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## AnNuAL General metting

The Annual General Meeting of the shareholders of Lassila \& Tikanoja Ltd will be held on Thursday, April II, 1996, at 4 p.m. in the Savoy Restaurant, Eteläesplanadi 14, Helsinki.

Shareholders have the right to attend if they have been entered by April I, 1996 in the company shareholders' register, which is maintained by the Central Share Register of Finland Co-operative.

Shareholders whose shares have not been transferred to the book-entry securities system, but who were entered in the company shareholders' register before November I, 1993, are also entitled to attend. In such cases presentation to the AGM of share certificates
or other documentation demonstrating that right of ownership to the shares has not been transferred to the book-entry securities account is required.

Notice of attendance at the Annual General Meeting is requested by 4 p.m. on April 9, 1996 by telephone at +358-0-228 762 03/Saxbäck, or in writing to the address: Lassila \& Tikanoja Ltd P.O.Box 33, 0010I Helsinki, Finland. Where applicable, powers of attorney should be delivered by the time mentioned to the same address.

The invitation to the Annual General Meeting will be published in the newspaper Helsingin Sanomat on March 26, 1996.

The goals of the Group have been defined as follows: Lassila \& Tikanoja shall be

- a profitable and competitive investment for its owners
- a challenging and secure
workplace for its employees
- a reliable partner for its customers

These are demanding goals. In the review below, I shall attempt to describe how we have operated in the light of these goals in recent years, and especially in 1995. I will examine each goal separately.

## A PROFITABLEAND

## COMPETITIVE INVESTMENT

For owners, the return on investment, the risk involved and the prospects for converting their investment into cash are key factors. At least over the long-term, the return on an investment in shares depends on the profitability of the company. The profitability of the Lassila \& Tikanoja Group has improved substantially since 1992 and was good for the last two years. The return on invested capital was 17.3 per cent in 1995 and 15.8 per cent in 1994. The return on equity was 20.8 per cent in 1995 and 21.8 per cent in 1994. However, from the owners' point of view good profitability alone is not a sufficient measure of the worth of their investment. Profitability must also be reflected in share prices and dividends. The following dividends per share have been paid over the last five years (marks): 1991 / 1.00, 1992 / 2.50, 1993 / 2.50, 1994 / 4.50 and the Board of Directors' proposal for 1995 is 6.50. The average annual yield on a Lassila \& Tikanoja share (appreciation + dividend yield) according to the investment analysis index of Merita Securities Ltd has been the following (\%):

| $1988-95$ | $1989-95$ | $1990-95$ | $1991-95$ |
| :---: | :---: | :---: | :---: |
| 13.05 | 6.61 | 7.09 | 21.98 |
| $1992-95$ | $1993-95$ | $1994-95$ | 1995 |
| 31.52 | 16.81 | -1.34 | 23.19 |

The price of a Lassila \& Tikanoja share was rising at the beginning of 1996 .

Investment in shares always entails risks.
With respect to the risk involved, a Lassila \&
Tikanoja share does not differ from any other.

However, considering the current state of the economy, the low sensitivity of the share to cyclical fluctuations can be considered an advantage. Moreover, solvency also tends to reduce risk, and the Group's equity ratio is 36.6 per cent.

Lassila \& Tikanoja is a rather small listed company. As a result, its shares are less liquid than those of large companies. The relative turnover in Lassila \& Tikanoja shares has been close to the average for listed companies.

## ACHALLENGING AND SECURE

## WORKPLACE

The Group's mode of operation, which is based on trust at all levels of the organization, certainly tends to increase the challenge posed by the work. Financial performance in recent years indicates that Group employees have accepted the challenge. Co-operation, development of incentive schemes and genuine sharing of responsibility throughout the organization obviously contribute to job satisfaction and thereby increase the challenge involved. At present, jobs in the Group may be regarded as secure. During 1995 the Group employed an average of 3,019 persons. The number of employees increased by more than one hundred on the previous year, when there was also growth in personnel.

## A RELIABLE PARTNER

The reliability of the Group as a partner is perhaps indicated by the fact that demand for its products and services has increased in recent years. Net sales increased by 11.7 per cent in 1995 and by 15.2 per cent in 1994. Market shares have expanded and are continuing to rise. The above depicts the number and extent of our customer relationships, but not necessarily the depth. We seek partners. We strive to be a part of our customers' business processes and to measure our success by the added value we create for them. There are signs that we are headed in the right direction.

Helsinki, February 1996

Juhani Maijala
Managing Director

## Key figures for I995

|  | $\mathbf{1 9 9 5}$ | 1994 | Change \% |
| :--- | ---: | ---: | ---: |
| Net sales, FIM mill. | $\mathbf{1} \mathbf{3 7 4 . 0}$ | । 229.9 | +11.7 |
| Gross margin, FIM mill. | $\mathbf{2 6 2 . 4}$ | 248.7 | +5.5 |
| Operating profit, FIM mill. | $\mathbf{1 4 2 . 8}$ | 122.1 | +17.0 |
| Profit before extraordinary $\mathbf{1 0 9 . 0}$ 90.2 +20.8 <br> items, FIM mill. $\mathbf{1 7 . 3}$ 15.8  <br> Return on invested capital, \% (ROI) $\mathbf{2 2 . 5 6}$ 20.11 +12.2 <br> Earnings/share FIM (EPS) $\mathbf{2 2 9 . 9}$ 163.4 +40.7 <br> Gross investment, FIM mill. $\mathbf{3 0 1 9}$ 2910 +3.7Average personnel employed |  |  |  |

## BUSINESS UNIT OPERATIONS

## fLEXIBLE PACKAGING MANUFACTURE

The Amerplast Group manufactures
flexible plastic packaging for industry and the retail trade. The main product lines are packaging for bakery goods, tissue paper, hygiene products and frozen vegetables, carrier bags and deep freeze bags, mailing and tamper-proof envelopes. Amerplast's net sales amounted to FIM 343.0 million compared with FIM 313.6 million in 1994.

## NARROW FABRIC MANUFACTURE

Inka is the largest producer of narrow fabrics and heavy webbings in the Nordic countries and the market leader in Finland in all its product lines. It also has a strong market position in the Nordic countries. The Inka Group generated net sales of FIM II4.I million compared with FIM I 22.6 million in 1994.

## NONWOVEN INDUSTRY

J.W. Suominen Oy (JWS) is a leading European manufacturer of rolls of nonwoven fabric. The company's customers are manufacturers of disposable hygiene, medical and wiping products. JWS' net sales for 1995 came to FIM 459.3 million compared with FIM 396.9 million in 1994.

## SERVICE INDUSTRY

Säkkiväline Group's fields of operation comprise community and industrial waste management, professional cleaning and property supervision and maintenance. It also supplies waste management products. Säkkiväline is a nationwide service company in environmental management and the most important company in its sector. Säkkiväline's net sales totalled FIM 454.6 million compared with FIM 392.3

LASSILA \& TIKANOJA LTD BOARD OF DIRECTORS

Jaakko Lassila, 67
D.Sc. (Econ.),

Chairman of the Board since 1970
Yrjö Niskanen, 63
M.Sc. (Econ.),

Chairman of the Boards of the Pohjola Group,
Vice Chairman of the Board since 1990
Heikki Hakala, 54
M.Sc. (Econ.),

Executive Vice President of the Repola Corporation,
Member of the Board since 1988
Juhani Maijala, 56
B.Sc. (Econ.), LL.B.,

Managing Director of the Lassila \&
Tikanoja Group, Lassila \& Tikanoja Ltd, and the Säkkiväline Group,
Member of the Board since 1983
Jukka Viinanen, 47
M.Sc. (Eng.),

Chief Operating Officer and Vice Chairman of the Board of Neste Oy, Member of the Board since 1993

LASSILA \& TIKANOJA LTD AUDITORS
SVH Coopers \& Lybrand Oy
(formerly Salmi, Virkkunen \& Helenius Oy) Authorised Public Accountants

Ilkka Haarlaa, Authorised Public Accountant Partner in charge

Antti Lassila, Authorised Accountant
Deputies
Tauno Haataja, Aurhorised Public Accountant Maj-Lis Lindén, B.Sc. (Econ.)

MANAGEMENT OF LASSILA \&
TIKANOJA LTD AND LASSILA \&
TIKANOJA GROUP
Juhani Maijala, 56
B.Sc. (Econ.), LL.B.,

Managing Director of
the Lassila \& Tikanoja Group
since 1983 and
of the Säkkiväline Group since 1993
Sirkka Tuomola, 48
M.Sc. (Econ.),

Financial Director
of the Lassila \& Tikanoja Group since 1992

Heikki Bergholm, 39
M.Sc. (Eng.),

Managing Director of
J.W. Suominen Oy since 1986 and
of the Amerplast Group since 1990
Pentti Kulmala, 47
B.Sc. (Eng.),

Managing Director
of the Inka Group since 1992


Juhani
Maijala


Heikki
Bergholm


Pentti
Kulmala

## A MERPLAST

Amerplast was founded in 1952.
The consumer packaging needed by
modern industry and the retail trade.
Especially for food products and bakery goods.
For freezing, keeping products fresh
and to facilitate handling.
Factories in Tampere, Nastola, Ikaalinen and
Kauhava, Finland and in Norrköping, Sweden.
Exports to 15 countries.

The Amerplast Group manufactures flexible packaging for industry and the retail trade. In its operations Amerplast stresses quality, rapid delivery, customer service and cost effectiveness.

The main product lines are packaging for bakery goods, tissue paper, hygiene products and frozen vegetables, carrier bags, fruit and vegetable bags, deep freeze bags and also mailing and tamper-proof envelopes. Amerplast is one of the leading companies in the Nordic countries in its sector.

Demand for products remained stable throughout 1995. From early in the year, operations were hampered by the strength of the Finnish mark in relation to the Swedish crown and high prices for plastic raw material. Significant relief came at the end of the year with respect to both factors.

The profitability of operations improved slightly on the previous year. Financial costs declined. Financial results were very satisfactory and came close to the targets set. To improve the controllability and cost effectiveness of operations, Amerplast converted at the beginning of 1996 from a business unit organization to a functional one.

Investment in 1995 totalled FIM 20.5 million and concentrated on modernization and other improvements to the bag-welding process. Capital outlays planned for 1996 will continue to focus on increasing production efficiency and quality through further modernization of bag-welding capacity. The control

## 25,0

 system for Amerplast'sproduction will also be modernized during 1996.

Amerplast's goal is to increase sales of the main product lines in the Baltic area by raising market shares. Improved quality and price competitiveness will permit an increased volume of sales and improved profitability in 1996.


Net sales in 1995 were FIM 343.0 million or 9.4 per cent more than in the previous year. The sales volume in tonnes declined by 5.0 per cent. Net sales from exports and international operations totalled FIM I 32.3 million; growth was 5.1 per cent. Exports and international operations accounted for 38.6 per cent of net sales. The Amerplast Group employed an average of 571 persons in 1995.


Exports FIM million

Operating profit FIM million


Investment FIM million

Inka was founded in 1898 .
Narrow fabrics and heavy webbings
for industry and trade
Lifting slings, roundslings, lashing
equipment and even braces.
Factories in Turku and Killinkoski, Finland
and in Gothenburg, Sweden.
Exports to more than 30 countries.

The Inka Group is the leading manufacturer of narrow fabrics and heavy webbings in the Nordic countries.

Group operations are divided into two sectors: narrow fabrics (Inka) and heavy webbings, lifting slings and lashing equipment (Inka Sling).

In Finland Inka manufacturers narrow fabrics and woven labels for the industry and retail trade. The company's main market is the Nordic countries.

Inka Sling primarily manufactures heavy webbings, lifting slings, roundslings and lashing equipment for material handling. The production units are in Finland and Sweden and the products are sold through subsidiaries and importers in over 30 countries, with Scandinavia and continental Europe being the principal markets.


Net sales by the Inka Group in 1995 amounted to FIM II4.I million, which is 6.9 per cent less than in the previous year. The Inka Group continued to increase its market share in the Nordic countries despite the decline in net sales. The decline was the result of divestment of the operations of a small

8, 3 weaving mill located in Holland. Reduced demand for narrow fabrics in Finland during the autumn also affected net sales towards the end of the year.

Group exports together with international operations amounted to FIM 68.6 million, or 60.1 per cent of net sales. Exports declined by 7.4 on the previous year. The Group's domestic net sales decreased by 6.1 per cent. Sales in Finland of heavy webbings and ready made products rose.

Gross investment totalled FIM 6.6 million. Most of this amount was incurred from the fibre extrusion line, which will commence operation in March 1996. Inka will begin manufacture of high-tech yarn for technical purposes with this new line, which employs the latest technology in the sector. It has an annual capacity of approximately 700 tonnes.

Reorganization of the corporate structure of the Inka Group continued during 1995. The product range was also reduced and manufacturing methods were improved. Weaving was concentrated at the Turku and Killinkoski factories.

The Group employed an average of 247 persons during the financial year.

The financial results recorded by the Inka Group were good despite the decline in net sales. The new fibre extrusion line will improve Inka's competitiveness.


Net sales FIM million


Exports FIM million


Operating profit FIM million


Investment FIM million


JWS was founded in 1898 .
Nonwoven roll goods for hygiene,
health care and wiping products.
Factory in Nakkila, Finland.
Exports to 60 countries.

J.W.Suominen Oy manufactures nonwoven roll goods for producers of disposable hygiene and medical products and for manufacturers of wiping products.

JWS nonwovens are used as coverstock for products such as baby diapers, sanitary napkins and hospital underpads, for wound care and other medical applications and for moist wipes, wiping products for clean areas and solvent wipes. JWS has a strong European market position in all its product lines.

The markets for JWS products are expanding and demand was good throughout the year in all market areas. However, weakening of the US dollar in relation to the Finnish mark reduced sales to the United States, Asia and the Middle East during the second half of the year. At the beginning of the year high prices for raw materials and a temporary shortage of some grades hampered operations. During the summer raw materials were again available as normal, and prices began to fall. Profitability was good, as in previous years.

JWS' fibre and nonwoven capacity was increased by approximately 25 per cent. The increase in fibre and spunlace capacity and modernization of the warehouse as well as of the opening and blending department were completed on schedule within the cost estimate. The entire extensive project took 12 months and became operational in December 1995.
mainly involve increases in productivity through automation of material handling. Development of operations at JWS will concentrate on safety, total quality management (TQM) and production

control systems. The competitiveness of the product range and production will be ensured through extensive research and development.

Prospects for 1996 are stable. Despite a general decrease, demand for JWS products in Europe is expected to increase. The conditions necessary for increasing sales volumes and improving profitability exist.

Net sales in 1995 were FIM 459.3 million or 15.7 per cent more than in the previous year. The operating profit amounted to FIM 62.3 million or 13.6 per cent of net sales. Exports rose 16.9 per cent and totalled FIM 431.0 million. Exports accounted for 93.8 per cent of net sales. Gross investments were FIM 123.4 million. JWS employed an average of 324 persons during 1995 .


Operating profit FIM million


Investment FIM million

Säkkiväline was founded in 1967.
Efficient services for companies, industry and
the public sector. Community and industrial waste
management, recycling services, sewer maintenance, professional cleaning, property supervision and maintenance and products for waste management. A nationwide company providing local services to tens of thousands of customers.

## Säkkiväline is Finland's largest

 environmental management company. Its core areas are waste management and maintenance, professional cleaning, property supervision and maintenance and the supply of products for waste management. Waste management comprises community and industrial waste management, industrial cleaning and maintenance recycling services, sewer maintenance and fire clean-up.The overall markets in Säkkiväline's sectors are growing. Waste sorting and reuse is increasing. Cleaning and property maintenance are increasingly turned over to specialist companies. Increased waste sorting will also boost the need for supplies of products and equipment in the sector There is also another trend, the rising demands of the business. The emphasis in waste management is shifting from traditional waste haulage to recycling and reuse; capital outlays are growing and operations are becoming more and more industrial. Nationwide coverage in professional cleaning and in property supervision and maintenance is becoming increasingly important. Competition between the major companies in the sector is intensifying and concentration will continue. Efforts by the municipal sector to expand into the sphere of private companies in waste management is giving cause for uncertainty.

Säkkiväline's share of the environmental management sector increased in 1995. The goal is to increase the company's market share. Net sales rose by 15.9 per cent. Growth was primarily due to volume. Net sales in waste management and maintenance rose 7.3 per cent and now amount to FIM I78.2 million. Net sales in professional cleaning rose by 10.1 per cent and in property supervision and maintenance by 48.7 per cent. Net sales in cleaning totalled

33,5
FIM 146.3 million and in property supervision and maintenance FIM 83.7 million. Net sales from supplying products amounted to FIM 46.3 million and increased by 30.4 per cent. Säkkiväline's profitability increased substantially. The financial results, which

were already considered very satisfactory in the previous year, can now be described as good. All sectors improved their financial results. A year earlier the most significant improvement in financial results was achieved by waste management. This time product supplies, property supervision and maintenance and professional cleaning were at the top. Despite a positive trend overall, some of the profit centres did not reach their goals.

During the year personnel at Säkkiväline increased by nearly one hundred. Personnel averaged I873 in 1995.

Group gross investment amounted to FIM 36.3 million, as opposed to FIM 26.3 million for the previous year. Utilization of equipment capacity improved and the amount of capital tied up in operations in proportion to net sales was on a substantially better level than in the previous year

Säkkiväline is also expected to increase its net sales and improve its financial results during the current year. At the beginning of 1996, two important service contracts were signed, one in professional cleaning and the other in waste management. The other parties to these agreements are the Finnish airline, Finnair Oy , and the tyre recycling organization, Suomen Rengaskierrätys Oy



Operating profit FIM million


Investment FIM million

## I. MAIN TRENDS

Group financial results were good. 1995 was the best year in the 90-year history of the Company. Most of the targets set were reached and the conditions exist for successful future operations. All units in the Group, with the exception of Inka, improved their financial results. Inka's financial results, however, remained good. As in the previous year, the good financial results were based on growth, which was achieved at relatively declining fixed costs. The sales margin ratios were below those of last year and are an indication of both tougher competition and a stronger Finnish mark. Exceptionally large capital outlays were made during the financial year. JWS' nonwoven capacity increased by approximately 25 per cent and the Group has now bought up virtually all of Säkkiväline's shares. Investments were financed almost completely by cash flow from business operations. The cash flow for the current year will be strongly positive. Prices for plastic raw material varied widely during the financial year. Constant price fluctuations have purely negative effect on long-term business operations. When raw material prices rise, the increases are not passed on immediately to sales prices and when they decline the raw material stocks acquired at a higher price cause problems.

## 2. FINANCIAL RESULTS

The consolidated operating profit was FIM 142.8 million and the increase on the previous year was 17.0 per cent. The operating profit was 10.4 per cent of net sales, as opposed to 9.9 per cent the previous year. Invested capital was only FIM 29 million more than in the previous year, despite the large volume of capital expenditure. The return on invested capital was 17.3 per cent, as opposed to 15.8 per cent the previous year. The return on equity was 20.8 per cent.

Net financial expenses fell in relation to net sales due to declining interest rates. In absolute terms they were slightly higher than
those of the previous year. The extraordinary expenses were incurred from the Avardo Oy bankruptcy.

Measured in return on invested capital, the most successful units were Säkkiväline and Inka. JWS' financial results can also be considered good, although performance during the final four months of the year was not up to that of the previous eight months. In their start-up phase, major investments tend to disrupt day-to-day operations to some extent, which was the case during the last months of the financial year. However, the actual process of making investments operational has proceeded smoothly.

Amerplast's financial results were very satisfactory and improved considerably towards the end of the year.

Inka's financial results were good. The clothing industry in Inka's marketing area has contracted steadily, which constitutes a risk. However, the share of the clothing industry in Inka's sales is declining.

Säkkiväline had a good year and the financial results improved significantly. Net sales have risen monthly, and this provides a good foundation for the current year.

Operating profit by business unit:

|  | I995 |  | \% of net | I994 |
| :--- | ---: | ---: | ---: | ---: | \% of net

JWS' research and product development costs were FIM 7.9 million in 1995.

## 3. GROUP STRUCTURE

On December 27, 1994, Lassila \& Tikanoja made a public bid to acquire all the shares in Säkkiväline Oy outside the Group. The purchase price was FIM 97 per share. At the
time the offer expired, Lassila \& Tikanoja owned 99.07 per cent of the shares. Lassila \& Tikanoja has continued to acquire Säkkiväline Oy shares through voluntary trading and at present holds 99.9 per cent of Säkkiväline Oy. When it was apparent that Lassila \& Tikanoja Oy could not obtain 100 per cent ownership through voluntary trading, the matter was submitted to a court of arbitration. The Helsinki District Court has appointed an arbitrator, and a decision may be forthcoming this spring. Holdamer Oy was merged with Amerplast Oy.

During the financial year, Säkkiväline Oy acquired the business operations of Kourulan Talonhoito Oy, Pohjolan Kiinteistöpalvelu Oy, Päijät-Huolto Oy, Martta Haapanen Oy, Osmo Jalonen Ky and Tampereen Kiinteistömiehet Oy which operate in the property maintenance sector, the business operations of Esko Valtee Oy, Hämeen Keräyspaperi Ay and Ecora Oy Tara Finland Ltd, which operate in the waste management sector, and the shares of Ympäristöautot $O y$.

## 4. NET SALES

Net sales by unit:

|  | I995 | I994 | Change |
| :--- | ---: | ---: | ---: |
| FIM million | Jan.I-Dec.3I | Jan. I-Dec.3। | $\%$ |
| Amerplast | $\mathbf{3 4 3 . 0}$ | $3 \mid 3.6$ | 9.4 |
| Inka | $\mathbf{I 1 4 . 1}$ | 122.6 | -6.9 |
| JWS | $\mathbf{4 5 9 . 3}$ | 396.9 | 15.7 |
| Säkkiväline | $\mathbf{4 5 4 . 5}$ | 392.3 | 15.9 |
| Lassila \& Tikanoja | $\mathbf{1 3 . 6}$ | 14.9 | -8.7 |
| Total | $\mathbf{I} \mathbf{3 8 4 . 5}$ | I 240.3 |  |
| Internal net sales | $\mathbf{- 1 0 . 5}$ | -10.4 |  |
| Group net sales | $\mathbf{I} \mathbf{3 7 4 . 0}$ | \| 229.9 | I I.7 |

## 5. GROSS INVESTMENT

| FIM million | $\mathbf{1 9 9 5}$ | 1994 |
| :--- | ---: | ---: |
| Real estate | $\mathbf{3 6 . 0}$ | 74.1 |
| Machinery and equipment | $\mathbf{1 3 7 . 4}$ | 77.8 |
| Securities and consolidated goodwill | $\mathbf{5 1 . 3}$ | 10.6 |
| Intangible rights and other |  |  |
| Capitalized expenditure | $\mathbf{5 . 2}$ | 0.9 |
| Total | $\mathbf{2 2 9 . 9}$ | 163.4 |

Investment was divided by unit as follows: Amerplast 20.5, Inka 6.6, JWS I23.4 and Säkkiväline FIM 36.3 million. Investment by Lassila \& Tikanoja Oy totalled FIM 48.0 million. Acquisition of minority holdings in Säkkiväline Oy accounted for FIM 43.1 million and the increase in the share capital of Inka Sling Oy for the remainder.

## 6. INVESTED CAPITAL

The Group's invested capital calculated from the balance sheet is as follows:

FIM million
Dec. 3I, 1995 Dec. 3I, 1994

| Fixed assets and other |  |  |
| :--- | :---: | ---: | :--- |
| non-current investment | $\mathbf{8 2 3 . 8}$ | 744.7 |
| Inventories | $\mathbf{1 1 7 . 2}$ | 112.9 |
| Receivables and liquid assets | $\mathbf{2 0 1 . 8}$ | 242.1 |
| Deferred tax liability | $\mathbf{- 8 6 . 7}$ | -75.7 |
| Trade payables | $\mathbf{- 5 6 . 4}$ | -69.8 |
| Accrued liabilities | $\mathbf{- 1 2 8 . 8}$ | -93.3 |
| Other current, non-interest |  |  |
| bearing liabilities | $\mathbf{- 2 . 2}$ | -21.0 |
| Invested capital | $\mathbf{8 6 8 . 7}$ | 839.9 |

Capital invested during the year increased by FIM 28.8 million. The amount of investment in fixed assets and other non-current assets increased by FIM 79.1 million. The amounts for the other items declined.

## 7. FINANCE

The Group equity ratio at the end of the year was 36.6 , compared with 36.2 at the beginning of the year. Solvency increased only slightly, despite the good financial results. This was due to the large volume of investment and to growth in the deferred tax liability caused by a higher tax rate. Solvency was good. Net financial expenses were 2.5 per cent of net sales, compared with 2.6 per cent a year earlier. No net gains on foreign exchange were entered during 1995, while they amounted to FIM 2.7 million the previous year. Liquidity was good throughout the year.

## 8. PERSONNEL

The average number of full-time staff employed by the Group, converted to fulltime employees, increased by 109. Most of the growth occurred in Säkkiväline.


Operating
profit FIM million


Return on invested capital, \%



* Proposal by the Board of Directors.


## Lassila \& TIKAnoja Group

CONSOLIDATED STATEMENT OF INCOME

Dec. 31 (FIM million)

## ASSETS

Fixed assets and other
non-current investments

| Intangible assets |  |  |  |  |  |  | 7 |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: |
| Intangible rights | 595 |  |  | 322 |  |  |  |
| Goodwill | 25946 |  |  | 27549 |  |  |  |
| Consolidated goodwill Other capitalized expenditure | $\begin{array}{r} 10649 \\ 7616 \end{array}$ | 44806 | 3.9 | 5880 | 33751 | 3.1 |  |
| Tangible assets |  |  |  |  |  |  | 8 |
| Land and water | 26171 |  |  | 26057 |  |  |  |
| Buildings | 231128 |  |  | 208269 |  |  |  |
| Machinery and equipment | 401741 |  |  | 339763 |  |  |  |
| Other tangible assets | 3138 |  |  | 2592 |  |  |  |
| Advance payments and construction in progress | 12630 | 674808 | 58.8 | 20267 | 596948 | 54.0 |  |


| Financial assets <br> Bonds and shares <br> Loan receivables | 89402 |  |  |  |  |  |  |
| :--- | ---: | ---: | ---: | ---: | ---: | ---: | ---: |
|  | 14752 | 104154 | 9.1 | 921768 | 114033 | 10.3 |  |
|  |  | 823768 | 71.8 |  | 744732 | 67.4 |  |
| Valuation items |  | 4078 | 0.4 | 3878 | 0.4 | 10 |  |

Current assets
Inventories

| Raw materials and consumables | 56102 |  |  | 52577 |  |  |  |  |
| :--- | :--- | :--- | :--- | :--- | :--- | :--- | :--- | :--- |
| Work in progress | 16213 |  |  |  |  | 15908 |  |  |
| Finished products | 44868 | 117183 | 10.2 | 44404 | 112889 | 10.2 |  |  |


| Receivables |  |  |  |  |  |  |  |
| :--- | ---: | ---: | ---: | ---: | ---: | ---: | ---: |
| Trade receivables <br> Loan receivables <br> Prepaid expenses <br> and accrued income <br> Other receivables | 143832 |  |  |  | 146821 |  |  |

LIABILITIES

| Shareholders' equity |  |  |  |  |  |  | 14,16 |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: |
| Restricted equity Share capital |  |  |  |  |  |  |  |
| Externally held | 44193 |  |  | 44193 |  |  |  |
| Redeemed | 19530 |  |  | 19530 |  |  |  |
|  | 63723 |  |  | 63723 |  |  |  |
| Share premium | 92997 |  |  | 92997 |  |  |  |
| Revaluation fund | 18598 | 175318 | 15.3 | 18598 | 175318 | 15.9 |  |
| Unrestricted equity |  |  |  |  |  |  | 17 |
| Retained earnings | 173937 |  |  | 117995 |  |  |  |
| Profit for the financial year | 69993 | 243930 | 21.3 | 72646 | 190641 | 17.3 |  |
|  |  | 419248 | 36.6 |  | 365959 | 33.2 |  |
| Minority interestObligatory reserves |  | 189 | 0.0 |  | 33884 | 3.1 |  |
|  |  |  |  |  | 310 | 0.0 |  |

Creditors
Non-current

| n-current |  |  |  |  |  |  |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: |
| Loans from credit institutions | 154824 |  |  | 126225 |  |  |
| Pension loans | 255870 |  |  | 219819 |  |  |
| Pension liabilities | 4399 |  |  | 4220 |  |  |
| Deferred tax liability Other non-current liabilities | $\begin{array}{r} 86652 \\ 1360 \\ \hline \end{array}$ | 503105 | 43.9 | $\begin{array}{r} 75742 \\ 923 \\ \hline \end{array}$ | 426929 | 38.7 |
| Current |  |  |  |  |  |  |
| Loans from credit institutions | 16447 |  |  | 75394 |  |  |
| Pension loans | 20143 |  |  | 16810 |  |  |
| Advances received |  |  |  | 522 |  |  |
| Trade payables | 56432 |  |  | 69780 |  |  |
| Accrued liabilities and deferred income <br> Other current liabilities | $\begin{array}{r} 128799 \\ 2432 \end{array}$ | 224253 | 19.5 | $\begin{aligned} & 93317 \\ & 20664 \end{aligned}$ | 276487 | 25.0 |
|  |  | 146795 | 100.0 |  | 103569 | 100.0 |

## Lassila \& TIKANOJA LTD

| Jan. I - Dec. 31 (FIM I 000) | 1995 | 1994 | Additional information |
| :---: | :---: | :---: | :---: |
| Net sales | 13550 | 14913 |  |
| Cost of goods sold | -3 370 | 3209 |  |
| Gross margin | 10180 | 11704 |  |
| Administrative expenses Other operating expenses Other operating income | $\begin{array}{r} -4411 \\ -222 \\ 22 \end{array}$ | $\begin{array}{r} -4302 \\ -222 \\ 1259 \\ \hline \end{array}$ | 4 |
| Operating profit | 5569 | 8439 | 2,3 |
| Financial income and expenses | -13651 | -5 825 | 5 |
| Profit before extraordinary items, reserves and income taxes | -8 082 | 2614 |  |
| Extraordinary income and expenses | 43165 | 19591 | 6 |
| Profit before reserves and income taxes | 35083 | 22205 |  |
| Decrease in accelerated depreciation | 649 | 1567 |  |
| Income taxes <br> For the financial year <br> For previous financial years | $\begin{array}{r} -8944 \\ \quad-3 \\ \hline \end{array}$ | $\begin{array}{r} -5949 \\ -1334 \\ \hline \end{array}$ |  |
|  | -8947 | -7 283 |  |
| Profit for the financial year | 26785 | 16489 |  |

BALANCESHEET

Dec. 31 (FIM I OOO) $\quad 1995 \quad 1994 \quad \% \quad$| Additional |
| :---: |

ASSETS
Fixed assets and other
non-current investments

| Tangible assets |  |  |  |  |  |  |  |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: |
| Land and water | 18945 |  |  | 18948 |  |  |  |
| Buildings | 39922 |  |  | 41977 |  |  |  |
| Machinery and equipment | 59 |  |  | 120 |  |  |  |
| Other tangible assets | 78 | 59004 | 7.2 | 90 | 61135 | 8.3 |  |
| Financial assets |  |  |  |  |  |  |  |
| Shares in subsidiaries | 468950 |  |  | 420964 |  |  | 9 |
| Bonds and shares | 63551 |  |  | 62742 |  |  | 10 |
| Loan receivables | 129260 | 661761 | 80.6 | 113223 | 596929 | 81.5 |  |
|  |  | 720765 | 87.8 |  | 658064 | 89.8 |  |
| Valuation items |  | 4078 | 0.5 |  | 3841 | 0.5 | 12 |

Current assets
Inventories
Finished products 0.0

| Receivables |  |  |  |  |  |  | 13 |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: |
| Loan receivables | 79996 |  |  | 26552 |  |  |  |
| Prepaid expenses and accrued income | 154 |  |  | 1 472 |  |  |  |
| Other receivables | 103 | 80253 | 9.8 | 3 | 28027 | 3.8 |  |
| Cash in hand and at banks |  | 15899 | 1.9 |  | 43162 | 5.9 |  |
|  |  | 820995 | 100.0 |  | 733150 | 100.0 |  |

LIABILITIES
Shareholders' equity $\quad$ I5,16

| Restricted equity Share capital |  |  |  |  |  |  |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: |
| Externally held | 44193 |  |  | 44193 |  |  |
| Redeemed | 19530 |  |  | 19530 |  |  |
|  | 63723 |  |  | 63723 |  |  |
| Share premium | 92986 | 156709 | 19.1 | 92986 | 156709 | 21.4 |


| Unrestricted equity |  |  |  |  |  |  |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: |
| Own shares | -40 475 |  |  | -40 475 |  |  |
| Operating fund | 174796174796 |  |  |  |  |  |
| Retained earnings | 84526 |  |  | 85830 |  |  |
| Profit for the financial year | 26785 | 245632 | 29.9 | 16489 | 236640 | 32.3 |
|  |  | 402341 | 49.0 |  | 393349 | 53.7 |

Untaxed reserves
Accelerated depreciation
Voluntary reserves

| 12654 | 1.5 |
| ---: | ---: |
| 613 | 0.1 |


| 13303 | 1.8 |
| ---: | ---: | ---: |
| 613 | 0.1 |

Creditors
Non-current

| Loans from credit institutions | 74 \| 3 I |  |  | 86268 |  |  |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: |
| Pension loans | 109805 |  |  | 89595 |  |  |
| Pension liabilities | $4078$ | 188410 | 23.0 | $\begin{array}{r} 3842 \\ 408 \end{array}$ | 180113 | 24.5 |
|  |  |  |  |  |  |  |
| Current |  |  |  |  |  |  |
| Loans from credit institutions | 12247 |  |  | 12290 |  |  |
| Pension loans | 8265 |  |  | 6744 |  |  |
| Trade payables | 123 |  |  | 68 |  |  |
| Accrued liabilities and deferred income | 11387 |  |  | 10284 |  |  |
| Other current liabilities | 184955 | 216977 | 26.4 | 116386 | 145772 | 19.9 |
|  |  | 820995 | 100.0 |  | 733150 | 100.0 |

## Statement of changes in financial position

| FIM million | 1995 | Group 1994 | 1995 | Parent Company 1994 |
| :---: | :---: | :---: | :---: | :---: |
| Operations |  |  |  |  |
| Funds from operations |  |  |  |  |
| Operating profit | 142.8 | 122.1 | 5.6 | 8.4 |
| Depreciation | 101.6 | 100.3 | 2.1 | 2.2 |
| Financial income and expenses | -33.8 | -31.9 | -13.7 | -5.8 |
| Extraordinary items |  | -1.2 | 52.5 | 40.2 |
| Income taxes | -23.0 | -13.6 | -8.9 | -7.3 |
|  | 187.6 | 175.7 | 37.6 | 37.7 |
| Change in working capital |  |  |  |  |
| Change in inventories | -4.3 | -17.4 | 0.1 |  |
| Change in current receivables | 16.7 | -47.2 | -52.2 | -13.2 |
| Change in current, non-interest-bearing liabilities | 3.0 | 37.5 | 1.3 | -2.1 |
|  | 15.4 | -27.1 | -50.8 | -15.3 |
| Cash flow from operations | 203.0 | 148.6 | -13.2 | 22.4 |
| Net capital expenditure | -224.4 | -152.8 | -47.8 | -6.8 |
| Cash flow before financing | -21.4 | -4.2 | -61.0 | 15.6 |
| Financing |  |  |  |  |
| Change in loan receivables | 0.5 | 6.8 | -26.4 | -12.6 |
| Change in non-current loans | 69.7 | -13.4 | 8.0 | -47.0 |
| Change in current loans | -55.5 | -29.2 | 69.9 | 6.8 |
| Dividends | -16.9 | -9.7 | -17.8 | -9.9 |
|  | -2.2 | -45.5 | 33.7 | -62.7 |
|  |  |  |  |  |

## ACCOUNTING PRINCIPLES

## THE GROUP

The consolidated financial statements include those companies in which Lassila \& Tikanoja Ltd held, either directly or indirectly, over 50 per cent of the shares' voting rights. The subsidiaries not included in the consolidated financial statements (dormant companies and real-estate companies with state-subsidized mortgages) have only a minor effect on the Group's shareholders' equity. Companies are included in the consolidated financial statements from the date of acquisition or establishment to the last date of the holding.

The financial statements of foreign subsidiaries have been adjusted to comply with Finnish accounting standards.

There were no associated companies engaged in business operations when the books were closed.

For more details on Group companies, see page 25 in the notes to the financial statements.

## MUTUAL SHARE OWNERSHIP

Mutual share ownership was eliminated by applying the acquisition cost method. The acquisition cost of the shares of Säkkiväline comprises both the sum paid and the nominal value of the directed share issue. The shareholders' equity of a subsidiary was deducted from the purchase price of that subsidiary's shares, including untaxed reserves net of tax. The resulting consolidated goodwill will be written-off in five or ten years.

## INTRA-GROUP TRANSACTIONS

All intra-Group transactions, balances and unrealized profits were eliminated.

## MERGER OF SUBSIDIARIES

The principles of previous consolidated financial statements were observed in entering the mergers. In consequence, mergers of subsi-diaries have not had an impact on consolidated unrestricted equity.

## ITEMS DENOMINATED IN FOREIGN CURRENCIES

The financial statements of foreign Group companies were translated into Finnish marks at the average rate of the Bank of Finland on the day the books were closed. Translation differences produced in conversion of equity were treated as an adjustment item in the consolidated unrestricted equity.

Transactions of Finnish Group companies denominated in foreign currencies were entered at the rates current on the date of the transaction. Receivables and debts denominated in foreign currencies were translated into Finnish marks at the Bank of Finland's average rate on the day the books were closed. Forward deals made to hedge against exchange rate fluctuations were valued at the forward rate; their interest component was accrued as interest income or expense. Exchange rate differences arising from conversion were entered in the statement of income.

## NET SALES

The concept of net sales was changed as of the beginning of 1995. Indirect sales taxes, discounts granted and foreign exchange differ-ences on sales were deducted from sales revenues. Sales freights and other costs incurred in sales and deliveries were treated according to their nature, as either costs of goods sold or sales expenses. Bad debts were entered under other operating expenses. Net sales for 1994 were brought into line with the new accounting practice.

## REAL ESTATE

Rent income from real estate was entered under net sales. The costs incurred therein were entered under costs of goods sold.

## RESEARCH AND DEVELOPMENT

 EXPENDITUREResearch and development expenditure, with the exception of outlays for equipment, was entered as an expense.

## PENSIONS

Statutory pension coverage for employees in Finnish companies was provided by private pension insurance companies. Pension insurance premiums were matched with salary payments. A few pensions and supplementary pensions were on the companies' own account or arranged through pension funds. The unfunded pension liability deficit of closed pension funds is presented in the balance sheet under pension liabilities and valuation items. The notes to the financial statements also present the pension liability.

Foreign subsidiaries provide pension coverage in compliance with local practice

VALUATION OF INVENTORIES
Inventories were valuated in the balance sheet at the variable costs of acquisition and production or the probable lower replacement or sale price. No indirect costs were capitalized.

## FIXED ASSETS AND DEPRECIATION

Planned, straight-line depreciation on fixed assets was calculated from the acquisition cost on the basis of probable economic life.

The annual depreciation
percentages are as follows:
I. Buildings

Office and commercial premises $\quad 2.5 \%$
Production and storage buildings $4.0-5.0 \%$
Other structures
5.0-8.0\%
2. Transport equipment
16.6-25.0\%
3. Machinery and equipment 10.0-25.0\%
4. Intangible rights and other capitalized expenditure
10.0-20.0\%

Depreciation of fixed assets acquired during the financial year was calculated from the date on which they became operational.

No depreciation was made on land and revaluations. The values of land and buildings were last raised in 1987.

Other capitalized expenditures were first-run costs and expenses incurred in renovation of leased premises.

## UNTAXED RESERVES

Appropriations (changes in voluntary reserves and the difference between booked depreciation and depreciation according to plan) were returned to the results for the financial year, with the exception of the change in the deferred tax liability.

The untaxed reserves were included in the consolidated unrestricted equity after deduction of the deferred tax liability and the reserves entered under equity at the acquisition of subsidiaries.

Deferred tax liability is a separate item in the balance sheet under non-current creditors.

## MINORITY INTERESTS

The minority interest was entered as a separate item in the statement of income and balance sheet. The minority interest in the statement of income is calculated from the profit for the financial year before appropriations but after taxes, adjusted with the change in deferred tax liability. The minority interest in the balance sheet is calculated from the sum of shareholders' equity and accumulated untaxed reserves less deferred tax liability.

## TAXATION

In addition to the income taxes to be paid on the basis of local tax legislation, the consolidated financial statements include the changes in the deferred tax liability determined from the untaxed reserves. The change in deferred tax liability for the 1995 financial statements includes the effect of the rise in the tax rate (3 per cent).

The tax credit for intracorporate dividends was deducted from the taxes for the financial year in the consolidated statement of income

1. NET SALES
FIM $1000 \quad 1995 \quad$ \% $\quad 1994 \quad$ \%

Net sales by business unit

|  | 459286 | 33.4 | 396926 | 32.3 |
| :--- | ---: | ---: | ---: | ---: |
| Nonwoven Industry | 454470 | 33.1 | 392301 | 31.9 |
| Service Companies | $\mathbf{4 4 3} 033$ | 25.0 | 313636 | 25.5 |
| Flexible Packaging Manufacture | $\mathbf{3 4 3}$ |  |  |  |
| Narrow Fabric Manufacture | 114148 | 8.3 | 122597 | 10.0 |
| Other | 13550 | 1.0 | 14913 | 1.2 |
| Internal net sales | -10488 | -0.8 | -10473 | -0.9 |
| Total | 1373999 | 100.0 | 1229900 | 100.0 |

Net sales by market

| Finland | 741207 | 53.9 | 659533 | 53.6 |
| :--- | ---: | ---: | ---: | ---: |
| Other Nordic countries | 124228 | 9.0 | 119235 | 9.7 |
| EU (excluding Denmark) | $\mathbf{3 9 0} 725$ | 28.4 | 334350 | 27.2 |
| Other Europe | 72996 | 5.3 | 47827 | 3.9 |
| Other countries | $\mathbf{4 4 8 4 3}$ | $\mathbf{3 . 3}$ | 68955 | 5.6 |
| Total | $1 \mathbf{3 7 3} 999$ | 100.0 | 1229900 | 100.0 |

2. PERSONNELEXPENSES

| 2. PERSONNEL EXPENSES |  | Parent <br> Company |  |  |
| :--- | ---: | ---: | ---: | ---: |
| FIM 1000 | 1995 | 1994 | 1995 | 1994 |

Personnel expenses for the financial year

| Salaries and fringe benefits | 318095 | 295217 | 2450 | 2129 |
| :---: | :---: | :---: | :---: | :---: |
| Pension expenses | 47413 | 37270 | 202 | 487 |
| Other salary-related expenses | 46848 | 47925 | 235 | 269 |
| Total | 412356 | 380412 | 2887 | 2885 |
| Salaries paid |  |  |  |  |
| Members of the Boards and Managing Directors | 5097 | 3666 | 1 445 | \| 271 |
| Other personnel | 313019 | 289739 | 832 | 790 |
| Additional bonus to members of the Boards and Managing Directors | 540 | 150 | 120 |  |
| Total | 318656 | 293555 | 2397 | 2061 |

Members of the Boards of Directors do not have pension contracts with the company. The Managing Directors of the Parent Company and the subsidiaries have statutory pension insurance.

| 3. D E P R E CIATION |  |  | Parent <br> Company |  |
| :--- | ---: | ---: | ---: | ---: |
| FIM I000 | 1995 | Group <br> 1994 | 1995 |  |
| Depreciation per function |  |  |  |  |
| On acquisition and production | 88410 | 88053 | 2055 | 2092 |
| On sales and marketing | 1475 | 1304 |  | 109 |
| On administration | 10741 | 10582 | 73 | 109 |
| On Group goodwill | 931 | 344 |  |  |
| Total | 101557 | 100283 | 2128 | 2201 |

Planned depreciation by balance sheet item

| Intangible assets | 8375 | 9800 |  |  |
| :---: | :---: | :---: | :---: | :---: |
| Group goodwill | 931 | 344 |  |  |
| Buildings | 12145 | 10629 | 2055 | 2092 |
| Machinery and equipment | 79103 | 79288 | 61 | 97 |
| Other tangible assets | 1003 | 222 | 12 | 12 |
| Total | 101557 | 100283 | 2128 | 2201 |
| Increase (-)/decrease (+) in accelerated depreciation |  |  |  |  |
| Intangible assets | -1311 | -246 |  |  |
| Buildings | -10290 | -9 370 | 596 | 1 479 |
| Machinery and equipment Other tangible assets | $\begin{array}{r} -6537 \\ -161 \\ \hline \end{array}$ | $\begin{array}{r} -3191 \\ -176 \\ \hline \end{array}$ | 53 | 88 |
|  | -18299 | -12983 | 649 | 1567 |
| Accelerated depreciation on fixed assets sold | -1457 | -323 |  |  |
| Increase (-)/decrease (+) in accelerated depreciation for the financial year | -19756 | -13 306 | 649 | \| 567 |

4. OTHER OPERATING EXPENSES AND INCOME

| FIM 1000 | 1995 | $\begin{array}{r} \text { Group } \\ 1994 \end{array}$ | 1995 | Parent Pany 1994 |
| :---: | :---: | :---: | :---: | :---: |
| Other operating expenses |  |  |  |  |
| Losses on disposal of fixed assets | 1067 | 973 | 222 | 222 |
| Bad debts | 1367 | 2714 |  |  |
| Expenses incurred from fire and other damage | 89 | 368 |  |  |
| Turnover tax, social security contributions from previous years Other | 141 | $\begin{array}{r} 1385 \\ 424 \\ \hline \end{array}$ |  |  |
|  | 2664 | 5864 | 222 | 222 |
| Other operating income |  |  |  |  |
| Gains on sales of fixed assets | 2765 | 1417 |  |  |
| Gains on sales of shares |  | 1452 |  | 1231 |
| Research contributions and <br> insurance indemnities 839 493 |  |  |  |  |
| Recovery of bad debts | 125 | 134 |  |  |
| Other | 225 | 659 | 22 | 28 |
|  | 3954 | 5155 | 22 | 1259 |



Group companies

| Dividend income Financial income Interest expenses |  |  | 720 | 6235 |
| :---: | :---: | :---: | :---: | :---: |
|  |  |  | 4174 | 665 |
|  |  |  | -10566 | -7 249 |
| External |  |  |  |  |
| Dividend income | 1059 | 705 | 982 | 664 |
| Interest income on |  |  |  |  |
| non-current investments | 807 | 2723 | 706 | 2588 |
| Other financial income | 3500 | 3566 | 1634 | 2074 |
| Exchange rate gains | 5633 | 8559 | 3729 | 4404 |
| Exchange rate losses | -5 671 | -5 838 | -3 627 | -3013 |
| Interest expenses | -35 844 | -37566 | - 10403 | -10716 |
| Other financial expenses | -3 256 | -4033 | -1 000 | -1477 |
|  | -33772 | -31 884 | -13651 | -5 825 |

Exchange rate differences apply to financing. Differences arising from sales and purchases are entered as valuation items for either sales or purchases.

## 6. EXTRAORDINARY INCOME ANDEXPENSES

| FIM 1000 | 1995 | Group 1994 | 1995 | Parent Company 1994 |
| :---: | :---: | :---: | :---: | :---: |
| Extraordinary income |  |  |  |  |
| Group contribution |  |  | 52520 | 40168 |
| Divestment of business operations | 385 |  |  |  |
| Return of winding up costs of units |  | 108 |  | 103 |
| Other |  | 7 |  |  |
|  | 385 | 115 | 52520 | 40271 |
| Extraordinary expenses |  |  |  |  |
| Depreciation of land lease | 363 |  |  |  |
| Avardo shares and capital loan | 5132 |  | 9355 | 20654 |
| Winding up costs of units |  | 791 |  | 26 |
| Production overheads from previous years in the inventory |  |  |  |  |
| value of a foreign subsidiary |  | 478 |  |  |
| Other |  | 7 |  |  |
|  | 5495 | 1276 | 9355 | 20680 |
| Total extraordinary |  |  |  |  |
| income and expenses | -5 110 | -1 161 | 43165 | 19591 |

7. INTANGIBLE ASSETS

The figures include all the intangible assets whose acquisition costs have not yet been entered in their entirety as expenses under planned depreciation. However, all consolidated goodwill and reserves are shown. The Parent Company had no intangible assets.

|  |  | Group |
| :--- | ---: | ---: |
| FIM 1000 | 1995 | 1994 |
| Research and development expenditure |  |  |
|  |  |  |
| Acquisition cost Jan. I | 1083 | 1297 |
| $\quad$ Fully depreciated | -1083 | -214 |
| Acquisition cost Dec. 3I | 0 | $\mathbf{1} 083$ |
| $\quad$ Accumulated depreciation |  | 083 |
| Balance sheet value Dec. 3 I | 0 | 0 |
| $\quad$ Accelerated depreciation Jan. I |  | 71 |
| $\quad$ Changes | -71 |  |
| Accelerated depreciation Dec. 3I | 0 |  |

Intangible rights

| Acquisition cost Jan. I | 599 | 529 |
| :---: | :---: | :---: |
| Fully depreciated | -52 | 25 |
| Increase | 338 | 4 |
| Acquisition cost Dec. 31 | 885 | 599 |
| Accumulated depreciation | -290 | -277 |
| Balance sheet value Dec. 31 | 595 | 322 |
| Accelerated depreciation Jan. I | 35 | 32 |
| Changes | 11 | 3 |
| Accelerated depreciation Dec. 31 | 46 | 35 |
| Goodwill |  |  |
| Acquisition cost Jan. I | 67119 | 63358 |
| Fully depreciated | -466 |  |
| Increase | 5335 | 3794 |
| Decrease | - 100 | -33 |
| Acquisition cost Dec. 31 | 71888 | 67119 |
| Accumulated depreciation | -45942 | -39570 |
| Balance sheet value Dec. 31 | 25946 | 27549 |
| Accelerated depreciation Jan. I | 168 |  |
| Changes | 685 | 168 |
| Accelerated depreciation Dec. 31 | 853 | 168 |

Consolidated goodwill

| Acquisition cost Jan. I Increase Decrease | $\begin{array}{r} 21 \mid 938 \\ \text { II } 58 \text { I } \\ \\ -40 \end{array}$ | 211626 324 -12 |
| :---: | :---: | :---: |
| Acquisition cost Dec. 31 | 223479 | 211938 |
| Accumulated depreciation | -212830 | -211938 |
| Balance sheet value Dec. 31 | 10649 | 0 |
| Consolidated reserve |  |  |
| Acquisition cost Jan. I | -5 388 | -4 998 |
| Increase |  | -422 |
| Decrease | 4782 | 32 |
| Acquisition cost Dec. 31 | -606 | -5 388 |
| Accumulated entries in statement of income | 606 | 5388 |
| Balance sheet value Dec. 31 | 0 | 0 |
| Other capitalized expenditure |  |  |
| Acquisition cost Jan. I | 9653 | 9186 |
| Fully depreciated | -875 | -229 |
| Increase | 3207 | 739 |
| Decrease |  | -43 |
| Acquisition cost Dec. 31 | I I 985 | 9653 |
| Accumulated depreciation | -4 369 | -3773 |
| Balance sheet value Dec. 31 | 7616 | 5880 |
| Accelerated depreciation Jan. I | 569 | 478 |
| Changes | 615 | 91 |
| Accelerated depreciation Dec. 31 | 1184 | 569 |

## 8. TANGIBLE ASSETS

The figures include all the fixed assets whose acquisition costs have not yet been entered in their entirety as expenses under planned depreciation.

| Parent Company |  |  |  |  |
| :--- | ---: | ---: | ---: | ---: |
| FIM 1000 | 1995 | Group | 1994 | 1995 |


| Land |  |  |  |  |
| :---: | :---: | :---: | :---: | :---: |
| Acquisition cost Jan. I Increase | $\begin{array}{r} 26057 \\ 117 \end{array}$ | 26067 | 18948 | 18956 |
| Decrease | -3 | -8 | -3 | -8 |
| Exchange differences |  | -2 |  |  |
| Balance sheet value Dec. 31 | 26171 | 26057 | 18945 | 18948 |
| Revaluations included |  |  |  |  |
| in the balance sheet value | 15297 | 15297 | 13800 | 13800 |

Buildings

| Acquisition cost Jan. I | 280197 | 209052 | 70570 | 73132 |
| :---: | :---: | :---: | :---: | :---: |
| Fully depreciated | -5 709 | -2 792 | -1529 | -2 684 |
| Increase | 35865 | 74106 |  | 122 |
| Decrease | -1 544 | -150 |  |  |
| Exchange differences | -I | -19 |  |  |
| Acquisition cost Dec. 31 | 308808 | 280197 | 69041 | 70570 |
| Accumulated depreciation | -77 680 | -71928 | -29119 | -28 593 |
| Balance sheet value Dec. 31 | 231128 | 208269 | 39922 | 41977 |
| Accelerated depreciation Jan. I | 73072 | 63702 | 13208 | 14687 |
| Changes | 10134 | 9370 | -596 | -1 479 |
| Accelerated depreciation Dec. 31 | 83206 | 73072 | 12612 | 13208 |
| Revaluations included in the balance sheet value | 40555 | 40555 | 20974 | 20974 |
| Machinery and equipment |  |  |  |  |
| Acquisition cost Jan. I | 729564 | 694563 | 578 | 783 |
| Fully depreciated | -118609 | -18166 | -59 | -222 |
| Increase | 145033 | 66650 |  | 23 |
| Decrease | -13980 | -11738 |  | -6 |
| Exchange differences | 557 | -1745 |  |  |
| Acquisition cost Dec. 31 | 742565 | 729564 | 519 | 578 |
| Accumulated depreciation | -340824 | -389801 | -460 | -458 |
| Balance sheet value Dec. 31 | 401741 | 339763 | 59 | 120 |
| Accelerated depreciation Jan. I | 154684 | 151170 | 95 | 183 |
| Changes | 8149 | 3514 | -53 | -88 |
| Accelerated depreciation Dec. 31 | 162833 | 154684 | 42 | 95 |

Net book value of machines and
equipment, included in fixed
assets, Dec. 31 377979
283959
0
Other tangible assets

| Acquisition cost Jan. I Fully depreciated Increase | $\begin{array}{r} 5915 \\ -818 \\ 1543 \end{array}$ | $\begin{array}{r} 6895 \\ -1093 \\ 113 \end{array}$ | 105 | 49 56 |
| :---: | :---: | :---: | :---: | :---: |
| Acquisition cost Dec. 31 | 6640 | 5915 | 105 | 105 |
| Accumulated depreciation | -3 502 | -3 323 | -27 | -15 |
| Balance sheet value Dec. 31 | 3138 | 2592 | 78 | 90 |
| Accelerated depreciation Jan. I Changes | $\begin{aligned} & 220 \\ & 162 \\ & \hline \end{aligned}$ | $\begin{array}{r} -11 \\ 231 \\ \hline \end{array}$ |  |  |
| Accelerated depreciation Dec. 31 | 382 | 220 |  |  |

Advance payments and construction in progress

| Acquisition cost Jan. I Increase/Decrease | $\begin{aligned} & 20267 \\ & -7637 \\ & \hline \end{aligned}$ | $\begin{array}{r} 9010 \\ 11257 \\ \hline \end{array}$ |  |  |
| :---: | :---: | :---: | :---: | :---: |
| Acquisition cost Dec. 31 | 12630 | 20267 |  |  |
| Taxation values |  |  |  |  |
| Land | 8779 | 7854 | 6173 | 5189 |
| Buildings | 102687 | 102788 | 32728 | 34390 |
| Bonds and shares Subsidiaries |  |  | 239830 | 177307 |
| Other | 50654 | 53298 | 39651 | 38491 |

The book value was presented where taxation values were unavailable.
9. SUBSIDIARIES DEC. 3 I, I 995
$\left.\begin{array}{lrrrrrrrrr} & \begin{array}{r}\text { Number } \\ \text { of shares }\end{array} & \begin{array}{r}\text { Percentage } \\ \text { of total } \\ \text { number of }\end{array} & \begin{array}{r}\text { Share of } \\ \text { equity } \\ \text { shares and of } \\ \text { voting power }\end{array} & \begin{array}{r}\text { Book value } \\ \text { of shares }\end{array} & \begin{array}{r}\text { Nominal } \\ \text { value of } \\ \text { shares }\end{array} & \begin{array}{r}\text { Profit/loss } \\ \text { according } \\ \text { to }\end{array} \\ \text { the latest } \\ \text { financial }\end{array}\right\}$

Total
468950

Owned through subsidiaries:

| A.Eskola Oy | 108 | 93.9 | 941 | 943 | FIM | 108000 | 21 |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: |
| Greenwill AB | 500 | 100.0 | 39 | 33 | FIM | 32595 | 4 |
| Kanta-Hämeen Ympäristöyhtiö Oy | 50 | 100.0 | 208 | 36 | FIM | 50000 | 21 |
| Kinteistö Oy Tampereen Sarankulma | a 150 | 100.0 | 82 |  | FIM | 15000 | 28 |
| SV-Ammattipörssi Oy | 100 | 100.0 | 223 | 204 | FIM | 15000 | 9 |
| Säkkiväline Etelä Oy | 500 | 100.0 | 200 | 50 | FIM | 50000 | 64 |
| Säkkiväline Itä Oy | 500 | 100.0 | 238 | 50 | FIM | 50000 | 40 |
| Säkkiväline Kiinteistöhuolto Oy | 1000 | 100.0 | 1151 | 3313 | FIM | 1000000 | 23 |
| Säkkiväline Länsi Oy | 500 | 100.0 | 191 | 50 | FIM | 50000 | 46 |
| Säkkiväline Palvelu Oy | 60 | 100.0 | 207 | 246 | FIM | 30000 | 65 |
| Säkkiväline Pohjoinen Oy | 500 | 100.0 | 154 | 50 | FIM | 50000 | 38 |
| Säkkiväline Puhtaanapito Oy | 1000 | 100.0 | 7261 | 16890 | FIM | 1000000 | 71 |
| Säkkiväline Siivouspalvelut Oy | 1000 | 100.0 | 1319 | 6046 | FIM | 1000000 | 36 |
| Ympäristöautot Oy | 100 | 100.0 | 52 | 2231 | FIM | 15000 | 94 |
| Amerplast AB | 100000 | 100.0 | 4389 | 575 | SEK | 10000000 | 1250 |
| A/O Amerplast | 20 | 100.0 | 6 | 13 | SUR | 4500000 | -1 |
| Svensk Lasthantering AB | 5000 | 100.0 | 5376 | 2820 | SEK | 500000 | 1814 |


|  | Parent | Number of shares | Percentage of total shares \% |  | Nominal value of shares FIM I 000 |  | Book value of shares FIM I 000 |  |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: |
|  |  | Group | Parent | Group | Parent | Group | Parent | Group |
| Amer Oy, Series A | 6900 | 6900 | 0.03 | 0.03 | 138000 | 138000 | 1130 | 1130 |
| Enso-Gutzeit Oy, Series A | 38000 | 38000 | 0.03 | 0.03 | 380000 | 380000 | 1178 | 1178 |
| Instrumentarium |  |  |  |  |  |  |  |  |
| Corporation, Series A Instrumentarium | 96000 | 96000 | 0.63 | 0.63 | 960000 | 960000 | 9977 | 9977 |
| Corporation, Series B | 23400 | 23400 | 0.48 | 0.48 | 234000 | 234000 | 2566 | 2566 |
| Kiinteistö Oy Inkanmäki * | 99 | 99 | 99.00 | 99.00 | 247500 | 247500 | 247 | 247 |
| Kiinteistö Oy Killinkivi * | 14 | 14 | 58.30 | 58.30 | 70000 | 70000 | 70 | 70 |
| Kiinteistö Oy Killinpolku* | 1 | 1 | 25.00 | 25.00 | 50000 | 50000 | 50 | 50 |
| Kiinteistö Oy Tikankulma * | 3092 | 3092 | 45.47 | 45.47 | 1314100 | 1314100 | 24478 | 24478 |
| Lammaisten Sähkö Oy, Series A |  | 332 |  | 13.83 |  | 66400 |  | 880 |
| Lammaisten Sähkö Oy, Series B |  | 664 |  | 13.83 |  | 132800 |  | 49 |
| Merita Bank Ltd, Series A | 344650 | 1297351 | 0.05 | 0.17 | 3446500 | 12973513 | 6761 | 24828 |
| Orion Group, Series B | 20120 | 20120 | 0.09 | 0.09 | 201200 | 201200 | 2004 | 2004 |
| Pihlajamäen Ostoskeskus Oy | 77 | 77 | 4.43 | 4.43 | 7700 | 7700 | 711 | 711 |
| Polar Rakennusosakeyhtiö, |  |  |  |  |  |  |  |  |
| Series K | 8000 | 8000 | 0.02 | 0.02 | 80000 | 80000 | 1015 | 1015 |
| Repola Corporation | 108858 | 108858 | 0.07 | 0.07 | 1088580 | 1088580 | 8951 | 8951 |
| Stockmann Oy, Series A 875 875 0.01 0.01 17500 17500 279 279 <br> Central Share Register of   0.40 0.61 140 年    |  |  |  |  |  |  |  |  |
|  |  |  |  |  |  |  |  |  |  |
| Tuko Oy | 65070 | 65070 | 0.24 | 0.24 | 650700 | 650700 | 161 | 161 |
| Ura Oy * | 60 | 60 | 100.00 | 100.00 | 6000 | 6000 | 6 | 6 |
| Pohjola Insurance |  |  |  |  |  |  |  |  |
| Company, Series A | 41000 | 41000 | 0.20 | 0.20 | 205000 | 205000 | 3530 | 3530 |
| Connection fees |  |  |  |  |  |  | 206 | 2166 |
| Telephone company shares |  |  |  |  |  |  | 12 | 968 |
| Other |  |  |  |  |  |  | 79 | 3948 |
| Total |  |  |  |  |  |  | 63551 | 89402 |

* Not consolidated

A complete list of shares held in the form of an appendix of documents pertaining to the financial statements is available at the Lassila \& Tikanoja Group central administration.

A devaluation of FIM 45.5 million was made on December 3I, 1994 in the Group for the shares held in Merita Bank Ltd. This devaluation was increased in the financial statements by FIM 4.6 million. In accordance with the financing agreement concluded in connection with the acquisition of these shares, the changes in valuation have no effect on the result. Otherwise, the shares were evaluated at the original acquisition cost. The book value of publicly quoted shares was FIM $\mathbf{1 2 . 4}$ million higher than their market value on the day the books were closed.

|  |  | Group | Parent Company |  |
| :--- | ---: | ---: | ---: | ---: |
| FIM 1000 | 1995 | 1994 | 1995 | 1994 |

Group companies

| Shares <br> Loan receivables |  |  | $\begin{aligned} & 468950 \\ & 114601 \end{aligned}$ |  | $\begin{array}{r} 420964 \\ 88120 \end{array}$ |
| :---: | :---: | :---: | :---: | :---: | :---: |
| Total |  |  | 3 | 551 | 509084 |
| Loan receivables from members of the Boards of Group companies and the Managing Directors | 1050 | 0 |  | 1050 | 0 |

The interest on the loan is $\mathbf{7}$ per cent and the maturity is six months.
12. VALUATION ITEMS

| FIM 1000 | 1995 | Group <br> 1994 | Parent Company <br> 1994 |
| :--- | :---: | :---: | :---: |
| Portion of pension liability <br> not entered as an expense Jan. I <br> Change during the financial year | 3878 | 4360 | $\mathbf{3}$ |
| Portion of pension liability <br> not entered as an expense Dec. 31 | 200 | -482 | 4259 |

The pension liability and liability deficit of the closed pension fund will decline by the year 2000 to the extent that matching is not necessary.
13.CURRENT ASSETS

| FIM 1000 | 1995 | Group | Parent Company |  |
| :---: | :---: | :---: | :---: | :---: |
|  |  |  | 1995 |  |
| Trade receivables |  |  |  |  |
| Denominated in FIM | 67512 | 63861 |  |  |
| Denominated in foreign currencies | 76320 | 82960 |  |  |
| Total | 143832 | 146821 |  |  |
| Trade receivables as a percentage of net sales | 10.5 | 11.9 |  |  |
| Receivables from Group companies |  |  |  |  |
| Loan receivables |  |  | 78946 | 22545 |

I4. GROUPEQUITYCAPITAL

|  | Restricted equity |  |  |  | Unrestricted equity |  |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: |
| FIM 1000 | Total | Share capital | Share premium | Revaluation fund | Transferred from untaxed reserved | Distributable equity capital |
| Equity capital Jan. I, 1995 | 365959 | 63723 | 92997 | 18598 | 146889 | 43752 |
| Dividends | -16949 |  |  |  |  | -16949 |
| Translation differences | 245 |  |  |  |  | 245 |
| Change in untaxed reserves for the financial year | $0$ |  |  |  | -4 334 | $4334$ |
| Profit | $69993$ |  |  |  | -4 334 | $\begin{array}{r} 4334 \\ 69993 \end{array}$ |
| Dec. 3 I, 1995 | 419248 | 63723 | 92997 | 18598 | 142555 | 101375 |
| Distributable equity capital |  |  |  |  |  | 101375 |

15. PARENT COMPANY EQUITY

| FIM 1000 | Restricted equity |  |  |  |  | Unrestricted equity |  |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: |
|  | Total | Share capital | Share premium | Operating fund | Retained earnings | Profit for financial year | Own shares |
| Equity capital Jan. I, 1995 | 393349 | 63723 | 92986 | 174796 | 102319 |  | -40475 |
| Dividends | -17793 |  |  |  | -17793 |  |  |
| Profit | 26785 |  |  |  |  | 26785 |  |
| Dec. 31, 1995 | 402341 | 63723 | 92986 | 174796 | 84526 | 26785 | -40475 |

## I6. SHARES HELD BY THECOMPANY

The following procedure was employed for the shares held by the company:

|  | number |
| :---: | :---: |
| Total number of shares | 6372252 |
| Redeemed with distributable equity and cancelled | 1953000 |
| Shares in circulation | 4419252 |
| Shares held by the company and entered in the balance sheet without value | 465120 |
| Shares held outside the company | 3954132 |
| Shares held by a subsidiary and entered in the balance sheet without value | 187555 |
| Shares held outside the Group | 3766577 |

I7. GROUPVOLUNTARY RESERVES AND DEFERRED TAX LIABILITY

| FIM 1000 | Dec. 31, 1995 | Change | Jan. I, 1995 |
| :---: | :---: | :---: | :---: |
| Accelerated depreciation | 248504 | 19756 | 228748 |
| Investment reserves | 5461 | -4699 | 10160 |
| Operating reserves | 599 | -99 | 698 |
| Transition reserves | 54912 | -8 448 | 63360 |
| Total voluntary reserves | 309476 | 6510 | 302966 |
| Deferred tax liability | -86 652 | -10910 | -75742 |
| Subsidiaries' share of equity on acquisition | -80 224 | -11 036 | -69 188 |
| Minority's share of voluntary reserves less tax liability | -45 | 11102 | -11 147 |
| Share transferred to unrestricted equity | 142555 | -4 334 | 146889 |

## I8. CREDITORS

| FIM I 000 | 1996* | 1997 | 1998 | 1999 |
| :---: | :---: | :---: | :---: | :---: |
| Instalments of non-current creditors in near future |  |  |  |  |
| Group |  |  |  |  |
| Loans from credit institutions Pension loans | $\begin{array}{r} 9516 \\ 20143 \\ \hline \end{array}$ | $\begin{aligned} & 41312 \\ & 18524 \\ & \hline \end{aligned}$ | $\begin{aligned} & 28536 \\ & 17362 \\ & \hline \end{aligned}$ | $\begin{aligned} & 23011 \\ & 16290 \\ & \hline \end{aligned}$ |
| Total | 29659 | 59836 | 45898 | 39301 |
| Parent Company |  |  |  |  |
| Loans from credit institutions Pension loans | $\begin{aligned} & 4638 \\ & 8265 \end{aligned}$ | $\begin{aligned} & 5631 \\ & 7686 \\ & \hline \end{aligned}$ | $\begin{array}{r} 4887 \\ 7148 \\ \hline \end{array}$ | $\begin{array}{r} 1102 \\ 6648 \\ \hline \end{array}$ |
| Total | 12903 | 13317 | 12035 | 7750 |

* Under current liabilities in the balance sheet

|  | 1995 | Group 1994 | Parent Company |  |
| :---: | :---: | :---: | :---: | :---: |
| Liabilities which fall due in five years or a longer period |  |  |  |  |
| Loans from credit institutions | 63289 | 41074 | 62907 | 64008 |
| Pension loans | 208093 | 179039 | 92401 | 75908 |
| Total | 271382 | 220 II3 | 155308 | 139916 |
| Liabilities to Group companies |  |  |  |  |
| Other current liabilities |  |  | 184620 | 116306 |

On December 3I, 1995 the Group had FIM 412 .I million in non-current, interest-bearing liabilities and the Parent Company FIM 184.3 million. The share of Group liabilities denominated in marks was 85.3 per cent and that of the Parent Company 98.I per cent.

Warrant bond
Other non-current liabilities include the remainder of the warrant bond issued by the company in I993, i.e. FIM 396,000. An early amortization of FIM 12,000 was made on the bond in I995. According to the terms, the bond will be repaid in a single instalment on July I, I998. The annual interest on the bond is 10 per cent. Between July I, I993 and December 31 , 1998 198,000 shares can be subscribed with the warrants at a price of FIM I4I. The share capital can therefore be increased by FIM I,980,000. These shares represent 5 per cent of the shares held outside the Group. No subscription rights based on warrants have been exercised.
19. PLEDGESAND CONTINGENTLIABILITIES

| FIM I 000 | 1995 | Group 1994 | 1995 | Company 1994 |
| :---: | :---: | :---: | :---: | :---: |
| Security for own liabilities |  |  |  |  |
| Pledges | 220998 | 220020 | 214730 | 214730 |
| Real estate mortgages | 188740 | 189340 | 67300 | 67300 |
| Company mortgages | 80130 | 69430 |  |  |
| Security for Group company liabilities |  |  |  |  |
| Guarantees |  |  | 83195 | 21732 |
| Liabilities |  |  |  |  |
| Pension fund liabilities | 17567 | 18662 | 17567 | 18621 |
| Other pension liabilities | 91 | 108 | 33 | 51 |
| Leasing liabilities |  |  |  |  |
| Falling due next year | 124 | 198 |  |  |
| Falling due in subsequent years | 11 | 76 |  |  |
| Other leasing liabilities | 200 | 365 |  |  |
| Derivative contracts |  |  |  |  |
| Forward contracts | 40754 | 44593 | 7516 |  |
| Interest rate swaps | 35000 | 93473 |  |  |
| Currency swaps |  | 42473 |  |  |

## Proposal by the board of directors to the annual general meeting

On December 3I, I995, the consolidated balance sheet

| shows unrestricted equity | 243930000.00 |
| :--- | :--- |
| With distributable |  |


| The Parent Company's result | 26785336.21 |
| :--- | ---: |
| Profit carried over from previous years | 84525249.88 |
| Total | I।। 310586.09 |

The Board of Directors proposes that a dividend of FIM 6.50 be paid

| on each of the 3,954, I 32 shares held outside the Company | 25701858.00 |
| :--- | ---: |
| Leaving the remainder on the retained earnings account | 85608728.09 |
| Total | II। 310586.09 |

Helsinki, February 28, 1996

| Jaakko Lassila | Yrjö Niskanen |
| :--- | :--- |
| Heikki Hakala | Jukka Viinanen |

Juhani Maijala

## AUDITORS' REPORT

## TO THE SHAREHOLDERS OF

## LASSILA \& TIKANOJA LTD.

We have audited the accounting, the financial statements and the corporate governance of Lassila \& Tikanoja Ltd for the period January I - December 3I, 1995. The financial statements, which include the report of the Board of Directors, consolidated and parent company income statements, balance sheets and notes to the financial statements, have been prepared by the Board of Directors and the Managing Director. Based on our audit we express an opinion on these financial statements and on corporate governance.

We have conducted the audit in accordance with Finnish Standards on Auditing. Those standards require that we perform the audit to obtain reasonable assurance about whether the
financial statements are free of material misstatement. An audit includes examining on a test basis evidence supporting the amounts and disclosures in the financial statements, assessing the accounting principles used and significant estimates made by the management as well as evaluating the overall financial statements presentation. The purpose of our audit of corporate governance is to examine that the members of the Board of Directors and the Managing Director have legally complied with the rules of the Companies' Act.

In our opinion the financial statements have been prepared in accordance with the Accounting Act and other rules and regulations governing the preparation of financial statements. The financial statements give a true and fair view, as defined in the Accounting Act,
of both the consolidated and parent company's result of operations as well as of the financial position. The financial statements with the consolidated financial statements can be adopted and the members of the Board of Directors and the Managing Director of the parent company can be discharged from liability for the period audited by us. The proposal by the Board of Directors regarding the distribution of retained earnings is in compliance with the Companies' Act.

Helsinki, March 4, 1996

SVH Coopers \& Lybrand Oy
Authorised Public Accountants
Ilkka Haarlaa
Authorised Public Accountant

## Antti Lassila

Authorised Accountant

## SHAREHOLDERS BY CATEGORY

|  | Number of <br> shareholders | Percentage <br> of total <br> shares | Total shares <br> held in each <br> category | Percentage <br> of shares <br> held outside <br> the |
| :--- | ---: | ---: | ---: | ---: |
| Companieup |  |  |  |  |

DISTRIBUTION OF SHARE OWNERSHIP

| Number of shares | Number of shareholders | Percentage of total shares | Total shares held in each category | Percentage of shares held outside the Group |
| :---: | :---: | :---: | :---: | :---: |
| 1-1000 | 495 | 75.5 | 123875 | 3.3 |
| 1001-3000 | 87 | 13.3 | 145057 | 3.9 |
| 3001-10000 | 44 | 6.7 | 240695 | 6.4 |
| 10001-20000 | 13 | 2.0 | 181101 | 4.8 |
| 20001-50000 | 5 | 0.8 | 116688 | 3.1 |
| 50001-100000 | 3 | 0.5 | 199686 | 5.3 |
| yli 100000 | 9 | 1.4 | 2239044 | 59.4 |
|  | 656 | 100.0 | 3246146 | 86.2 |
| Shares registered in a nominee's name Shares not transferred to the book-entry securities system and on the waiting list Total |  |  | 513909 | 13.6 |
|  |  |  | 6522 | 0.2 |
|  |  |  | 3766577 | 100.0 |

THE TEN LARGEST SHAREHOLDERS

| Shareholders | Number <br> of shares | Percentage <br> of shares held <br> outside the Group |
| :--- | ---: | ---: |
| I. Repola Corporation | $\mathbf{5 0 4 0 0 0}$ | 13.4 |
| 2. Pohjola Group | 375700 | 10.0 |
| 3. Instrumentarium Corporation * | 339899 | 9.0 |
| 4. Evald ja Hilda Nissi Foundation | 251415 | 6.7 |
| 5. Merita Bank Ltd | 250000 | 6.6 |
| 6. Toivo Kangas estate | 189720 | 5.0 |
| 7. Juhani Maijala | 123610 | 3.3 |
| 8. Alfred Berg Finland Unit Trust | 103400 | 2.7 |
| 9. Municipal pension insurance | 101300 | 2.7 |
| 10. Heikki Bergholm | 81000 | 2.2 |

* Includes shares owned by the pension fund.


## INFORMATION ON SHARES

Company share capital totalled FIM 63,722,520, comprising

6,372,252 shares, each with a nominal value of FIM IO. A total of I,953,000 of these were redeemed by the company with distributable capital and the shares were cancelled. Thus the number of shares in circulation is $4,419,252$, of which Lassila \& Tikanoja holds 465, I20. These shares were entered in the balance sheet without value and their cost of acquisition reduces unrestricted equity.

A total of $3,954,132$ shares are held outside the company. Lassila \& Tikanoja's subsidiary Fiktio Oy owns 187,555 Parent Company shares, which have been entered in the consolidated balance sheet without value. The number
of shares held outside the Group totalled $3,766,577$. This is the number of shares used in calculating the key figures.

A maximum of 198,000 of the shares can be subscribed between July I, 1993 and December 3I, 1998 with the warrants associated with the 1993 bond and the share capital can thereby be increased by FIM I,980,000. These shares represent 5 per cent of those held outside the Group. The warrant bond was available to the full-time management of the Lassila \& Tikanoja Group.

The members of the Lassila \& Tikanoja Board of Directors owned 123,960 company shares on February I5, I996, which is 3.3 per cent of the share capital outside the Group.

Members of the Board of Directors can subscribe the equivalent of 0.8 per cent of the share capital outside the Group with the 1993 warrant bond. The pension fund owned 22,548 company shares on the date in question, which is 0.6 per cent of the share capital outside the Group.

Company shares are quoted on the Helsinki Stock Exchange, where I,234,324 were traded in 1995, which is 32.8 per cent of the shares held outside the Group.

The company has one share series. The shares are part of the bookentry securities system. The Board of Directors is not authorized to issue shares, convertible bonds or warrant bonds.

## Average share prices adjusted for share issue, FIM

## Relative trading in shares, \%




SOME KEY FIGURES ON SHARES

|  | 1991 | 1992 | 1993*** | 1994 | 1995 |
| :---: | :---: | :---: | :---: | :---: | :---: |
| Earnings/share (EPS), FIM | -1.49 | 14.61 | 11.07 | 20.11 | 22.56* |
| Equity/share, FIM | 123.54 | 134.85 | 80.53 | 97.16 | 111.31 |
| Dividend/share, FIM | 0.87 | 2.16 | 2.50 | 4.50 | 6.50** |
| Dividend/earnings, \% | -379.1 | 13.2 | 21.6 | 19.6 | 23.6** |
| Dividend yield, \% | 1.5 | 2.0 | 1.4 | 3.3 | 4.0** |
| P/E ratio | neg. | 7.3 | 15.9 | 6.8 | 7.2 |
| Adjusted share price at the end of the financial year, FIM | 57.99 | 107.33 | 176.00 | 137.00 | 163.00 |
| Market capitalization on Dec. 31, FIM mill. | 176.7 | 327.0 | 662.9 | 516.0 | 614.0 |
| Adjusted number of shares held outside the Group Average during the year | 3046429 | 3046429 | 3446950 | 3766577 | 3766577 |
| At year end | 3046429 | 3046429 | 3766577 | 3766577 | 3766577 |

* The effect of the rise in the tax rate on the deferred tax liability was not taken into account. With dilution of the warrant bond taken into account: FIM 2I.70.
** Proposal by the Board of Directors.
*** The figures for 1993 have been adjusted to comply with present accounting principles.

KEY FIGURES ON FINANCIAL PERFORMANCE

|  | 1991 | 1992 | $1993^{* * *}$ | 1994 | 1995 |
| :--- | ---: | ---: | ---: | ---: | ---: |
| Net sales, FIM mill. ** | 991.1 | 955.0 | 1013.2 | 1229.9 | 1374.0 |
| Exports and international <br> operations, FIM mill. |  |  |  |  |  |
| Operating profit, FIM mill. <br> as \% of net sales | 360.0 | 384.1 | 418.6 | 570.4 | 633.5 |
| Profit before extraordinary <br> items, FIM million <br> as \% of net sales | 51.1 | 91.0 | 81.4 | 122.1 | 142.8 |
| Profit before reserves, income <br> taxes and minority interest, FIM mill. <br> as \% of net sales | 5.2 | 9.5 | 8.0 | 9.9 | 10.4 |
| Balance sheet total, FIM mill. | 4.1 | 47.6 | 37.7 | 90.2 | 109.0 |
| Return on equity, \% (ROE) | 0.4 | 5.0 | 3.7 | 7.4 | 8.0 |
| Return on invested capital, \% (ROI) |  |  |  |  |  |
| Equity ratio, \% | 1184.2 | 47.6 | 27.3 | 89.0 | 103.9 |
| Gross investments, FIM mill. | -1.0 | 11.3 | 11.9 | 21.8 | $20.8 *$ |
| as \% of net sales | 6.8 | 11.4 | 12.2 | 15.8 | 17.3 |
| Average personnel employed | 33.1 | 36.8 | 31.6 | 36.2 | 36.6 |

* The effect of the rise in the tax rate on the deferred tax liability was not taken into account.
** Net sales for 1994-1995 are presented in the manner explained in the accounting principles.
*** The figures for 1993 have been adjusted to comply with present accounting principles.


## CALCULATION OF THE KEY FIGURES

Return on equity,
$\%($ ROE $)=\quad$ Profit before extraordinary items
+/- change in the liability deficit of pension funds

- taxes for the financial year +/- change in deferred tax liability for the financial year $\times 100$
Shareholders' equity
+ minority interests (average)
Return on invested
capital, $\%(\mathbf{R O I})=$ Profit before extraordinary items
+/- change in the liability deficit of pension funds + interest and other financial expenses $\times 100$
Balance sheet total - interest-free liabilities (average)

Equity ratio, \% = Equity capital + minority interests $\times 100$ Balance sheet total

| Profit per share $=$ | Profit before extraordinary items $+/$ - change in the liability deficit of pension funds +/- minority interests from result <br> - taxes for the financial year $+/-$ change in deferred tax liability for the financial year Number of shares held outside the Group adjusted for share issue (average) |
| :---: | :---: |
| Equity/share | Shareholders' equity Number of shares held outside the Group adjusted for share issue at the close of the financial year |
| Dividend/share $=$ | Total dividend Number of shares held outside the company adjusted for share issue at the close of the financial year |

Dividend/
earnings, \% = Dividends paid by Parent
Company for the
financial year $\times 100$
Profit before extraordinary
items
+/- change in the liability deficit of pension funds

Dividend/yield, \% = Dividend/share $\times 100$
Share price adjusted for share issue at the close of the financial year

P/E ratio $=\quad$ Share price adjusted for share issue at the close of the financial year Profit/share

## Market

capitalization $=\quad$ Number of shares held outside the Group $x$ share price at the close of the financial year

The deferred tax liability has been included since 1993.

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## FINANCIAL INFORMATION

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