per cent in 1994; all units contributed to the increase. Most of the rise in net sales was due to growth in volume, despite a strong rise in plastic raw material prices during the second half of 1994.

Profit from operations rose faster than net sales; the growth rate was 50 per cent. This achievement is the result of more efficient operations; increased net sales were achieved at relatively less cost than in 1993. Profit from operations was 10.5 per cent of net sales. The amount of capital employed was the same as in 1993. The return on invested capital was 15.8 per cent. Net financing expenses declined.

The Group's ability to meet its commitments is good, although the equity ratio could be improved. In my opinion, however, a look at the evaluation and accounting principles explained in this annual report shows that the Group is both profitable and financially sound.

All units in the Group improved their financial results on the previous year. In terms of return on investment Inka recorded the best result, JWS earned the largest profit, and Säkkiväline made the greatest improvement. Amerplast also recorded satisfactory results.

Changes clarifying and facilitating perception and assessment of the Group entity have been implemented. At the beginning of the year Amerplast Dy acquired Holdamer Dy, which owns most of the former's production premises.

During the past few years the Avardo Group has been an associated company of Lassila \& Tikanoja Ltd. As Kansallis-Osake-Pankki has exercised the right to increase its ownership based on a convertible bond, the Group's interest is now 12.9 per cent. The present situation is much better from our point of view. The Group's holding in Säkkiväline has been 77 per cent. The Group's share has been so large that no real grounds for listing Säkkiväline could be found. Consequently, it was decided on December 27, 1994 to make a public bid to the owners of Säkkiväline. The response was good, and Lassila \& Tikanoja's ownership rose to 99.07 per cent before the offer expired. We believe that prospects for a rising trend in the prices for Lassila \& Tikanoja shares have improved.

At this point I would like to take the opportunity to express my thanks to the personnel for a job well done.


## Key figures for 1994

|  | $\mathbf{1 9 9 4}$ | 1993 | Change \% |
| :--- | :--- | :--- | :--- |
| Net sales, FIM mill. | $\mathbf{1 1 6 6 . 9}$ | 1013.2 | +15.2 |
| Gross margin, FIM mill. | $\mathbf{2 3 9 . 2}$ | 192.7 | +24.1 |
| Operating profit, FIM mill. | $\mathbf{1 2 2 . 1}$ | 81.4 | +50.0 |
| Profit before extraordinary operations, FIM mill. | $\mathbf{9 0 . 2}$ | 37.7 | +139.3 |
| Return on invested capital, \% (ROI) | $\mathbf{1 5 . 8}$ | 12.2 |  |
| Earnings/share FIM (EPS) | $\mathbf{2 0 . 1 1}$ | 11.07 | +81.7 |
| Gross investment, FIM mill. | $\mathbf{1 6 3 . 4}$ | 202.0 | $\mathbf{- 1 9 . 1}$ |
| Average personnel employed | $\mathbf{2 9 1 0}$ | 2639 | +10.3 |

## Business unit operations

## FLEXIBLE PACKAGING <br> MANUFACTURE

The Amerplast Group manufactures flexible plastic packaging for industry and the retail trade. The main product lines in industrial packaging are bakery packaging, tissue paper and hygienic product packaging, frozen vegetable packaging and other form, fill and seal packaging. The main product lines in retail packaging are carrier bags, fruit and vegetable bags, freezer bags and other resealable bags and tamper-proof envelopes.

Net sales for 1994 amounted to FIM 301.3 million compared with FIM 291.3 million in 1993.

## NARROW FABRIC MANUFACTURE

The Inka Group is the largest producer of narrow fabrics and heavy webbings in the Nordic countries and the market leader in Finland in all its product lines. Thanks to improved competitiveness, the Inka Group has the potential to strengthen its market position in both Scandinavia and continental Europe. The Inka Group generated net sales of FIM 116.6 million as opposed to FIM 99.8 million in 1993.

## NONWOVEN INDUSTRY

J.W. Suominen Oy (JWS) is a leading European manufacturer of nonwoven roll goods. The company's customers are manufacturers of disposable hygiene, medical and wiping products. JWS net sales for 1994 came to FIM 355.6 million as opposed to FIM 264.5 million the previous year.

## SERVICE INDUSTRY

Säkkiväline Group's fields of operation comprise community and industrial waste management and maintenance, professional cleaning and property supervision and maintenance. It also engages in the waste management product trade. Säkkiväline operates throughout the country. With its full-service concept, Säkkiväline is the most notable of the companies in its field in Finland. Säkkiväline's net sales for 1994 totalled FIM 389.0 million compared with FIM 349.1 million a year earlier.

## LASSILA \& TIKANOJA LTD BOARD OF DIRECTORS

Jaakko Lassila, 66
D.Sc. (Econ.),

Chairman of the Board since 1970
Yrjö Niskanen, 62
M.Sc. (Econ.),

Chairman of the Boards of the Pohjola Group,
Vice Chairman of the Board since 1990
Heikki Hakala, 53
M.Sc. (Econ.),

Executive Vice President of the Repola
Corporation,
Member of the Board since 1988
Juhani Maijala, 55
B.Sc. (Econ.), LL.B.,

Managing Director of the Lassila \& Tikanoja Group, Lassila \& Tikanoja Ltd, and the Säkkiväline Group,
Member of the Board since 1983
Jukka Viinanen, 46
M.Sc. (Eng.),

Senior Executive Director of Neste Oy, Member of the Board since 1993

## MANAGEMENT OF LASSILA \& TIKANOJA LTD AND LASSILA \& TIKANOJA GROUP

Juhani Maijala, 55
B.Sc. (Econ.), LL.B.,

Managing Director of
the Lassila \& Tikanoja Group Juhani
since 1983 and of the Säkkiväline Maijala
Group since 1993
Sirkka Tuomola, 47
M.Sc. (Econ.),

Financial Director
of the Lassila \& Tikanoja Group
since 1992
Heikki Bergholm, 38
M.Sc. (Eng.),

Sirkka
Managing Director of Tuomola
J.W. Suominen Oy since 1986 and

Managing Director of the Amerplast
Group since 1990
Pentti Kulmala, 46
B.Sc. (Eng.),

Managing Director of
the Inka Group since 1992

Heikki

Bergholm

## LASSILA \& TIKANOJA LTD AUDITORS

Salmi, Virkkunen \& Helenius Oy
Authorised Public Accountants
Ilkka Haarlaa
Authorised Public Accountant
Partner in charge

| Antti Lassila | Pentti |
| :--- | :--- |
| Authorised Accountant | Kulmala |

Deputies

## Tauno Haataja

Authorised Public Accountant
Maj-Lis Lindén
B.Sc. (Econ.)

To protect, preserve and carry your products and enhance their image. Amerplast meets the needs of industry and trade with customized polyethylene and polypropylene packaging and bags.

The Amerplast Group manufactures flexible packaging for industry and the retail trade. In its operations Amerplast stresses quality, rapid delivery, customer service and cost effectiveness.

The industrial packaging division has concentrated on consumer packaging in the following main product lines: bakery packaging, tissue paper, hygienic product packaging, frozen vegetable packaging and other form, fill and seal packaging. For the retail packaging division the main lines are carrier bags, fruit and vegetable bags, deep freeze bags and other resealable bags as well as tamper-proof envelopes. Amerplast is one of the leading companies in its sector in the Nordic countries.

Demand for the products was steady throughout the year. However, a stronger Finnish mark, especially in relation to the Swedish crown, limited opportunities for export from Finland. A rapid increase in plastic raw material prices, which began in July and lasted throughout the remainder of the year, hampered operations. Efforts concentrated on maintaining profitability through correct pricing and increased efficiency. A reasonable degree of success was achieved.

Net sales in 1994 were FIM 301.3 million, or 3.5 per cent above the level for the previous year. The volume of sales calculated in tonnes - increased by 3.4 per cent. Net sales in Finland rose 7.0 per cent, in Sweden sales in crowns by 2 per cent ( -5 per cent in Finnish marks) and outside Finland and Sweden 7 per cent. Net sales from exports and international operations amounted to FIM 117.7 million or 41 per cent of the total.

Amerplast employed an average of 560 persons during 1994.

Operational profitability improved slightly over the previous year. The profit from operations was satisfactory, and the targets set were reached.
$25.6 \%$ Also, the financial results for the final four months of the year were satisfactory despite unfavourable changes in raw material prices and exchange rates.

Investments during 1994 totalled
FIM 94.5 millon. At the beginning of the year Amerplast acquired Holdamer Oy in its entirety. Holdamer owns most of Amerplast's premises. This FIM 61.4 million investment means that the buildings and liabilities of Holdamer Oy are now included in the consolidated balance sheet. Other investments amounted to FIM 33.1 million and were mainly directed to growth in multilayer film and high quality printing capacity and more efficient bag-making capacity. These investments will increase Amerplast's capacity by five per cent. Capital expenditure planned for 1995 will concentrate on improving production efficiency, especially through continued modernization of bag-welding capacity.

Amerplast's main goals are increased sales in the main product lines through
additional markets and larger market shares and by further improvements in quality and price competitiveness.

Amerplast faces greater challenges during the current financial year than a year ago. A slight increase in demand for packaging and more efficient operations by Amerplast will allow increased volume and higher profitability in 1995.


## INKA

Inka makes lifting slings, roundslings, lashing equipment and narrow fabrics in the form of meter
goods. Narrow fabrics and woven labels.
The main raw materials for Inka's
strong, reliable products are
polyester and polypropylene fibres.

The Inka Group is the leading manufacturer of narrow fabrics in the Nordic countries.

Group operations are divided into two business areas: narrow fabrics (Inka) and heavy webbings, slings and lashing equipment (Inka Sling).

In Finland Inka manufactures narrow fabrics and woven labels for the sewing industry and retail trade. The company's main market is the Nordic countries

Inka Sling concentrates on heavy webbings, lifting slings, roundslings and lashing equipment for material handling in Finland, Sweden, Holland and Germany. The products are sold in over 30 countries, Scandinavia and continental Europe being the principal markets.

Net sales by the Inka Group in 1994 amounted to FIM 116.6 million, which is 16.8 per cent more than in the previous year. The Inka Group continued to increase its market share, especially in the Nordic countries.

Group exports together with international operations amounted to FIM 69.7 million or 59.3 per cent of net sales.
The increase on the previous year was
18.3 per cent. Acquisition of Svensk Lasthantering AB in August 1993 made a sizeable contribution to the increase. Domestic net sales grew by 13.3 per cent on the previous year.

Gross investments totalled FIM 1.5 million and comprised replacement of existing plant and machinery. To increase cost effectiveness, all manufacturing of heavy webbings at Inka GmbH was transferred in January 1994 to Turku, with the company henceforth concentrating exclusively on sales and distribution in Germany. To simplify the company structure, Oy Anders Lassfolk Ab, which was formerly part of Inka's narrow fabric business, was merged with Inka Oy in December 1994, and the Norwegian sales company Inka Bånd A/S in Bergen was sold at the end of August to the operative management of the company. Inka Bånd A/S will continue sales of narrow fabrics in Norway on the previous basis.

The Group employed an average of 269 persons during the financial year.

The Inka Group's results were good. The strong rise in raw material prices that took place at the end of 1994 will require a corresponding increase in sales prices. There is scope for further profitable operations in future, particularly if the price increases do not have a significant effect on volumes.



## JWS

Polypropylene fibre is manufactured from polypropylene granulates; JWS converts the fibre into high quality nonwovens for its customers.
Nonwovens are needed as coverstock in diapers, sanitary napkins and hospital underpads and for wiping and medical/health-care products

J.W.Suominen Oy manufactures nonwoven roll goods for producers of disposable hygiene and medical products as well as for manufacturers of wiping products.

JWS nonwovens are used as coverstock for products such as baby diapers, sanitary napkins and hospital underpads, in wound care and other medical applications, in addition to moist wipes, wiping products for clean areas and solvent wipes. JWS has a strong European market position in all its product lines.

Demand for the nonwoven fabric manufactured by JWS remained good throughout the year. In addition to growing demand in Europe, demand in the United States and Asia picked up considerably. Competitiveness remained high, despite a 10 per cent increase in the FIM compared with the invoicing currencies.

$$
\text { Net sales in } 1994 \text { were }
$$

FIM 355.6 million, and represented a 34.4 per cent increase on the previous year. Exports accounted for 92 per cent of net sales, and increased 36.3 per cent. In foreign exchange the increase was even greater due to the strengthening of the FIM. JWS employed an average of 301 persons during 1994.

During the second half of 1994 there was a rapid upturn in prices for raw materials - polypropylene granulates and fibres and viscose and polyester fibres. The increases in raw material prices were offset satisfactorily by raising sales prices and productivity.

The entire increase in capacity implemented in 1992-1993 was put to use during the year. Problems related to start-up were brought under control during the first four months of the year. JWS profitability improved on the previous year along with the growth in volume, and was good.

Investments in 1994
totalled 34.4 million. The most significant projects were $\mathbf{2 0 0}$ expansion of the raw material stores $\mathbf{1 0 0}$ and opening and blending department as well as completion of the process debottlenecking
 and quality improving in web forming. At the end of 1994 it was decided to increase the fibre and nonwoven capacity by one quarter during 1994.

## 

The main areas of development in JWS operations were safety and total quality management (TQM). The competitiveness of the product range and production will be assured through a substantial R\&D effort. R\&D personnel number 28 , or 10 per cent of the total.

The outlook for 1995 is good. Growing demand for products will permit increased volumes and improvements in profitability.



## SÄKKIVÄLINE

Property supervision and maintenance, professional cleaning, community and industrial waste management and maintenance, sewer maintenance and the supply of products for waste management.
Säkkiväline is a versatile, growing company in the environmental management sector. It provides reliable and competitive services throughout the country.

Säkkiväline is a nation-wide service company. Its core areas are waste management and maintenance, professional cleaning, property supervision and maintenance and the supply of products for waste management. Waste management comprises community and industrial waste management and maintenance, sewer maintenance and fire clean-up.

The market for Säkkiväline services is growing. Local authorities, organizations and industry are turning their cleaning and property supervision and maintenance functions over to specialist companies. The Government has converted its own cleaning and property maintenance operations into a company, and thus opened an important new market. Let us hope that know-how and competitiveness will determine which company gets the contracts in this area, too. The market for waste management is also expanding as sorting and recycling generate new demand. The trade in waste management
products is also picking up after a few slow years.

Säkkiväline's market position improved in 1994. Net sales rose 11.4 per cent and a clear rise in market shares resulted. As prices are on the level of the previous year, the figures indicate an increase in volume. Net sales from waste management and maintenance rose 12.4 per cent and amounted to FIM 164.9 million. Net sales from professional cleaning services rose by 13.8 per cent and from property supervision and maintenance by 15.8 per cent. The respective volumes were FIM 132.6 million and 56.3 million.
$33,0 \%$
,
Product trade amounted to FIM 33.7 million. The comparable net sales rose 4.3 per cent. Säkkiväline's profitability rose substantially during the year. Financial performance, which was rated weak last year, can now be considered very satisfactory. All divisions, with the exception of property supervision and maintenance, improved their profitability. Progress was also made in improving the efficiency of property supervision and maintenance, although adjustment costs had an adverse effect on performance at the end of the year.

Säkkiväline's improved financial performance is due to growth in volume and a simultaneous rise in efficiency. Efficiency in this connection must be understood broadly. The entire personnel has concentrated on doing the right things. This effort was most successful in the waste management and maintenance sector, where our initial position was none too strong.

Säkkiväline's personnel numbered 1776 on average throughout the year as opposed to 1561 on average during the previous year.

Consolidated gross investment totalled FIM 26.3 million as opposed to 44.8 million the previous year. Utilization of equipment capacity has improved. The need for investment is still rather limited, although it has increased over 1994. The most important single event during the year was the transfer of Pohjola Corporation's property supervision

and maintenance operations to Säkkiväline.

Competition in Säkkiväline's sectors will also be keen in 1995, and may even intensify. Thanks to an expanding market, there is potential for profitable operations. An improved result has been budgeted for 1995.

## 1. MAIN TRENDS

The objectives set for the year were achieved. Group financial results were good and the conditions necessary for future success exist.

All Group units improved their performance, recording either good or very satisfactory results.

Although success depends on both external and internal factors, the latter are the more important. Despite its greater strength, the Finnish mark continues to make profitable exports possible. There are also signs on the domestic market that give cause for belief in positive developments. The opening of new markets in Säkkiväline's sector is an example.

Alongside the positive developments in external conditions, factors that will hamper operations have also arisen. Prices for plastic raw materials rose rapidly during the second half of the year, and there is always a delay in passing such increases on to the finished products. And more expensive products themselves tend to curb demand.

The Group's internal efficiency has improved during the year. Investments have now been put to efficient use and personnel have become more aware of the importance of good financial results and more motivated to work for them. There have been encouraging developments in all units.

## 2. FINANCIAL RESULTS

Group operating profit was FIM 122.1 million, which was a 50 per cent increase on the previous year. Operating profit was 10.5 per cent of net sales. Improvement was due to rising volumes and the resulting increase in net sales. Growth in net sales, however, is not even the main reason for the positive trend in operating profit. The gross margin before fixed costs declined somewhat, which is an indication of a difficult situation with respect to pricing. In
contrast, the fixed costs of both purchasing and manufacturing and of sales and marketing showed an encouraging trend. Administrative costs were also relatively Iower than those of the previous year. Growing volumes were achieved at relatively much lower costs than in 1993. The focus was on the key factors for operations; efforts were made to eliminate the nonessential. Financing expenses decreased considerably, mainly because of the general decline in interest rates, but also because of rearrangements made in financing. Capital invested did not increase as operations expanded, and the ROI rose to 15.8 per cent.

Operating profit by business unit

|  | 1994 <br> FIM mill. | \% of net <br> sales | 1993 <br> FIM mill. | \% of net <br> sales |
| :--- | ---: | ---: | ---: | ---: |
| Amerplast | $\mathbf{2 5 . 2}$ | $\mathbf{8 . 3}$ | 18.2 | 6.2 |
| Inka | $\mathbf{1 6 . 2}$ | $\mathbf{1 3 . 9}$ | 9.7 | 9.8 |
| JWS | $\mathbf{5 0 . 3}$ | $\mathbf{1 4 . 1}$ | 37.9 | 14.3 |
| Säkkiväline | $\mathbf{2 1 . 8}$ | $\mathbf{5 . 6}$ | 4.9 | 1.4 |
| Lassila \& Tikanoja | $\mathbf{8 . 4}$ | $\mathbf{5 6 . 7}$ | 11.2 | 62.1 |
| Eliminations | $\mathbf{0 . 2}$ |  | -0.5 |  |
|  | $\mathbf{1 2 2 . 1}$ | $\mathbf{1 0 . 5}$ | 81.4 | 8.0 |

There was a positive trend in JWS performance toward the end of the year. However, rising prices for raw materials meant that Amerplast's earnings rose more slowly at the end of the year than during the beginning. Inka recorded strong financial results throughout the year, while seasonal fluctuations affected Säkkiväline's results as expected.

JWS research and product development costs amounted to FIM 6.8 million in 1994.

## 3. GROUP STRUCTURE

The Group structure was simplified during the year.

Amerplast Oy acquired Holdamer Oy in its entirety. The holding in Avardo Oy declined from 35 per cent to 12.9 per cent. Avardo is no longer an associated company.

As the result of a public bid at the beginning of 1995, Lassila \& Tikanoja Oy's holding in Säkkiväline Oy rose to 99.07 per cent.

Oy Anders Lassfolk Ab was merged with Inka Oy during the year.

The following mergers were also carried out to simplify Säkkiväline's corporate structure: Oy Puhtoren Ab, Kuljetuskolmio Oy, Puhdistusautot Oy, Puhto-System Oy, KantaHämeen Ympäristöyhtiöt Oy, Itä-Suomen Puhtaanapito Oy, Puhtaanapitoliike Lauri Vesikko Oy, Säkkiväline Konsultointi Oy and Säkkiväline Suunnittelu Oy were merged with Säkkiväline Puhtaanapito Oy during the year.

Tampereen Pesupalvelu Oy was merged with Säkkiväline Oy.

Säkkiväline acquired the property supervision and maintenance operations of the Pohjola Group during the period under review.


## 4. NET SALES

Net sales by unit:

| FIM mill. | 1990 | 1991 | 1992 | 1993 | $\mathbf{1 9 9 4}$ | Change |
| :--- | ---: | ---: | ---: | ---: | ---: | ---: |
| \% |  |  |  |  |  |  |

## 5. GROSS INVESTMENT

| FIM mill. | $\mathbf{1 9 9 4}$ | $\mathbf{1 9 9 3}$ |
| :--- | ---: | ---: |
| Real estate | $\mathbf{7 4 . 1}$ | 15.6 |
| Machinery and equipment | $\mathbf{6 6 . 5}$ | 151.5 |
| Securities and goodwill <br> Intangible rights and other | $\mathbf{6 . 8}$ | 19.1 |
| capitalized expenditure | $\mathbf{4 . 7}$ | 15.8 |
| Advance payments and <br> construction in progress | $\mathbf{1 1 . 3}$ |  |
| Total | $\mathbf{1 6 3 . 4}$ | 202.0 |

Acquisition of Holdamer Oy accounts for FIM 61.4 million of the real estate investments. The remainder are investments in production facilities by Amerplast and JWS.

Investments in machinery and equipment were divided as follows: (FIM million) Amerplast 16.0, Inka 1.2, JWS 26.8 and Säkkiväline 22.5.

Investments by Säkkiväline decreased by half on the previous year. The utilization rate of equipment was increased.

## 6. INVESTED CAPITAL

The Group's invested capital calculated from the balance sheet is as follows:

FIM mill.
Dec. 31, 1994 Dec. 31,1993

|  |  |  |
| :--- | ---: | ---: |
| Receivables and liquid assets | $\mathbf{2 4 3 . 0}$ | 244.1 |
| Inventories | $\mathbf{1 1 2 . 9}$ | 95.4 |
| Trade payables | $\mathbf{- 6 9 . 8}$ | -37.0 |
| Accrued liabilities | $\mathbf{- 9 3 . 3}$ | -88.0 |
| Other current, |  |  |
| non-interest-bearing liabilities $\mathbf{- 2 0 . 9}$ -8.1 <br> Deferred tax liability $\mathbf{- 7 6 . 7}$ -77.2 <br> Fixed assets and other $\mathbf{7 4 4 . 7}$ $\mathbf{7 1 0 . 0}$ <br> non-current investment $\mathbf{8 3 9 . 9}$ $\mathbf{8 3 9 . 2}$ <br> Capital invested   |  |  |

Capital invested is on the level of last year. Circulation of accounts receivable and inventories will continue to be the focus of attention.

## 7. FINANCING

The Group equity ratio at the end of the year was 36.2 , as opposed to 31.6 at the beginning of the year. The company's solvency is good. Net financial expenses are 2.7 per cent of net sales compared with 4.3 a year earlier. In marks, the decrease was 11.9 million.

Financial expenses dropped by FIM 14.4 million and amounted to 41.6 million. Financial income fell by FIM 6.6 million and amounted to FIM 6.3 million. Gains on foreign exchange were FIM 2.7 million and dividends received were FIM 0.7 million. Liquidity was good throughout the year.

## 8. PERSONNEL

The average number of staff employed by the Group, converted to full-time employees, increased by 271. Most of the growth took place in Säkkiväline. The growth was in production staff.

|  | 1990 | 1991 | 1992 | 1993 | 1994 |
| :---: | :---: | :---: | :---: | :---: | :---: |
| Amerplast | 653 | 575 | 536 | 533 | 560 |
| Inka | 290 | 244 | 278 | 243 | 269 |
| JWS | 265 | 265 | 269 | 297 | 301 |
| Säkkiväline * | 2098 | 1605 | 1517 | 1561 | 1776 |
| Lassila \& |  |  |  |  |  |
| Tikanoja | 6 | 6 | 5 | 5 | 4 |
| Sold units | 904 | 336 |  |  |  |
| Total | 4216 | 3031 | 2605 | 2639 | 2910 |

## 9. 1995

Improved Group results have been budgeted for 1995; they are expected to be good, as they were in the past financial year.

JWS has undertaken a sizeable investment project, which aims to increase capacity by more than 20 per cent. The project will be completed at the end of the year and will therefore not affect financial results for 1995 . Virtually all capacity is now in use and prospects for demand are good. Amerplast faces high raw material prices. The production machinery and organization are, however, in good condition, market shares are rising, and the increases in raw material prices effected to date have been satisfactorily passed on to sales prices.

The markets in Säkkiväline's sector are growing and the conditions necessary for profitable operations otherwise exist. The conditions required for the continued success of Inka also exist.

## Lassila \& Tikanoja Group

## CONSOLIDATED STATEMENT OF INCOME

| Jan 1. - Dec. 31. (FIM 1000 ) | 1994 | \% | 1993 | \% | Additional information |
| :---: | :---: | :---: | :---: | :---: | :---: |
| Net sales | 1166884 | 100.0 | 1013156 | 100.0 | 1 |
| Cost of goods sold | -927 674 |  | -820 466 |  |  |
| Gross margin | 239210 | 20.5 | 192690 | 19.0 |  |
| Sales and marketing expenses | -44 283 |  | -47141 |  |  |
| Administrative expenses | -74 368 |  | -69 027 |  |  |
| Other operating expenses | -3150 |  | -1013 |  | 4 |
| Other operating income | 5021 |  | 6628 |  |  |
| Depreciation on consolidated goodwill | -344 |  | -698 |  |  |
| Operating profit | 122086 | 10.5 | 81439 | 8.0 | 2.3 |
| Financial income and expenses | -31884 | $-2.7$ | -43746 | -4.3 | 5 |
| Profit before extraordinary items | 90202 | 7.8 | 37693 | 3.7 |  |
| Extraordinary income and expenses | -1161 |  | 3658 |  | 6 |
| Share of associated company loss |  |  | -14100 |  |  |
| Profit before income taxes | 89041 | 7.6 | 27251 | 2.7 |  |
| Income taxes |  |  |  |  |  |
| For the financial year | -12 184 |  | -9706 |  |  |
| For previous financial years | -1462 |  | 16 |  |  |
| Change in deferred tax liability | 1457 |  | 3507 |  |  |
|  | -12 189 | -1.0 | -6183 | -0.6 |  |
| Profit before minority interest | 76852 | 6.6 | 21068 | 2.1 |  |
| Minority interest | -4 206 |  | -1490 |  |  |
| Profit for the financial year | 72646 | 6.2 | 19578 | 1.9 |  |

## Lassila \& Tikanoja Group

## CONSOLIDATED BALANCE SHEET



## Lassila \& Tikanoja LTd

## STATEMENT OF INCOME

| Jan. 1 - Dec. 31 (FIM1000) | 1994 | 1993 | Additional information |
| :---: | :---: | :---: | :---: |
| Net sales | 14876 | 18166 |  |
| Cost of goods sold | -3 172 | -5274 |  |
| Gross margin | 11704 | 12892 |  |
| Administrative expenses | -4 302 | -5 117 |  |
| Other operating expenses | -222 | -366 |  |
| Other operating income | 1259 | 3865 | 4 |
| Operating profit | 8439 | 11274 | 2.3 |
| Financial income and expenses | -5 825 | -21708 | 5 |
| Profit before extraordinary items, reserves and income taxes | 2614 | -10 434 |  |
| Extraordinary income and expenses | 19591 | 21891 | 6 |
| Profit before reserves and income taxes | 22205 | 11457 |  |
| Decrease in accelerated depreciation | 1567 | 1610 |  |
| Income taxes |  |  |  |
| For the financial year | -5 949 | -3271 |  |
| For previous financial years | -1334 | 285 |  |
|  | -7 283 | -2986 |  |
| Profit for the financial year | 16489 | 10081 |  |

## Lassila \& Tikanoja Ltd

## BALANCE SHEET

| Dec. 31 (FIM 1 000) | 1994 |  | \% | 1993 |  | \% | Additional information |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: |
| ASSETS <br> Fixed assets and other non-current investments |  |  |  |  |  |  |  |
| Tangible assets Land and water Buildings Machinery and equipment Other tangible assets | $\begin{array}{r} 18948 \\ 41977 \\ 120 \\ 90 \end{array}$ | 61135 | 8.3 | $\begin{array}{r} 18956 \\ 22972 \\ 200 \\ 47 \end{array}$ | 42175 | 5.6 | 8 |
| Financial assets Shares in subsidiaries Shares in associated companies Bonds and shares Loan receivables | $\begin{array}{r} 420964 \\ 62742 \\ 113223 \end{array}$ | 596929 | 81.5 | $\begin{array}{r} 420755 \\ 21009 \\ 57330 \\ 99223 \end{array}$ | 598317 | 79.8 | $\begin{array}{r} 11 \\ 9 \\ 10 \end{array}$ |
|  |  | 658064 | 89.8 |  | 640492 | 85.4 |  |
| Valuation items |  | 3841 | 0.5 |  | 4259 | 0.6 | 12 |
| Current assets |  |  |  |  |  |  |  |
| Inventories Materials and consumables Finished products | 56 | 56 | 0.0 | $\begin{aligned} & 39 \\ & 56 \end{aligned}$ | 95 | 0.0 |  |
| Receivables Trade receivables Loan receivables Prepaid expenses and accrued income Other receivables | $\begin{array}{r} 26552 \\ 1472 \\ 3 \end{array}$ | 28027 | 3.8 | $\begin{array}{r} 186 \\ 12540 \\ 2123 \\ 3 \end{array}$ | 14852 | 2.0 | 13 |
| Cash in hand and at banks |  | 43162 | 5.9 |  | 90271 | 12.0 |  |
|  |  | 733150 | 100.0 |  | 749969 | 100.0 |  |

LIABILITIES
Shareholders'equity 15.16

| Restricted equity |  |  |  |  |  |  |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: |
| Share capital |  |  |  |  |  |  |
| Externally held | 44193 |  |  | 44193 |  |  |
| Redeemed | 19530 |  |  | 19530 |  |  |
| Share premium | $\begin{aligned} & 63723 \\ & 92986 \end{aligned}$ | 156709 | 21.4 | $\begin{aligned} & 63723 \\ & 92986 \end{aligned}$ | 156709 | 20.9 |
| Unrestricted equity |  |  |  |  |  |  |
| Own shares | -40 475 |  |  | -40 475 |  |  |
| Operating fund | 174796 |  |  | 174796 |  |  |
| Retained earnings | 85830 |  |  | 85634 |  |  |
| Profit for the financial year | 16489 | 236640 | 32.3 | 10081 | 230036 | 30.7 |
|  |  | 393349 | 53.7 |  | 386745 | 51.6 |
| Untaxed reserves |  |  |  |  |  |  |
| Accelerated depreciation |  | 13303 | 1.8 |  | -6 104 | -0.8 |
| Voluntary reserves |  | 613 | 0.1 |  | 613 | 0.1 |
| Creditors |  |  |  |  |  |  |


| Non-current |  |  |  |  |  |  |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: |
| Loans from credit institutions | 86268 |  |  | 124228 |  |  |
| Pension Ioans | 89595 |  |  | 98668 |  |  |
| Pension liabilities | 3842 |  |  | 4259 |  |  |
| Other non-current liabilities | 408 | 180113 | 24.5 | 408 | 227563 | 30.3 |
| Current |  |  |  |  |  |  |
| Loans for credit institutions | 12290 |  |  | 40403 |  |  |
| Pension loans | 6744 |  |  | 7387 |  |  |
| Trade payables | 68 |  |  |  |  |  |
| Accrued liabilities and |  |  |  |  |  |  |
| deferred income | 10284 |  |  | 12542 |  |  |
| Other current liabilities | 116386 | 145772 | 19.9 | 80820 | 141152 | 18.8 |
|  |  | 733150 | 100.0 |  | 749969 | 100.0 |

## STATEMENT OF CHANGES IN FINANCIAL POSITION

|  | Group |  | Parent Company |  |
| :--- | :---: | ---: | ---: | ---: |
| FIM million | $\mathbf{1 9 9 4}$ | 1993 | $\mathbf{1 9 9 4}$ | 1993 |

Operations

Funds from operations

| Operating profit | 122.1 | 81.4 | 8.4 | 11.3 |
| :---: | :---: | :---: | :---: | :---: |
| Depreciation | 100.3 | 89.0 | 2.2 | 2.3 |
| Financial income and expenses | -31.9 | -43.7 | -5.8 | -21.7 |
| Extraordinary items | -1.2 | 3.6 | 40.2 | 21.9 |
| Income taxes | -13.6 | -9.7 | -7.3 | -3.0 |
|  | 175.7 | 120.6 | 37.7 | 10.8 |
| Change in working capital |  |  |  |  |
| Change in inventories | -17.4 |  |  | 1.8 |
| Change in current receivables | -47.2 | 8.6 | -13.2 | 14.5 |
| Change in current, |  |  |  |  |
| non-interest-bearing liabilities | 37.5 | 6.1 | -2.1 | -3.3 |
|  | -27.1 | 14.7 | -15.3 | 13.0 |


| Cash flow from operations | 148.6 | 135.3 | 22.4 | 23.8 |
| :---: | :---: | :---: | :---: | :---: |
| Net capital expenditure | -152.8 | -167.4 | -6.8 | -35.0 |
| Cash flow before financing | -4.2 | -32.1 | 15.6 | -11.2 |
| Financing |  |  |  |  |
| Change in loan receivables | 6.8 | 6.9 | -12.6 | 6.9 |
| Change in non-current loans | -13.4 | -36.4 | -47.0 | -5.4 |
| Change in current loans | -29.2 | -65.8 | 6.8 | -15.1 |
| Dividends | -9.7 | -7.0 | -9.9 | -7.1 |
| Share issue |  |  |  | 101.7 |
|  | -45.5 | -102.3 | -62.7 | 81.0 |

Change in liquid assets
according to the balance sheet
-134.4
-47.1
69.8

## Accounting principles

## THE GROUP

The consolidated financial statements include those companies in which Lassila \& Tikanoja Ltd held either directly or indirectly over 50 per cent of the shares' voting rights. The companies not included in the consolidated financial statements (dormant companies and real-estate companies with state-subsidized mortgages) have only a minor effect on the Group's shareholders' equity. Companies are included in the consolidated financial statements from the date of acquisition or establishment to the last date of the holding.

The financial statements of foreign subsidiaries have been adjusted to comply with Finnish accounting standards.

There were no associated companies when the books were closed.

For more details on Group companies, see page 25 in the notes to the financial statements.

## MUTUAL SHARE OWNERSHIP

Mutual share ownership has been eliminated by applying the acquisition cost method. The acquisition cost of the shares of Säkkiväline comprises both the sum paid and the nominal value of the directed share issue. The shareholders' equity of a subsidiary is deducted from the purchase price of that subsidiary's shares, including untaxed reserves net of tax. The resulting consolidated goodwill for the present Group companies was written-off over the normal depreciation period (five years).

## INTRA-GROUP TRANSACTIONS

All intra-Group transactions, balances and unrealized profits were eliminated.

## UNTAXED RESERVES

Appropriations (changes in voluntary reserves and the difference between the booked depreciation and depreciation according to the plan) were added to the net income in the consolidated financial statements, with the exception of the change in the deferred tax liability.

The untaxed reserves were included in the consolidated unrestricted equity after
deduction of deferred tax liability and the reserves entered under equity at the acquisition of subsidiaries.

Deferred tax liability is a separate item in the balance sheet under non-current creditors.

## ITEMS DENOMINATED IN FOREIGN CURRENCIES

The financial statements of foreign Group companies were translated into marks at the average rate of the Bank of Finland on the day the books were closed. Translation differences produced in conversion of equity were treated as an adjustment item in the consolidated unrestricted equity.

Transactions of Finnish Group companies denominated in foreign currencies were entered at the rates current on the date of the transaction. Receivables and debts denominated in foreign currencies were translated into marks at the Bank of Finland's average rate on the day the books were closed. Forward deals made to hedge against exchange rate fluctuations were valued at the forward rate; their interest component was accrued as interest income or expense. Exchange rate differences arising from conversion were entered in the statement of income.

## MINORITY INTERESTS

The minority interest was entered as a separate item in the statement of income and balance sheet. The minority interest in the statement of income is calculated from the profit for the financial year before appropriations but after income taxes, adjusted with the change in deferred tax liability. The minority interest in the balance sheet is calculated from the sum of shareholders' equity and accumulated untaxed reserves less deferred tax liability.

## TAXATION

In addition to the income taxes to be paid on the basis of local tax legislation, the consolidated financial statements show the yearly change in the tax liability determined from the untaxed reserves with the current tax rate. The tax credit for intracorporate dividends was deducted from the taxes in the consolidated statement of income.

## VALUATION OF INVENTORIES

Inventories were entered in the balance sheet at the variable costs of acquisition and production or the probable lower sale price. No indirect costs were capitalized.

## FIXED ASSETS AND DEPRECIATIONS

Planned, straight-line depreciation on fixed assets was calculated from the acquisition cost on the basis of probable economic life.

The annual depreciation percentages are as follows:

| 1. | Buildings |  |
| :---: | :---: | :---: |
|  | Office and commercial premises | 2.5\% |
|  | Production and storage buildings | 4.0-5.0\% |
|  | Other structures | $5.0-8.0 \%$ |
| 2. | Transport equipment | 16.6-25.0 \% |
| 3. | Machinery and equipment | 10.0-25.0\% |
| 4. | Other capitalized expenditure | 10.0-20.0 \% |

Since 1994 calculation of depreciation on fixed assets acquired during the financial year has begun when they become operational. Half of the annual depreciation for the acquisition year was used previously.

No depreciation was made on land and revaluations. The values of land and buildings were raised last in 1987.

Other capitalized expenditures were merger losses, expenses incurred in renovation of leased premises and development projects of previous years.

## REAL ESTATE

Rent income from real estate was entered under net sales income in the statement of income. The costs incurred therein were entered under cost of goods sold.

## RESEARCH AND DEVELOPMENT EXPENDITURE

Research and development expenditure was entered as an expense for both 1994 and 1993.

## PENSIONS

Statutory pension cover for employees in Finnish companies is provided by private pension insurance companies. Pension insurance premiums were matched with salary payments. A few pensions and supplementary pensions are on the companies' own account or are arranged through pension funds. The unfunded pension liability deficit of closed pension funds is presented in the balance sheet under pension liabilities and valuation items. The notes to the financial statements also present the pension liability.

Foreign subsidiaries provide pension coverage in compliance with local practice.

## MERGER OF SUBSIDIARIES

The principles of previous financial statements were observed in entering mergers. In consequence, mergers of subsidiaries have not had an impact on consolidated unrestricted equity.

## CHANGE IN THE FINANCIAL STATEMENT PRINCIPLES

Since the beginning of 1994, the associated companies have been consolidated with the equity method of accounting. Consolidated shareholders' equity on January 1, 1994 was adjusted with the cumulative loss share (FIM -24.9 million) of Avardo Oy for the previous financial years. Likewise, extraordinary items (FIM -14.1 million) in the 1993 statement of income and shares
(FIM -21.0 million) and loan receivables (FIM -3.9 million) in the balance sheet were adjusted. Avardo Oy was no longer an associated company on December 31, 1994.

Untaxed reserves in the 1993 consolidated financial statements were divided into equity and deferred tax, which is a non-current liability.

Consolidated shareholders' equity on January 1, 1994 was adjusted for the untaxed reserve portion of equity (item 14 in the notes to the financial statements).

Consolidated goodwill was recalculated. For present Group companies it was written off according to the normal maximum depreciation period (five years) for consolidated goodwill. Consolidated equity capital on January 1, 1994 was adjusted with the amount of depreciation. The overall effect of consolidated goodwill on equity (cumulative depreciation and reserves at acquisition) is FIM - 135.2 million.

All figures for 1993 were adjusted for purpose of comparison.

## 1. NET SALES

| FIM 1000 | 1994 | \% | 1993 | $\begin{gathered} \text { Group } \\ \% \end{gathered}$ |
| :---: | :---: | :---: | :---: | :---: |
| Net sales by business unit |  |  |  |  |
| Service Industry <br> Nonwoven Industry <br> Flexible Packaging Manufacture <br> Narrow Fabric Manufacture <br> Other <br> Internal net sales | 388987 355555 301339 116600 14876 -10473 | $\begin{array}{r} 33.3 \\ 30.5 \\ 25.8 \\ 10.0 \\ 1.3 \\ -0.9 \end{array}$ | $\begin{array}{r} 349052 \\ 264464 \\ 291294 \\ 99825 \\ 18166 \\ -9645 \end{array}$ | $\begin{array}{r} 34.5 \\ 26.1 \\ 28.8 \\ 9.9 \\ 1.8 \\ -1.0 \end{array}$ |
| Total | 1166884 | 100.0 | 1013156 | 100.0 |
| Net sales by market |  |  |  |  |
| Finland <br> Other Nordic countries EU (excluding Denmark) Other Europe Other countries | $\begin{array}{r} 650364 \\ 110553 \\ 305346 \\ 44381 \\ 56240 \end{array}$ | 55.7 9.5 96.2 3.8 4.8 | $\begin{array}{r} 594784 \\ 111499 \\ 256296 \\ 29378 \\ 21199 \end{array}$ | 58.7 11.0 25.3 2.9 2.1 |
| Total | 1166884 | 100.0 | 1013156 | 100.0 |

## 2. PERSONNEL EXPENSES

| FIM 1000 | 1994 | $\begin{gathered} \text { Group } \\ 1993 \end{gathered}$ | Parent Company |  |
| :---: | :---: | :---: | :---: | :---: |
|  |  |  | 1994 | 1993 |
| Personnel expenses for the financial year |  |  |  |  |
| Salaries and fringe benefits Pension expenses Other salary-related expenses | $\begin{array}{r} 295217 \\ 37270 \\ 47925 \end{array}$ | $\begin{array}{r} 267950 \\ 41002 \\ 43488 \end{array}$ | $\begin{array}{r} 2129 \\ 487 \\ 269 \end{array}$ | $\begin{array}{r} 2127 \\ 859 \\ 234 \end{array}$ |
| Total | 380412 | 352440 | 2885 | 3220 |
| Salaries paid <br> Members of the Boards <br> and Managing Directors <br> Other personnel <br> Additional bonus to members of the <br> Boards and Managing Directors | $\begin{array}{r} 3666 \\ 289739 \\ 150 \end{array}$ | $\begin{array}{r} 4277 \\ 266220 \\ 207 \end{array}$ | $\begin{array}{r} 1271 \\ 790 \end{array}$ | $\begin{array}{r} 1215 \\ 863 \end{array}$ |
| Total | 293555 | 270704 | 2061 | 2078 |

Members of the Boards of Directors do not have pension contracts with the company. The Managing Directors of the Parent Company and the subsidiaries have statutory pension insurance.
Obligatory reserves of FIM 310,000 consist of personnel expenses related to the restructuring of M. Koster Co. B.V.

## 3. DEPRECIATION

|  |  | Group | Parent Company |  |
| :--- | ---: | ---: | ---: | ---: |
| FIM 1000 | $\mathbf{1 9 9 4}$ | 1993 | $\mathbf{1 9 9 4}$ | 1993 |
| Depreciation per function |  |  |  |  |
| On acquisition and production | $\mathbf{8 8 0 5 3}$ | $\mathbf{7 5} 424$ | $\mathbf{2 0 9 2}$ | 2189 |
| On sales and marketing | $\mathbf{1 3 0 4}$ | 1666 |  |  |
| On administration | $\mathbf{1 0} 582$ | 10724 | $\mathbf{1 0 9}$ | 121 |
| On Group goodwill | $\mathbf{3 4 4}$ | 698 |  |  |
| Total | $\mathbf{1 0 0} \mathbf{2 8 3}$ | 88512 | $\mathbf{2 2 0 1}$ | 2310 |

Planned depreciation by balance sheet item

| Intangible assets | $\mathbf{9 8 0 0}$ | 8051 |  |  |
| :--- | ---: | ---: | ---: | ---: |
| Group goodwill | 344 | 698 |  |  |
| Buildings | $\mathbf{3 0} 629$ | 6402 | $\mathbf{2 0 9 2}$ | 2189 |
| Machinery and equipment | $\mathbf{7 9} 288$ | 73343 | $\mathbf{9 7}$ | 120 |
| Other tangible assets | $\mathbf{2 2 2}$ | 18 | $\mathbf{1 2}$ | 1 |
| Total | $\mathbf{1 0 0} \mathbf{2 8 3}$ | 88512 | $\mathbf{2 2 0 1}$ | 2310 |

Increase (-) / decrease (+) in accelerated depreciation

| Intangible assets | $\mathbf{- 2 4 6}$ | -405 |  |  |
| :--- | ---: | ---: | ---: | ---: |
| Builidins | $\mathbf{- 9} 370$ | -7745 | $\mathbf{1 4 7 9}$ | 1508 |
| Machinery and equipment | $-\mathbf{3 1 9 1}$ | -9894 | $\mathbf{8 8}$ | 113 |
| Other tangible assets | $\mathbf{- 1 7 6}$ | 103 |  |  |
|  | $\mathbf{- 1 2 ~ 9 8 3}$ | -17941 | $\mathbf{1 5 6 7}$ | 1621 |
| Accelerated depreciation | $\mathbf{- 3 2 3}$ | -89 |  | -11 |
| on fixed assets sold | $\mathbf{- 1 3 ~ 3 0 6}$ | -18030 | $\mathbf{1 5 6 7}$ | $\mathbf{1 6 1 0}$ |

## 4. OTHER OPERATING EXPENSES AND INCOME

| FIM 1000 | 1994 | $\begin{array}{r} \text { Group } \\ 1993 \end{array}$ | 1994 | Parent Company 1993 |
| :---: | :---: | :---: | :---: | :---: |
| Other operating expenses |  |  |  |  |
| Losses on sales of fixed assets | 973 | 497 | 222 | 214 |
| Expenses incurred from fire and other damage | 368 | 234 |  |  |
| Turnover tax, social security |  |  |  |  |
| contributions from previous years | 1385 | 102 |  |  |
| Other | 424 | 180 |  | 152 |
|  | 3150 | 1013 | 222 | 366 |
| Other operating income |  |  |  |  |
| Gains on sales of fixed assets | 1417 | 575 | 1231 | 10 |
| Gains on sales of shares 1 | 1452 | 3865 |  | 3850 |
| Research contributions, insurance indemnities 1 | 1493 | 1762 |  |  |
| Other | 659 | 426 | 28 | 5 |
|  | 5021 | 6628 | 1259 | 3865 |

## 5. FINANCIAL INCOME AND EXPENSES



Exchange rate differences apply to financing. Differences arising from sales and purchases are entered as valuation items for either sales or purchases

## 6. EXTRAORDINARY INCOME AND EXPENSES

\begin{tabular}{|c|c|c|c|c|}
\hline \multirow[b]{2}{*}{FIM 1000} \& \multicolumn{2}{|l|}{\multirow[t]{2}{*}{\[
\begin{array}{lr} 
\& \text { Group } \\
1994 \& 1993
\end{array}
\]}} \& \multicolumn{2}{|r|}{Parent Company} \\
\hline \& \& \& 1994 \& 1993 \\
\hline \multicolumn{5}{|l|}{Extraordinary income} \\
\hline \begin{tabular}{l}
Group contribution \\
Return of winding up costs of units Sale of Fiktio Oy subscription rights Other
\end{tabular} \& 108
7 \& \[
\begin{array}{r}
382 \\
4283
\end{array}
\] \& \[
\begin{array}{r}
40168 \\
103
\end{array}
\] \& \[
\begin{array}{r}
22239 \\
382
\end{array}
\] \\
\hline \& 115 \& 4665 \& 40271 \& 22621 \\
\hline \multicolumn{5}{|l|}{Extraordinary expenses} \\
\hline \begin{tabular}{l}
Winding up costs of units Production overheads from previous periods in inventory value of a foreign subsidiary \\
Depreciation on Avardo shares Share issue expenses Expenses from the transfer to the book-entry securities system Other
\end{tabular} \& 791
478
7 \& 296

564
147 \& 26
20654 \& 19

564
147 <br>
\hline \& 1276 \& 1007 \& 20680 \& 730 <br>
\hline Total extraordinary income and expenses \& -1161 \& 3658 \& 19591 \& 21891 <br>
\hline
\end{tabular}

## 7. INTANGIBLE ASSETS

The figures include all the intangible assets whose acquisition costs have not yet been entered in their entirety as expenses under planned depreciation. However, all consolidated goodwill and reserves are shown. The Parent Company had no intangible assets.

| FIM 1000 | 1994 | $\begin{gathered} \text { Group } \\ 1993 \end{gathered}$ |
| :---: | :---: | :---: |
| Research and development expenditure |  |  |
| Acquisition cost Jan. 1 Fully depreciated | $\begin{array}{r} 1297 \\ -214 \end{array}$ | $\begin{array}{r} 1307 \\ -10 \end{array}$ |
| Acquisition cost Dec. 31 Accumulated depreciation | $\begin{array}{r} 1083 \\ -1083 \end{array}$ | $\begin{array}{r} 1297 \\ -724 \end{array}$ |
| Balance sheet value Dec. 31 | 0 | 573 |
| Accelerated depreciation Jan. 1 Changes | $\begin{array}{r} 71 \\ -71 \end{array}$ | $\begin{array}{r} 97 \\ -26 \end{array}$ |
| Accelerated depreciation Dec. 31 | 0 | 71 |
| Intangible rights |  |  |
| Acquisition cost Jan. 1 <br> Fully depreciated Increase Exchange differences | $\begin{array}{r} 2462 \\ -1068 \\ 99 \\ -77 \end{array}$ | $\begin{array}{r} 6556 \\ -4207 \\ 177 \\ -64 \end{array}$ |
| Acquisition cost Dec. 31 Accumulated depreciation | $\begin{array}{r} 1416 \\ -804 \end{array}$ | $\begin{array}{r} 2462 \\ -1753 \\ \hline \end{array}$ |
| Balance sheet value Dec. 31 | 612 | 709 |
| Accelerated depreciation Jan. 1 Changes | $\begin{aligned} & 20 \\ & 58 \\ & \hline \end{aligned}$ | $\begin{array}{r} 38 \\ -18 \end{array}$ |
| Accelerated depreciation Dec. 31 | 78 | 20 |
| Consolidated goodwill |  |  |
| Acquisition cost Jan. 1 Increase Decrease | $\begin{array}{r} 211626 \\ 324 \\ -12 \end{array}$ | $\begin{array}{r} 210191 \\ 1435 \end{array}$ |
| Acquisition cost Dec. 31 Accumulated depreciation | $\begin{array}{r} 211938 \\ -211938 \end{array}$ | $\begin{array}{r} 211626 \\ -211626 \\ \hline \end{array}$ |
| Balance sheet value Dec. 31 | 0 | 0 |
| Consolidated reserve |  |  |
| Acquisition cost Jan. 1 Increase Decrease | $\begin{array}{r} -4998 \\ -422 \\ 32 \end{array}$ | -4998 |
| Acquisition cost Dec. 31 <br> Accumulated entries in statement of income | $\begin{array}{r} -5388 \\ 5388 \end{array}$ | $\begin{array}{r} -4998 \\ 4998 \end{array}$ |
| Balance sheet value Dec. 31 | 0 | 0 |
| Goodwill |  |  |
| Acquisition cost Jan. 1 Increase Decrease | $\begin{array}{r} 51567 \\ 3794 \\ -33 \end{array}$ | $\begin{array}{r} 48800 \\ 3217 \\ -450 \end{array}$ |
| Acquisition cost Dec. 31 Accumulated depreciation | $\begin{array}{r} 55328 \\ -33286 \end{array}$ | $\begin{array}{r} 51567 \\ -27298 \end{array}$ |
| Balance sheet value Dec. 31 | 22042 | 24269 |
| Accelerated depreciation Jan. 1 Changes | 168 |  |
| Accelerated depreciation Dec. 31 | 168 |  |


| FIM 1000 | 1994 | $\begin{aligned} & \text { Group } \\ & 1993 \end{aligned}$ |
| :---: | :---: | :---: |
| Other capitalized expenditure |  |  |
| Acquisition cost Jan. 1 Fully depreciated Increase Decrease | $\begin{array}{r} 24848 \\ -249 \\ 739 \\ -43 \end{array}$ | $\begin{array}{r} 22262 \\ -2836 \\ 5439 \\ -17 \\ \hline \end{array}$ |
| Acquisition cost Dec. 31 Accumulated depreciation | $\begin{array}{r} 25315 \\ -11698 \\ \hline \end{array}$ | $\begin{aligned} & 24848 \\ & -8449 \end{aligned}$ |
| Balance sheet value Dec. 31 | 13617 | 16399 |
| Accelerated depreciation Jan. 1 Changes | $\begin{array}{r} 478 \\ 91 \end{array}$ | $\begin{array}{r} 29 \\ 449 \end{array}$ |
| Accelerated depreciation Dec. 31 | 569 | 478 |

## 8. TANGIBLE ASSETS

The figures include all the tangible assets whose acquisiton costs have not yet been entered in their entirety as expenses under planned depreciation.


| FIM 1000 | 1994 | $\begin{array}{r} \text { Group } \\ 1993 \end{array}$ | 1994 | Parent Company 1993 |
| :---: | :---: | :---: | :---: | :---: |
| Machinery and equipment |  |  |  |  |
| Acquisition cost Jan. 1 | 694563 | 634787 | 783 | 749 |
| Fully depreciated | -18166 | -74 379 | -222 |  |
| Increase | 66650 | 146407 | 23 | 35 |
| Decrease | -11738 | -10 734 | -6 | -1 |
| Exchange differences | -1745 | -1518 |  |  |
| Acquisition cost Dec. 31 | 729564 | 694563 | 578 | 783 |
| Accumulated depreciation | -389 801 | -331661 | -458 | -583 |
| Balance sheet value Dec. 31 | 339763 | 362902 | 120 | 200 |
| Accelerated depreciation Dec. 31 | 151170 | 140151 | 183 | 284 |
| Changes | 3514 | 11019 | -88 | -101 |
| Accelerated depreciation Dec. 31 | 154684 | 151170 | 95 | 183 |
| Net book value of machines and equipment, included in fixed assets Dec 31 | 283959 | 303560 | 0 | 0 |
| Other tangible assets |  |  |  |  |
| Acquisition cost Jan. 1 | 1784 | 2260 | 49 | 49 |
| Fully depreciated |  | -537 |  |  |
| Increase | 134 | 61 | 56 |  |
| Acquisition cost Dec. 31 | 1918 | 1784 | 105 | 49 |
| Accumulated depreciation | -1155 | -943 | -15 | -2 |
| Balance sheet value Dec. 31 | 763 | 841 | 90 | 47 |
| Accelerated depreciation Dec. 31 | 1 | 104 |  |  |
| Changes | 176 | -103 |  |  |
| Accelerated depreciation Dec. 31 | 177 | 1 |  |  |
| Advance payments and construction in progress |  |  |  |  |
| Acquisition cost Jan. 1 | 9010 | 4114 |  |  |
| Increase | 11257 | 4896 |  |  |
| Acquisition cost Dec. 31 | 20267 | 9010 |  |  |
| Taxation values |  |  |  |  |
| Land | 7854 | 7464 | 5189 | 5189 |
| Buildings | 102788 | 84437 | 34390 | 36480 |
| Bonds and shares |  |  |  |  |
| Subsidiaries |  |  | 177307 | 165918 |
| Other | 53298 | 62937 | 38491 | 40897 |

The book value was presented where taxation values were unavailable.

## 9. SUBSIDIARIES DEC. 31, 1994



Total
420964

Owned through subsidiaries:

| Afentiko Oy | 50 | 100.0 | 187 | 36 | FIM | 50000 | 17 |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: |
| Greenwill AB | 500 | 100.0 | 36 | 33 | FIM | 32595 | -11 |
| A.Eskola Oy | 108 | 93.9 | 921 | 943 | FIM | 108000 | 21 |
| Kiinteistö Oy |  |  |  |  |  |  |  |
| Tampereen Sarankulma | 150 | 100.0 | 54 |  | FIM | 15000 | 27 |
| SV-Ammattipörssi Oy | 100 | 100.0 | 214 | 204 | FIM | 15000 | 10 |
| Säkkiväline Etelä Oy | 500 | 100.0 | 136 | 50 | FIM | 50000 | 58 |
| Säkkiväline ltä Oy | 500 | 100.0 | 197 | 50 | FIM | 50000 | 111 |
| Säkkiväline |  |  |  |  |  |  |  |
| Kiinteistöhuolto Oy | 20 | 100.0 | 1330 | 2315 | FIM | 2000 | 21 |
| Säkkiväline Länsi Oy | 500 | 100.0 | 144 | 50 | FIM | 50000 | 22 |
| Säkkiväline Palvelu Oy | 60 | 100.0 | 142 | 246 | FIM | 30000 | 54 |
| Säkkiväline |  |  |  |  |  |  |  |
| Pohjoinen Oy | 500 | 100.0 | 117 | 50 | FIM | 50000 | 41 |
| Säkkiväline |  |  |  |  |  |  |  |
| Puhtaanapito Oy | 30 | 100.0 | 13120 | 15920 | FIM | 30000 | 6942 |
| Säkkiväline |  |  |  |  |  |  |  |
| Siivouspalvelut Oy | 15 | 100.0 | 298 | 5061 | FIM | 15000 | 15 |
| Amerplast AB | 100000 | 100.0 | 3049 | 575 | SEK | 10000000 | -168 |
| A/O Amerplast | 20 | 100.0 | 6 | 8 | SUR | 4500000 | 0 |
| Holdamer Oy | 10000 | 100.0 | 816 | 568 | FIM | 550000 | -174 |
| Svensk Lasthantering AB | B 5000 | 100.0 | 3460 | 2820 | SEK | 500000 | 1457 |

Total

## 10. OTHER COMPANIES DEC. 31, 1994



* Not consolidated

A complete list of shares owned in the form of an appendix of documents pertaining to the financial statements is available at the Lassila \& Tikanoja Group central administration.

A devaluation of FIM 35.8 million was made on December 31, 1993 in the Group for the shares held in Kansallis-Osake-Pankki. This devaluation was increased in the financial statements by FIM 9.7 million. In accordance with the financing agreement concluded in connection with the acquisition of these shares, the changes in valuation have no effect on the result. Otherwise, the shares were evaluated at the original acquisition cost. The book value of publicly quoted shares was FIM 10.3 million higher than their market value on the day the books were closed.

## 11. FINANCIAL ASSETS

| FIM 1000 | 1994 | $\begin{gathered} \text { Group } \\ 1993 \end{gathered}$ | 1994 | Parent Company 1993 |
| :---: | :---: | :---: | :---: | :---: |
| Group companies |  |  |  |  |
| Shares |  |  | 420964 | 420756 |
| Loan receivables |  |  | 88120 | 68120 |
| Total |  |  | 509084 | 488876 |
| Loan receivables from members of the Boards of Group companies and the Managing Directors | 0 | 460 | 0 | 460 |

## 12. VALUATION ITEMS

| FIM 1000 | 1994 | $\begin{gathered} \text { Group } \\ 1993 \end{gathered}$ | 1994 | Parent Company 1993 |
| :---: | :---: | :---: | :---: | :---: |
| Portion of pension liability |  |  |  |  |
| not entered as an expense Jan. 1 | 4360 | 12380 | 4259 | 12380 |
| Change during the financial year | -482 | -8020 | -418 | -8121 |
| Portion of pension liability not entered as an expense Dec. 31 | 3878 | 4360 | 3841 | 4259 |
| The pension liabilities and liability deficits of closed pension funds will decline by the year 2000 to the extent that matching is not necessary. |  |  |  |  |

13. CURRENT ASSETS

| FIM 1000 | 1994 | $\begin{gathered} \text { Group } \\ 1993 \end{gathered}$ | 1994 | $\begin{array}{r} \text { Parent Company } \\ 1993 \end{array}$ |
| :---: | :---: | :---: | :---: | :---: |
| Trade receivables |  |  |  |  |
| Denominated in FIM | 63861 | 54050 |  | 4 |
| Denominated in foreign currencies | 82960 | 58750 |  | 182 |
| Total | 146821 | 112800 | 0 | 186 |
| Trade receivables as per cent of net sales | 12.6 | 11.1 |  |  |
| Receivables from Group companies |  |  |  |  |
| Loan receivables |  |  | 22545 | 12540 |

## 14. GROUP EQUITY

| FIM 1000 | Total | Share capital | $\underset{\text { premium }}{\text { Share }}$Restricted equity <br> Revaluation <br> fund |  | Unrestricted equity Transferred Distributable from untaxed equity capital reserves |  |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: |
| According to 1993 published financial statements Jan. 1, 1994 <br> Accumulated untaxed voluntary | 243255 | 63723 | 92997 | 18598 |  | 67937 |
| reserves excluding deferred tax | 150991 |  |  |  | 150991 |  |
| Accumulated shares of associated company losses Depreciation of goodwill | $\begin{aligned} & -24877 \\ & -66056 \end{aligned}$ |  |  |  |  | $\begin{aligned} & -24877 \\ & -66056 \end{aligned}$ |
| Adjusted equity capital Jan. 1, 1994 | 303313 | 63723 | 92997 | 18598 | 150991 | -22 996 |
| Dividends <br> Translation differences | $\begin{array}{r} -9416 \\ -584 \end{array}$ |  |  |  |  | $\begin{array}{r} -9416 \\ -584 \end{array}$ |
| Change in untaxed reserves for the financial year Profit | $\begin{array}{r} 0 \\ 72646 \end{array}$ |  |  |  | -4 102 | $\begin{array}{r} 4102 \\ 72646 \end{array}$ |
| Dec. 31, 1994 | 365959 | 63723 | 92997 | 18598 | 146889 | 43752 |
| Distributable equity |  |  |  |  |  | 43752 |

## 15. PARENT COMPANY EQUITY

| FIM 1000 | Restricted equity |  |  |  |  |  | Unrestricted equity |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: |
|  | Total | Share capital | Share premium | Operating fund | Retained earnings | Profit for the financial year | Own shares |
| Jan. 1, 1994 | 386745 | 63723 | 92986 | 174796 | 95715 |  | -40 475 |
| Dividends Profit | $\begin{array}{r} -9885 \\ 16489 \end{array}$ |  |  |  | -9 885 | 16489 |  |
| Dec. 31, 1994 | 393349 | 63723 | 92986 | 174796 | 85830 | 16489 | $-40475$ |

## 16. SHARES HELD BY THE COMPANY

| The following procedure was employed with the shares held by the company. | number |
| :--- | ---: |
| Total number of shares | 6372252 |
| Redeemed with distributable equity and cancelled | 1953000 |
| Shares in circulation | 4419252 |
| Shares held by the company and entered in the balance sheet without value | 465120 |
| Shares held outside the company | 3954132 |
| Shares held by a subsidiary and entered in the balance sheet without value | 187555 |
| Shares held outside the Group | 3766577 |

## 17. GROUP VOLUNTARY RESERVES AND DEFERRED TAX LIABILITY

|  | Dec. 1, 1994 | Change | Jan. 1, 1994 |
| :--- | ---: | ---: | ---: |
| FIM 1000 | 228748 | 13306 | 215442 |
| Accelerated depreciation | 10160 | -21 | 10181 |
| Investment reserves | 6998 | -6260 | 6958 |
| Operating reserves | 6360 | -12853 | 76213 |
| Transition reserves | 302966 | -5828 | 308794 |
| Total voluntary reserves | -75742 | 1457 | -77199 |
| Deferred tax liability | -69188 | -67 | -69121 |
| Subsidiaries'share of equity on acquisition | -11147 | 336 | -11483 |
| Minority's share of voluntary reserves less tax liability | 146889 | -4102 | 150991 |

## 18. CREDITORS

| FIM 1000 | 1995* | 1996 | 1997 | 1998 |
| :---: | :---: | :---: | :---: | :---: |
| Instalments of non-current creditors in near future |  |  |  |  |
| Group |  |  |  |  |
| Loans from credit institutions Pension Ioans | $\begin{aligned} & 73653 \\ & 16810 \end{aligned}$ | $\begin{aligned} & 14066 \\ & 15966 \end{aligned}$ | $\begin{aligned} & 43496 \\ & 14975 \end{aligned}$ | $\begin{aligned} & 28512 \\ & 14059 \end{aligned}$ |
| Total | 90463 | 30032 | 58471 | 42571 |
| Parent Company |  |  |  |  |
| Loans from credit institutions Pension Ioans | $\begin{aligned} & 9962 \\ & 6744 \end{aligned}$ | $\begin{aligned} & 9638 \\ & 6272 \end{aligned}$ | $\begin{aligned} & 8131 \\ & 5833 \end{aligned}$ | $\begin{aligned} & 4899 \\ & 5424 \end{aligned}$ |
| Total | 16706 | 15910 | 13964 | 10323 |
| * Under current liabilities in the balance sheet |  |  |  |  |
|  | 1994 | $\begin{gathered} \text { Group } \\ 1993 \end{gathered}$ | 1994 | Parent Company 1993 |

Liabilities which fall due in
five years or a longer period

| Loans from credit institutions | $\mathbf{4 1 0 7 4}$ | 59969 | $\mathbf{6 4 0 0 8}$ | 63096 |
| :--- | ---: | ---: | ---: | ---: |
| Pension loans | $\mathbf{1 7 9 0 3 9}$ | 175454 | $\mathbf{7 5} \mathbf{9 0 8}$ | 83715 |
| Total | $\mathbf{2 2 0 1 1 3}$ | 235423 | $\mathbf{1 3 9 9 1 6}$ | 146811 |
| Liabilities to Group companies |  |  |  |  |
| Other current liabilities |  |  | $\mathbf{1 1 6 ~ 3 0 6}$ | $\mathbf{8 0 7 3 1}$ |

On December 31, 1994 the Group had FIM 351.2 million non-current, interest-bearing liabilities and the Parent Company FIM 180.1 million The share of Group liabilities denominated in FIM was 88.6 per cent and that of the Parent Company 99.4 per cent.

Warrant bond
Other non-current liabilities include a FIM 408,000 warrant bond, issued in 1993. According to the terms, the bond will be repaid in a single instalment on July 1, 1998. The annual interest on the bond is 10 per cent. Between July 1, 1993 and December 31, 1998 204,000 shares can be subscribed with the warrants at a price of FIM 141. The share capital can thereby be increased by FIM 2,040,000 These shares represent 5.1 per cent of the shares owned outside the Group. No subscription rights based on warrants have been exercised.
19. PLEDGES AND CONTINGENT LIABILITIES

|  |  | Group |  | Parent Company |
| :--- | ---: | ---: | ---: | ---: |
| FIM 1000 | 1994 | 1993 | 1994 | 1993 |

Security for own liabilities

| Pledges | 220020 | 235353 | 214730 | 227782 |
| :---: | :---: | :---: | :---: | :---: |
| Real estate mortgages | 189340 | 178290 | 67300 | 55300 |
| Company mortgages | 69430 | 69430 |  |  |
| Security for Group company liabilities |  |  |  |  |
| Guarantees |  |  | 21732 | 29783 |
| Security for the associated company liabilites |  |  |  |  |
| Guarantees |  | 65334 |  |  |
| Liabilities |  |  |  |  |
| Pension fund liabilities | 18662 | 19932 | 18621 | 19813 |
| Other pension liabilities | 108 | 240 | 51 | 54 |
| Leasing liabilities <br> Falling due next year Falling due in subsequent years Other leasing liabilities | 198 76 365 | 453 85 610 |  |  |

The Group has given no pledges, mortgages or guarantees on behalf of outside companies.

| On December 31, 1994, the consolidated balance sheet shows  <br> unrestricted equity  <br> With distributable equity of 190641000.00 <br> The Parent company result 43752000.00 <br> Proft carried over from previous years 16488976.34 <br> Total 85829867.54 <br> The Board of Directors proposes that a dividend of FIM 4.50 <br> be paid on each of the 3,954,132 shares held outside the Company <br> Leaving the remainder on the retained earnings account 102318843.88 <br> Total 17793594.00 | 84525249.88 |
| :--- | ---: |

Helsinki, March 1, 1995

| Jaakko Lassila | Yrjö Niskanen |  |
| :--- | ---: | :--- |
| Heikki Hakala |  | Jukka Viinanen |

## REPORT OF THE AUDITORS

To the Shareholders of Lassila \& Tikanoja Oy

We have audited the accounts, the accounting records and the administration of Lassila \& Tikanoja Oy for the 1994 financial year. The accounts prepared by the Board of Directors and the Managing Director include, both for the Group and the Parent Company, a report on operations, an income statement, a balance sheet and notes to the accounts. We provide our opinion on the accounts and the administration based on our audit.

We have audited the accounting records, and the accounts, the disclosures and the presentation of information, including the accounting policies to the extent generally accepted auditing standards require. The audit of the administration has included obtaining
assurance that the actions of the members of the Board of Directors and the Managing Director have been in conformity with the regulations of the Companies' Act.

In our opinion the accounts have been prepared in accordance with the regulations of the Accounting Act and other legislation and regulations relevant to the preparation of the accounts, and give a true and fair view of the Parent Company's and the Group's results from operations and financial position in accordance with such legislation and regulations.

The accounts including the Group accounts may be approved, and the members of the Board of Directors and the Managing Director may be discharged from liability for the financial year examined by us.

The proposal of the Board of Directors concerning unrestricted shareholders' equity
according to the balance sheet is in accordance with the Companies' Act.

We have reviewed the interim reports published during the financial year. According to our review they have been prepared in accordance with the relevant regulations.

Helsinki, 7 March 1995
SALMI, VIRKKUNEN \& HELENIUS OY
Authorised Public Accountants
Ilkka Haarlaa
Authorised Public Accountant

Antti Lassila
Authorised Accountant

## BREAKDOWN OF SHARE OWNERSHIP OUTSIDE THE GROUP ON FEBRUARY 28, 1995

| Number of <br> shares | Number of <br> shareholders | Percentage of <br> total shares | Total shares <br> held in each <br> category | Percentage of <br> shares held <br> outside the Group |
| :--- | ---: | ---: | ---: | ---: |
| 1-1000 | 573 | 77.0 | 150488 | 4.0 |
| 1001-3000 | 93 | 12.5 | 153790 | 4.1 |
| 3001-10000 | 49 | 6.6 | 266693 | 7.1 |
| 10001-20000 | 12 | 1.6 | 165665 | 4.4 |
| 20001-50000 | 6 | 0.8 | 166308 | 4.4 |
| 50001-100000 | 3 | 0.4 | 221126 | 5.9 |
| over 100 000 | 8 | 1.1 | 2055892 | 54.6 |
|  | 744 | 100.0 | 3179962 | 84.5 |
|  |  |  | 573615 | 15.2 |
| Registered in a nominee's name |  |  | 13000 | 0.3 |
| Shares not transferred to the book-entry |  |  | 3766577 | 100.0 |

THE TEN LARGEST SHAREHOLDERS ON FEBRUARY 28, 1995

| Shareholders | Number of <br> shares | Percentage of <br> shares held <br> outside the Group |
| :--- | ---: | ---: |
| 1. Repola Corporation | 504000 | 13.4 |
| 2. Instrumentarium Corporation * | 339899 | 9.0 |
| 3. Pohjola Insurance Company | 269778 | 7.2 |
| 4. Evald and Hilda Nissi Foundation | 251415 | 6.7 |
| 5. Kansallis-Osake-Pankki * | 247720 | 6.6 |
| 6. Toivo Kangas estate | 189720 | 5.0 |
| 7. Borealis Polymers Corporation | 129750 | 3.4 |
| 8. Juhani Maijala | 123610 | 3.3 |
| 9. Heikki Bergholm | 80000 | 2.1 |
| 10. Alfred Berg Finland Unit Trust | 71100 | 1.9 |
| Total | 2206992 | 58.6 |

[^0]
## InFormation on shares

Company share capital totalled FIM 63,722,520, comprising 6,372,252 shares, each with a nominal value of FIM 10. A total of $1,953,000$ of these were redeemed by the company with distributable capital and the shares were cancelled. Thus the number of shares in circulation is $4,419,252$, of which Lassila \& Tikanoja holds 465,120. These shares were entered in the balance sheet without value and their cost of acquisition reduces unrestricted equity.

A total of $3,954,132$ shares are held outside the company. Lassila \& Tikanoja's subsidiary Fiktio Oy holds 187,555 Parent Company shares, which have been entered in the consolidated balance sheet without value. The number of shares held outside the Group
totalled $3,766,577$. This is the number of shares used as the basis in calculating the key figures.

A maximum of 204,000 shares can be subscribed between July 1, 1993 and December 31, 1998 with the warrants associated with the 1993 bond and the share capital can thereby be increased by FIM 2,040,000. These shares represent 5.1 per cent of those held outside the Group. The warrant bond was available to full-time management of the Lassila \& Tikanoja Group.

The members of the Lassila \& Tikanoja Board of Directors owned 123,960 company shares on February 28, 1995, which is 3.3 per cent of the share capital outside the Group. Members of the Board of Directors
can subscribe the equivalent of 0.8 per cent of the share capital outside the Group with the 1993 warrant bond. The pension fund owned 23,748 company shares on the date in question, which is 0.6 per cent of the share capital outside the Group.

Company shares are quoted on the Helsinki Stock Exchange, where 636,735 were traded in 1994, which is 17 per cent of the shares held outside the Group.

The company has one share series. The shares are part of the book-entry security system. The Board of Directors is not authorized to issue shares or convertible bonds or warrant bonds.

AVERAGE SHARE PRICES ADJUSTED FOR SHARE ISSUE, FIM


RELATIVE TRADE OF SHARES, \%


Key ficures

SOME KEY FIGURES ON SHARES

|  | 1990 | 1991 | 1992 | 1993 | 1993*** | 1994 |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: |
| Earnings/share (EPS), FIM | -6.44 | -1.49 | 14.61 | 7.84 | 11.07 | 20.11* |
| Equity/share, FIM | 127.23 | 123.54 | 134.85 | 141.00 | 80.53 | 97.16 |
| Dividend/share, FIM | 0.69 | 0.87 | 2.16 | 2.50 |  | 4.50 ** |
| Dividend/earnings, \% | -25.5 | -379.1 | 13.2 | 23.9 | 21.6 | 19.6 ** |
| Dividend yield, \% | 1.1 | 1.5 | 2.0 | 1.4 |  | 3.3 ** |
| P/E ratio | neg. | 7.3 | 22.4 | 15.9 | 6.8 |  |
| Adjusted share price at |  |  |  |  |  |  |
| the end of the financial year, FIM | 64.92 | 57.99 | 107.33 | 176.00 |  | 137.00 |
| Market capitalization |  |  |  |  |  |  |
| on Dec. 31, FIM mill. | 197.8 | 176.7 | 327.0 | 662.9 |  | 516.0 |
| Adjusted number of shares |  |  |  |  |  |  |
| held outside the Group |  |  |  |  |  |  |
| Average during the year | 3046429 | 3046429 | 3046429 | 3446950 |  | 3766577 |
| At year end | 3046429 | 3046429 | 3046429 | 3766577 |  | 3766577 |

* With dilution of the warrant bond taken into account: FIM 19.35.
** Proposal by the Board of Directors.
${ }^{* * *}$ The figures for 1993 have been adjusted to comply with present accounting principles. The changes are explained in the section on accounting principles, page 22.


## KEY FIGURES ON FINANCIAL PERFORMANCE, 1990-1994

|  | 1990 | 1991 | 1992 | 1993 | 1993* | 1994 |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: |
| Net sales, FIM mill. | 1126.4 | 991.1 | 955.0 | 1013.2 |  | 1166.9 |
| Exports and international |  |  |  |  |  |  |
| operations FIM mill. | 400.0 ** | 360.0 ** | 384.1 | 418.6 |  | 516.5 |
| Operating profit, FIM mill. | 49.9 | 51.1 | 91.0 | 71.4 | 81.4 | 122.1 |
| as \% of net sales | 4.4 | 5.2 | 9.5 | 7.0 | 8.0 | 10.5 |
| Profit before extraordinary |  |  |  |  |  |  |
| items, FIM million | 0.8 | 4.1 | 47.6 | 33.2 | 37.7 | 90.2 |
| as \% of net sales | 0.1 | 0.4 | 5.0 | 3.3 | 3.7 | 7.8 |
| Profit before reserves, income |  |  |  |  |  |  |
| taxes and minority interest, FIM mill. | 0.8 | 1.5 | 47.6 | 36.9 | 27.3 | 89.0 |
| as \% of net sales | 0.1 | 0.2 | 5.0 | 3.6 | 2.7 | 7.6 |
| Balance sheet total, FIM mill. *** | 1222.1 | 1184.2 | 1162.2 | 1194.0 | 1053.9 | 1103.6 |
| Return on equity, \% (ROE) | -5.0 | -1.0 | 11.3 | 6.5 | 11.9 | 21.8 |
| Return on invested capital, \% (ROI) | 5.2 | 6.8 | 11.4 | 9.5 | 12.2 | 15.8 |
| Equity ratio, \% *** | 33.0 | 33.1 | 36.8 | 46.1 | 31.6 | 36.2 |
| Gross investments, FIM mill. | 103.0 | 98.7 | 102,6 | 202.0 |  | 163.4 |
| as \% of net sales | 9.1 | 10.0 | 10.7 | 19.9 |  | 14.0 |
| Average personnel employed | 4216 | 3031 | 2605 | 2639 |  | 2910 |

[^1]
## GALCULATION OF THE KEY FIGURES

Return on equity,
$\%($ ROE $)=$
Profit before extraordinary items
+/- change in the liability deficit of
pension funds

- taxes for the financial year
+/- change in deferred tax liability $\times 100$
Shareholders' equity + untaxed reserves
- deferred tax liability
+ minority interests (average)

Return on invested
capital, \% (ROI) =
Profit before extraordinary items
+/- change in the liability deficit of
pension funds

+ interest and other financial expenses $\times 100$
Balance sheet total
- interest-free liabilities (average)

Equity ratio, \% =
Equity capital + untaxed reserves

- deferred tax liability
+ minority interests $\times 100$
Balance sheet total

Profit per share $=$
Profit before extraordinary items
+/- change in the liability deficit of
pension funds
+/- minority interests from result

- taxes for the financial year
+/- change in deferred tax liability
Number of shares held outside the Group
adjusted for share issue (average)


## Equity/share =

Shareholders' equity + untaxed reserves

- deferred tax liability

Number of shares held outside the Group
adjusted for share issue
at the close of the financial year

Dividend/share =
Total dividend
Number of shares held outside the company
adjusted for share issue
at the close of the financial year

## Dividend/earnings, \% =

Dividends distributed by Parent Company
for the financial year x 100
Profit before extraordinary items
+/- change in the liability deficit of pension funds

Dividend yield, \% =
Dividend/share x 100
Share price adjusted for share issue
at the close of the financial year

## $\mathrm{P} / \mathrm{E}$ ratio =

Share price adjusted for share issue
at the close of the financial year
Profit/share

## Market

capitalization $=$
Number of shares held outside the Group $x$ share price at the close of the financial year

The deferred tax liability has been included since 1994 and in the comparative figures for 1993.

## CONTACT INFORMATION

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## Financial information

Interim Report, January 1 - April 30,
issued June 6, 1995
Interim Report, January 1 - August 31,
issued October 5, 1995
The Annual Report and the Interim Reports are also published in English-language translations.



[^0]:    * Includes shares owned by pension funds.

[^1]:    * The figures for 1993 were brought into line with the present accounting principles. For an explonation or these changes see the section on accounting principles in the notes to the financial statements.
    ** Estimated
    *** The balance sheet total includes the pension liability deficit for 1991-1994.

