

## BERNER LTD

ANNUAL REPORT 1996

THE 114TH YEAR
OF BUSINESS

## BEREXER

## ANNUAL REPORT FOR THE 114TH YEAR OF BUSINESS

## The Operating Environment

## Group operations and Profits

1996 was largely in line with our expectations for the national economy, the trend in the wholesale and retail trade and our company's performance. In the first part of the year the trend in production was slower than anticipated. Exports of products of the wood-processing industry in particular were sluggish and the price level was weaker than forecast. The industry nevertheless bounced back in the spring and the situation improved further towards the end of the year. GDP grew by 3.2 per cent, which was clearly above the average for the EU countries. Consumers had a stronger belief in the future, the degree of savings declined a bit further and private consumption rose by $3.5 \%$.

The trend in the wholesale and retail trade, which is vital for our company, was even better. The wholesale trade was up $5.3 \%$ and the retail trade by $4.1 \%$. Car sales grew by a whopping $20 \%$. Sales of other consumer durables too increased by more than $10 \%$.

The outlook for 1997 is again exceptionally positive. GDP is likely to increase at a rate of $4.5 \%$ to $5 \%$, inflation is forecast to remain under one per cent and exports are again buoyant, which means that the current account balance will again show a surplus of about FIM 20 billion.

Perhaps the most important factor of all for the company is that the retail trade is forecast to grow further, by more than $5 \%$. Consumers' optimism will probably remain high and disposable income will increase, even if nominal wages and salaries do not rise mentionably in 1997. At last, persistent unemployment is beginning to ease up too, thus contributing to boosting the real income of households. We believe that Berner Ltd will continue to operate in a favourable environment.


The Central Chamber of Commerce's medals for long service were again handed out during a buffet dinner for the staff.

The revival in the market continued, and it well mirrors the general growth in consumption. In a number of product groups there was also a perceptible trend towards more expensive products. Accordingly, the trend in selective cosmetics was, for the first time in years, better than that of lower priced semi-selective cosmetics and exceeded the 1995 level by $7.4 \%$.

The trend in the total markets for technochemical products that are sold in the convenience goods trade was $7.1 \%$.

Convenience goods were reorganized by transferring all the non-food convenience products to a single department. The Technochemical Department thus took over, among other things, the Kas-kas footwear care line, Ansell rubber gloves and Spontex sponge cloths. This meant that the former Household and Foodstuffs Department became the Pure Foods Department.

We have long had a the objective of setting up a Pure Foods Department, and now that this has been done the sales trend has been exceptionally positive. Sales of Kavli cheese spreads and Del Monte chili sauces were especially strong.

During the year, the Rai perfume deodorant series was launched on the convenience goods side together with renewed Revlon Flex shampoos and conditioners. Aquafresh oral hygiene products also sold particularly well and rose to third place amongst the best selling brands on the market.

Within cosmetics, the Revlon line of products experienced strong growth, rising to second place among selectively distributed ranges of cosmetics.



All in all, sales by the health care field developed well during the financial year. Sales of the products Berner represents, except for heavy tomography equipment, were in line with the general trend.

Sales of implantable defibrillators and neurostimulators developed especially well. These forms of therapy represent relatively new technology and there appears to be a clear need for both, since they mean a decisive improvement in patients' quality of life.

Sales of animal vaccines and pharmaceuticals also showed good growth and we markedly strengthened our position in these areas.

The first product launches in the humane medicine sector were made towards the end of the year and consisted of clinical nutrition products for hospital use as well as Modifast slimming products that are sold in pharmacies. Both products were well received and we believe that they will be a success.

The Aloka SSD-1 700 ultrasonic units for which the Cbristian Nissen Department acts as a distributor make it possible for the first time to obtain a real-time threedimensional view of a foetus.

In the second year as a member of the EU, Finnish agriculture was already clearly making the adjustment to new lower producer prices. Farmers are gradually coming over to the view that even at lower producer prices, and by striving for a good harvest and high quality, they can also achieve the best possible economic result.

For the Crop Protection Department, the year meant getting acquainted with the products that were taken over from Sareko Agro and integrating them into our own range of products. The extensive new product assortment made it possible to prepare improved pesticide programmes. The department's own testing activities were also in an important position, and there were already 1,200 test plots in the test fields.

We have traditionally occupied a strong position within products for special crops. This year we strengthened our grip, particularly in the area of grain cultivation, where there is large cultivated acreage that is continuing to expand. On the whole, the adaptation of the new products to the department's range of services has gone well and in other respects too, the department's operations are approaching our objective of being a "better-service crop protection outfit". It is with confidence that we face an ever keener competition situation, since the department has a high level of professional skill and motivation.


Only through our own testing activities can we find the best recommendations for farmers and make them available to our crop protection advisers. New substances can also be introduced faster when our own testing produces reliable information on the behaviour of new substances in Finland's conditions.



The popular indoor bandy sticks manufactured by the Karbu Ball Games unit.

## LEISURE

The formation of chains within the sporting goods trade moved ahead in the retail sector.

Operations of the Sport Department developed positively. Reebok sales rose substantially. Sales of sports attire were particularly good, since the collection for the year proved to be a strong seller. The sales trends of other textiles too, such as Mäser, Craft and Arena, also showed gratifying development.

The outlook for 1997 is good, and a new and major challenge is to integrate the Karhu Ball Games unit into the department's operations. The unit has strong know-how and the Karhu brand is well known both in indoor bandy and especially Finnish baseball circles.

## Agency operations

The opening up of market areas in different parts of Europe and the diversification of contacts around the world was felt to be a positive factor, which was reflected in the development of new product areas.

We thus look forward to expanding our sales to both new and present customer groups in the current year. Thus, the department's main strategy has been to develop greater diversification within industry and trade.

## TECHNICAL PRODUCTS

Both the car and forklift truck trade again enjoyed very favourable development and our sales grew markedly. The Forklift Truck Department moved from Herttoniemi to modern new facilities in Lommila, improving its operational ability.

For the Lubricants Department, it was a year of momentous changes. The sixty-year long cooperation with Castrol Ltd changed essentially when they established a subsidiary, Castrol Oy, which began operations on September 1. According to the agreed market division, Berner will continue to sell Castrol to automotive supply stores and agricultural customers. The other channels will be handled by Castrol Oy. The manufacture and storage of lubricating oil will continue to be handled, to the previous extent, by Berner Ltd.

Because the department's product range underwent such an essential change, it was decided that the department should be given a new name that better reflects its operations. The new name selected was the Automotive Department. Its main products are Korrek car waxes, washing substances and waxes for Korrek Professional brush car-wash machines, Lasol, Masinol and other windscreen deicing agents and, partly, Castrol lubricants.

## EXPORTS

Development efforts were stepped up in the Baltic countries, where sales grew significantly. In addition to Berner-manufactured XZ hair care products, Barracuda cosmetics for men and Korrek automotive chemicals, other product groups that enjoyed good sales were sports footwear, plant protection substances and hospital equipment.

Our subsidiary Berner Eesti A/S had a staff of 11 people at the end of the year.

In Russia, trading was continually hampered by changing and increasingly stringent regulations imposed by the authorities. In the Czech Republic and Slovakia, ever tougher competition weakened profitability and we cut back the extent of our operations.

## HERTTONIEMI FACTORY

The largest change at the factory during the year involved new arrangements that were ushered in by the agreement that was signed between Berner Ltd and Castrol Ltd in September. Under the agreement, the Herttoniemi factory will sell production, storage and shipping department services to Castrol Oy, which is Castrol Ltd's new company in Finland.

The integration of added operations due to the increased turnover of the Plant Protection Department was the second major factor affecting the factory's operations.

The production volume was virtually the same as in the previous financial year, totalling FIM 45.5 million in sales.
A large work input has gone into seeing the quality system to completion, with the result that the factory, together with the Automotive Department, was granted an ISO 9002 quality certificate in September.

## RAJAMÄKI FACTORY

For both the personnel and management, the factory's first full calendar year of operations was devoted to firmly establishing the new operational model. We have also received a considerable amount of subcontractor work, which will enable us to spread fixed costs over a much larger production volume than in the previous year.

## Karl Beus

The company continued to restructure its operations during the year. A number of representation agreements were transferred away from the company owing to acquisitions in the international arena, but by actively searching for new dealerships, we were able to patch up the gaps that had arisen. Our most important new principals are the world's leading manufacturer of diatherms, Pfizer Valleylab as well as Medtronic Synectics, which manufactures gastroenerological measuring equipment.

Ethanol-based disinfecting agents enjoyed very strong sales, and in future years greater efforts will be made to increase the sales of this product line.

The company's result for the financial year was good and the outlook for 1997 is also promising.

## TERPIA

The trend of the Terpia pharmaceutical factory was positive and turnover grew to FIM 22.2 million (FIM 16.8 million in the previous financial year).

The manufacture of Natural Food Products increased further thanks to good sales results in the Far East and South American markets.

The company's result was again at a good level, and during the coming year efforts will be made to increase the manufacture of pharmaceuticals.

| FIM million | 1992 | 1993 | 2/1994 | $\begin{gathered} 12 / 1994 \\ \text { (10 months) } \end{gathered}$ | 1995 | 1996 |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: |
|  |  |  |  |  |  |  |
| Turnover | 422.7 | 442.2 | 507.7 | 439.6 | 595.3 | 668.4 |
| Growth, \% - | - 3.0 | 4.6 | 14.8 | - 13.4 | 35.4 | 12.3 |
| Personnel | 4.5 | 384 | 380 | 379 | 433 | 424 |
| Salaries and wages | 58.5 | 57.2 | 74.4 | 67.7 | 88.0 | 92.4 |
| as a per cent of turnover | 13.8 | 12.9 | 11.2 | 10.4 | 14.8 | 13.8 |
| Operating profit before depreciation | 28.3 | 33.5 | 46.1 | 42.2 | 61.9 | 70.8 |
| \% of turnover | 6.9 | 7.6 | 9.1 | 9.6 | 10.4 | 10.6 |
| Net profit | 17.3 | 28.6 | 38.4 | 39.6 | 51.5 | 58.1 |
| Change in untaxed reserves | - 0.9 | - 3.6 | 0.0 | - 1.4 | - 3.2 | -12.9 |
| Taxes | 6.1 | 7.2 | 10.1 | 10.2 | 13.1 | 19.1 |
| Interest expense | 7.1 | 8.8 | 5.2 | 2.6 | 1.1 | 0.2 |
| Interest income | 2.6 | 5.9 | 3.3 | 2.3 | 2.7 | 1.8 |
| Depreciation according to |  |  |  |  |  |  |
| the Business Taxation Act | 8.1 | 8.8 | 7.2 | 3.1 | 15.3 | 23.0 |
| Balnce sheet total | 253.8 | 285.5 | 267.0 | 271.3 | 303.9 | 332.6 |
| Gross investments | 11.6 | 9.7 | 12.4 | 12.3 | 27.9 | 16.9 |
| Equity ratio, \% | 32.5 | 34.8 | 46.6 | 54.4 | 58.7 | 62.5 |

## Subsidiaries Operating in Finland

OY KARL BEUS AB
The company operates in the field of hospital supplies. Its turnover was FIM 26.9 million and 15 employees were on the payroll.

TERPIA BERNERIN LÄÄKETEHDAS OY
The company's turnover was FIM 22.0 million and it had 5 employees.

OTHER SUBSIDIARIES IN FINLAND
Aroma Blend Co Oy
Berco Trading Co Oy
Oy Berfin Ab
Bernerin Kiinteistöosakeyhtiö
(property management company)
Kymen Moottoritalo Oy
Lasse Viren - Tiger Oy
Bostads Ab Södra Kajen 4
(housing corporation)

## FOREIGN SUBSIDIARIES

Bröderna Berner HAB, Sweden
The company's turnover was FIM 12.7 million and it employed 6 people.

Sören Berner AS, Norway
Turnover was FIM 11.1 million and the company employed 12 people.

Betra Marketing Ltd, Republic of Slovakia Turnover was FIM 1.0 million and the company employed 2 people.

Berner Eesti AS
Turnover was FIM 3.4 million, and the company employed 11 people.

Berner Brothers Inc., USA
No operations during the year

The Foodstuffs Department brought out on the market delicious French Bonduelle canned vegetables.


The consolidated gross profit on sales was FIM 236.2 million ( $35.3 \%$ ).

Operating profit before depreciation was FIM 70.8 million ( $10.6 \%$ ).
The Group had net interest income of FIM 1.6 million. Gross capital expenditure totalled FIM 16.9 million.
Total assets stood at FIM 332.6 million.
The equity ratio was $62.5 \%$.
The transitional reserve totalled FIM 25.0 million. The reserve was decreased by FIM 12.9 million, which went towards capital expenditures. The maximum depreciation allowable under the Business Taxation Act was booked - FIM 7.0 million, and depreciation according to plan amounted to FIM 12.4 million.

## PERSONNEL, WAGES AND SALARIES

An average of 424 people were in the Group's employ, and personnel expenses totalled FIM 92.4 million. A bonus of FIM 5.2 million inclusive of social costs was paid out. The bonus amounted to $14.97 \%$ of the salaries and wages it was based upon.

## JOINT COOPERATION

Company labour relations have remained good. Joint cooperation negotiations have been held regularly at all the units. In these sessions, the company has informed employees of the company's financial situation and the trend in earnings.

## MANAGEMENT OF THE PARENT COMPANY

BOARD OF DIRECTORS
Chairman
Harry B. Berner, Consul General
Vice Chairman
Erik Berner, Commercial Counsellor
Vice Chairman
Peter Berner, M.Sc.(Econ.)
Managing Director
George Berner, M.Sc.(Eng.), Consul
Deputy Managing Director
Hannes Berner, M.Sc.(Econ.)
Other members
Juhani Klemola, M.Sc.(Pol.Sc.)
Kirsi-Marja Koskelo, M.Sc.(Econ.)
Markku Koski, B.Sc.(Eng.)
Hannu Raiskio, LL.M.
Michael Sandbacka, M.Sc.(Econ.),
Managing Director of Oy Karl Beus Ab
AUDITORS
Per-Olof Stenvall, Authorized Public Accountant, and Rabbe Nevalainen, Authorized Public Accountant, both of the firm of public accountants Tilintarkastajien Oy - Ernst \& Young.

SOCIAL AFFAIRS
Professor Edward Andersson and Bank Director Kalevi Sorsa have acted as advisors for social affairs.


XZ is a line of domestic hair care products for the whole family and it is part of a Finnish-Made campaign that promotes Finnish labour. The packages have been given a new look and the line has been rounded out with three new products.


$\Gamma$Don't forget your roots

BERTER

| Turnover |  | 668421157.52 |  | 595320776.25 |
| :---: | :---: | :---: | :---: | :---: |
| Decrease (-)/increase ( + ) in product inventories |  | - 995059.00 |  | 2866760.07 |
| Income from other operations |  | 3752403.62 |  | 1230435.39 |
| Variable costs |  |  |  |  |
| Materials, supplies and goods: |  |  |  |  |
| Purchases during the financial year | 418969359.31 |  | 375821685.34 |  |
| Increase ( - )/decrease ( + ) in inventories | 2454443.10 |  | - 4181491.92 |  |
| Outside services | 4945249.45 |  | 3960058.65 |  |
| Personnel expenses | 2577096.92 |  | 2057177.48 |  |
| Other variable costs | 5988588.90 | $\underline{-434934737.68}$ | 3764124.38 | $\underline{-381421553.93}$ |
| Gross profit |  | 236243764.46 |  | 217996417.78 |
| Fixed costs |  |  |  |  |
| Personnel expenses | 92416278.06 |  | 87997004.16 |  |
| Rents | 7638300.25 |  | 5661036.19 |  |
| Other fixed costs | 65436896.33 | -165 491474.64 | 62395649.64 | -156053689.99 |
| Operating profit before depreciation |  | 70752289.82 |  | 61942727.79 |
| Depreciation |  |  |  |  |
| Fixed assets and otherlong-term expenditure |  |  |  |  |
| Amortization of goodwill on consolidation | 241981.61 | - 12609150.51 | 11255.00 | - 9550976.85 |
| Operating profit after depreciation |  | 58143139.31 |  | 52391750.94 |
| Financial income and expenses |  |  |  |  |
| Dividend income | 247444.60 |  | 110811.55 |  |
| Other financial income | 2255196.25 |  | 3804799.21 |  |
| Interest expenses | 284899.70 |  | - 1111623.22 |  |
| Other financial expenses | 827605.83 | 1390135.32 | - 1589437.11 | 1214550.43 |
| Profit before extraordinary items, appropriations and taxes |  | 59533274.63 |  | 53606301.37 |
| Extraordinary income and expenses |  |  |  |  |
| Extraordinary income | 4289697.53 |  | 828684.38 |  |
| Extraordinary expenses - | - 955735.57 | 3333961.96 | - 29388.99 | + 799295.39 |
| Profit before appropriations and taxes |  | 62867236.59 |  | 54405596.76 |
| Increase in accelerated depreciation (-) |  | - 10410700.19 |  | - 5778509.66 |
| Decrease (+) in voluntary untaxed reserves |  | 12854484.46 |  | 3198807.80 |
| Direct taxes |  |  |  |  |
| For the financial year | 19072957.48 |  | 13332793.00 |  |
| For previous financial years | - 91.00 |  | 174633.00 |  |
| Taxes paid from retained earnings - | - 19061060.00 | - 11806.48 | - 13140516.89 | - 366909.11 |
| Profit for the financial year before minority interest |  | 65299214.38 |  | 51458985.79 |
| Minority interest in net profit for the financial year |  | 31462.33 |  | 13551.26 |
| Consolidated net profit for the year |  | 65330676.71 |  | 51472537.05 |

ASSETS
FIXED ASSETS AND OTHER
LONG-TERM INVESTMENTS
Intangible assets
Intangible rights
Goodwill
Goodwill on consolidation
Other long-term expenditure
Tangible assets
Land
Buildings and structures
Machinery and equipment
Advance payments
Fixed asset securities
and other long-term investments
Shares in subsidiaries
Shares in associated companies
Other shares and holdings
Receivables from associated companies
VALUATION ITEMS
Translation adjustment
INVENTORIES AND FINANCIAL ASSETS
Inventories
Materials and supplies
Uncompleted goods
Finished products/goods
Receivables
Accounts receivable
Loan receivables from shareholders
Loan receivables from members of the Board
Other loan receivables
Accrued income and prepaid expenses
Other receivables
Securities held in financial assets
Other securities
Cash and banks
31.12.1996
31.12.1995

| 612175.24 |  | 470077.35 |
| :---: | :---: | :---: |
| 11631842.51 |  | 14852564.82 |
| 153471.02 |  | 164628.02 |
| 1808835.33 | 14206324.10 | 905427.89 |
| 6560846.14 |  | 7580846.14 |
| 14289018.04 |  | 10354508.06 |
| 14012573.76 |  | 19461770.59 |
| 61785.97 | 34924223.91 |  |
| 32180.00 |  | 32180.00 |
| 434831.90 |  | 235280.00 |
| 1390300.91 |  | 1368880.91 |
|  | 1857312.81 | 2355480.64 |

14464.93

| $\begin{array}{r} 12978778.09 \\ 2284668.52 \end{array}$ |  |
| :---: | :---: |
|  |  |
| 98929751.56 | 114193198.17 |
| 62443709.00 |  |
| 337601.49 |  |
| 665307.64 |  |
| 4133300.97 |  |
| 49181936.24 | 116761855.34 |
|  | 30000000.00 |
|  | 20676036.38 |
|  | 332633415.64 |

16392698.08
37397124.79
3991821.55
35975.50

| $\begin{array}{r} 10613353.28 \\ 2086753.84 \end{array}$ | 117354471.16 |
| :---: | :---: |
| 104654364.04 |  |
| 93077828.73 |  |
| 309786.43 |  |
| 21651.01 |  |
| 922398.23 |  |
| 3352746.62 |  |
| 16581043.95 | 114265454.97 |
|  | 14467768.43 |
|  | 303905314.48 |

LIABILITIES AND SHAREHOLDERS' EQUITY
SHAREHOLDERS' EQUITY

| Restricted equity |  |  |  |  |  |  |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: |
| Share capital | 5106520.00 |  |  | 5106520.00 |  |  |
| Reserve fund | 1004337.61 | 6110857.61 |  | 1000872.58 | 6107392.58 |  |
| Non-restricted equity |  |  |  |  |  |  |
| Disposal fund | 5508454.47 |  |  | 5798889.47 |  |  |
| Loan repayment fund | 50949.36 |  |  | 50949.36 |  |  |
| Retained earnings | 119474316.65 |  |  | 91581510.30 |  |  |
| Dividends | - 4168800.00 |  |  | -11 047320.00 |  |  |
| Taxes | -19061060.00 |  |  | -13 140516.89 |  |  |
|  | 96244456.65 |  |  | 67393673.41 |  |  |
| Net profit for the year | 65330676.71 | 167134537.19 | 173245394.80 | 51472537.05 | 124716049.29 | 130823441.87 |
| MINORITY INTEREST |  |  | 246515.05 |  |  | 252173.70 |
| UNTAXED RESERVES |  |  |  |  |  |  |
| Accelerated depreciation |  |  | 20201773.10 |  |  | 9791072.71 |
| Voluntary untaxed reserves |  |  |  |  |  |  |
| Transitional reserve |  | 24906729.01 |  |  | 37761213.47 |  |
| Other reserves |  | 34217.24 | 24940946.25 |  | 2506.35 | 37763719.82 |
| VALUATION ITEMS |  |  |  |  |  |  |
| Gains on foreign exchange |  | 870627.18 |  |  | 153238.17 |  |
| Translation adjustment |  | 198240.45 | 1068867.63 |  | 103318.92 | 256557.09 |
| LIABILITIES |  |  |  |  |  |  |
| Long-term |  |  |  |  |  |  |
| Loans from financial institutions |  |  |  |  | 1445135.78 |  |
| Advances received |  | 308668.00 | 308668.00 |  | 347251.00 | 1792386.78 |
| Current |  |  |  |  |  |  |
| Advances received |  | 833557.92 |  |  | 125652.65 |  |
| Accounts payable |  | 63128676.93 |  |  | 64804300.11 |  |
| Accrued expenses and prepaid in | income | 36862501.27 |  |  | 41567440.97 |  |
| Other current liabilities |  | 11796514.69 | 112621250.81 |  | 16728568.78 | $\underline{123225962.51}$ |
|  |  |  | 332633415.64 |  |  | 303905314.48 |

## Sources of funds

01.01.1996-31.12.1996
01.01.1995-31.12.1995

Funds generated from operations Operating profit before depreciation Dividends and other financial income

| $\mathbf{7 0 ~ 7 5 2}$ | 61943 |  |
| ---: | ---: | ---: |
| $\mathbf{2 5 0 3}$ | 3916 |  |
| $\mathbf{8 8 4 2}$ |  | 4005 |
| $+\mathbf{3 3 3 4}$ | $\mathbf{8 5 4 3 1}$ | $+\quad 799$ |

70663


Dividends

- 4169

Capital financing
Decrease/increase in long-term borrowed capital
Total (A)

## Application of funds

## Investments

Investments in fixed assets
Increase/decrease due to translation adjustment
Purchase of shares in subsidiaries
Purchase of shares in associated companies
Decrease in minority interests

Total (B)

## Change in net working capital

Decrease/increase in other long-term investments
Decrease/increase in inventories
Increase in financial assets
Increase/decrease in valuation items
Decrease/increase in short-term borrowed capital
Other change in working capital due to the elimination of foreign subsidiaries

Total (A - B)


| $+\mathbf{1 6 5 8 3}$ | +26581 |
| :--- | ---: |
| $+\quad \mathbf{7 3}$ | $-\quad 92$ |
| $+\mathbf{1 1 4 7}$ | +1678 |
| $+\quad \mathbf{2 0 0}$ | $+\quad 235$ |
| $-\quad \mathbf{6}$ | $-\quad 39$ |

$+17997$ $+28363$
$+2355$
$+7612$
$+8493$
$+\quad 170$

- 3348

| $+\quad 100$ |
| :--- |

+15382

Towards the end of the year Modifast slimming products were launched in sales through pharmacies.

## Extent of the consolidation

The following companies have been combined in the consolidated financial statements:

Parent company:
Subsidiaries:

Berner Ltd
Aroma Blend Co Oy
Berco Trading Co Oy
Oy Berfin Ab
Bernerin Kiinteistöosakeyhtiö
Bostadaktiebolaget Södra Kajen 4
Oy Karl Beus Ab
Kymen Moottoritalo Oy
Lasse Viren Tiger Oy
Terpia Bernerin Lääketehdas Oy
Bröderna Berner HAB
Sören Berner A/S
Betra Marketing Ltd
Berner Eesti As

Subsidiary excluded
from the consolidation: Berner Brothers Inc., USA
The company has not been consolidated because it is an overseas company that has not had business operations.

## Accounting policies

Intercompany share ownership
The consolidated financial statements have been prepared using the acquisition cost method. In the acquisition of shares in subsidiaries, the price paid in excess of shareholders' equity has been allocated in part to fixed assets and in part it is stated as the goodwill on consolidation.

Internal transactions and margins
Intra-Group transactions, the unrealized margins on internal deliveries, internal receivables and debts as well as the internal distribution of profits have been eliminated.

Minority interests
Minority interests have been separated out from the consolidated shareholders' equity, untaxed reserves and net profits and have been stated as an independent item.

Translation adjustments

The financial statement figures of Group companies outside Finland have been translated to Finnish marks at the Bank of Finland's official rate on the balance sheet date. The adjustment differences arising in the elimination of the shareholders' equity amounts of subsidiaries outside Finland have been booked in non-restricted equity.

Associated company

The associated company has not been consolidated because its profit is only FIM 270.59 after the shareholders' investments of FIM $1,705,219.60$ and because in connection with said investment in 1997, Berner Ltd's holding in the company will fall to $10 \%$.

## Personnel costs

Salaries and wages
Pension costs
Other personnel expenses
Total
Fringe benefits
Total

## Extraordinary income

Extraordinary income includes the goodwill obtained from Castrol Oy
Compensation for lost income connected with the termination of a representation agreement
31.12.1996
31.12.1995

| $\mathbf{7 2} \mathbf{6 9 4 1 0 6 . 7 1}$ | 67936318.99 |
| ---: | ---: |
| $\mathbf{1 1 5 2 6 4 0 7 . 2 0}$ | 12353435.62 |
| $\mathbf{1 0 7 7 2 \mathbf { 8 6 1 . 0 7 }}$ | $\underline{9764427.03}$ |
| $\mathbf{9 4 9 9 3 \mathbf { 3 7 4 . 9 8 }}$ | 90054181.64 |
| $\mathbf{2 3 7 7 \mathbf { 1 8 0 . 9 2 }}$ | $\underline{2372877.29}$ |
| $\underline{\mathbf{9 7 3 7 0 5 5 5 . 9 0}}$ | $\underline{\underline{92427058.93}}$ |

3000000.00
1288360.00
4288360.00

## Extraordinary expenses

Extraordinary expenses include the losses on the sale
395884.00
of forest holdings in Porvoo (Korpi II, Korpi III)

## Valuation items

Translation adjustment (assets) 1.1.
Decrease 1.1.-31.12.
Translation adjustment 31.12.

Unrealized gains on foreign exchange 1.1.
Increase 1.1.-31.12.
Decrease 1.1.-31.12.
Unrealized gains on foreign exchange 31.12.

Translation adjustment (liabilities) 1.1.
Increase 1.1.-31.12.
Translation adjustment 31.12.

| 35975.50 |
| ---: |
| -21510.57 |
| 14464.93 |
| 153238.17 |
| 717389.01 |
| - |
| 870627.18 |
| 103318.92 |
| +94921.53 |
| 198240.45 |

1044529.00

Loan receivables from shareholders
Other loan receivables
900000.00

Receivables falling due in one year or more
Accounts receivable

| - | - |
| ---: | ---: |
| $\mathbf{4 2 9 2 6 2 . 9 6}$ | 718465.02 <br> $\mathbf{1 4 7 3 7 9 1 . 9 6}$ |

## Depreciation

Depreciation according to plan

## Intangible rights

Goodwill
Other long-term expenditure
Buildings and structures
Machinery and equipment
Domestic items, total

Foreign subsidiaries:
Intangible rights
Machinery and equipment

### 135484.77

4048903.31
316142.05
857030.95
6860881.17
12218442.25
5057.94
143668.71
12367168.90
147343.78
9539721.85

## Change in accelerated depreciation

(increase-/decrease +)

| Intangible rights | - 110029.09 | - 85864.60 |
| :---: | :---: | :---: |
| Goodwill | - | -3 014035.82 |
| Other long-term expenditure | - 1062791.65 | - 107650.60 |
| Buildings and structures | - 4498987.75 | + 277903.54 |
| Machinery and equipment | -4738891.70 | $\underline{-2848862.18}$ |
| Total | -10410 700.19 | -5778509.66 |

Uniform principles are applied to the depreciation according to plan for the Group's companies in Finland, and it is calculated as straight-line depreciation on the original purchase price based on the economic life of the fixed asset items.

The depreciation periods according to the plan are

| Intangible rights | $4-5$ years, rental period |
| :--- | :--- |
| Goodwill | $4-5$ years |
| Other long-term expenditure | $5-10$ years |
| Buildings | 30 years |
| Structures | 10 years |
| Machinery and equipment | $4-10$ years, rental period |

CHANGES IN FIXED ASSET ACQUISITION COSTS AND
OTHER LONG-TERM EXPENDITURE 1.1.1996-31.12.1996

|  | Asquisition cost 1.1. | $\begin{gathered} \text { Increases } \\ \text { 1.1.-31.12. } \end{gathered}$ | Decreases 1.1.-31.12. | Asquisition cost 31.12. | Accumulated planned depreciation 31.12. | $\begin{aligned} & \text { Book } \\ & \text { value } \\ & 31.12 . \end{aligned}$ |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: |
| Intangible rights |  |  |  |  |  |  |
| Domestic | 1472447.21 | 266141.31 | - 322165.05 | 1416423.47 | - 816356.25 | 600067.22 |
| International subsidies, book value |  |  |  |  |  | 12108.02 |
|  |  |  |  |  |  | 612175.24 |
| Goodwill | 15611372.00 | 828181.00 | - | 16439553.00 | - 4807710.49 | 11631842.51 |
| Consolidated goodwill | 253884.02 | - | - | 253884.02 | - 100413.00 | 153471.02 |
| Other long-term expenditure | 1525180.84 | 1262149.49 | - 82528.25 | 2704802.08 | - 895966.75 | 1808835.33 |
| Land areas | 2483920.37 | $5276925.77^{27}$ | -1 200000.00 | 6560846.14 | - | 6560846.14 |
| Buildings and structures | $17927530.95^{1)}$ | $6954344.71^{2)}$ |  | 24881875.66 | -10 592857.62 | 14289018.04 |
| Machinery and equipment |  |  |  |  |  |  |
| Domestic | 55801651.93 | 8776399.28 | -24 778074.12 | 39799977.09 | -26387305.07 | 13412672.02 |
| International subsidies, book value |  |  |  |  |  | 599901.74 |
|  |  |  |  |  |  | 14012573.76 |
| Advance payments |  | 61785.97 |  | 61785.97 |  | 61785.97 |

${ }^{1)}$ Includes revaluation $1,060,750.44 \mathrm{mk}$
${ }^{2)}$ Includes consolidated goodwill

Land areas
Buildings and structures
5096925.77
2162803.78 (net)

The Forklift Truck Department moved into modern new facilities in Lommila, Esbo. The department celebrated its 20th birthday in beautiful spring weather in May.


COMPANY-OWNED SHARES AND HOLDINGS
IN OTHER COMPANIES 31.12.1996

| Name | Number | Group's <br> percentage <br> of voting <br> rights <br> $\%$ | Group's <br> percentage <br> of total <br> shares <br> $\%$ | Par <br> value, <br> FIM | Book <br> value, <br> FIM |
| :--- | :---: | ---: | ---: | ---: | ---: |
| Profits/loss <br> according to <br> last financial <br> statements |  |  |  |  |  |
| Shares in subsidiaries |  |  |  |  |  |

*) Profit of FIM 270.59 after shareholders' investment of FIM 1,705,219.60

## Machinery and equipment

| Undepreciated portion of the purchase <br> cost of machinery and equipment <br> belonging to fixed assets | $\mathbf{3 1 . 1 2 . 1 9 9 6}$ | 31.12 .1995 |
| :--- | :--- | :---: |


| Group repurchases of shares outstanding |  |  |
| :--- | ---: | ---: |
| Number of shares purchased by the Group | $\mathbf{3 0 5 2}$ | 3052 |
| total par value, FIM | $\mathbf{1 3 5 4 6 0 0 . 0 0}$ | 1354600,00 |

## Loans

Other loan receivables include loans
to the management of a Group company
216 774,58
123766,83

## Guarantees and commitments

| For Group companies <br> Guarantees | $\mathbf{1 2 1 4} \mathbf{4 3 7 , 3 4}$ | 4339648,95 |
| :--- | ---: | ---: |
| Other own commitments |  |  |
| Other commitments | $\underline{\mathbf{2 1 ~ 0 7 6 ~ 2 3 6 , 7 2}}$ | $\underline{\mathbf{1 9} 816849,80}$ |
| Total | $\underline{\mathbf{2 2 ~ 2 9 0 \mathbf { 6 7 4 , 0 6 }}}$ | $\underline{24156498,75}$ |

Land
Buildings
Shares in subsidiaries
Shares in an associated company
Other shares and holdings
29818785.00
29972665.00
13.570.727.00
13407935.00

| $32 \mathbf{1 8 0 . 0 0}$ | 32180.00 |
| ---: | ---: |
| $\mathbf{4 3 4 8 3 2 . 0 0}$ | 235280.00 |
| $\mathbf{1 6 3 0} \mathbf{7 7 8 . 0 0}$ | 1283747.00 |

For the following asset items, the book value has been used as the taxation, since the latter has not been confirmed.

Buildings and structures
Shares in subsidiaries
Shares in an associated company
Other shares and holdings
32180.00
434832.00
11420.00
1192524.00
32180.00
235280.00
13420.00

## CHANGES IN EQUITY ITEMS

Reserve fund 1.1.
Transfer to fund (Bröderna Berner)
Elimination on consolidation (Sören Berner)
Translation adjustment
Reserve fund 31.12 .

Disposal fund 1.1.
Transfer from fund
Translation adjustment
Disposal fund 31.12.

Loan repayment fund 1.1.
Increase during the financial period
Eliminations on consolidation
Loan repayment fund 31.12 .

Retained earnings 1.1.
Profit for the previous financial period

Eliminations on consolidation, previous financial period
Transfers from reserves
(overseas subsidiaries)
Translation adjustment

Eliminations on consolidation

Dividends
Taxes
Group retained
earnings 31.12.


| 67393673.41 |
| ---: |
| 51472537.05 |
| 118866210.46 |

$+3026244.03$
$+\quad 394628.04$
$\begin{array}{r}+\quad 96966.41 \\ \hline 122190116.12\end{array}$
$-2715799.47$
119474316.65
$-4168800.00$
-19061060.00
96244456.65


Peter Burner


51810433.20
39378276.02
$+2633649.39$
$+\quad 104207.03$
$\begin{array}{r}+\quad 681188.69 \\ \hline 94607754.33\end{array}$
$\begin{array}{r}-\quad 3026244.03 \\ \hline 91581510.30\end{array}$

- 11047320.00
- 13140516.89
67393673.41


Manes Burner


The above financial statements have been prepared in accordance with Generally Accepted Accounting Practice in Finland. We have today submitted our auditors' report of the audit carried out by us.
Helsinki, 23 April 1997
Tilintarkastajien by - Ernst \& Young


## AUDITORS' REPORT

To the shareholders of Berner Ltd

We have examined the accounts, financial statements and administration of Berner Ltd for the financial year 1.1. - 31.12.1996. The financial statements prepared by the Board of Directors and the Managing Director include the annual report as well as the consolidated and parent company income statement, balance sheet and notes to the financial statements. On the basis of the audit carfried out by us, we submit the following statement regarding the financial statements and the company's administration.

The audit has been carried out in accordance with Generally Accepted Accounting Practice in Finland The accounts as well as the principles according to which the financial statements have been prepared, their content and format have thereby been examined to an extent sufficient to ascertain that the financial statements do not contain material errors or deficiencies. In examining the company's governance, the legality of the actions of the members of the Board of Directors and the Managing Director has been ascertained on the basis of the provisions of the Companies Act.

In our opinion, the financial statements, which show a profit for the parent company of $57,012,593.04$ marks, have been prepared in accordance with the Accounting Act as well as the other provisions and regulations concerning the preparation of financial statements. The financial statements give, in the manner intended in the Accounting Act, correct and sufficient information on the result of the operations of the Group and the parent company and on their financial position.

The financial statements including the consolidated financial statements can be adopted and release from liability be granted to the members of the parent company's Board of Directors and Managing Director for the financial year audited by us. The proposal of the Board of Directors concerning the disposal of the profits shown in the balance sheet is in accordance with the Companies Act.

Helsinki, 23 April 1997


Rabbe Nevalainen
Authorized
Public Accountant


Per-Olof Stenvall
Authorized
Public Accountant

RAI
perfume deodorant

## BERNER

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