# ANNUAL REPORT 1997





METRA CORPORATION

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#### **Annual General Meeting**

The Annual General Meeting of Metra Corporation will take place in the Congress Wing of the Helsinki Fair Centre on Monday 23 March 1998, beginning at 4 p.m.

Shareholders who have registered themselves no later than 18 March 1998 in the Company's shareholder register maintained by the Finnish Central Securities Depository Ltd. may attend the AGM. Shareholders whose shares have not been transferred to the book-entry securities system may also attend the AGM on condition that such shareholders were registered in the Company's shareholder register before 26 February 1993. In such a case, shareholders must present at the AGM their share certificates or other evidence that their shareholding rights have not been transferred to the book-entry securities system.

Shareholders wishing to attend the AGM must notify the Company by 19 March 1998 4 p.m. either by letter addressed to Metra Corporation, Share Register, P.O.Box 230, FIN-00101 Helsinki, Finland, or by telephone, +358-9-7095 338/Mrs Aila Aho.

Letters authorizing a proxy to exercise a shareholder's voting right at the AGM should be sent to the Company before the notification period expires.

## **Payment of Dividend**

The Board of Directors will propose to the Annual General Meeting that a dividend of FIM 2.75 per share be paid on the 1997 financial period. The record date for dividend payment is 26 March 1998, and the dividend payment date is 31 March 1998, should the Board's proposal be approved.

Shareholders cannot be paid a dividend until they have transferred their shares to the book-entry securities system.

# **Annual Report 1997**

This Annual Report is also available in Finnish and Swedish. The Annual Reports of Metra´s divisions Wärtsilä NSD, Sanitec and Imatra Steel are available in English.

#### **Interim Reports 1998**

Metra Corporation will publish a four-month Interim Report on 10 June and an eight-month Interim Report on 8 October.

#### **DEAR SHAREHOLDERS**

The Metra Group's net sales rose 31% to FIM 15.3 billion. Acquisitions contributed 10% and organic growth 21% to this increase. The profit after net financial items decreased from FIM 894 million to FIM 394 million. Bearing in mind that the 1996 result included non-recurring gains totalling FIM 278 million, whereas the 1997 result was burdened by non-recurring costs of FIM 82 million, our result of operations in fact decreased by FIM 140 million. Return on equity was 6.7%, which was well below our target of 15%. The deterioration in profits is due entirely to Wärtsilä NSD. Sanitec, Imatra Steel and our associated company Assa Abloy all performed well.

Wärtsilä NSD's negative performance has three reasons. First, the merger of the business operations and organizations of Wärtsilä Diesel and New Sulzer Diesel to form Wärtsilä NSD gave rise to costs totalling FIM 182 million. However, we regard these costs as investments with a short payback period.

Second, the renewal of our engine portfolio and manufacturing capabilities created some unpredicted problems. Although the new engines have been warmly welcomed by the market, we were not successful in staying within our budgeted costs and schedules. Nonetheless, it has been essential to modernize the engine portfolio and factories, despite the high cost of these investments, and we have created a solid basis for future competitiveness.

The third reason for our weaker result relates to changes in the power plant markets. In Asia difficulties with the financing of several large power plant projects meant that we sold a large number of smaller plants. Our cost efficiency was weak in these projects, however, which reduced our margins. For this reason we are working at reducing project engineering costs through standardization and modular design.

The major internal changes, coupled with the establishment of Wärtsilä NSD, placed a heavy strain on the organization with the result that we were not able to handle all matters in the ideal manner. Nevertheless, I am convinced that our new strategic position and the changes we have made provide a solid basis for a clear improvement in profitability.

Sanitec continues to perform well. Our strategy of local sales and marketing, integrated production, manufacturing in focused factories and low production costs, has proved justified. Our heavy investments in Poland have been successful. The efficiency and quality levels of our new Polish factories, which were built to very tight timetables, bear comparison with any in the Sanitec division. Our jointly owned Lecico and Johnson Suisse companies open the doors for us to expand in new and rapidly growing markets. Imatra Steel with its strategy of specialization and continuous improvement has demonstrated that a small steel company can be profitable as well. Our associated company Assa Abloy has shown impressive growth and has been a forerunner in restructuring of the locking markets. The value of our investment increased during the year by more than one billion Finnish marks.

Despite the setbacks we experienced last year Metra's position is strong and the Group is a leader in its businesses. The focus of our attention is now on raising Wärtsilä NSD's profits and cash flow. We will offset the uncertainty in Asia by increasing our resources to countries which are outside the crisis areas. Our target for Sanitec is to enhance its strategic position while maintaining its increased profitability.

To our shareholders and customers I extend my sincere gratitude for their continued confidence in our company. Our aim is to keep the Metra share an attractive investment. To do this, we must offer our customers products and services which create added value. Let me close by also thanking our committed employees, who work for the Group in 50 countries around the globe.

March 1998

ieorg Ehrnrooth, President and CEC

## METRA'S GOAL – GREATER VALUE FOR INVESTMENT

Metra's sub-groups now operate more independently than before. Wärtsilä NSD has a minority shareowner with a 12.2% holding. Sanitec is taking concerted action to build its own corporate identity and has two significant new joint ventures of its own: Lecico and Johnson Suisse. Metra's associated company Assa Abloy, with its rapid growth and sound financial performance, has significantly increased the Group's value.

Metra takes an active role in the strategic management and goal-setting of its sub-groups. High quality products and services produce added value for their customers, and thereby further strengthen the Group's value to its shareholders and personnel.

## Wärtsilä NSD's outlook after a heavy year

Wärtsilä NSD has improved its global strategic position, based on internal renewal and the formation of the new corporation from the merger of Wärtsilä Diesel and New Sulzer Diesel.

The creation of Wärtsilä NSD has increased resources and opportunities for further development. Sulzer's strong name and its 100 years of experience have also opened new doors. The extension of cooperation between Wärtsilä NSD and Cummins strengthens our strategic position and improves our capabilities in the high-speed engine sector. We have achieved a strong position but the investment programmes, our efforts to gain benefit from the new synergies and, in particular, the introduction of the new engine types have taken more time than we expected and caused substantial costs. For this reason Wärtsilä NSD recorded a loss, which weakened the Group's consolidated result. However, we are keenly aware of the problems and are taking determined measures to eliminate them.

Wärtsilä NSD is now the world leader in its field. It offers a complete engine portfolio, the most modern products and factories in the market, a worldwide sales and service network, skilled personnel, and the strong Wärtsilä and Sulzer brand names. The focused manufacturing concept of the factories, coupled with the renewed engine line-up, are raising production efficiency and the competitiveness of the products.

We will now focus on gaining benefit from the strategic position we have achieved, improving our cost efficiency, and thereby our result and cash flow.

## Sanitec's identity strengthened - targets for the future

Sanitec is a European leader in its sector in terms of both its profitability and strategic position. During the year Sanitec expanded beyond Europe and now ranks among the world's largest bathroom ceramics manufacturers. Sanitec, however, does not yet operate globally. This means that there is still plenty of potential for further development.

International expansion for Sanitec will require it to have a strong corporate image in addition to the strong brand names specific to certain countries. Sanitec's independent corporate image and organization are being further developed. We believe that bathroom companies will become more global and Sanitec intends to be part of this trend, without of course forgetting the importance of its existing markets. Eastern Europe offers especially high potential for expansion.

# Imatra Steel - how will this company be developed within Metra?

Imatra Steel is a well established supplier of steels and steel components for the truck market in northern Europe. As a profitable company, its challenges are continuous improvement in its production processes and business operations, together with optimum utilization of its existing capacity. We have defined Imatra Steel's strategy to be concentration on a narrow product range in a limited market area.

## The future of the Assa Abloy holding

Assa Abloy's value has risen rapidly and Metra has supported this growth by participating in the share issues necessary for the expansion of its business. In our view the company has further strong potential for growth and we regard Assa Abloy as an outstanding industrial investment.

## **Executive development**

International corporations need talented executives able to operate globally as well. This is critical to Wärtsilä NSD's operation, and the need for such people will also increase in Sanitec as the company grows internationally. At the same time Sanitec also needs senior managers with special expertise in individual markets since its product brands are specific to different countries.

An important element of executive development is the Group's ability to offer attractive remuneration packages which at the same time support its strategic goals and commitment to raising corporate value. This is an important priority for Metra, and we will continue the work we have already started in this area.

## **Dividend policy**

Metra's dividend policy is unchanged. We apply an active and stable dividend policy which reflects the Group's performance. In keeping with this principle, we paid an additional dividend last year based on an exceptional tax rebate. This year the Board of Directors will propose payment of the basic dividend without change. This decision is well founded, despite the weaker result, because profits were mainly affected by non-recurring items which create a basis for further positive performance.

## Asia - what impact will stock market and currency turbulence have?

The volatility in Asian currencies and stock markets which began in 1997 has cast uncertainty over Wärtsilä NSD's prospects among investors. The sharp devaluation of certain currencies in South East Asia will probably slow down imports to these countries but on the other hand will raise the competitiveness of production in these countries. Additional production, however, will depend on infrastructure investments, for example in power generation. Power needs in Asian countries are in any case large and the trend is towards small power stations, an area in which Wärtsilä NSD is making strong investments.

Nevertheless, it appears clear that the slowdown at the beginning of the year in the power markets of certain Asian countries with problems will continue. For this reason we have made investments in other regions to secure stable growth. We are confident, nonetheless, that in the long run Asia will remain a strongly growing market area.



Robert G. Ehrnrooth, Chairman, and Georg Ehrnrooth, CEO, discuss the Group's development.

#### **METRA AT A GLANCE**

# NET SALES BY DIVISION 1997



- Wärtsilä NSD 74%
- Sanitec 19%
- Imatra Steel 7 %

Metra is a Finnish based industrial group. Its objective is to increase the value of its investments in globally leading businesses.

Wärtsilä NSD, Sanitec and the associated company Assa Abloy are among the global leaders in their markets. Imatra Steel holds a strong position in Scandinavia.

Net sales MFIM 15,297

Personnel 13,384

Subsidiaries in 50 countries

#### Highlights of 1997

- Metra's result deteriorated. This was caused by restructuring in Wärtsilä NSD, larger than expected costs connected with the launch of new engines, and changes in the power plant markets.
- Foundation created for Wärtsilä NSD's future competitiveness and performance.
- Sanitec raised profits and expanded outside Europe
- Imatra Steel's profit improved.



#### Wärtsilä NSD - Power for Land and Sea

Wärtsilä NSD is a global engineering group offering its customers complete solutions for power generation and marine propulsion. The core activities are design, manufacturing, licensing, sales and service of Wärtsilä and Sulzer engines with output per unit ranging from 500 to 66,000 kW.

Net sales MFIM 11,288

Personnel 7,294

Products: Wärtsilä and Sulzer diesel and gas engines and

power plants, propulsion packages for ships based on these engines.



## Sanitec – The Bathroom at its Best

Sanitec is the leading bathroom ceramics company in Europe with a growing presence in the Middle East and South East Asia. Its local brands in ceramics and in other bathroom products are well established in their markets. The Evac group is a world leader in water-saving vacuum toilet systems.

Net sales MFIM 2,951

Personnel 4,824

Brand names: Allia, Ido, Ifö, Keramag, Kolo

Porsgrund, Pozzi-Ginori, Scandispa, Evac.



#### **Imatra Steel – Engineering Steel for Demanding Customers**

Imatra Steel produces special engineering steels and steel products for the European automotive and mechanical engineering industries.

Net sales MFIM 1,039

Personnel 1,176

Products: Round, square and flat bars, crankshafts, front axle beams, leaf springs and tubular stabilizer bars.

# **FIVE YEARS IN FIGURES**

|  | 1997              | 1996   | 1995   | 1994     | <b>1993</b> 10mths |
|--|-------------------|--------|--------|----------|--------------------|
|  |                   |        |        |          |                    |
| Net sales MFIM                                   | 15,297            | 11,660 | 10,617 | 10,108   | 9,433              |
| of which outside Finland %                       | 95                | 96     | 94     | 94       | 93                 |
| Exports from Finland                             | 5,292             | 4,747  | 4,068  | 3,605    | 2,767              |
| Personnel on average                             | 13,704            | 11,986 | 11,714 | 11,676   | 15,668             |
| of which in Finland                              | 3,701             | 3,603  | 3,679  | 3,377    | 4,300              |
| From the income statement                        |                   | ,      | · · ·  | <u> </u> | <u> </u>           |
| Operating profit before depreciation             | 1,343             | 1,561  | 1,437  | 1,272    | 984                |
| as a percentage of net sales %                   | 8.8               | 13.4   | 13.5   | 12.6     | 10.4               |
| Depreciation                                     | 566               | 457    | 452    | 429      | 436                |
| Operating profit                                 | 777               | 1,104  | 985    | 843      | 548                |
| as a percentage of net sales %                   | 5.1               | 9.5    | 9.3    | 8.3      | 5.8                |
| Share of profits/losses in associated companies  | -81               | -22    | +15    | +27      | +8                 |
| Net financial items                              | -302              | -188   | -205   | -221     | -278               |
| as a percentage of net sales %                   | -2.0              | -1.6   | -1.9   | -2.2     | -2.9               |
| Profit/loss after net financial items            | 394               | 894    | 795    | 649      | 278                |
| as a percentage of net sales %                   | 2.6               | 7.7    | 7.5    | 6.4      | 2.9                |
| Profit/loss after extraordinary items            | 393               | 927    | 741    | 623      | 212                |
| as a percentage of net sales %                   | 2.6               | 8.0    | 7.0    | 6.2      | 2.2                |
| Profit for the financial year                    | 244               | 724    | 479    | 385      | 61                 |
| From the balance sheet                           |                   |        |        |          |                    |
| Fixed assets                                     | 6,210             | 5,141  | 4,815  | 4,858    | 5,618              |
| Inventories                                      | 3,500             | 2,739  | 2,601  | 2,240    | 2,830              |
| Receivables                                      | 4,871             | 3,820  | 3,653  | 3,112    | 3,607              |
| Cash and bank balances                           | 728               | 516    | 449    | 714      | 920                |
| Shareholders' equity                             | 4,590             | 4,342  | 3,836  | 3,515    | 2,561              |
| Minority interests                               | 523               | 190    | 181    | 287      | 343                |
| Preferred capital notes                          | _                 | 464    | 436    | 474      | 578                |
| Provisions                                       | 576               | 479    | 475    | 396      | 433                |
| Interest-bearing liabilities                     | 4,734             | 2,921  | 2,735  | 2,927    | 5,387              |
| Non interest-bearing liabilities                 | 4,886             | 3,820  | 3,854  | 3,325    | 3,673              |
| Balance sheet total                              | 15,309            | 12,216 | 11,517 | 10,924   | 12,975             |
| Funds generated from operations                  | 875               | 1,141  | 931    | 845      | 529                |
| Gross capital expenditure                        | 1,680             | 1,331  | 1,113  | 829      | 776                |
| as a percentage of net sales %                   | 11.0              | 11.4   | 10.5   | 8.2      | 8.2                |
| Research and development expenses                | 556               | 341    | 310    | 272      | 259                |
| as a percentage of net sales %                   | 3.6               | 2.9    | 2.9    | 2.7      | 2.7                |
| Dividends paid for the financial year            | 148¹              | 229    | 148    | 108      | 75                 |
| Financial ratios                                 |                   |        |        |          |                    |
| Earnings per share (EPS) FIM                     | 5.46 <sup>2</sup> | 11.32  | 9.89   | 7.22     | 2.55               |
| Dividend per share FIM                           | 2.75 <sup>1</sup> | 4.25   | 2.75   | 2.00     | 1.40               |
| Dividend per earnings %                          | 50.4 <sup>1</sup> | 37.5   | 27.8   | 27.7     | 25.4               |
| Interest coverage                                | 2.9               | 4.2    | 3.9    | 3.1      | 2.4                |
| Return on investment (ROI) %                     | 10.0              | 17.4   | 16.9   | 14.5     | 10.3               |
| Return on equity (ROE) %                         | 6.7               | 17.6   | 17.0   | 14.0     | 7.0                |
| Solvency ratio %                                 | 35.0              | 38.0   | 36.4   | 35.7     | 23.2               |
| Net gearing                                      | 0.78              | 0.63   | 0.70   | 0.70     | 1.73               |
| Equity per share FIM                             | 72                | 68     | 58     | 52       | 47                 |
| <sup>1</sup> Proposal of the Board of Directors. | , _               |        |        |          | .,                 |

<sup>&</sup>lt;sup>1</sup>Proposal of the Board of Directors.

Metra adopted the calendar year as its financial year from the beginning of 1994. The figures for 1993 presented here are for the official financial period March-December.

The rules for calculating financial ratios are given on page 36.

Historical key figures have been adjusted for the 1997 bonus issue.

Key share figures are presented in more detail on page 10.

<sup>&</sup>lt;sup>2</sup>Fully diluted EPS for 1997 is FIM 5.39.

## SHARES AND SHAREHOLDERS

#### SHARE INFORMATION

|                       | Series A | Series B |
|-----------------------|----------|----------|
| Share lot             | 100      | 100      |
| Taxation <sup>1</sup> | 88 FIM   | 87 FIM   |

<sup>&</sup>lt;sup>1</sup> Value per share in 1997

Metra Corporation's shares are listed on the Helsinki Stock Exchange. Metra's shares are also traded in the SEAQ (Stock Exchange Automatic Quotation) system on the London Stock Exchange.

The share capital of Metra Corporation is minimum FIM 500 million and maximum FIM 2,000 million. The share capital may be raised or lowered within these limits without amending the Articles of Association. The company's paid-up and registered share capital is FIM 1,078 million after the 1997 bonus issue and subscriptions of bonds with warrants and debentures.

The nominal value of each share is FIM 20. Series A shares carry 10 votes and Series B shares 1 vote at shareholders' meetings. All shares are entitled to the same di-

#### Authorization to use subordinated loan instruments

The AGM of 24 March 1997 authorized the Board to place preferred capital notes to a maximum value of FIM 1,000 million. These notes may not be exchanged for shares. The authorization, which is in force until the spring 1998 AGM, has not been exercised.

| NUMBER OF SHARES               | SERIES A   |      | SERIES I   | SERIES B |            |  |
|--------------------------------|------------|------|------------|----------|------------|--|
|                                | No.        | %    | No.        | %        |            |  |
| Number of shares 31Dec. 1996   | 13,926,668 | 51.7 | 13,007,095 | 48.3     | 26,933,763 |  |
| Bonus issue 7 Apr. 1997        | -          |      | 26,933,763 |          | 26,933,763 |  |
| Conv. cap. notes 30 Dec. 1997  | 6,882      |      | 8,658      |          | 15,540     |  |
| Bonds with warrants 30 Dec. 19 | 97 -       |      | 18,270     |          | 18,270     |  |
| Number of shares 31 Dec. 1997  | 13,933,550 | 25.9 | 39,967,786 | 74.1     | 53,901,336 |  |

| NUMBER OF VOTES               | SERIES A    |      | SERIES     | В    | TOTAL       |
|-------------------------------|-------------|------|------------|------|-------------|
|                               | No.         | %    | No.        | %    |             |
| Number of votes 31 Dec. 1996  | 139,266,680 | 91.5 | 13,007,095 | 8.5  | 152,273,775 |
| Bonus issue 7 Apr. 1997       | -           |      | 26,933,763 |      | 26,933,763  |
| Conv. cap. notes 30 Dec. 1997 | 68,820      |      | 8,658      |      | 77,478      |
| Bonds with warrants 30 Dec. 1 | 997 -       |      | 18,270     |      | 18,270      |
| Number of votes 31 Dec. 1997  | 139,335,500 | 77.7 | 39,967,786 | 22.3 | 179,303,286 |

# **EFFECTS OF THE BONDS WITH WARRANTS (1994)**

| No. of shares +2        | ,     |
|-------------------------|-------|
| No. of shares,%         | +0.55 |
| No. of votes, %         | +0.16 |
| Shareholders' eq., MFIM | +5.93 |

## **EFFECTS OF THE CONVERTIBLE CAPITAL NOTES**

| No. of shares           | +5,164,460 |
|-------------------------|------------|
| No. of shares, %        | +9.58      |
| No. of votes, %         | +9.35      |
| Shareholders' eq., MFIM | +103.29    |

# **EFFECTS OF THE BONDS WITH** WARRANTS (1996)

| No. of shares           | +216,000 |
|-------------------------|----------|
| No. of shares, %        | +0.40    |
| No. of votes, %         | +0.12    |
| Shareholders' eq., MFIM | +4.32    |
|                         |          |

## NO. OF SHARES FULLY DILUTED

| No. of shares fully diluted <sup>1</sup> | 59,578,526 |
|--|------------|
| Bonds with warrants                      | +512,730   |
| Conv. cap. notes                         | +5,164,460 |
| No. of shares 30 Dec. 1997               | 53,901,336 |

<sup>&</sup>lt;sup>1</sup> if all conversion or subscription rights exercised.

#### Bonus issue and amendment to the articles of association

The AGM on 24 March 1997 decided that the company's share capital be raised by a FIM 538,675,260 bonus issue by giving shareholders without charge one new Series B share with a nominal value of FIM 20 for each Series A share and one new Series B share with a nominal value of FIM 20 for each old Series B share, making a total of 26,933,763 new Series B shares with a nominal value of FIM 20 per share.

At the same time it was decided that the Articles of Association would be amended accordingly. Furthermore the voting restriction in the second sentence of §11 of the Articles of Association was removed. The record date of the bonus issue was 10 April 1997. The new shares were recorded in the book-entry accounts of shareholders on 11 April 1997.

In view of the amendments to the Companies Act as of 1 September 1997, the Board will propose to the AGM on 23 March 1998 that the company be renamed a 'public limited company' and that its Articles of Association be amended in accordance with the stipulations of the Companies Act.

# Convertible capital notes and bonds with warrants for management

In March 1994 the Board floated two convertible capital notes issues, each of the same amount and together totalling FIM 700 million; after the bonus issue one is convertible to Series A and B and the other to Series B shares. By 31 December 1997 altogether 6,882 Series A shares and 8,658 Series B shares, representing a loan capital totalling FIM 2.2 million, had been converted. Moreover, based on the decision of the 1994 AGM the company issued bonds with warrants totalling FIM 2.5 million to company executives. By 31 December 1997 altogether 18,270 Series B shares had been subscribed for against 145 warrants surrended to the company.

Upon the authorization by the 1996 AGM the company issued bonds with warrants to company executives. The bond issue has a nominal value of FIM 180,000. No company shares have been subscribed for under the 1996 bonds with warrants.

#### **Management holdings**

The members of the Board of Directors, the CEO and Executive Vice President, together with the corporations under their control, own altogether 1,007,694 Metra Corporation shares, which represent 1.87% of the sharestock and 3.14% of the voting rights. The members of the Board, the CEO and Executive Vice President, together with the corporations under their control, own convertible subordinated debentures totalling FIM 20,390,000, ie. 2.92%. If the conversion rights were exercised in full, this would increase their holding by 150,886 shares, representing 0.28% of the current sharestock and 0.38% of the voting rights. Furthermore, the CEO and Executive Vice President own altogether 41 warrants, based on the bonds with warrants issues in 1994 and 1996 which, if exchanged for shares, would increase their shareholding by at most 49,200 shares, ie. by 0.09% of the company's current sharestock and 0.03% of the voting rights.

Management holdings are described in full on page 54.

The historical data has been adjusted for the bonus issue. Rules for calculating the financial ratios are given on page 36.

| SHARES IN FIGURES               |            |  |                   |        |        |        |        |
|---------------------------------|------------|--|-------------------|--------|--------|--------|--------|
|                                 |            |  | 1997              | 1996   | 1995   | 1994   | 1993¹  |
| Earnings per share              | FIM        |  | 5.46 <sup>2</sup> | 11.32  | 9.89   | 7.22   | 5.50   |
| Equity per share                | FIM        |  | 72                | 68     | 58     | 52     | 47     |
| Dividend per share              | FIM        |  | $2.75^{3}$        | 4.25   | 2.75   | 2.00   | 1.40   |
| Dividend/earnings               | %          |  | 50.43             | 37.5   | 27.8   | 27.7   | 25.4   |
| Effective dividend yield        | %          |  |                   |        |        |        |        |
| Series A                        |            |  | 2.123             | 3.30   | 3.07   | 2.88   | 1.49   |
| Series B                        |            |  | $2.16^{3}$        | 3.31   | 3.07   | 2.88   | 1.47   |
| Price/earnings (P/E)            |            |  |                   |        |        |        |        |
| Series A                        |            |  | 23.8              | 11.4   | 9.1    | 9.6    | 17.0   |
| Series B                        |            |  | 23.3              | 11.4   | 9.1    | 9.6    | 17.2   |
| Adjusted number of shares 1,000 |            |  |                   |        |        |        |        |
| at the end of the finar         | ncial year |  | 53,901            | 53,868 | 53,868 | 53,868 | 53,868 |
| on average                      |            |  | 53,868            | 53,868 | 53,868 | 53,868 | 53,782 |

<sup>&</sup>lt;sup>1</sup> Proforma1993

Metra's company code on the Helsinki Stock Exchange is MET. Metra's A shares are referred to as METAS and B shares as METBS.

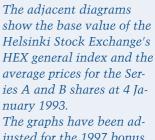
Approximately 26.3 million Metra shares were traded on the SEAQ system in London during 1997.

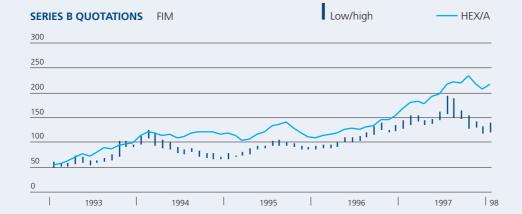
| METRA SHARES ON THE HELSINKI STOCK EXCHANGE |             |        |        |        |        |        |  |  |
|---|-------------|--------|--------|--------|--------|--------|--|--|
|   |             | 1997   | 1996   | 1995   | 1994   | 1993   |  |  |
| Trading                                     | MFIM        |        |        |        |        |        |  |  |
| Series A                                    |             | 387    | 335    | 622    | 379    | 325    |  |  |
| Series B                                    |             | 2,399  | 1,525  | 1,234  | 1,448  | 1,184  |  |  |
| Number traded                               | 1,000       |        |        |        |        |        |  |  |
| Series A                                    |             | 2,611  | 2,976  | 7,294  | 4,170  | 4,174  |  |  |
| Series B                                    |             | 16,255 | 13,980 | 14,318 | 15,836 | 16,512 |  |  |
| Stock turnover                              | %           |        |        |        |        |        |  |  |
| Series A                                    |             | 18.8   | 10.7   | 26.2   | 15.0   | 15.0   |  |  |
| Series B                                    |             | 40.6   | 53.7   | 55.0   | 60.9   | 63.5   |  |  |
| Average share price                         | FIM         |        |        |        |        |        |  |  |
| Series A                                    |             | 148.30 | 112.50 | 85.50  | 91.00  | 78.00  |  |  |
| Series B                                    |             | 147.80 | 109.00 | 86.00  | 91.50  | 71.50  |  |  |
| Trading low/high                            | FIM         |        |        |        |        |        |  |  |
| Series A                                    | low         | 120.00 | 86,00  | 69.00  | 66.00  | 57.50  |  |  |
|   | high        | 196.00 | 139.50 | 103.50 | 123.50 | 102.50 |  |  |
| Series B                                    | low         | 118.20 | 85.00  | 67.50  | 65.50  | 48.50  |  |  |
|   | high        | 195.00 | 139.50 | 105.00 | 125.00 | 103.00 |  |  |
| Share price at the year e                   | end FIM     |        |        |        |        |        |  |  |
| Series A                                    |             | 129.00 | 129.50 | 89.50  | 69.50  | 94.00  |  |  |
| Series B                                    |             | 128.00 | 129.00 | 89.50  | 69.50  | 95.00  |  |  |
| Year-end market capitaliz                   | zation MFIM | 6,913  | 6,934  | 4,821  | 3,744  | 5,090  |  |  |
|   |             |        |        |        |        |        |  |  |

<sup>&</sup>lt;sup>2</sup> Fully diluted EPS for 1997 is FIM 5.39

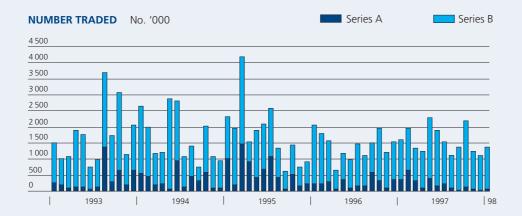
<sup>&</sup>lt;sup>3</sup> Proposal by the Board of Directors



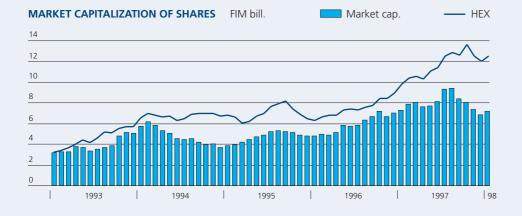




justed for the 1997 bonus issue.



The adjacent diagram shows the base value of the Helsinki Stock Exchange's HEX general index and the market capitalization of Metra's shares at 4 January 1993. The market capitalization has been calculated based on the closing prices.



Metra Corporation was entered in the Trade Register on 16 January 1991.

Metra has 17,736 registered shareholders.

| M  | AJOR SHAREHOLDERS                         |     |          |          |        |       |        |
|----|---|-----|----------|----------|--------|-------|--------|
|    |   | ١   | 10. OF : | SHARES 1 | 1,000  | % of  | % of   |
|    |   | SEI | RIES A   | SER      | IES B  | votes | shares |
| 1. | Fiskars Oy Ab                             |     | 3,575    |          | 4,553  | 22.5  | 15.1   |
| 2. | Sampo Insurance Company                   | 250 |          | 30       |        |       |        |
|    | Industrial Insurance Company              | 570 |          | 1,000    |        |       |        |
|    | Insurance Company Sampo Pension           | 243 |          | 243      |        |       |        |
|    | Sampo Life Insurance Company              | 116 |          | 6        |        |       |        |
|    | Sampo Enterprise Insurance Company        | 40  |          | 100      |        |       |        |
|    | Insurance Company of Finland              | 56  |          | 85       |        |       |        |
|    | Kaleva Mutual Insurance Company           | 124 | 1,399    | 326      | 1,790  | 8.8   | 5.9    |
| 3. | Pohjola Insurance Company Ltd             | 88  |          | 287      |        |       |        |
|    | Pension Insurance Company Ilmarinen Ltd   | 222 |          | 812      |        |       |        |
|    | Pohjola Life Assurance Company            | 90  |          | 314      |        |       |        |
|    | Suomi Mutual Life Assurance Company       | _60 | 460      | 180      | 1,593  | 3.5   | 3.8    |
| 4. | Pension Varma Mutual Insurance Company    | 329 |          | 1,157    |        |       |        |
|    | Nova Life Insurance Company               | 116 | 445      | 266      | 1,423  | 3.3   | 3.5    |
| 5. | Merita Bank Ltd.                          |     | 540      |          | 0      | 3.0   | 1.0    |
| 6. | Agrofin Oy Ab                             |     | 416      |          | 418    | 2.6   | 1.5    |
| 7. | The Local Government Pensions Institution |     | 201      |          | 1,030  | 1.7   | 2.3    |
| 8. | Brita Maria Renlund Foundation            |     | 228      |          | 345    | 1.5   | 1.1    |
| 9. | Tapiola General Mutual Insurance Company  | 150 |          | 332      |        |       |        |
|    | Tapiola Mutual Pension Insurance Company  | 69  | 219      | 209      | 541    | 1.4   | 1.4    |
| 10 | . Association of Finnish Metal Industries |     | 202      |          | 202    | 1.2   | 0.7    |
| 11 | . Pension Fund Polaris                    |     | 158      |          | 554    | 1.2   | 1.3    |
| 12 | . The Social Insurance Institution        |     | 165      |          | 377    | 1.1   | 1.0    |
| 13 | . Signe and Ane Gyllenberg Foundation     |     | 184      |          | 184    | 1.1   | 0.7    |
| 14 | . Sigrid Juselius Foundation              |     | 180      |          | 180    | 1.1   | 0.7    |
| 15 | . Samfundet Folkhälsan i Svenska Finland  |     | 116      |          | 354    | 0,8   | 0,9    |
| 15 | largest, total                            |     | 8,488    |          | 13,544 | 54.8  | 40.9   |

Metra shares were transferred to the book-entry securities system in February 1993. The adjacent tables are based on the book-entry system as of 30 January 1998.

| <b>DIVISION OF SHAR</b> | ES       | SEF  | RIES A     |      |              | SERIES | В               |
|-------------------------|----------|------|------------|------|--------------|--------|-----------------|
| Nu                      | mber of  |      | Number of  |      | Number of    |        | Number of       |
| share                   | eholders | %    | shares     | %    | shareholders | %      | shares %        |
| 1 -100                  | 6,859    | 59.6 | 273,546    | 2.0  | 5,578        | 32.3   | 275,780 0.7     |
| 101-1,000               | 3,960    | 34.4 | 1,243,711  | 8.9  | 9,319        | 53.9   | 3,256,075 8.1   |
| 1,001-10,000            | 610      | 5.3  | 1,471,342  | 10.6 | 2,152        | 12.4   | 5,693,398 14.2  |
| 10,001-100,000          | 62       | 0.5  | 1,822,241  | 13.0 | 208          | 1.2    | 5,725,996 14.5  |
| 100,001-1,000,000       | 23       | 0.2  | 5,522,017  | 39.6 | 34           | 0.2    | 8,398,563 21.0  |
| 1,000,001-              | 1        | 0    | 3,574,924  | 25.7 | 5            | 0      | 16,561,621 41.4 |
| Not transferred         | -        | -    | 25,769     | 0.2  | -            | -      | 56,353 0.1      |
|                         | 11,515   | 100  | 13,933,550 | 100  | 17,296       | 100    | 39,967,786 100  |

Altogether 9,927,509 shares, ie. 18.4% of the shares and 9.1% of the votes, were owned by non-Finnish nationals and registered nominee accounts in the book-entry system.

| OWNERSHIP STRUCTURE              | SERIES A        |           | SERIES B        |           |  |  |
|----------------------------------|-----------------|-----------|-----------------|-----------|--|--|
| %                                | of shareholders | of shares | of shareholders | of shares |  |  |
| Private corporations             | 2.0             | 8.4       | 3.0             | 13.0      |  |  |
| Public corporations              | -               | -         | -               | -         |  |  |
| Banks and insurance companies    | 0.3             | 4.9       | 0.5             | 9.2       |  |  |
| Public sector entities           | 0.3             | 2.1       | 0.3             | 8.4       |  |  |
| Non-profit organizations         | 3.7             | 4.0       | 3.8             | 10.1      |  |  |
| Households                       | 93.0            | 5.1       | 91.8            | 16.3      |  |  |
| Outside Finland and nominee reg. | 0.7             | 1.3       | 0.6             | 17.0      |  |  |
| Not transferred                  | -               | 0.1       | -               | 0.1       |  |  |
|                                  | 100             | 25.9      | 100             | 74.1      |  |  |

Metra Group's net sales rose 31% in 1997 to FIM 15.3 billion (1996: FIM 11.7 billion). The consolidated profit after net financial items was FIM 394 (894) million. When comparing these profit figures it should be noted that the 1997 result was burdened by FIM 82 million in non-recurring costs, whereas the 1996 result included non-recurring income of FIM 278 million.

The year was marked by profound structural change for the Group. The agreement concluded by Metra and the Italian company Fincantieri Cantieri Navali Italiani S.p.A. to merge their diesel engine operations took effect on 3 April 1997. Metra owns 87.8% of the new company, Wärtsilä NSD Corporation, and Fincantieri 12.2%. The new companies New Sulzer Diesel and Diesel Ricerche were consolidated from 1January 1997. The comparative figures for 1996 given in this review include only Wärtsilä Diesel. Grandi Motori Trieste, in which the Group holds 40%, is treated as an associated company.

Sanitec expanded outside Europe by acquiring a 50% holding in two sanitaryware manufacturing companies. Lecico is the market leader in Lebanon and Egypt, and Johnson Suisse in Malaysia and Singapore.

Sanitec and Imatra Steel continued to perform well. However, Metra's largest division, Wärtsilä NSD, posted an operating loss of FIM 100 million. In addition to the non-recurring restructuring costs, the result was weakened by delays and larger than expected costs connected with the launch of new engine types. The development of the division's new high-speed engines and their introduction on the market proved distinctly more costly than expected and had a negative impact on the result of both the subsidiary Wärtsilä France and the associated company Cummins Wartsila Engine Company. To enhance its performance, Wärtsilä NSD extended its cooperation with Cummins Engine Co. Inc. in this field at the end of 1997. Wärtsilä NSD's result was also weakened by structural changes in the power plant market, and at the very end of the year the postponement of financial closing of certain large projects and exchange rate losses resulting from the devaluation of South East Asian currencies.

The Group received new orders during the year worth altogether FIM 17.6 (11.5) billion. Wärtsilä NSD's year-end orderbook reached a record level and stood at FIM 7.0 (4.7) billion, which creates a strong basis for 1998. Marine orders cover 80% and power plant orders 50% of the current year's sales target.

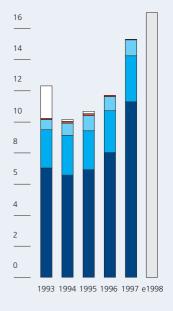
#### Net sales and result

Consolidated net sales rose 31% to FIM 15.3 billion. Wärtsilä NSD's net sales increased 41%, twenty-five percentage points of which was contributed by the new companies. Sanitec's net sales grew 10% and Imatra Steel's 12%. The operating

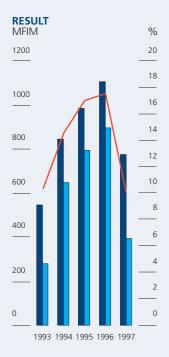
| NET SALES, FIM   |        |        |        |
|------------------|--------|--------|--------|
| MFIM             | 1997   | 1996   | Change |
| Wärtsilä NSD     | 11,288 | 8,016  | 41%    |
| Sanitec          | 2,951  | 2,687  | 10%    |
| Imatra Steel     | 1,039  | 925    | 12%    |
| Other operations | 66     | 82     | -20%   |
| Internal sales   | -47    | -50    |        |
| Group            | 15,297 | 11,660 | 31%    |

| NET SALES, ECU         |       |   |       |        |
|------------------------|-------|---|-------|--------|
| MECU                   | 1997  |   | 1996  | Change |
| Wärtsilä NSD           | 1,925 | • | 1,394 | 38%    |
| Sanitec                | 504   |   | 467   | 8%     |
| Imatra Steel           | 177   |   | 161   | 10%    |
| Other operations       | 11    |   | 14    | -21%   |
| Internal sales         | -8    |   | -9    |        |
| Group                  | 2,609 | • | 2,027 | 29%    |
| ECU / FIM average rate | 5.864 |   | 5.751 |        |

#### **DEVELOPMENT OF NET SALES** FIM bill

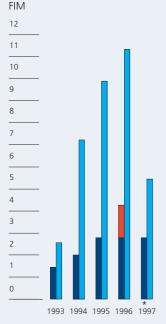


- Divestments
- Other operations
- Imatra Steel
- Sanitec
- Wärtsilä NSD



- Operating profit
- Profit after net financial items
- ROI %

## **EARNINGS PER SHARE, DIVIDEND PER SHARE**



- Dividend per share
- Supplementary dividend
- Earnings per share
- \*Board of Director's proposal

profit, including results of associated companies, reached FIM 696 (1,082) million. Wärtsilä NSD's result was burdened by restructuring costs of FIM 182 million, which was partially covered by a FIM 100 million provision in Metra's consolidated accounts for 1996.

Associated companies contributed FIM -81 (-22) million. This included a FIM 69 million profit from Assa Abloy, a FIM 89 million loss from Cummins Wartsila Engine Company and a FIM 59 million loss from Grandi Motori Trieste.

The consolidated profit after net financial items was FIM 394 million, which was FIM 500 million lower than one year before. Eliminating the effect of the nonrecurring items, the result after financial items decreased by FIM 140 million. Direct taxes for the review year came to FIM 152 (249) million.

The Metra Group posted a net profit for the year of FIM 244 (724) million. Earnings per share were FIM 5.46; the corresponding figure for 1996 adjusted for the share issue was FIM 11.32. Return on investment was 10.0% (17.4%) and return on shareholders' equity was 6.7% (17.6%).

| OPERATING PRO    | DFIT <sup>1</sup> | ROI   | ROI % |      |  |  |  |
|------------------|-------------------|-------|-------|------|--|--|--|
| MFIM             | 1997              | 1996  | 1997  | 1996 |  |  |  |
| Wärtsilä NSD     | -100              | 320   | -1%   | 11%  |  |  |  |
| Sanitec          | 409               | 352   | 27%   | 25%  |  |  |  |
| Imatra Steel     | 119               | 102   | 18%   | 17%  |  |  |  |
| Other operations | 268               | 308   | -     | -    |  |  |  |
| Group            | 696               | 1,082 | 10%   | 17%  |  |  |  |

<sup>1</sup>Including shares of results in associated companies.

| INTEREST-BEARING LOAN CAPITAL |       |       |  |  |  |  |  |
|-------------------------------|-------|-------|--|--|--|--|--|
| MFIM                          | 1997  | 1996  |  |  |  |  |  |
| Long-term liabilities         | 2,775 | 1,759 |  |  |  |  |  |
| Short-term liabilities        | 1,959 | 1,162 |  |  |  |  |  |
| Preferred capital notes       | -     | 464   |  |  |  |  |  |
| Convertible capital notes     | 698   | 700   |  |  |  |  |  |
| Loan receivables              | -879  | -980  |  |  |  |  |  |
| Cash and bank                 | -728  | -516  |  |  |  |  |  |
| Net                           | 3,825 | 2,589 |  |  |  |  |  |

| NET SALES BY COUNTRY 1997 19 |        |      |        |      |  |  |  |  |
|------------------------------|--------|------|--------|------|--|--|--|--|
|                              | MFIM   | %    | MFIM   | %    |  |  |  |  |
| Germany                      | 1,311  | 8.6  | 1,183  | 10.1 |  |  |  |  |
| France                       | 1,089  | 7.1  | 1,101  | 9.4  |  |  |  |  |
| Sweden                       | 882    | 5.8  | 663    | 5.7  |  |  |  |  |
| Norway                       | 809    | 5.3  | 569    | 4.9  |  |  |  |  |
| Finland                      | 769    | 5.0  | 492    | 4.2  |  |  |  |  |
| Italy                        | 581    | 3.8  | 443    | 3.8  |  |  |  |  |
| Great Britain                | 504    | 3.3  | 322    | 2.8  |  |  |  |  |
| Holland                      | 459    | 3.0  | 266    | 2.3  |  |  |  |  |
| Spain                        | 425    | 2.8  | 404    | 3.5  |  |  |  |  |
| Denmark                      | 394    | 2.6  | 361    | 3.1  |  |  |  |  |
| Poland                       | 260    | 1.7  | 156    | 1.3  |  |  |  |  |
| Rest of Europe               | 774    | 5.1  | 550    | 4.7  |  |  |  |  |
| Europe                       | 8,257  | 54.0 | 6,510  | 55.8 |  |  |  |  |
| Indonesia                    | 787    | 5.1  | 342    | 2.9  |  |  |  |  |
| China, Hong Kong             | 658    | 4.3  | 431    | 3.7  |  |  |  |  |
| India                        | 592    | 3.9  | 537    | 4.6  |  |  |  |  |
| Korea                        | 397    | 2.6  | 6      | 0.1  |  |  |  |  |
| Philippines                  | 389    | 2.5  | 57     | 0.5  |  |  |  |  |
| Japan                        | 287    | 1.9  | 190    | 1.6  |  |  |  |  |
| Middle East                  | 593    | 3.9  | 184    | 1.6  |  |  |  |  |
| Rest of Asia                 | 657    | 4.3  | 1,898  | 16.3 |  |  |  |  |
| Asia                         | 4,360  | 28.5 | 3,645  | 31.3 |  |  |  |  |
| South America                | 706    | 4.6  | 498    | 4.3  |  |  |  |  |
| USA and Canada               | 694    | 4.5  | 351    | 3.0  |  |  |  |  |
| Central America              | 319    | 2.1  | 304    | 2.6  |  |  |  |  |
| America                      | 1,719  | 11.2 | 1,153  | 9.9  |  |  |  |  |
| African countries            | 722    | 4.7  | 113    | 1.0  |  |  |  |  |
| Rest of the world            | 239    | 1.6  | 239    | 2.0  |  |  |  |  |
| Total                        | 15,297 | 100  | 11,660 | 100  |  |  |  |  |

#### **Financing**

The Group's liquidity was burdened by acquisitions and an increase in working capital. Wärtsilä NSD's cash flow fluctuated strongly and considerable funds were tied up in working capital during the year. The Group's cash flow from operations was FIM 179 million. The large acquisitions reduced the Group's cash flow before financing to FIM -1,038 (-311) million. Consequently net financial expenses increased to FIM 302 (188) million, which was 2% of net sales.

The Group's cash reserves were FIM 728 (516) million at the end of the year. In October Metra repaid the US\$100 million loan, raised in the form of preferred capital notes, since the loan's interest margin was appreciably higher than that of market-based loans. The company has FIM 2 billion in fixed credit lines and a further FIM 2.4 billion in Commercial Paper Programs at its disposal to secure liquidity. FIM 1.6 billion of this amount was in use at the year end.

The balance sheet total increased to FIM 15.3 (12.2) billion. Net interest-bearing loan capital rose to FIM 3.8 (2.6) billion. The solvency ratio decreased to 35% (38%) and net gearing rose to 0.78 (0.63).

## Capital expenditure and R&D

The Group's gross capital expenditure totalled FIM 1,680 (1,331) million and net investments were FIM 1,217 (930) million.

Wärtsilä NSD was established through a share issue and cash consideration of FIM 451 million to Fincantieri. An amount totalling FIM 507 (414) million was invested in shares. Sanitec paid FIM 179 million for its holding in the Lecico group and FIM 57 million for its shares in Johnson Suisse. Metra also allocated FIM 125 million to raising the share capital of its associated company Assa Abloy AB.

Most of Wärtsilä NSD's FIM 448 million industrial investments was used to raise manufacturing efficiency and productivity. The modernized Zwolle factory in the Netherlands was brought into operation. This investment has an overall cost of FIM 350 million, FIM 55 million of which fell due during 1997. A new factory for the Wärtsilä 20 engine was completed in Vaasa and manufacturing was started in March.

Sanitec devoted FIM 199 million to raising production capacity and efficiency. The new bathroom ceramics factory in Wloclawek, Poland, costing FIM 110 million came on stream in August.

Imatra Steel's capital expenditure of FIM 47 million was employed in raising production efficiency.

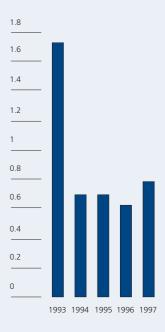
Wärtsilä NSD continued its strong focus on technology development. R&D costs amounted to FIM 491 (284) million, corresponding to 4.3% (3.5%) of the division's net sales. Metra Group spent altogether FIM 556 (341) million on product development.

| GROSS CAPITAL EXPENDITURE |       |       |  |  |  |  |  |  |  |
|---------------------------|-------|-------|--|--|--|--|--|--|--|
| MFIM                      | 1997  | 1996  |  |  |  |  |  |  |  |
| Acquisitions              | 460   | -     |  |  |  |  |  |  |  |
| Shares                    | 507   | 414   |  |  |  |  |  |  |  |
| Wärtsilä NSD              | 448   | 624   |  |  |  |  |  |  |  |
| Sanitec                   | 199   | 134   |  |  |  |  |  |  |  |
| Imatra Steel              | 47    | 145   |  |  |  |  |  |  |  |
| Other operations          | 19    | 14    |  |  |  |  |  |  |  |
| Group                     | 1,680 | 1,331 |  |  |  |  |  |  |  |

## **Group structural development**

The Metra and Fincantieri agreement to merge their respective diesel engine operations came into effect on 3 April 1997. Metra holds 87.8% of the new company and Fincantieri 12.2%. The new company comprises Wärtsilä Diesel, Fincantieri's previously owned New Sulzer Diesel and Diesel Ricerche companies, and a 40% holding in Fincantieri's newly formed diesel engine group, Grandi Motori Trieste.

#### **NET GEARING**



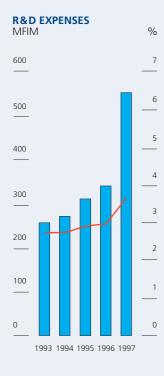
#### **GROSS CAPITAL EXPENDITURE** AND DEPRECIATION



Other capital expenditure

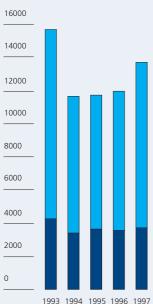
Depreciation

1993 1994 1995 1996 1997



- % of net sales

## **PERSONNEL ON AVERAGE**



of which in Finland

This latter holding will gradually increase, as will Fincantieri's interest in Wärtsilä NSD, though to at most 15.4%.

It was decided to cease production of new engines at New Sulzer Diesel France's factory in Mantes. This will reduce personnel from 440 to 210 employees. Personnel at Grandi Motori Trieste and Diesel Ricerche will also be reduced.

At the end of the year Wärtsilä NSD extended its cooperation with Cummins Engine Co. Inc. by adding Wärtsilä France's high-speed engine operations to the 50/50 owned joint-venture company.

Wärtsilä NSD and the Japanese company Hitachi Zosen Corporation established a 50/50 joint venture in Japan which began operation in September. In addition to assembling the Wärtsilä 20,26 and 32 engines the new company sells Wärtsilä NSD's other marine propulsion and power plant packages in the Japanese market. It also took over the operations of Nippon Wärtsilä Diesel.

Sanitec expanded beyond Europe by acquiring a 50% holding in two joint venture ceramics production companies. Lecico operates in the Middle East and Johnson Suisse in South East Asia. Lecico is the market leader in Lebanon and Egypt, and Johnson Suisse in Singapore and Malaysia.

A FIM 100 million provision recorded in the 1996 consolidated accounts was reversed in the review year's accounts to offset the FIM 182 million one-time costs arising from restructuring in Wärtsilä NSD.

## Personnel and development of human resources

The Group had 13,704 (11,986) employees on average during the year. Personnel numbered 12,076 at the beginning of the period and 13,384 at the end. The Group's Finnish companies employed 3,755 (3,589) people on 31 December 1997, which included 78 (80) in the parent company.

The Group continued its heavy emphasis on personnel development and training. Management development focused on leadership skills and special training related to the Wärtsilä NSD integration.

| PERSONNEL 31     | Dec.97 | 31 Dec.96 | Change |
|------------------|--------|-----------|--------|
| Wärtsilä NSD     | 7,294  | 6,454     | 840    |
| Sanitec          | 4,824  | 4,416     | 408    |
| Imatra Steel     | 1,176  | 1,113     | 63     |
| Other operations | 90     | 93        | -3     |
| Group            | 13,384 | 12,076    | 1,308  |

#### **Board of Directors and auditors**

The Annual General Meeting was held on 24 March 1997. Mr Robert G. Ehrnrooth, Mr Carl-Olaf Homén and Minister Jaakko Iloniemi were re-elected for the period from 1997 to 2000. Mr Robert G. Ehrnrooth continued as Chairman of the Board and Mr Vesa Vainio as Deputy Chairman. Authorized public accountants KPMG Wideri Oy Ab were appointed as the Company's auditors.

#### Bonus issue, amendments to articles of association and authorization

The Annual General Meeting on 24 March 1997 voted to double the Company's share capital with a bonus issue in which one new Series B share was given free for each Series A and Series B share. The record date for this issue was 10 April 1997. As a consequence of the bonus issue the clauses concerning the minimum and maximum share capital in the Articles of Association were amended. Also the restriction to the relative number of Series B shares and the restriction to voting at general meetings were removed.

The AGM re-authorized the Board of Directors for one year from the meeting to place preferred capital notes to a value of at most FIM 1 billion. This authorization has not been exercised.

#### Bonds with warrants and debentures

Altogether 145 warrants have been exercised to subscribe for 18,270 fully paid up Series B shares based on the 1994 bond with warrants to Company executives. No shares have been subscribed based on the 1996 bond with warrants.

Altogether 6,882 Series A shares and 8,658 Series B shares have been subscribed based on the conversion rights attaching to the two 1994 convertible subordinated debentures, the shares representing altogether FIM 2,190,000 of the principal.

These conversions and subscriptions raised Metra Group's share capital by FIM 676,200 to FIM 1,078,026,720. There are 53,901,336 shares, consisting of 13,933,550 Series A shares and 39,967,786 Series B shares. This share capital increase was recorded in the trade register on 30 December 1997. The new shares were admitted for trading together with the existing shares from the same date.

## **Proposals to the Annual General Meeting**

The Board of Directors will propose to the Annual General Meeting on 23 March 1998 that appropriate amendments be made to the Articles of Association in line with the amendments in the Finnish Companies Act, which came into force on 1 September 1997. Among other things, the new legislation requires that public limited companies shall indicate this status in their names. The Board proposes, there-fore, that the new name of the company be Metra Oyj Abp in Finnish and in Swedish, and Metra Corporation in English.

## **Prospects for 1998**

Wärtsilä NSD Corporations's restructuring and major investments have been essential to strengthening its strategic position and securing its competitiveness. The top priorities in the coming year will be to draw full benefit from the synergies provided by the Wärtsilä Diesel and New Sulzer Diesel merger, and to raise profitability. Demand for small power plants and for gas power plants is expected to remain good. Shipyards report record-high orderbooks. Wärtsilä NSD's net sales are expected to reach FIM 12 billion. Based on the extensive structural changes put into effect during 1997 the division's result is expected to improve substantially. How-ever, the economic situation in South East and East Asia casts uncertainty over the forecasts.

The outlook in Sanitec's markets is expected to develop positively. The Polish and Russian markets will continue to grow strongly. Further growth is also forecast in Norway, Denmark and especially in Finland, while some recovery is expected in Germany, France and Italy. The situation in Sweden is still uncertain. Sanitec's net sales in 1998 are expected to reach FIM 3.4 billion and the result to show further positive development.

Imatra Steel's net sales are forecast to increase in 1998 and its result to improve somewhat on 1997.

Metra's consolidated net sales are forecast to reach FIM 17 billion in 1998. A substantial improvement is expected in the profit after net financial items.

#### PERSONNEL BY DIVISION 31 Dec. 1997



- Sanitec 36%
- Imatra Steel 9 %
- Other 1 %

# **FINANCIAL STATEMENTS**

| INCOME STATEMENT                                |      |                      | Gro  | up            |      | Parent Co | mpany           |
|---|------|----------------------|------|---------------|------|-----------|-----------------|
| MFIM  | Note | 1997                 | %    | 1996          | %    | 1997      | 1996            |
|   |      |                      |      |               |      |           |                 |
| Net sales                                       |      | 15,297.0             | 100  | 11,660.4      | 100  | 62.0      | 76.9            |
|   |      | 265.0                |      | 25.2          |      |           |                 |
| Change in inventories of finished goods         |      | -265.9<br>26.0       |      | -35.2<br>10.3 |      | -         | -               |
| Production for own use                          | 1    | 26.9<br>313.9        |      | 10.3          |      | 1447      | 442.2           |
| Other operating income                          |      |                      |      | 513.2         |      | 144.7     | 443.2           |
| Operating expenses                              |      | 74.9                 |      | 488.3         |      | 144.7     | 443.2           |
| Materials and consumables                       |      |                      |      |               |      |           |                 |
| Purchases during the financial year             |      | -7,137.8             |      | -5,511.7      |      | _         | _               |
| Change in inventories                           |      | 271.2                |      | 179.7         |      | _         | _               |
| External services                               |      | -2,107.8             |      | -1,181.2      |      | _         | _               |
| Personnel costs                                 | 2    | -3,198.1             |      | -2,601.5      |      | -38.1     | -37.5           |
| Rental costs                                    |      | -183.5               |      | -143.0        |      | -12.1     | -26.5           |
| Other operating expenses                        |      | -1,672.8             |      | -1,329.5      |      | -43.4     | -62.4           |
|   |      |                      |      | _10,587.2     |      | -93.6     | -126.4          |
| Depreciation                                    | 3    | -566.2               |      | _457.1        |      |           | -23.9           |
|   |      |                      |      |               |      |           |                 |
| Operating profit                                |      | 776.9                | 5.1  | 1,104.4       | 9.5  | 93.6      | 369.8           |
| Share of losses in associated companies         | 7    | -80.9                |      | -22.2         |      | _         | _               |
| share of losses in associated companies         | •    | 00.5                 |      |               |      |           |                 |
| Financial income and expenses                   | 4    |                      |      |               |      |           |                 |
| Dividend income                                 |      | 8.0                  |      | 6.4           |      | 20.1      | 17.3            |
| Interest income from long-term financial assets |      | 10.1                 |      | 21.3          |      | 9.0       | 19.7            |
| Other interest income                           |      | 148.2                |      | 176.6         |      | 73.6      | 82.5            |
| Other financial income                          |      | 25.3                 |      | 29.5          |      | -         | -               |
| Exchange gains and losses                       |      | -3.6                 |      | 13.5          |      | -61.4     | -31.7           |
| Interest expenses                               |      | -434.5               |      | -358.5        |      | -194.0    | -176.4          |
| Other financial expenses                        |      | _55.2<br>· · · · · · |      | -76.8         |      | _11.9     | -31.0           |
|   |      | -301.7               | -2.0 | -188.0        | -1.6 | -164.6    | -119.6          |
| Profit after net financial items                |      | 394.3                | 2.6  | 894.2         | 7.7  | _71.0     | 250.2           |
|   | _    |                      |      |               |      |           |                 |
| Extraordinary income and expenses               | 5    | 0.0                  |      | 04.2          |      | 425.0     | 100.3           |
| Extraordinary income                            |      | 9.9                  |      | 81.3          |      | 135.9     | 108.3           |
| Extraordinary expenses Group contributions      |      | -10.6                |      | -48.1         |      | -10.6     | -143.6<br>135.8 |
| Group contributions                             |      |                      |      |               |      | 130.0     |                 |
|   |      | -0.7                 |      | 33.2          |      | 255.3     | 100.5           |
| Profit after extraordinary items                |      | 393.6                | 2.6  | 927.4         | 8.0  | 184.3     | 350.7           |
| Depreciation difference                         |      |                      |      |               |      | 2.1       | 16.1            |
| Change in appropriations                        |      |                      |      | _             |      | 4.0       | 0.3             |
| Change in appropriations                        |      |                      |      |               |      | 4.0       | 0.5             |
| Direct taxes                                    |      |                      |      |               |      |           |                 |
| For the financial year                          | 6    | -152.1               |      | -248.9        |      | -22.6     | -90.4           |
| For previous years                              |      | -13.8                |      | 64.0          |      | -26.2     | 72.0            |
|   |      | -165.9               |      | -184.9        |      | -48.8     | -18.4           |
|   |      |                      |      |               |      |           |                 |
| Minority interests                              |      | 16.7                 |      | -18.1         |      | -         | -               |
| Profit for the financial year                   |      | 244.4                | 1.6  | 724.4         | 6.2  | 141.6     | 348.7           |
|   |      |                      |      |               |      |           |                 |

| FINANCIAL ANALYSIS   | G        | Group          | Parer  | nt Company |
|--|----------|----------------|--------|------------|
| MFIM   | 1997     | 1996           | 1997   | 1996       |
|  |          |                |        |            |
| Funds generated from operations                              |          |                |        |            |
| Operating profit   | 776.9    | 1,104.4        | 93.6   | 369.8      |
| Depreciation   | 566.2    | 457.1          | 19.5   | 23.9       |
| Financial income and expenses                                | -301.7   | -188.0         | -164.6 | -119.6     |
| Extraordinary items  | -0.7     | -48.1          | 125.3  | -35.3      |
| Taxes  | -165.9   | -184.9         | -48.8  | -18.4      |
|  | 874.7    | 1,140.5        | 25.1   | 220.4      |
| Change in working capital                                    |          |                |        |            |
| Inventories, increase (-), decrease (+)                      | -250.4   | -142.0         | -      | -          |
| Receivables, increase (-), decrease (+)                      | -968.5   | -339.3         | -65.0  | 335.2      |
| Non-interest bearing liabilities, increase (+), decrease (-) | 523.4    | -40.7          | -58.0  | -136.4     |
|  | _695.5   | -522.0         | -123.0 | 198.8      |
| Cash flow from operations                                    | 179.2    | 618.5          | _97.9  | 419.2      |
| Cash flow from investing activities                          |          |                |        |            |
| Acquisitions   | -460.0   | -              | -      | -          |
| Investment in shares   | -506.5   | -414.2         | -601.8 | -204.7     |
| Purchase of property, plant and equipment                    | -713.4   | <b>-</b> 917.1 | -16.8  | -14.0      |
| Proceeds from sale of operations                             | 293.0    | 128.1          | -      | -          |
| Proceeds from sale of shares                                 | 114.7    | 120.3          | 179.0  | 234.2      |
| Proceeds from sale of equipment                              | 54.8     | 153.1          | 18.1   | 124.1      |
|  | -1,217.4 | _929.8         | -421.5 | 139.6      |
| Cash flow before financing                                   | -1,038.2 | -311.3         | -519.4 | 558.8      |
|  |          |                |        |            |
| Financing  |          |                |        |            |
| Loan receivables, increase (-), decrease (+)                 | 104.7    | 422.7          | 82.4   | 255.9      |
| Long-term loans, increase (+), decrease (-)                  | 1,010.0  | 2.2            | 925.4  | -220.1     |
| Short-term loans, increase (+), decrease (-)                 | 789.2    | 124.7          | -59.4  | 126.5      |
| Repayment of preferred capital notes                         | -464.4   | -              | -464.4 | -          |
| Dividends  | -236.7   | -148.1         | -228.9 | -148.1     |
| Group contributions  | -        | -              | 130.0  | 135.8      |
| Other changes  | 36.1     | -56.0          | 2.3    | 1.9        |
|  | 1,238.9  | 345.5          | 387.4  | 151.9      |
| Change in liquid funds, increase (+), decrease (-)           | 200.7    | 34.2           | -132.0 | 710.7      |

The impact of changes in exchange rates on consolidation has been eliminated.

| BALANCE SHEET, ASSETS                               |   |            | (        | Group       |       | Parent Company          |   |
|---|---|------------|----------|-------------|-------|-------------------------|---|
| MFIM Note   | 3 | 1 Dec.1997 | %        | 31 Dec.1996 | %     | 31 Dec.1997 31 Dec.1996 | ; |
|   |   |            | • •      |             |       |                         | • |
| Fixed assets and other long-term financial assets 8 |   |            |          |             |       |                         |   |
| Intangible assets                                   |   |            |          |             |       |                         |   |
| Intangible rights                                   |   | 27.8       |          | 20.0        |       | 0.1 0.2                 | 1 |
| Goodwill on consolidation                           |   | 681.1      |          | 449.5       |       |                         |   |
| Other long-term expenditure                         |   | 111.5      |          | 80.5        |       | 60.6 70.2               | , |
|   |   | 820.4      | <br>5    | 550.0       | <br>5 | 60.7 70.4               |   |
|   |   | 020.4      | 5        | 330.0       | J     | 70.4                    |   |
| Tangible assets                                     |   |            |          |             |       |                         |   |
| Land and water                                      |   | 513.1      |          | 581.5       |       | 217.6 236.9             | ) |
| Buildings   |   | 1,177.6    |          | 856.8       |       | 105.4 109.7             |   |
| Machinery and equipment                             |   | 1,642.4    |          | 1,407.3     |       | 8.6 7.1                 |   |
| Other tangible assets                               |   | 49.9       |          | 37.6        |       | 4.7 4.1                 |   |
| Advance payments and construction in progress       |   | 253.2      |          | 37.6        |       | 18.2 26.1               |   |
| Advance payments and construction in progress       |   |            | <u>.</u> |             |       |                         |   |
|   |   | 3,636.2    | 24       | 3,274.9     | 27    | 354.5 383.9             | ) |
|   |   |            |          |             |       |                         |   |
| Long-term financial assets                          |   | 4 500 0    |          |             |       |                         |   |
| Shares and securities                               |   | 1,528.3    |          | 1,097.8     |       | 3,658.7 3,235.8         |   |
| Loan receivables                                    |   | 225.6      |          | 218.5       |       | 198.8 200.0             | ) |
|   |   | 1,753.9    | 11       | 1,316.3     | 11    | 3,857.5 3,435.8         | 3 |
| Fixed assets and other long-term financial assets   |   | 6,210.5    | 40       | 5,141.2     | 43    | 4,272.7 3,890.1         | • |
|   |   |            |          |             |       |                         | _ |
|   |   |            |          |             |       |                         |   |
| Inventories and current assets                      |   |            |          |             |       |                         |   |
| Inventories   |   |            |          |             |       |                         |   |
| Materials and consumables                           |   | 1,561.1    |          | 1,176.8     |       | -                       |   |
| Work in progress                                    |   | 1,456.2    |          | 1,103.6     |       | -                       |   |
| Finished goods                                      |   | 376.7      |          | 333.4       |       |                         |   |
| Advance payments                                    |   | 105.6      |          | 124.7       |       |                         | _ |
|   |   | 3,499.6    |          | 2,738.5     |       |                         | • |
|   |   | 3,433.0    | 23       | 2,736.3     | 22    |                         |   |
|   |   |            |          |             |       |                         |   |
| Receivables 9                                       |   |            |          |             |       |                         |   |
| Trade receivables                                   |   | 3,246.9    |          | 2,423.3     |       | 12.5 16.0               | ) |
| Loan receivables                                    |   | 812.2      |          | 841.7       |       | 421.1 433.9             |   |
| Prepaid expenses and accrued income                 |   | 677.8      |          | 459.9       |       | 35.6 35.5               |   |
| Other receivables                                   |   | 134.2      |          | 95.1        |       | 0.1 0.1                 |   |
|   |   |            |          |             |       |                         |   |
|   |   | 4,871.1    | 32       | 3,820.0     | 31    | 469.3 485.5             |   |
| Cash and bank balances                              |   | 728.2      | 5        | 515.8       | 4     | 1,145.0 1,277.1         |   |
|   |   |            |          |             |       |                         |   |
| Inventories and current assets                      |   | 9,098.9    | 60       | 7,074.3     | 5/    | 1,614.3 1,762.6         | ) |
| Accord  |   | 15 200 4   | 100      | 12 215 5    | 100   | 5 007 0 5 652 7         | 7 |
| Assets  |   | 15,309.4   | 100      | 12,215.5    | 100   | 5,887.0 5,652.7         |   |

| BALANCE SHEET, SHAREHOLDERS' EQUITY AND I | Gro   | up                                      |      | Parent (                                | Parent Company |             |          |
|---|-------|---|------|---|----------------|-------------|----------|
| MFIM                                      | Note  | 31 Dec.1997                             | %    | 31 Dec.1996                             | %              | 31 Dec.1997 |          |
|   |       |   |      |   |                |             |          |
| Shareholders' equity                      |       |   |      |   |                |             |          |
| Restricted equity                         | 10    |   |      |   |                |             |          |
| Share capital                             |       | 1,078.0                                 |      | 538.7                                   |                | 1,078.0     | 538.7    |
| Other restricted equity                   |       | 716.3                                   |      | 936.9                                   |                | 284.0       | 818.9    |
|   |       | 1,794.3                                 | 12   | 1,475.6                                 | 12             | 1,362.0     | 1,357.6  |
|   |       |   |      |   |                |             |          |
| Convertible subordinated debentures       | 11    | 697.8                                   | 4    | 700.0                                   | 6              | 697.8       | 700.0    |
|   |       |   |      |   |                |             |          |
| Non-restricted equity                     | 12    |   |      |   |                |             |          |
| Free funds                                |       | 1,853.8                                 |      | 1,441.8                                 |                | 1,425.7     | 1,324.1  |
| Profit for the financial year             |       | 244.4                                   |      | 724.4                                   |                | 141.6       | 348.7    |
|   |       | 2,098.2                                 | 14   | 2,166.2                                 | 18             | 1,567.3     | 1,672.8  |
| Shareholders' equity                      |       | 4,590.3                                 | 30   | 4,341.8                                 | <br>36         | 3,627.1     | 3,730.4  |
|   |       | 1,722.11                                |      | .,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,, |                | 5,52        | 27.23.1  |
| Minority interests                        |       | 522.9                                   | 3    | 189.5                                   | 1              | _           | _        |
|   |       |   |      |   | ·              |             |          |
| Appropriations                            |       |   |      |   |                |             |          |
| Accumulated depreciation difference       |       | _                                       |      | _                                       |                | 53.6        | 55.7     |
| Other voluntary provisions                |       | _                                       |      | _                                       |                | 0.9         | 4.8      |
|   |       | • |      |   |                | 54.5        | 60.5     |
|   |       |   |      |   |                | 54.5        | 00.5     |
| Preferred capital notes                   | 13    | _                                       |      | 464.4                                   | 4              | _           | 464.4    |
| Treferred capital notes                   | 13    |   |      | 101.1                                   |                |             | 101.1    |
| Provisions                                | 14    | 576.1                                   | 4    | 478.8                                   | 4              | 54.4        | 55.4     |
|   |       | 3, 5                                    |      | ., 0.0                                  | •              | 5           | 33       |
| Liabilities                               | 9, 15 |   |      |   |                |             |          |
| Long-term                                 |       |   |      |   |                |             |          |
| Bonds                                     |       | 475.0                                   |      | 475.0                                   |                | 475.0       | 475.0    |
| Loans from credit institutions            |       | 1,858.2                                 |      | 812.3                                   |                | 1,309.4     | 175.1    |
| Pension loans                             |       | 387.3                                   |      | 416.6                                   |                | 139.5       | 150.2    |
| Advances received                         |       | 0.9                                     |      | -                                       |                | -           | -        |
| Other long-term liabilities               |       | 70.6                                    |      | 70.8                                    |                | 0.2         | 22.8     |
| Deferred tax liability                    |       | 226.2                                   |      | 217.0                                   |                | -           | -        |
|   |       | 3,018.2                                 | 20   | 1,991.7                                 | <br>16         | 1,924.1     | 823.1    |
|   |       |   |      |   |                |             |          |
| Current                                   |       |   |      |   |                |             |          |
| Loans from credit institutions            |       | 1,372.0                                 |      | 797.9                                   |                | 43.2        | 188.6    |
| Pension loans                             |       | 29.2                                    |      | 31.5                                    |                | 10.5        | 11.3     |
| Advances received                         |       | 719.9                                   |      | 281.1                                   |                | 0.3         | 0.2      |
| Trade payables                            |       | 1,991.1                                 |      | 1,707.9                                 |                | 5.7         | 6.2      |
| Accrued expenses and deferred income      |       | 1,832.5                                 |      | 1,506.0                                 |                | 72.0        | 132.3    |
| Other current liabilities                 |       | 657.2                                   |      | 424.9                                   |                | 95.2        | 180.3    |
|   |       | 6,601.9                                 | 43   | 4,749.3                                 | 39             | 226.9       | 518.9    |
| Liabilities                               |       | 9,620.1                                 | 63   | 6,741.0                                 | <br>55         | 2,151.0     | 1,342.0  |
|   |       | 5,020.1                                 | - 33 | 3,7 11.0                                |                | 2,131.0     | .,5 12.0 |
| Shareholders' equity and liabilities      |       | 15,309.4                                | 100  | 12,215.5                                | 100            | 5,887.0     | 5,652.7  |
|   |       | /0 00 . 1                               |      | ,                                       |                | 3,557.0     | 2,002    |

The consolidated financial statements of Metra Corporation have been prepared in accordance with Finnish accounting rules and regulations. In all essential respects these comply with accounting standards issued by the International Accounting Standards Committee (IASC).

The financial statements are presented in Finnish markka. The preparation of the financial statements in conformity with applicable regulations and generally accepted accounting principles requires management to make estimates and assumptions that affect the valuation and allocation of the reported figures. Actual results may differ from such estimates.

#### **Principles of consolidation**

The consolidated financial statements include the accounts of the parent company and the accounts of its directly and indirectly owned subsidiaries (over 50 % of the voting rights) and associated companies. Certain real estate and housing companies and the Group's reinsurance company are not consolidated since they have a negligible effect on the Group's result and distributable equity.

All intra-group transactions are eliminated in the consolidation. Minority interests are presented in the income statement as a separate item after taxes. The share of minority interests in shareholders' equity is also shown separately in the consolidated balance sheet.

Mutual shareholdings are eliminated using the purchase method. The goodwill in the subsidiaries is calculated on the basis of their acquisition cost by eliminating the Group's share of the equity of the acquired subsidiaries, including untaxed reserves, less deferred tax liability. Of the difference between the acquisition cost and the equity of the subsidiaries at the date of acquisition, the amount by which the value of fixed assets can be considered to exceed the subsidiary's balance sheet value has been entered under fixed assets. The remainder of the difference is recorded as goodwill. Goodwill is amortized over the useful life of the asset, nevertheless over a period not exceeding twenty years.

Investments in associated companies (voting rights between 20 % and 50 %) are included in the consolidated accounts using the equity method. The consolidated income statement includes the Group's share of results in associated companies taking into account goodwill writeoffs and dividends received. The Group's share of the post-acquisition increase of the net assets of these companies is added to the acquisition cost and to shareholders' equity. The book values of the shares of associated companies are listed in the notes to the financial statements as recorded by the shareholding subsidiaries.

## **Foreign subsidiaries**

In the consolidated accounts all items in the income statements of foreign subsidiaries are translated into Finnish markka at the average exchange rates for the financial year. The balance sheet items of subsidiaries are translated into Finnish markka at the rates of exchange ruling at the end of the financial year. Translation differences arising from the application of the purchase method are treated as an adjustment affecting consolidated shareholders' equity; the translation difference applying to restricted equity at the time of acquisition is treated as part of restricted equity, and translation differences related to other acquired equity are shown under non-restricted equity. Those differences, which arise from the translation of income statement items and balance sheet items at different rates, are recorded as part of the consolidated nonrestricted equity.

The Group applies the equity hedging method to hedge most of the shareholders' equities of foreign subsidiaries using currency loans or forward contracts, to reduce the effects of exchange rate fluctuations on the Group's shareholders' equity. Exchange gains and losses resulting from the hedging transactions are netted against the translation differences recorded in the shareholders' equity of the consolidated balance sheet.

#### Transactions denominated in foreign currencies

Business transactions in foreign currencies are recorded at the rates of exchange prevailing on the transaction date. Receivables and payables on the balance sheet date are valued at the exchange rates prevailing on that date. Open hedging instruments of foreign currency based items, including interest components, are valued at the balance sheet date. Exchange gains and losses related to business operations are treated as adjustments to net sales and operating expenses. Exchange gains and losses related to financing operations are entered at their net values under financial income and expenses.

## **Revenue recognition**

Net sales is calculated by deducting items including indirect sales taxes and discounts from gross sales revenues. Revenue is recognized at the date of delivery except for large, long-term projects, which are recognized using the percentage-of-completion method.

## Research and development

Research and development costs are expensed in the financial period in which they occurred, with the exception of investments in buildings, machinery and equipment,

which are capitalized and depreciated. In the Netherlands, where R&D is supported by conditional state development credits, R&D costs are charged to earnings after deducting the amount of these credits. Repayment obligations, if any, in respect of these credits are recorded as expenses in the income statement when realized. The principal of such development credits on the balance sheet date is shown under contingent liabilities in the notes to the financial statements.

## **Pension arrangements**

Statutory and supplementary pension obligations in Finland are covered through payments to pension insurance institutions and recorded as determined by periodical actuarial calculations prepared by those institutions. In the Group companies outside Finland, the pension obligations are arranged and pension liabilities recorded in accordance with local regulations and practice. Changes in uncovered pension obligations are entered in the income statement and the pension liability is included in provisions in the balance sheet.

#### **Warranty costs**

The estimated warranty costs of goods delivered to customers are included under current liabilities in the balance sheet. Actual warranty costs, including changes in warranty liability, are charged against earnings for the period.

#### Valuation of inventories

Inventories are valued at their direct acquisition cost, which includes direct manufacturing costs and an appropriate proportion of indirect production overheads and acquisition costs. The upper value used in the valuation of inventories is their net realizable value.

#### **Fixed assets and depreciation**

Fixed assets are valued in the balance sheet at their direct acquisition cost less accumulated depreciation. Certain land and buildings also include revaluations; these are stated in the notes to the financial statements.

The following indicative useful lives are used: 10-40 years **Buildings** Machinery and equipment 5-20 years.

Land and water areas and revaluations are not depreciated. Gains or losses on the disposal of fixed assets are included in operating income and expenses, whereas reversed revaluations are booked directly against shareholders' equity in the balance sheet.

#### Leasing

Operating leasing payments are treated as rentals. Significant financial leasing items are capitalized as fixed assets.

# **Extraordinary income and expenses**

Extraordinary income and expenses include items arising from divestments of operations.

## **Appropriations**

Appropriations comprise voluntary provisions and the depreciation difference. In the consolidated accounts the accumulated appropriations are divided into tax liability and non-restricted equity and are entered in the balance sheet accordingly. The change in appropriations, net of tax liability, is included in the result for the year. The amount of appropriations entered under non-restricted equity is not regarded as distributable funds.

#### **Provisions**

Provisions in the balance sheet comprise those items which the Company is committed to covering either through agreements or otherwise, but which are not yet realized. These include uncovered pension liabilities and forecast losses on projects in progress. Changes to provisions are included in the income statement.

#### **Direct taxes**

The consolidated financial statements include direct taxes, which are based on the taxable income of the Group companies according to local tax rules.

Provision is made for the deferred tax liability on the untaxed reserves at the end of the financial year. The change in the deferred tax liability is included in taxes for the period in the income statement.

## **Convertible capital notes**

Metra Corporation has made two convertible capital notes issues, whose terms permit the notes to be treated as equivalent to shareholders' equity. The terms are described in the notes to the financial statements.

### **Dividends**

Dividends proposed by the Board of Directors are not recorded in the financial statements until they have been approved by the Annual General Meeting.

# **NOTES TO THE FINANCIAL STATEMENTS**

|                                     | Group   |         | Parent Company |       |
|-------------------------------------|---------|---------|----------------|-------|
| MFIM                                | 1997    | 1996    | 1997           | 1996  |
|                                     |         |         |                |       |
| 1. Other operating income           |         |         |                |       |
| Rental income                       | 21.3    | 18.1    | 11.7           | 14.0  |
| Gains on sale of fixed assets       | 182.8   | 431.0   | 130.2          | 426.6 |
| Other operating income              | 109.8   | 64.1    | 2.8            | 2.6   |
| Total                               | 313.9   | 513.2   | 144.7          | 443.2 |
|                                     |         |         |                |       |
| 2. Personnel costs                  |         |         |                |       |
| Wages, salaries and fringe benefits | 2,434.8 | 1,985.4 | 25.2           | 26.5  |
| Pension costs                       | 101.5   | 112.9   | 6.4            | 5.1   |
| Other personnel costs               | 684.3   | 527.1   | 7.2            | 6.7   |
| Total                               | 3,220.6 | 2,625.4 | 38.8           | 38.3  |

Pension costs contain only pension costs for Finnish companies. Pension costs for foreign companies are included in Other personnel costs.

In the Group salaries and emoluments paid to presidents and members of the Boards of Directors totalled 95.0 MFIM (4.8 MFIM in the Parent Company). The CEO and the presidents of some Group Companies have the right to retire at the age of 60 years.

The Company's Board of Directors resolves on the remunerations

3. Depreciation

of the President and his immediate subordinates.

| •   |                |       |       |       |  |  |
|---|----------------|-------|-------|-------|--|--|
| Depreciation according to plan            |                |       |       |       |  |  |
| Intagible assets                          | 7.1            | 4.7   | 0.1   | -     |  |  |
| Consolidation goodwill                    | 80.3           | 72.3  | -     | -     |  |  |
| Other long-term expenditure               | 31.4           | 25.3  | 9.9   | 10.7  |  |  |
| Land and water                            | 0.2            | 0.3   | -     | -     |  |  |
| Buildings                                 | 72.4           | 61.9  | 6.6   | 9.6   |  |  |
| Machinery and equipment                   | 348.8          | 282.4 | 2.6   | 3.3   |  |  |
| Other tangible assets                     | 26.0           | 10.2  | 0.3   | 0.3   |  |  |
| Total depreciation according to plan      | 566.2          | 457.1 | 19.5  | 23.9  |  |  |
| Total book depreciation                   |                |       | 15.1  | 12.8  |  |  |
| Depreciation difference                   |                |       | 4.4   | 11.1  |  |  |
| Correction of depreciation difference on  | sold fixed ass | ets   | -2.3  | 5.0   |  |  |
|   |                |       |       |       |  |  |
| Depreciation difference at the beginning  | 55.7           | 71.8  |       |       |  |  |
| Change in depreciation difference         | -2.1           | -16.1 |       |       |  |  |
| Depreciation difference at the end of the | financial year |       | 53.6  | 55.7  |  |  |
|   |                |       |       |       |  |  |
| 4. Financial income and expenses wit      | hin the Groເ   | ıp    |       |       |  |  |
| Dividend income                           |                |       | 0.2   | 0.7   |  |  |
| Interest income from long-term financial  | assets         |       | 0.3   | 0.4   |  |  |
| Other interest income                     |                |       | 56.5  | 34.1  |  |  |
| Interest expenses                         |                |       | 1.3   | 0.1   |  |  |
|   |                |       |       |       |  |  |
| 5. Extraordinary income and expense       | s              |       |       |       |  |  |
| Discontinued operations                   | 9.9            | 81.3  | 9.9   | 94.0  |  |  |
| Write-off of shares                       | -10.6          | -     | -10.6 | -95.5 |  |  |
| Other income                              | -              | -     | 126.0 | 14.3  |  |  |
| Other expenses                            | -              | -48.1 | -     | -48.1 |  |  |
| Group contributions received              | -              | -     | 130.0 | 135.8 |  |  |
| Total                                     | -0.7           | 33.2  | 255.3 | 100.5 |  |  |
|   |                |       |       |       |  |  |

|                                  | Group   |        | Parent | Company |
|----------------------------------|---------|--------|--------|---------|
| MFIM                             | 1997    | 1996   | 1997   | 1996    |
|                                  |         |        |        |         |
| 6. Direct taxes                  |         |        |        |         |
| Taxes for the financial period   | -154.6  | -240.0 | -22.6  | -90.4   |
| Change in deferred tax liability | 2.5     | -8.9   | -      | -       |
| Taxes for the financial year     | -152.1  | -248.9 | -22.6  | -90.4   |
|                                  |         |        |        |         |
| 7. Associated companies          |         |        |        |         |
| Share of profits/losses          | -80.9   | -22.2  |        |         |
| Share of equity                  | 1.029.8 | 472.0  |        |         |
| Dividends received               | 16.6    | 15.3   |        |         |
|                                  |         |        |        |         |

# 8. Fixed assets and other long-term expenditure

|                              | Acquisition |             |                     | Accum.      | Accum.  |         | Residual |
|------------------------------|-------------|-------------|---------------------|-------------|---------|---------|----------|
|                              | cost,       |             | de                  | epreciation | , depr. | Deprec. | value,   |
|                              | beginning   |             | k                   | peginning   | of de-  | for the | end of   |
|                              | of year     | Increases I | Decreases           | of year     | creases | period  | year     |
| Group                        |             |             |                     |             |         |         |          |
| Intangible assets            |             |             |                     |             |         |         |          |
| Intangible rights            | 43.5        | 20.4        | -0.8                | -28.2       | -       | -7.1    | 27.8     |
| Consolidation goodwill       | 995.6       | 5.8         | -                   | -240.0      | -       | -80.3   | 681.1    |
| Other long-term expenditure  | 249.9       | 54.0        | -3.7                | -160.5      | 3.2     | -31.4   | 111.5    |
| Group 1 Jan31 Dec. 1997      | 1,289.0     | 80.2        | -4.5                | -428.7      | 3.2     | -118.8  | 820.4    |
| Group 1 Jan31 Dec. 1996      | 894.2       | 44.8        | -15.5               | -284.0      | 12.7    | -102.3  | 549.9    |
|                              |             |             |                     |             |         |         |          |
| Tangible assets              |             |             |                     |             |         |         |          |
| Land and water               | 538.5       | 9.8         | -34.4               | -1.5        | 0.9     | -0.2    | 513.1    |
| Buildings                    | 1,676.5     | 342.3       | -23.0               | -745.8      | -       | -72.4   | 1,177.6  |
| Machinery and equipment      | 3,881.2     | 393.0       | <del>-</del> 73.9 - | -2,223.5    | 14.3    | -348.7  | 1,642.4  |
| Other tangible assets        | 141.8       | 23.8        | -12.2               | -84.4       | 6.9     | -26.0   | 49.9     |
| Work in progress             | 368.8       | -           | -115.6              | -           | -       | -       | 253.2    |
| Group 1 Jan31 Dec. 1997      | 6,606.8     | 768.9       | -259.1-             | -3,055.2    | 22.1    | -447.3  | 3,636.2  |
| Group 1 Jan31 Dec. 1996      | 5,654.6     | 861.5       | -381.3              | -2,661.9    | 156.8   | -354.8  | 3,274.9  |
|                              |             |             |                     |             |         |         |          |
| Parent Company               |             |             |                     |             |         |         |          |
| Intangible assets            |             |             |                     |             |         |         |          |
| Intangible rights            | 2.0         | -           | -                   | -1.8        | -       | -0.1    | 0.1      |
| Other long-term expenditure  | 110.7       | 0.8         | -0.9                | -40.5       | 0.4     | -9.9    | 60.6     |
| Parent Co. 1 Jan31 Dec.1997  | 112.7       | 0.8         | -0.9                | -42.3       | 0.4     | -10.0   | 60.7     |
| Parent Co. 1 Jan31 Dec. 1996 | 112.3       | 0.6         | -0.1                | -31.7       | -       | -10.7   | 70.4     |
|                              |             |             |                     |             |         |         |          |
| Tangible assets              |             |             |                     |             |         |         |          |
| Land and water               | 236.9       | -           | -19.3               | -           | -       | -       | 217.6    |
| Buildings                    | 209.5       | 3.2         | -7.1                | -99.9       | 6.3     | -6.6    | 105.4    |
| Machinery and equipment      | 40.7        | 4.6         | -2.0                | -33.6       | 1.5     | -2.6    | 8.6      |
| Work in progress             | 26.1        | 6.8         | -14.7               | -           | -       | -       | 18.2     |
| Other tangible assets        | 8.9         | 1.4         | -0.5                | -4.8        | -       | -0.3    | 4.7      |
| Parent Co. 1 Jan31 Dec.1997  | 522.1       | 16.0        | -43.6               | -138.3      | 7.8     | -9.5    | 354.5    |
| Parent Co. 1 Jan31 Dec.1996  | 757.5       | 13.4        | -248.7              | -192.6      | 67.5    | -13.2   | 383.9    |

|                                       | Group   |         | Parent Company |         |  |
|---------------------------------------|---------|---------|----------------|---------|--|
| MFIM                                  | 1997    | 1996    | 1997           | 1996    |  |
|                                       |         |         |                |         |  |
| Shares and securities in fixed assets |         |         |                |         |  |
| Shares and securities                 |         |         |                |         |  |
| Group companies                       | -       | -       | 3,025.9        | 2,618.5 |  |
| Associated companies                  | 1,116.8 | 594.6   | 353.5          | 222.9   |  |
| Other companies                       | 411.4   | 503.2   | 279.3          | 394.4   |  |
| Total                                 | 1,528.2 | 1,097.8 | 3,658.7        | 3,235.8 |  |
|                                       |         |         |                |         |  |
| Long-term financial assets            |         |         |                |         |  |
| Group companies                       | -       | -       | 1.6            | 2.8     |  |
| Associated companies                  | 6.7     | 5.8     | 2.2            | 2.2     |  |
| Other companies                       | 218.9   | 212.7   | 195.0          | 195.0   |  |
| Total                                 | 225.6   | 218.5   | 198.8          | 200.0   |  |
|                                       |         |         |                |         |  |
| Revaluations                          |         |         |                |         |  |
| Land                                  | 169.8   | 188.1   | 164.1          | 182.4   |  |
| Buildings                             | 88.4    | 88.4    | 20.0           | 20.0    |  |
|                                       |         |         |                |         |  |
| Taxation values                       |         |         |                |         |  |
| Land and water                        | 423.2   | 473.2   | 228.7          | 206.8   |  |
| Buildings                             | 536.3   | 519.4   | 169.7          | 134.1   |  |
| Shares in Finnish companies           |         |         |                |         |  |
| Subsidiaries                          | -       | -       | 3,162.3        | 2,821.1 |  |
| Other companies                       | 241.1   | 294.8   | 264.6          | 300.5   |  |
| Total                                 | 1,200.6 | 1,287.4 | 3,825.3        | 3,462.5 |  |

Taxation values exclude property outside Finland. The book value is used in Finnish shares if there is no taxation value available.

| 9. Receivables and payables                  |      |      |         |         |
|--|------|------|---------|---------|
| Receivables from Group Companies             |      |      |         |         |
| Long-term financial assets                   |      |      | 1.6     | 2.8     |
| Trade receivables                            |      |      | 3.2     | 2.7     |
| Loan receivables                             |      |      | 328.4   | 330.1   |
| Prepaid expenses and accrued income          |      |      | 3.1     | 1.6     |
| Cash and bank balances                       |      |      | 1,093.9 | 1,219.6 |
| Payables to Group Companies                  |      |      |         |         |
| Trade payables                               |      |      | 0.6     | 0.8     |
| Other current liabilities                    |      |      | 1.2     | 1.4     |
| <b>Receivables from associated companies</b> |      |      |         |         |
| Long-term financial assets                   | 6.7  | 5.8  | 2.2     | 2.2     |
| Advances paid                                | 3.2  | -    | -       | -       |
| Trade receivables                            | 54.8 | 22.7 | -       | -       |
| Loan receivables                             | 4.6  | 5.1  | 4.6     | 5.0     |
| Prepaid expenses and acrued income           | 2.8  | -    | -       | -       |
| Payables to associated companies             |      |      |         |         |
| Advances received                            | 80.8 | -    | -       | -       |
| Trade payables                               | 70.1 | 4.6  | -       | -       |
| Accrued expenses and deferred income         | 0.2  | 0.1  | -       | -       |
| Other current liabilities                    | 0.1  | 1.2  | -       | -       |
|  |      |      |         |         |

Loan receivables from the management and the Board of Directors totalled 0.1 MFIM.

|   | Gı      | oup   | Parent ( | Company |  |  |
|---|---------|-------|----------|---------|--|--|
| MFIM  | 1997    | 1996  | 1997     | 1996    |  |  |
|   |         |       |          |         |  |  |
| Receivables with maturity over 12 months        |         |       |          |         |  |  |
| Trade receivables                               | 24.7    | 3.6   | -        | 0.1     |  |  |
| Loan and other receivables                      | 20.1    | 59.8  | 160.9    | 242.1   |  |  |
| Total   | 44.8    | 63.4  | 160.9    | 242.2   |  |  |
|   |         |       |          |         |  |  |
| Shareholders' equity                            |         |       |          |         |  |  |
| 10. Restricted equity                           |         |       |          |         |  |  |
| Share capital at the beginning of the financial | year    |       |          |         |  |  |
| Series A  | 278.5   | 278.5 | 278.5    | 278.5   |  |  |
| Series B  | 260.2   | 260.2 | 260.2    | 260.2   |  |  |
| Total   | 538.7   | 538.7 | 538.7    | 538.7   |  |  |
|   |         |       |          |         |  |  |
| Bonus issue                                     | 538.7   | -     | 538.7    | -       |  |  |
| Exchange of warrants for shares                 | 0.3     | -     | 0.3      | -       |  |  |
| Conversion of debentures                        | 0.3     | -     | 0.3      | -       |  |  |
|   |         |       |          |         |  |  |
| Share capital at the end of the financial year  |         |       |          |         |  |  |
| Series A  | 278.7   | 278.5 | 278.7    | 278.5   |  |  |
| Series B  | 799.3   | 260.2 | 799.3    | 260.2   |  |  |
| Total   | 1.078.0 | 538.7 | 1.078.0  | 538.7   |  |  |
| Other restricted equity                         |         |       |          |         |  |  |
| at the beginning of the financial year          | 936.9   | 931.7 | 818.9    | 818.9   |  |  |
| Bonus issue                                     | -538.7  | -     | -538.7   | -       |  |  |
| Issue premium                                   | 3.8     | -     | 3.8      | -       |  |  |
| Capital surplus from merger                     | 209.5   | -     | -        | -       |  |  |
| Transfers from non-restricted equity            | 15.1    | 8.3   | -        | -       |  |  |
| Translation differences and other changes       | 89.6    | -3.1  | -        | -       |  |  |
| At the end of the financial year                | 716.2   | 936.9 | 284.0    | 818.9   |  |  |
|   |         |       |          |         |  |  |
| 11. Convertible subordinated debentures         | 697.8   | 700.0 | 697.8    | 700.0   |  |  |

#### Main terms:

- \* Two issues of convertible subordinated debentures, each carrying principal of 350 MFIM at the date of issue.
- \* Should Metra Corporation be put into liquidation or become bankrupt, the principal of the loan shall rank junior to Metra Corporations' other obligations (and equal to the Company's other equal loans raised to strengthen shareholders' equity).
- \* The loans are dated on 24 March 1994. The notes are not collaterilized and are perpetual.
- \* Metra Corporation is entitled to pay back the principal with interest at any time from 2 May 2004 assuming that the Company and the Group still have distributable equity after making the payment. Furthermore, Metra Corporation is entitled to to pay back the principal on the same terms if the share price exceeds the conversion price by at least 40 percent, in which case note holders are entitled to convert their notes to Company shares before payback.
- \* The notes shall pay fixed interest of 7.8% until 2 May 2004, and thereafter a rate of interest to be fixed annually which shall exceed the 12-month Helsinki Interbank Offered rate by five percentage points.
- \* Interest may be paid annually only to the extent that the payments do not exceed the distributable equity shown in the most recent approved financial accounts. Any interest left unpaid shall remain the liability of the Company. Interest is paid before dividend.
- \* Each bond of nominal value FIM 10,000 convertible into Series A shares may be exchanged for 37 Series A shares and 37 Series B shares. The aggregate conversion price of one Series A share and one Series B share is FIM 270.27.
- \* Each bond of nominal value FIM 10,000 convertible into Series B shares may be exchanged for 74 Series B shares. The aggregate conversion price of two Series B shares is FIM 270.27.

<sup>\*</sup> By 31 December 1997 altogether 6,882 Series A shares and 8,658 Series B shares had been converted. This represents a loan capital of FIM 2,190,000 and by this amount the principal has decreased.

|   | Group   |         | Parent Compan |         |
|---|---------|---------|---------------|---------|
| MFIM                                    | 1997    | 1996    | 1997          | 1996    |
|   |         |         |               |         |
| 12. Non-restricted equity               |         |         |               |         |
| At the beginning of the financial year  | 2,166.2 | 1,665.5 | 1,672.8       | 1,528.9 |
| Dividends paid                          | -228.9  | -148.1  | -228.9        | -148.1  |
| Cancellation of revaluations            | -18.3   | -58.5   | -18.3         | -58.5   |
| Transfers to restricted equity          | -15.1   | -8.3    | -             | -       |
| Net translation differences             | -59.5   | -4.7    | -             | -       |
| Other                                   | 9.4     | -4.1    | 0.1           | 1.8     |
| Profit for the financial year           | 244.4   | 724.4   | 141.6         | 348.7   |
| At the end of the financial year        | 2,098.2 | 2,166.2 | 1,567.3       | 1,672.8 |
|   |         |         |               |         |
| Appropriations                          | -386.5  | -395.5  | -             | -       |
| Deferred tax liability                  | 106.5   | 109.0   | -             | -       |
| Distributable equity                    | 1,818.2 | 1,879.7 | 1,567.3       | 1,672.8 |
|   |         |         |               |         |
| 13. Preferred capital notes             | -       | 464.4   | -             | 464.4   |
| The loan was repaid on 10 October 1997. |         |         |               |         |
|   |         |         |               |         |
| 14. Provisions                          |         |         |               |         |
| Pension liabilities                     | 247.3   | 265.9   | 23.8          | 21.1    |
| Other                                   | 328.8   | 212.9   | 30.6          | 34.3    |
| Total                                   | 576.1   | 478.8   | 54.4          | 55.4    |
| Change in provisions                    | 97.3    | 3.8     | -1.0          | -97.7   |
|   |         |         |               |         |
| 15. Liabilities                         |         |         |               |         |
| Long-term                               |         |         |               |         |
| Non interest-bearing                    | 242.6   | 232.6   | -             | -       |
| Interest-bearing                        | 2,775.6 | 1,759.1 | 1,924.1       | 823.1   |
| Total                                   | 3,018.2 | 1,991.7 | 1,924.1       | 823.1   |
| Current                                 |         |         |               |         |
| Non interest-bearing                    | 4,643.1 | 3,587.7 | 81.7          | 138.9   |
| Interest-bearing                        | 1,958.8 | 1,161.6 | 145.2         | 380.0   |
| Total                                   | 6,601.9 | 4,749.3 | 226.9         | 518.9   |
|   |         |         |               |         |
| Bonds                                   |         |         |               |         |
| 1993-2002, 6 month Helibor based        | 150.0   | 150.0   | 150.0         | 150.0   |
| 1994-2001, 6 month Helibor based        | 300.0   | 300.0   | 300.0         | 300.0   |
| 1994-2002, 6 month Helibor based        | 25.0    | 25.0    | 25.0          | 25.0    |
| Total                                   | 475.0   | 475.0   | 475.0         | 475.0   |

<sup>\*</sup> The conversion right commenced on 1 June 1994 and the annual period of conversion shall extend from January 2 to November 30 inclusive. The conversion right will end 14 days prior to the maturity of the notes.

|                          | Gro  | oup  | Parent Company |      |  |
|--------------------------|------|------|----------------|------|--|
| MFIM                     | 1997 | 1996 | 1997           | 1996 |  |
|                          |      |      |                |      |  |
| Bonds with warrants 1994 | 2.5  | 2.5  | 2.5            | 2.5  |  |
| Main terms:              |      |      |                |      |  |
| * Dringing   MEINA 2 F   |      |      |                |      |  |

- \* Principal MFIM 2.5.
- \* Each FIM 1,000 bond carries a warrant to subscribe for 126 Series B shares, nominal value FIM 20 for a subscription price of FIM 122.80 per share.
- \* The loan is dated on 2 May 1994. The conversion period commenced on 2 January 1995 and will end on 2 May 1998, on which date the principal will also be repaid.
- \* By 31 December 1997 altogether 18,270 Series B shares had been subscribed for against 145 warrants surrended to the Company.
- \* Annual interest on bonds is equivalent to the 12-month Helibor minus 1 percentage point.
- \* 43 executives have subscribed for the loan.

| Bonds with warrants 1996 | 0.2 | 0.2 | 0.2 | 0.2 |
|--------------------------|-----|-----|-----|-----|
| _                        |     |     |     |     |

#### Main terms:

- \* Principal FIM 180,000.
- \* Each FIM 1,000 bond carries a warrant to subscribe for 1,200 Series B shares, nominal value FIM 20, for a subscription price of FIM 101.20 per share.
- \* The loan is dated on 2 May 1996. The conversion period commenced on 1 September 1996 and will end on 2 May 2003, on which date the principal will also be repaid. No warrants have so far been exchanged for shares.
- \* Annual interest on bonds is equivalent to the Bank of Finland's base rate minus 1 percentage point.
- \* 34 executives have subscribed for the loan.

## Long-term debt with maturity profile

|                   |       | Bank-   | Pension- | Other |         |
|-------------------|-------|---------|----------|-------|---------|
|                   | Bonds | loans   | loans    | loans | Total   |
| 1998              | -     | 203.8   | 29.2     | 33.9  | 266.9   |
| 1999              | -     | 1,232.7 | 27.1     | 10.7  | 1,270.5 |
| 2000              | -     | 34.4    | 25.2     | 6.2   | 65.8    |
| 2001              | 300.0 | 111.7   | 23.5     | 5.9   | 441.1   |
| 2002              | 175.0 | 154.5   | 21.8     | 4.2   | 355.5   |
| 2003 -            | -     | 325.0   | 289.7    | 28.1  | 642.8   |
| Total 31 Dec.1997 | 475.0 | 2,062.1 | 416.5    | 89.0  | 3,042.6 |
| Total 31 Dec.1996 | 475.0 | 1,090.0 | 448.1    | 119.8 | 2,132.9 |

## Division of long-term loans by currency

|                 | 31 Dec.1997 | 31 Dec.1996 |
|-----------------|-------------|-------------|
| FIM             | 39 %        | 62 %        |
| USD             | 37 %        | 14 %        |
| NLG             | 7 %         | 9 %         |
| FRF             | 5 %         | 8 %         |
| SEK             | 3 %         | 5 %         |
| Other currencie | es 9 %      | 2 %         |

|   | Gr         | oup            | Parent Company |         |  |  |
|---|------------|----------------|----------------|---------|--|--|
| MFIM                                      | 1997       | 1996           | 1997           | 1996    |  |  |
|   |            |                |                |         |  |  |
| 16. Projects for which percentage-of-comp | letion met | hod is applied |                |         |  |  |
| Uncompleted projects                      |            |                |                |         |  |  |
| Recognized accumulated income             | 5,018.1    | 2,852.1        |                |         |  |  |
| Unrecognized part of income               | 1,369.5    | 848.1          |                |         |  |  |
| Recognized accumulated contribution       | 553.4      | 355.6          |                |         |  |  |
|   |            |                |                |         |  |  |
| 17. Contingent liabilities                |            |                |                |         |  |  |
| Mortgages                                 |            |                |                |         |  |  |
| Collateral for own loans                  | 577.9      | 767.5          | 63.0           | 121.5   |  |  |
| Collateral for Group Companies' loans     | -          | -              | 35.0           | 46.5    |  |  |
| Collateral for other own commitments      | 27.0       | 41.9           | 20.0           | 20.0    |  |  |
| Total                                     | 604.9      | 809.4          | 118.0          | 188.0   |  |  |
|   |            |                |                |         |  |  |
| Chattel mortgages                         | 29.7       | 19.8           | -              | -       |  |  |
|   |            |                |                |         |  |  |
| Guarantees and contingencies              |            |                |                |         |  |  |
| For the Company                           | 2,794.8    | 2,240.3        | 2.9            | 2.9     |  |  |
| For Group companies                       | -          | -              | 1,357.0        | 1,227.6 |  |  |
| For associated companies                  | 94.6       | 25.0           | 94.6           | 25.0    |  |  |
| For others                                | 39.3       | 46.2           | 0.2            | 0.3     |  |  |
| Total                                     | 2,928.7    | 2,311.5        | 1,454.7        | 1,255.8 |  |  |

All pension liabilities are included in the balance sheet. There are no guarantees or contingencies given for the management of the Company or for the shareholders.

# 18. Nominal values of derivative instruments on 31 December 1997

|                                    | Total amount | of which closed contracts |
|------------------------------------|--------------|---------------------------|
| Interest rate FRA's and futures    | 13,300.1     | 12,206.1                  |
| Interest rate options; purchased   | 551.2        |                           |
| Interest rate options; written     | 831.4        |                           |
| Interest rate swaps                | 1,656.3      |                           |
| Forward foreign exchange contracts | 10,921.6     | 3,015.1                   |
| Currency options; purchased        | 121.5        |                           |
| Currency options; written          | 175.5        |                           |

If all the above instruments were reversed (sold) at market prices at the year end, the net effect would be MFIM –116.9.

# 19. Exchange rates

| Closing   | rates   |   |  |   | Average  | e rates  |
|-----------|---|---|--|---|--|--|
| 31 Dec.97 | 31 Dec.96   | 31 Dec.95   | 31 Dec.94  | 31 Dec.93   | 1997   | 1996   |
| 5.4207    | 4.6439  | 4.3586  | 4.7432   | 5.7845  | 5.1944   | 4.5905   |
| 8.9920    | 7.8690  | 6.7410  | 7.4090   | 8.5540  | 8.5060   | 7.1640   |
| 0.6863    | 0.6748  | 0.6546  | 0.6358   | 0.6945  | 0.6799   | 0.6847   |
| 0.7394    | 0.7209  | 0.6899  | 0.7014   | 0.7701  | 0.7339   | 0.7111   |
| 3.0275    | 2.9880  | 3.0435  | 3.0615   | 3.3350  | 2.9939   | 3.0530   |
| 2.6861    | 2.6624  | 2.7185  | 2.7337   | 2.9812  | 2.6603   | 2.7247   |
| 0.9046    | 0.8862  | 0.8906  | 0.8873   | 0.9817  | 0.8894   | 0.8978   |
| 3.7258    | 3.4392  | 3.7884  | 3.6180   | 3.9083  | 3.5785   | 3.7211   |
| 3.0800    | 3.0400  | 2.7500  | 2.9200   | 3.3800  | 3.0500   | 2.9800   |
| 5.9890    | 5.7700  | 5.5970  | 5.8150   | 6.4590  | 5.8640   | 5.7510   |
|           | 31 Dec.97<br>5.4207<br>8.9920<br>0.6863<br>0.7394<br>3.0275<br>2.6861<br>0.9046<br>3.7258<br>3.0800 | 5.4207 4.6439<br>8.9920 7.8690<br>0.6863 0.6748<br>0.7394 0.7209<br>3.0275 2.9880<br>2.6861 2.6624<br>0.9046 0.8862<br>3.7258 3.4392<br>3.0800 3.0400 | 31 Dec.97 31 Dec.96 31 Dec.95 5.4207 4.6439 4.3586 8.9920 7.8690 6.7410 0.6863 0.6748 0.6546 0.7394 0.7209 0.6899 3.0275 2.9880 3.0435 2.6861 2.6624 2.7185 0.9046 0.8862 0.8906 3.7258 3.4392 3.7884 3.0800 3.0400 2.7500 | 31 Dec.97       31 Dec.96       31 Dec.95       31 Dec.94         5.4207       4.6439       4.3586       4.7432         8.9920       7.8690       6.7410       7.4090         0.6863       0.6748       0.6546       0.6358         0.7394       0.7209       0.6899       0.7014         3.0275       2.9880       3.0435       3.0615         2.6861       2.6624       2.7185       2.7337         0.9046       0.8862       0.8906       0.8873         3.7258       3.4392       3.7884       3.6180         3.0800       3.0400       2.7500       2.9200 | 31 Dec.97       31 Dec.96       31 Dec.95       31 Dec.94       31 Dec.93         5.4207       4.6439       4.3586       4.7432       5.7845         8.9920       7.8690       6.7410       7.4090       8.5540         0.6863       0.6748       0.6546       0.6358       0.6945         0.7394       0.7209       0.6899       0.7014       0.7701         3.0275       2.9880       3.0435       3.0615       3.3350         2.6861       2.6624       2.7185       2.7337       2.9812         0.9046       0.8862       0.8906       0.8873       0.9817         3.7258       3.4392       3.7884       3.6180       3.9083         3.0800       3.0400       2.7500       2.9200       3.3800 | 31 Dec.97       31 Dec.96       31 Dec.95       31 Dec.94       31 Dec.93       1997         5.4207       4.6439       4.3586       4.7432       5.7845       5.1944         8.9920       7.8690       6.7410       7.4090       8.5540       8.5060         0.6863       0.6748       0.6546       0.6358       0.6945       0.6799         0.7394       0.7209       0.6899       0.7014       0.7701       0.7339         3.0275       2.9880       3.0435       3.0615       3.3350       2.9939         2.6861       2.6624       2.7185       2.7337       2.9812       2.6603         0.9046       0.8862       0.8906       0.8873       0.9817       0.8894         3.7258       3.4392       3.7884       3.6180       3.9083       3.5785         3.0800       3.0400       2.7500       2.9200       3.3800       3.0500 |

<sup>\* 1,000</sup> units

| 20. Shares and securities  |                |            |       |            |                 | Е     | Book value '000 |                 |          |
|--|----------------|------------|-------|------------|-----------------|-------|-----------------|-----------------|----------|
|  |                |            |       |            |                 |       | Metra           | Indirect        | FIM'000  |
|  |                |            |       |            |                 |       | Corp.           | ownership       | Result   |
|  |                | Number     | Share |            | Nominal value   | _     | direct          | through         | for the  |
|  |                | of shares  |       | Curr.      | ``000           | Curr. | ownership       | subsidiary      | year     |
| CLIDCIDIADIEC  |                |            |       |            |                 |       |                 |                 |          |
| SUBSIDIARIES<br>Wärtsilä NSD Oy Ab                               | Finland        | 14,544,704 | 87.8  | EIN /I     | 1,454,470       | FIM   | 2,068,271       |                 | -272,683 |
| Wärtsilä NSD Finland Oy  | Finland        | 4,800,000  | 100.0 | FIM        | 480,000         | FIM   | 2,000,271       | 599,996         | -272,003 |
| Wärtsilä NSD Nederland B.V.                                      | Holland        | 63,825     | 60.0  | NLG        |                 | FIM   |                 | 95,115          |          |
| Wärtsilä NSD Sweden AB   | Sweden         | 40,000     | 100.0 | SEK        | 63,825          | FIM   |                 | 53,615          |          |
| Wärtsilä NSD Norway A/S  | Norway         | 20,000     | 100.0 |            | 40,000          | FIM   |                 | 59,928          |          |
| Wärtsilä NSD Iberica S.A.  | ,              | 15,000     | 100.0 | NOK<br>ESP | 60,000          | FIM   |                 | 23,039          |          |
| Wärtsilä NSD Canarias S.L.                                       | Spain<br>Spain | 13,000     | 100.0 | ESP        | 150,000<br>500  | ESP   |                 | 500             |          |
|  |                |            | 100.0 | PTE        |                 | FIM   |                 |                 |          |
| Wärtsilä NSD Motores (Portugal) Lda.<br>Wärtsilä NSD Danmark A/S | Denmark        | 18         | 100.0 | DKK        | 40,000<br>1,800 | FIM   |                 | 1,322<br>9,697  |          |
| Wärtsilä NSD Deutschland GmbH                                    | Germany        | 10         | 100.0 | DEM        | 1,000           | FIM   |                 |                 |          |
| Wärtsilä NSD UK Ltd.   | Great Britain  | 1,050,000  | 100.0 | GBP        | 1,000           | FIM   |                 | 3,016<br>17,098 |          |
| Wärtsilä NSD Ireland Ltd.  | Ireland        | 10,000     | 100.0 | IEP        | 1,030           | IEP   |                 | 17,098          |          |
|  |                | •          |       |            |                 |       |                 |                 |          |
| Wärtsilä Diesel Helles S. A.                                     | Poland         | 1,120      | 100.0 | PLN        | 112             | FIM   |                 | 191             |          |
| Wärtsilä Diesel Hellas S.A.                                      | Greece         | 700        | 70.0  | GRD        | 14,000          | FIM   |                 | 357             |          |
| Wärtsilä NSD Cyprus Ltd.   | Cyprus         | 1,000      | 100.0 | CYP        | 100.000         | GRD   |                 | 5,069           |          |
| Power Partners S.r.l.  | Italy          | F0 000     | 100.0 | th.ITL     | 180,000         | FIM   |                 | 13,791          |          |
| Wärtsilä NSD North America, Inc.                                 | USA            | 50,000     | 100.0 | USD        | 20,000          | FIM   |                 | 215,914         |          |
| Wartsila Operations, Inc.  | USA            | 100        | 100.0 | USD        | 10              | USD   |                 | 10              |          |
| Wärtsilä NSD Canada Inc.   | Canada         | 420        | 100.0 | CAD        | 1,300           | USD   |                 | 1,172           |          |
| Wärtsilä NSD de Mexico   | Mexico         | 100        | 100.0 | MXP        | 50,000          | USD   |                 | 2,150           |          |
| Wärtsilä NSD Latin America Ltd.                                  | Bermuda        | 900        | 100.0 | USD        | 900             | FIM   |                 | 4,185           |          |
| Wärtsilä NSD Chile Ltda.   | Chile          | 70.000     | 100.0 | CLP        | 500             | USD   |                 | 894             |          |
| Wärtsilä NSD del Ecuador S.A.                                    | Ecuador        | 70,000     | 100.0 | ESC        | 70,000          | USD   |                 | 491             |          |
| Wärtsilä NSD do Brasil Ltda.                                     | Brazil         | 144,300    | 100.0 | BRL        | 144             | USD   |                 | 306             |          |
| Wärtsilä NSD de Colombia S.A.                                    | Columbia       | 9,469      | 100.0 | COP        | 10,000          | USD   |                 | 34              |          |
| Wärtsilä NSD del Peru S.A.                                       | Peru           | 1,960      | 100.0 | PEN        | 20              | USD   |                 | 107             |          |
| Wärtsilä NSD del Argentina S.A.                                  | Argentina      | 12,500     | 100.0 | USD        | 0               | EIN 4 |                 | 1 170           |          |
| Wärtsilä NSD Caribbean, Inc.                                     | Puerto Rico    | 250,000    | 100.0 | USD        | 250             | FIM   |                 | 1,179           |          |
| Wärtsilä NSD Venezuela, C.A.                                     | Venezuela      | 8,500      | 100.0 | VEB        | 1,700           | USD   |                 | 10              |          |
| Wärtsilä NSD Power Dev. Co. Inc.                                 | USA            | 125        | 100.0 | USD        | 4,001           | FIM   |                 | 48,524          |          |
| Wärtsilä NSD Power Dev. Ltd.                                     | Cayman         | 3,000      | 100.0 | USD        | 1,000           | USD   |                 | 3               |          |
| Wärtsilä NSD Power Dev. Asia Ltd.                                | Cayman         | 5,000      | 100.0 | HKD        | 38              | USD   |                 | 5               |          |
| Wärtsilä NSD Singapore Pte Ltd.                                  | Singapore      | 13,000,000 | 100.0 | SGD        | 13,000          | FIM   |                 | 18,734          |          |
| Wärtsilä NSD China Ltd.  | Hong Kong      | 200,000    | 100.0 | HKD        | 20,000          | FIM   |                 | 11,310          |          |
| Wärtsilä Diesel Japan Co. Ltd.                                   | Japan          | 15.000     | 50.0  | JPY        | 100,000         | FIM   |                 | 4,591           |          |
| Wärtsilä NSD Korea Ltd.  | South Korea    | 15,000     | 100.0 | WON        | 695,000         | FIM   |                 | 5,313           |          |
| Wärtsilä NSD Taiwan Ltd.   | Taiwan         | 1,450      | 96.7  | TWD        | 14,500          | FIM   |                 | 2,384           |          |
| Wärtsilä NSD Philippines Inc.                                    | Philippines    | 126,976    | 100.0 | PHP        | 12,698          | FIM   |                 | 3,836           |          |
| PT. Wärtsilä NSD Indonesia                                       | Indonesia      | 1,600      | 80.0  |            | 5,787,800       | IDR   |                 | 11,871          |          |
| Wärtsilä NSD Australia Pty Ltd.                                  | Australia      | 999,998    | 100.0 | AUD        | 1,000           | FIM   |                 | 3,239           |          |
| Wärtsilä NSD India Ltd. Wärtsilä NSD Pakistan (Pvt.) Ltd.        | India          | 6,137,300  | 51.0  | INR        | 61,373          | FIM   |                 | 71,064          |          |
| • • •  | Pakistan       | 7,775,000  | 100.0 | PKR        | 77,750          | FIM   |                 | 10,247          |          |
| Wärtsilä Diesel Saudi Arabia Ltd.                                | Saudi Arabia   | 3,660      | 60.0  | SAR        | 3,660           | FIM   |                 | 7,108           |          |
| Wärtsilä NSD Gulf FZE  | Unit.Arabemir. |            | 100.0 | AED        | 1,000           | FIM   |                 | 1,265           |          |
| Wärtsilä NSD South Africa (Pty) Ltd.                             | South Africa   | 1,500,000  | 100.0 | ZAR        | 1,500           | FIM   |                 | 1,881           |          |
| Wärtsilä NSD Mediterranean Ltd.                                  | Cyprus         | 1,000      | 100.0 | CYP        | 10<br>1 675     | FIM   |                 | 101             |          |
| Wärtsilä Compression Systems GmbH                                | -              |            | 67.0  | DEM        | 1,675           | FIM   |                 | 5,035           |          |
| Wärtsilä NSD Eastern Africa Ltd                                  | Kenya          | E0 000     | 100.0 | USD        | 1               | FIM   |                 | 4<br>EE0 079    |          |
| Wärtsilä NSD Switzerland Ltd.                                    | Switzerland    | 50,000     | 100.0 | CHF        | 50,000          | FIM   |                 | 559,078         |          |
| NSD Japan Ltd.   | Japan          | 400        | 100.0 | JPY        | 20,000          | JPY   |                 | 20,000          |          |
| Wärtsilä NSD Corporation AG                                      | Switzerland    |            | 100.0 | CHF        | 250<br>10.466   | FIM   |                 | 857             |          |
| Diesel Ricerche S.p.A.   | Italy          |            | 100.0 | th.ITL     | 10,466          | FIM   |                 | 34,955          |          |
| Wärtsilä NSD France S.A.   | France         |            | 100.0 | FRF        | 174,908         | FIM   |                 | 249,187         |          |

| Shares and securities | Book value '000 |
|-----------------------|-----------------|
|                       | Metra           |

| Shares and securities                |                   |           |            |        |              | В     | ook value '000  |                      |                   |
|--------------------------------------|-------------------|-----------|------------|--------|--------------|-------|-----------------|----------------------|-------------------|
|                                      |                   |           |            |        |              |       | Metra           | Indirect             | FIM'000           |
|                                      |                   | Number    | Share      | N      | ominal value |       | Corp.<br>direct | ownership<br>through | Result<br>for the |
|                                      |                   | of shares | snare<br>% | Curr.  | `000         | Curr. | ownership       | subsidiary           | year              |
|                                      |                   |           |            |        |              |       |                 |                      |                   |
| Sanitec Ltd Oy                       | Finland           | 3,360,000 | 100.0      | FIM    | 336,000      | FIM   | 419,996         |                      | 223,965           |
| Ido Kylpyhuone Oy                    | Finland           | 300,000   | 100.0      | FIM    | 30,000       | FIM   |                 | 30,000               |                   |
| Ido Badrum AB                        | Sweden            | 20,000    | 100.0      | SEK    | 2,000        | FIM   |                 | 10,673               |                   |
| Porsgrund Oy                         | Finland           | 600       | 100.0      | FIM    | 600          | FIM   |                 | 600                  |                   |
| Porsgrund Bad AS                     | Norway            | 10,000    | 100.0      | NOK    | 10,000       | FIM   |                 | 6,057                |                   |
| Ifö Sanitär AB                       | Sweden            | 20,000    | 100.0      | SEK    | 20,000       | FIM   |                 | 35,000               |                   |
| Fastighets AB Pressarna              | Sweden            | 100,000   | 100.0      | SEK    | 10,000       | SEK   |                 | 20,882               |                   |
| Ifö Sanitär A/S                      | Norway            | 20        | 100.0      | NOK    | 200          | SEK   |                 | 185                  |                   |
| Scandi-aqualine A/S                  | Denmark           | 70,000    | 100.0      | DKK    | 7,000        | SEK   |                 | 15,115               |                   |
| Scandiaqua Sp. z o.o.                | Poland            | 4,995     | 100.0      | PLN    | 500          | SEK   |                 | 1,882                |                   |
| Allia International S.A.             | France            | 1,775,000 | 100.0      | FRF    | 177,500      | FIM   |                 | 630,010              |                   |
| Allia S.A.                           | France            | 1,099,994 | 100.0      | FRF    | 109,999      | FRF   |                 | 109,999              |                   |
| Polyroc S.A.                         | France            | 67,995    | 99.9       | FRF    | 680          | FRF   |                 | 8,504                |                   |
| Fabrication d'Appareils Sanitaires   | France            | 4,299     | 99.9       | FRF    | 4,299        | FRF   |                 | 19,419               |                   |
| Keramag Keramische Werke AG          | Germany           | 445,471   | 92.8       | DEM    | 22,274       | FRF   |                 | 153,472              |                   |
| Hutschenreuther-Keramag GmbH         | Germany           |           | 50.0       | DEM    | 1,500        | DEM   |                 | 2,630                |                   |
| Keramag Haldensleben GmbH            | Germany           |           | 100.0      | DEM    | 5,254        | DEM   |                 | 5,263                |                   |
| Keramag Vertriebs Holding GmbH       | Germany           |           | 100.0      | DEM    | 1,000        | DEM   |                 | 1,004                |                   |
| Varicor S,A.                         | France            | 59,670    | 51.0       | FRF    | 5,967        | DEM   |                 | 3,155                |                   |
| Spectra Vertriebsgesellschaft GmbH   | Germany           | 15,000    | 100.0      | DEM    | 1,500        | FRF   |                 | 5,342                |                   |
| Eurocer Industria de Sanitarios S.A. | -                 | 540,000   | 100.0      | PTE    | 540,000      | FRF   |                 | 23,748               |                   |
| Laminex Sp. z o.o.                   | Poland            |           | 99.0       | PLN    | 2,500        | FRF   |                 | 5,359                |                   |
| Evac International Oy                | Finland           | 500       | 100.0      | FIM    | 5,000        | FIM   |                 | 10,139               |                   |
| Evac AB                              | Sweden            | 70,000    | 100.0      | SEK    | 7,000        | FIM   |                 | 4,508                |                   |
| Evac Oy                              | Finland           | 70,000    | 100.0      | FIM    | 7,000        | FIM   |                 | 6,182                |                   |
| Evac S.r.l.                          | Italy             | ŕ         | 100.0      | th.ITL | 150,000      | FIM   |                 | 4,260                |                   |
| Evac S.A.R.L.                        | France            | 500       | 100.0      | FRF    | 50           | FIM   |                 | 684                  |                   |
| Evac (U.K.) Limited                  | Great Britain     | 2         | 100.0      | GBP    | 0            | FIM   |                 | 0                    |                   |
| Envirovac Inc.                       | USA               | 1,010     | 100.0      | USD    | 1,246        | FIM   |                 | 5,487                |                   |
| Envirovac Inc.                       | Canada            | 100       | 100.0      | CAD    | 100          | USD   |                 | 73                   |                   |
| Evac GmbH                            | Germany           | 300       | 100.0      | USD    | 215          | USD   |                 | 215                  |                   |
| Zaklady Wyrobow Sanitarnych KOLO     | •                 | 37,900    | 76.8       | PLN    | 12,800       | FIM   |                 | 50,679               |                   |
| Sanitec Kolo Sp. z o.o.              | Poland            | 10,000    | 100.0      | PLN    | 100          | FIM   |                 | 1,782                |                   |
| Sugarlop B.V.                        | Holland           | 249       | 100.0      | NLG    | 240          | FIM   |                 | 179,104              |                   |
| Sanitec International GmbH           | Germany           | 1         | 100.0      | DEM    | 201,000      | FIM   |                 | 597                  |                   |
| Sanitari Pozzi S.p.A.                | Italy             | 6,045,970 | 100.0      | th.ITL | 21,161       | FIM   |                 | 24,640               |                   |
| 1                                    | et de la constant | 101.000   | 100.0      | F13.4  | 104.000      | F13.4 | 277.446         |                      | 45.000            |
| Imatra Steel Oy Ab                   | Finland           | 104,000   | 100.0      | FIM    | 104,000      | FIM   | 277,140         | E7 000               | 15,338            |
| Imatra Kilsta AB                     | Sweden            | 200,000   | 100.0      | SEK    | 20,000       | FIM   |                 | 57,092               |                   |
| Imatra Tooling AB                    | Sweden            | 1,000     | 100.0      | SEK    | 400          | SEK   |                 | 4,900                |                   |
| Imatra Stahl GmbH                    | Germany           |           | 100.0      | DEM    | 100          | FIM   |                 | 270                  |                   |
| Imatra Steel Ltd.                    | Great Britain     |           | 100.0      | GBP    | 50           | FIM   |                 | 389                  |                   |
| Imatra Steel S.A.R.L.                | France            |           | 100.0      | FRF    | 200          | FIM   |                 | 202                  |                   |
| Metra Finance Oy Ab                  | Finland           | 382,000   | 100.0      | FIM    | 191,000      | FIM   | 191,005         |                      | 6,824             |
| Vulcan Insurance Ltd.                | Great Britain     | 2,000,000 | 100.0      | GBP    | 2,000        | FIM   | 2,000           |                      | 711               |
| Metra Corporation housing corporati  | ons (15)          |           |            |        |              | FIM   | 63,253          |                      |                   |
| Metra Corporation others (5)         |                   |           |            |        |              | FIM   | 4,231           |                      |                   |
| Total                                |                   |           |            |        |              |       | 3,025,896       |                      |                   |

| Shares and securities              | Book value '000 |            |                      |        |              |       |           |            |          |           |
|------------------------------------|-----------------|------------|----------------------|--------|--------------|-------|-----------|------------|----------|-----------|
|                                    |                 |            | Metra Indirect FIM'0 |        |              |       |           |            |          |           |
|                                    |                 |            |                      |        |              |       | Corp.     | ownership  | Result   | Share-    |
|                                    |                 | Number     | Share                | N      | Iominal valu | ue    | direct    | through    | for the  | holders   |
|                                    |                 | of shares  |                      | Curr.  | , 000        | Curr. | ownership | subsidiary | year     | equity    |
| ASSOCIATED COMPANIES               |                 |            |                      |        |              |       |           |            |          |           |
| Assa Abloy AB                      | Sweden          | 20,609,960 | 29.0                 | SEK    | 20,610       | FIM   | 322,699   |            | 241 715  | 1,590,226 |
| Cervuctum Oy                       | Finland         | 254,653    | 31.3                 | FIM    | 25,465       | FIM   | 25,000    |            | -20,829  | 136,828   |
| Cummins Wärtsilä S.A.              | France          | 3,767,784  | 50.0                 | FRF    | 376,778      |       |           | 342,034    | -141,781 | 407,207   |
| Finnish Barents Group Oy           | Finland         | 100        | 50.0                 | FIM    | 100          | FIM   |           | 100        | 170      | 483       |
| Vaasa Pilot Power Plant Oy         | Finland         | 9,980      | 49.9                 | FIM    | 9,980        | FIM   |           | 9,980      |          | 20,000    |
| Wartsila Navim Diesel S.r.l.       | Italy           | ·          | 40.0                 | FIM    | 24,000       | FIM   |           | 76         | 190      | 5,608     |
| Grandi Motori Trieste              | Italy           |            | 40.0                 | th.ITL | 159,900      | FIM   |           | 192,955    | -147,587 | 343,728   |
| Ina/Ifö Co Ltd.                    | Japan           | 60,000     | 50.0                 | JPY    | 30,000       | SEK   |           | 14,142     | 242      | 19,184    |
| Domino S.p.A.                      | Italy           | 667,000    | 25.0                 | th.ITL | 667,000      | FIM   |           | 56,364     | -924     | 127,412   |
| Raftery Holding B.V.               | Holland         | 10         | 50.0                 | NLG    | 10           | USD   |           | 35         | 2,078    | 322,314   |
| Johnson Industrial Holding AG      | Switzerland     | 10,072,728 | 50.0                 | MYR    | 10,073       | FIM   |           | 57,095     | 3,282    | 28,678    |
| Metra Corpoation others (8)        |                 |            |                      |        |              | FIM   | 5,764     |            |          |           |
| Total                              |                 |            |                      |        |              |       | 353,463   |            |          |           |
| OTHER COMPANIES                    |                 |            |                      |        |              |       |           |            |          |           |
| Cummins Engine Company, Inc.       | USA             | 110,497    |                      | FIM    | 5,000        | FIM   |           | 21,220     |          |           |
| Keskus Sato Oy                     | Finland         | 89,591     |                      | FIM    | 896          | FIM   | 10,206    | 805        |          |           |
| Kiint. Oy Nordic Hotellikiinteistö | t Finland       | 80,000     | 19.0                 | FIM    |              | FIM   | 76,000    |            |          |           |
| Polar-Yhtymä Oy                    | Finland         | 8,348,889  | 6.9                  | FIM    | 83,489       | FIM   | 86,897    |            |          |           |
| Sampo Insurance Company            | Finland         | 380,200    | 0.6                  | FIM    | 1,901        | FIM   | 22,582    |            |          |           |
| St. Laurence Golf Oy               | Finland         | 336        | 43.6                 | FIM    | 3,360        | FIM   | 11,652    |            |          |           |
| Tamro-Yhtymä Oy                    | Finland         | 605,100    | 0,7                  | FIM    | 6,051        | FIM   | 28,130    |            |          |           |
| Metra Corporation housing corp     | oorations (44)  |            |                      |        |              | FIM   | 21,615    |            |          |           |
| Metra Corporation others (36)      |                 |            |                      |        |              | FIM   | 22,243    |            |          |           |
| Total                              |                 |            |                      |        |              |       | 279,325   |            |          |           |
| Metra Corporation total shares     | and securities  |            |                      |        |              |       | 3,658,684 |            |          |           |

A complete list of shares and securities is included in the official financial statements.

## PROPOSAL OF THE BOARD

The consolidated non-restricted equity on 31 December 1997 amounted to FIM 2,098,197,000 and included distributable funds totalling FIM 1,818,181,000.

The Parent Company's net profit for the financial year amounted to FIM 141,599,408.71 and the retained earnings to FIM 1,425,697,495.96.

The number of share entitled to a dividend is 53,901,336.

The Board of Directors proposes that a dividend of FIM 2.75 per share be paid, i.e. FIM 148,228,674.00 and that the retained earnings of FIM 1,419,068,230.67 be carried forward in the Parent Company.

The proposal complies with the conditions of the convertible subordinated debentures.

Helsinki, 12 February 1998

Robert G. Ehrnrooth

Vesa Vainio

Göran J. Ehrnrooth

Carl-Olaf Homén

Jaakko Iloniemi

Paavo Pitkänen

Christoffer Taxell

Georg Ehrnrooth President

## To the shareholders of Metra Corporation

We have audited the accounting records and the financial statements, as well as the administration by the Board of Directors and the President of Metra Corporation for the year ended 31 December 1997. The annual accounts prepared by the Board of Directors and the President include the report of the Board of Directors, consolidated and parent company income statements, balance sheets, cash flow statements and notes to the financial statements. Based on our audit we express an opinion on these financial statements and the company's administration.

We have conducted our audit in accordance with Finnish Generally Accepted Auditing Standards. Those standards require that we plan and perform the audit in order to obtain reasonable assurance about whether the financial statements are free of material misstatement. An audit includes examining, on a test basis, evidence supporting the amounts and disclosures in the financial statements, assessing the accounting principles used and significant estimates made by the management, as well as evaluating the overall financial statement presentation. The purpose of our audit of the administration has been to examine that the Board of Directors and the President have complied with the rules of the Finnish Companies Act.

In our opinion, the financial statements have been prepared in accordance with the Finnish Accounting Act and other rules and regulations governing the preparation of financial statements in Finland. The financial statements give a true and fair view, as defined in the Accounting Act, of both the consolidated and parent company result of operations, as well as of the financial position. The financial statements can be adopted and the members of the Board of Directors and the President of the parent company can be discharged from liability for the period audited by us. The proposal made by the Board of Directors on how to deal with the retained earnings of the parent company is in compliance with the Finnish Companies Act.

We have reviewed the interim reports made public by the company during the year. It is our understanding that the interim reports have been prepared in accordance with the rules and regulations governing the preparation of such reports in Finland.

Helsinki, 24 February 1998

KPMG WIDERI OY AB Eric Haglund Authorized Public Accountant

# **CALCULATION OF FINANCIAL RATIOS**

| Return on investment (ROI)  |         |
|---|---------|
| Profit after net financial items + interest and other financial expenses  |         |
| Balance sheet total - non-interest-bearing liabilities - provisions, average over the year                                  | — x 100 |
| Return on equity (ROE)  |         |
| Profit after net financial items - taxes for the financial year   | — x 100 |
| Shareholders' equity + minority interests, average over the year  | — X 100 |
| Interest coverage   |         |
| Profit after net financial items + depreciation + interest and other financial expenses                                     |         |
| Interest and other financial expenses   |         |
| Solvency ratio  |         |
| Shareholders' equity + minority interests   | — x 100 |
| Balance sheet total - advances received   | X 100   |
| Net Gearing   |         |
| Interest bearing liabilities - cash and bank balances   |         |
| Shareholders' equity + minority interests   |         |
| Earnings per share (EPS)  |         |
| Profit after net financial items - taxes for the financial year - minority interests  |         |
| Adjusted number of shares over the financial year   |         |
| Equity per share  |         |
| Shareholders' equity  |         |
| Adjusted number of shares at the end of the financial year  |         |
| Dividend per share  |         |
| Dividends paid for the financial year   |         |
| Adjusted number of shares at the end of the financial year  |         |
| Divides decomings   |         |
| Dividend/earnings   |         |
| Dividends paid for the financial year  Profit after net financial items - taxes for the financial year - minority interests | — x 100 |
| Front after net infancial items - taxes for the infancial year - inflinity interests  |         |
| Effective dividend yield  |         |
| Dividend per share  | — x 100 |
| Adjusted share price at the end of the financial year   | X 100   |
| Price/earnings  |         |
| Adjusted share price at the end of the financial year   |         |
| Earnings per share (EPS)  |         |

# **GROUP DEVELOPMENT IN ECU**

| INCOME STATEMENT                         |             |               |
|--|-------------|---------------|
| MECU                                     | 1997        | 1996          |
|  |             |               |
| Net sales                                | 2,608.6     | 2,027.4       |
| Operating profit                         | 132.5       | 192.0         |
| Share of results in associated companies | -13.8       | -3.8          |
| Net financial items                      | 51.5        | -32.7         |
| Profit after net financial items         | 67.2        | 155.5         |
| E to college the college                 | 0.1         | 5.0           |
| Extraordinary items                      | -0.1        | 5.8           |
| Taxes Minority interests                 | 28.2<br>2.8 | −32.2<br>−3.1 |
| Minority interests                       |             |               |
| Profit for the financial year            | 41.7        | 126.0         |
| BALANCE SHEET                            |             |               |
| MECU                                     | 31 Dec.1997 | 31 Dec.1996   |
| Fixed assets                             | 1,037.0     | 891.0         |
| Inventories                              | 584.4       | 474.6         |
| Financial assets                         | 934.9       | 751.5         |
| Shareholders' equity                     | 766.5       | 752.5         |
| Minority interests                       | 87.3        | 32.8          |
| Preferred capital notes                  | -           | 80.5          |
| Provisions                               | 96.2        | 83.7          |
| Interest-bearing liabilities             | 790.5       | 505.5         |
| Non interest-bearing liabilities         | 815.8       | 662.1         |
| Balance sheet total                      | 2,556.3     | 2,117.1       |

| NET SA | ALES             | MECU     |
|--------|------------------|----------|
| 17500  |                  | 2700     |
|        |                  | 2400     |
| 14000  |                  | 2100     |
| 10500  |                  | 1800     |
|        | Hadi             | 1500     |
| 7000   | Ш                | 1200     |
|        | ш                | 900      |
| 3500   | Ш                | 600      |
|        | ш                | 300      |
| 0      |                  | 0        |
|        | 1993 1994 1995 1 | 996 1997 |
| MI     | FIM              |          |
| MI     | ECU              |          |
|        |                  |          |

| 1997  | 1996   | 1995   | 1994   | 1993   |
|-------|--|--|--|--|
|       |  |  |  |  |
| 2,609 | 2,027  | 1,881  | 1,637  | 1,900  |
| 29    | 8  | 15   | -14  | 25   |
| 2,556 | 2,117  | 2,058  | 1,879  | 2,009  |
| 767   | 753  | 685  | 605  | 397  |
| 0.93  | 1.97   | 1.75   | 1.17   | 0.85   |
| 12.02 | 11.79  | 10.36  | 8.94   | 7.28   |
|       |  |  |  |  |
| 5.989 | 5.770  | 5.597  | 5.815  | 6.459  |
| 5.864 | 5.751  | 5.644  | 6.175  |  |
|       | 2,609<br>29<br>2,556<br>767<br>0.93<br>12.02 | 2,609 2,027<br>29 8<br>2,556 2,117<br>767 753<br>0.93 1.97<br>12.02 11.79<br>5.989 5.770 | 2,609       2,027       1,881         29       8       15         2,556       2,117       2,058         767       753       685         0.93       1.97       1.75         12.02       11.79       10.36         5.989       5.770       5.597 | 2,609       2,027       1,881       1,637         29       8       15       -14         2,556       2,117       2,058       1,879         767       753       685       605         0.93       1.97       1.75       1.17         12.02       11.79       10.36       8.94         5.989       5.770       5.597       5.815 |

Metra is preparing for the possible introduction of the common European currency, the euro. Several working groups have been set up to assess the impact of its adoption in Metra's divisions and countries of operation.

## FINANCIAL RISKS AND RISK MANAGEMENT

## **CURRENCY DISTRIBUTION** 1997

|          | Invoiced | Operating |
|----------|----------|-----------|
|          | sales    | costs     |
| FIM      | 10.5%    | 25.5%     |
| USD      | 32.7%    | 7.9%      |
| SEK      | 6.1%     | 7.4%      |
| NOK      | 6.9%     | 4.9%      |
| DEM      | 8.4%     | 12.3%     |
| NLG      | 3.9%     | 12.4%     |
| FRF      | 12.8%    | 15.2%     |
| Other EU | 10.2%    | 5.6%      |
| Other    | 8.5%     | 8.8%      |
|          | 100%     | 100%      |

The distribution of the Group's sales and operating costs by currency provide a view of the Group's long-term currency sensitivity.

#### **METRA'S INTEREST BEARING LOAN CAPITAL** BY INTEREST TYPE 31 Dec. 1997



- Fixed rate loans and swaps
- Floating instruments
- Metra's guidelines for minimum fixed rate part

Metra's policy is to minimize the impact of foreign exchange, interest rate, credit and liquidity risks on the Group's cash reserves, profits and shareholders' equity. The risk policy set by the Board of Directors outlines the responsibilities in financing and risk management and covers the use of financial instruments for handling the risks.

## Foreign exchange risk

Metra is an international group with 95% of its sales and 55% of its production outside Finland. As the Group companies operate in many base currencies, Metra's Board and its subsidiary boards have set the maximum risk limits on a per company basis.

Within the commercial transaction exposure all the fixed purchase and sales contracts are hedged. Budgeted items are covered up to such time periods that the prices and/or costs can be adjusted to the new exchange rates. These periods vary among Group companies from three to twelve months.

The derivatives used for these purposes and their nominal values are listed in the notes to the financial statements on page 30. At the end of 1997 the net asset value of Metra's foreign subsidiaries totalled FIM 2.1 billion, of which FIM 1.3 billion was hedged. The translation difference arising from consolidation of the foreign subsidiaries amounted to FIM 111 million in 1997and the corresponding exchange rate difference from hedging amounted to FIM 61 million, which has been taken direct to shareholders' equity, bypassing the income statement.

## Interest rate risk

The interest rate risk represents the effect on earnings of changes in market interest rates. According to Metra's policy the share of floating rate loans as a proportion of the total debt can vary between 30-70%. At the end of 1997 the ratio was 64% after adjustment of interest rate swaps and other hedging instruments.

At the end of 1997 the average interest rate and the refixing period of interestbearing loan capital were 5.9% and 13 months respectively. The short-term portion of total interest-bearing loan capital was 36%. The maturity profile, division by currency and other information on debt is provided on pages 28-29. The effect of a 1 percentage point parallel change of the yield curve on the value of the net debt portfolio, excluding the perpetual convertible of 698 million, would be FIM 18.4 million.

## Liquidity risk

At the year end cash and bank amounted to FIM 728 million and committed (3.5-7 years) non-utilized lines to FIM 0.9 billion. Furthermore, Metra has Finnish, Polish and European commercial paper (ecp) programmes to meet short-term financing needs. At the end of 1997 the average life of the interest-bearing loan capital, excluding the perpetual convertible subordinated debentures of FIM 698 million, was 26 months.

## Credit risk

The management of the credit risks associated with ordinary commercial activities is the responsibility of Group companies. There were no significant credit losses in 1997. Credit risks related to the placement of liquid funds and to trading in derivative instruments are minimized by setting explicit lines for all the counterparties and by making agreements only with the most reputable domestic and international banks and financial institutions.

## THE ENVIRONMENT

Metra's divisions are defining their environmental strategies and targets, based on the Group's Environmental Concept. The Group is also preparing an environmental reporting system to facilitate systematic communication.

## Wärtsilä NSD

Environmental aspects play an essential role in the design, research and development, and manufacture of the generating sets and propulsion packages based on Wärtsilä NSD's diesel and gas engines. The division invests a substantial proportion of its R&D resources to ensuring that its products comply with the most stringent regulations of today and the foreseeable future. Minimum emissions and high efficiency are key focus areas in the division's product development.

Wärtsilä NSD is working towards gaining ISO 14001 certification for its environmental management system. With this aim in mind it has already conducted initial environmental audits at the largest factories.

During 1998 the division will give special attention to the development of its environmental management system, as well as to training and communication on environmental issues.

#### Sanitec

Water saving is an important feature of Sanitec's products. In production, the division's environmental measures are focused on energy and water consumption and waste treatment.

Most of the energy consumed in the manufacture of ceramic products is required to heat the kilns. Efficient recovery of waste heat saves both costs and the environment.

At Ido's Ekenäs factory, efforts are being made to reducing energy consumption, based on a lifecycle analysis and energy survey of its products. Measures are being taken to avoid excessive use of air conditioning equipment, and waste heat is recovered for reuse in other stages of production. In Sweden Ifö has invested in reducing and recycling waste. Its aim is to achieve 100% recycling of glazing waste. Environmental projects are also in progress in Italy and Poland. Keramag's Haldensleben and Wesel factories and its headquarters in Ratingen, Germany, have all received ISO 14001 certification. Ido in Finland has BS 7750 certification. Ifö and Allia's Digoin factory aim to gain certification during 1998.

The dual-flush WCs introduced in most European countries and Singapore offer water savings of between 40% and 60%. Evac's vacuum toilet systems are the ideal solution for applications, such as aircraft and trains, where conventional WCs are out of the question. This technology is also creating increasing interest in water saving and waste reduction techniques in the building industry. The City of Venice, for example, has decided to adopt vacuum sewage technology.

#### **Imatra Steel**

In 1997 Imatra Steel conducted a survey among people living in the vicinity of its steelworks in Imatra to determine their opinions about the company's environmental management. Investments and modernization projects in 1996 have substantially reduced dust emissions and noise. The steelworks is now regarded as an increasingly good neighbour. Noise abatement measures continue. The company is also preparing an environmental management system, which is expected to be certified during 1998.



The ISO 14001 environment certificate awarded to Keramag.

## WÄRTSII Ä NSD



**President** Pentti-Juhani Hintikka: "With a year of major structural change and investment behind us, our overriding priority is to draw full benefit from the synergies provided by the merger and to raise

profitability."

The formation of Wärtsilä NSD Corporation from the merger of Wärtsilä Diesel and New Sulzer Diesel made the new company the global market leader in its field but at the same time weakened its financial performance more than expected last year. Wärtsilä NSD's net sales increased to FIM 11.3 billion, up 4% on the previous year. The delivery volume measured in terms of engine output reached 4,090 MW, an increase of 30%, and its license manufacturers supplied another 3,400 MW of Sulzer engines.

Wärtsilä NSD's result after net financial items was a loss of FIM -247 (+210) million. The reasons were the non-recurring costs arising from the Wärtsilä Diesel and New Sulzer Diesel merger; delays and larger than expected costs connected with the launch of new engine types; and at the end of the year the postponement of financial closing of certain large projects and exchange rate losses resulting from the devaluation of South East Asian currencies.

An extensive programme of merger-related and other measures was undertaken during the year to improve financial performance. The sales and service networks of Wärtsilä Diesel and New Sulzer Diesel in nine countries were integrated. The tasks of the research and development units were redefined, which will lead to clear cost reductions. The completion of investments in Finland and the Netherlands raise production efficiency and cost-competitiveness in these countries. The extension of the Cummins-Wärtsilä cooperation covering sales and service of high-speed engines further strengthens the growth potential of this business. The new extended Cummins Wärtsilä S.A. joint venture started operation on 1 January 1998. A provision was made in the 1997 accounts to cover the costs of closing down the new engine production at New Sulzer Diesel's factory in Mantes, France.

The division's orderbook at the end of 1997 stood at a high level and was FIM 6,998 (4,707) million.

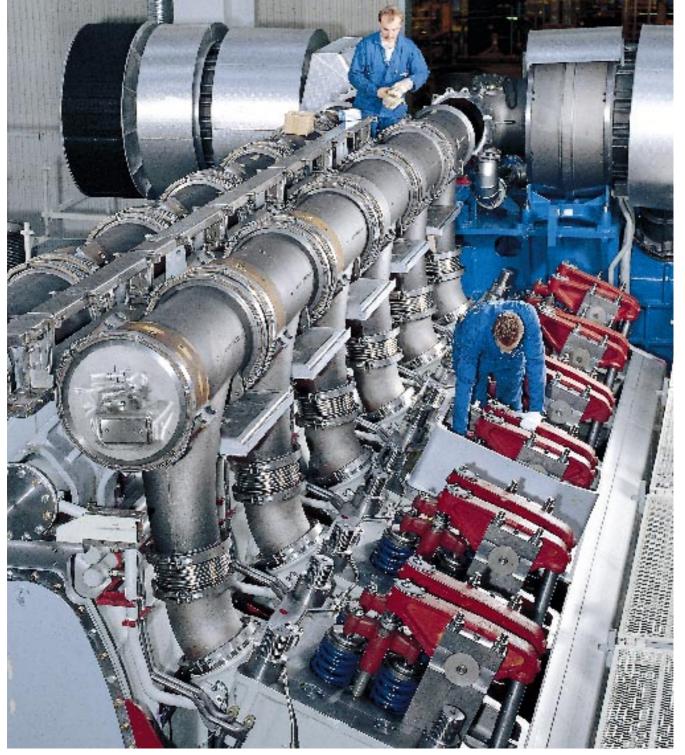
## Power plant markets

The power plant markets were turbulent during the year. Compared to 1996 the total market volume of diesel and gas engines above 1 MW in output grew only 2% to 9,500 MW. Wärtsilä NSD's share of this market was 22% (19%). Variations in demand within this segment were large. The market for power plants running on heavy fuel oil decreased slightly and several projects were postponed, whereas demand for power plants powered by small gas engines grew rapidly. Wärtsilä NSD was unable to respond fully to the fast changes in the marketplace although the

| INCOME STATEMENT, WÄRT                     | SILÄ NSE | )     |
|--|----------|-------|
| MFIM                                       | 1997     | 1996  |
| Net sales                                  | 11,288   | 8,016 |
| Operating profit                           | 48       | 390   |
| Associated companies                       | -148     | -70   |
| Net financial items                        | 147      | -110  |
| Profit after net financial items           | -247     | 210   |
| Taxes                                      | -20      | -46   |
| Minority interests                         | -6       | -13   |
| Result for the financial year <sup>1</sup> | -273     | 151   |

<sup>1</sup>Before group contribution.

| BALANCE SHEET, WÄRTSILÄ NSD  |              |             |  |  |  |  |
|------------------------------|--------------|-------------|--|--|--|--|
| MFIM 3                       | 31 Dec.1997  | 31 Dec.1996 |  |  |  |  |
| Fixed assets                 | 2,698        | 1,919       |  |  |  |  |
| Inventories                  | 2,830        | 2,146       |  |  |  |  |
| Financial assets             | 3,944        | 2,634       |  |  |  |  |
| Shareholders' equity         | 2,519        | 1,716       |  |  |  |  |
| Minority interests           | 162          | 191         |  |  |  |  |
| Interest-bearing liabilities | 2,639        | 1,799       |  |  |  |  |
| Non interest-bearing liabi   | lities 4,153 | 2,993       |  |  |  |  |
| Balance sheet total          | 9,473        | 6,699       |  |  |  |  |
|                              |              |             |  |  |  |  |

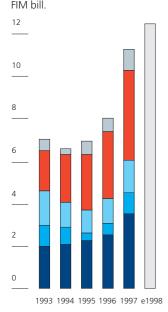


The Wärtsilä 64 engine for power plants and marine applications is the largest medium-speed engine in the world. Shown here is the exhaust manifold being assembled.



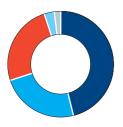
This Sulzer low-speed engine developed in Switzerland started up in Japan in October. With a cylinder diameter of almost one metre, it is the world's most powerful diesel engine.

## NET SALES BY MARKET AREA



- Other countries
- Asia
- The Americas
- Other European Countries
- European Union

#### NET SALES BY BUSINESS AREA 1997



- Power plant 46%
- Marine 24%
- Service 25%
- License 3%
- Others 2%

investments of recent years to create a comprehensive portfolio of gas and light fuel oil engines started to yield harvest. The power plant orderbook at the end of 1997 totalled FIM 3.1 (2.2) billion.

Wärtsilä NSD delivered a record volume of power plants during the year - 2,095 MW (1,775 MW). Although the volume was high, margins weakened. The shift in demand towards smaller power plants raised project and engineering costs. The high exchange rate of the US dollar did not yet contribute to the 1997 result.

The importance of gas power plants was accentuated with a doubling of the order intake, and gas power plants are expected to represent one-third of total power plant sales in 1998.

The market situation in East and South East Asia affected certain deliveries and the order intake was slower in this region. In the next few years the focus in these countries will be on expansion of existing plants. In the long term demand would appear to lean towards smaller power plants, which the division believes will give it a favourable competitive advantage.

## The marine market

The situation in the marine market was good. Shipyard orderbooks rose to an alltime high of about 50 million gross registered tonnes during autumn 1997. This means that the orderbooks of many yards will be full until the end of 1999.

In 1997 Wärtsilä NSD delivered medium-speed and high-speed marine engines totalling 1,995 MW (1,375). The associated company Grandi Motori Trieste delivered an additional 226 MW.

The total market volume of low-speed engines in 1997 was 12 million break horse power (bhp), or 9,000 MW. This was one million bhp (750 MW) more than in the year before and principally reflects the strong increase in tanker orders. Sulzer low-speed engines accounted for 3.2 million bhp (2,400 MW), i.e. 27%, of the total market volume.

Wärtsilä NSD's orderbook for marine engines was a record high FIM 3.1 (1.9) billion at the year end.

Investment activity was high in the offshore oil and gas industry during the year. Many orders requiring gas diesel installations were placed for new rigs and floating production and storage ships (FPSOs). Interest in the offshore business has increased considerably. In this field Wärtsilä NSD stands to benefit substantially from its many years of systematic product development of oil and gas industry applications. Demand for medium-speed engines was further boosted by a surge in the construction of cruise liners.

The integrated propulsion system developed by Wärtsilä NSD also gained interest around the world, and over 100 such units are scheduled for delivery in 1998.

## **Service**

The buoyant marine market was also reflected in the Service business. Customers ordered a large number of extensive engine overhauls and reconditionings. Wärtsilä NSD was able to respond better to growing demand through a steady increase in service personnel close to the customers and through systematic training.

The merging of the sales and service network was completed during the year, including the integration of Wärtsilä Diesel and New Sulzer Diesel parallel orga-

nizsations in nine countries. A special new training programme was started to spread knowledge of the Sulzer low-speed engines to all service engineers in the Group. This will enable the Wärtsilä NSD service network to offer global support to operators of Sulzer engines. The need for training was further emphasized by a rapid increase in the volume of electronically controlled gas engines.

Development of the service logistics made it possible to improve spare parts shipments, which further improved customer service.

## Manufacturing

During 1997 Wärtsilä NSD built up its manufacturing capacity for the new Wärtsilä 20, 26, 38, 28SG and 34SG engine types. Responsibility for manufacture of the new Wärtsilä 64 engine was transferred to Grandi Motori Trieste. The manufacturing volume of the division's factories increased noticeably to 3,850 MW (3,015). Further progress was made on streamlining the operations in Grandi Motori Trieste, New Sulzer Diesel and Wärtsilä Diesel factories. The new corporation's uniform mode of operation made a good start with product responsibilities and productivity objectives defined for each factory.

In Finland investments at the Vaasa and Turku factories support the corporation's focused factory principle. The new Wärtsilä 20 factory was brought into operation in March and an expansion to the Turku factory was completed during 1997.

In the Netherlands the new factory in Zwolle started operations and the Amsterdam plant was closed. The Zwolle factory has entirely new facilities and equipment for component machining, assembly and testing. Assembly has been divided into two lines: one for the Wärtsilä 26 and one for the Wärtsilä 38.

In Sweden a new block machining centre was brought on stream at the Trollhättan factory and its testing facilities are being modernized to meet increased volume for gas engines.

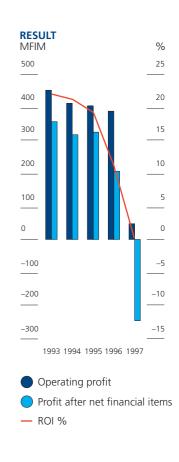
Volume was high at the Rubbestadneset factory in Norway and the main investment was a turning centre for gear box parts.

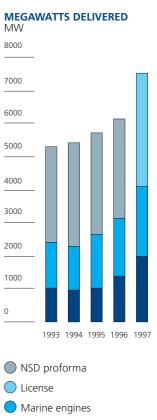
In Italy the integration of the Grandi Motori Trieste (GMT) manufacturing unit within the Wärtsilä NSD Group was started and its role was defined. GMT concentrates on production of the Wärtsilä 64, Sulzer ZA40 and ZA50 engines and it is also a licensee for the Sulzer low-speed engines. Measures have been taken to improve the company's competitiveness.

In Mantes, France, a restructuring plan led to major changes in the company's role. The decision was made to cease production of new engines and to shift Wärtsilä NSD France's focus to sales and project management in France and the francophone areas. The company will retain limited assembly, testing and block machining capacity.

## Research and development

With the merger and cooperation between the Group companies Wärtsilä NSD Corporation became a technology leader in heavy reciprocating engines with access to vast field experience. R&D investments reached 4.3% of net sales and today more than 600 people work on engine development within the company.





Power plant engines

Many new engines were released on the market during the year. In the high-speed range, the new CW170 passed its test runs and was introduced to the marine market in October. The first CW220 gas engine for the power market was delivered to its customer.

The medium-speed range saw the release of the Wärtsilä 64 and the new Wärtsilä 32. The first Wärtsilä 32 dual-fuel engines and the first Wärtsilä 28SG gas engines were also delivered to customers.

Development of the Sulzer low-speed engine range focused on containership and tanker applications. The first Sulzer RTA48T engine went into operation with good results and the first Sulzer RTA58T was delivered. The world's most powerful diesel engine, the 12-cylinder Sulzer RTA96C generating about 66 MW, was introduced to the market. The first delivery is scheduled for early 1998.

The construction of the Wasa Pilot Power Plant proceeded according to schedule. The plant, which will be brought into operation in the first half of 1998, will be used to demonstrate the company's new high-efficiency Diesel Combined Cycle concept.

| WÄRTSILÄ NSD                          | NET SALES  |                     | PERSONI      | PERSONNEL |  |  |
|---------------------------------------|------------|---------------------|--------------|-----------|--|--|
|                                       | 1997, MFIM | Change <sup>1</sup> | 31 Dec.1997( | Change    |  |  |
| Wärtsilä NSD Finland Oy               | 4,667      | 15%                 | 2,219        | 103       |  |  |
| Wärtsilä NSD Nederland B.V.           | 1,979      | 46%                 | 910          | -11       |  |  |
| Wärtsilä NSD Switzerland Ltd.         | 1,143      | -                   | 507          | 507       |  |  |
| Wartsila France S.A. <sup>2</sup>     | 1,021      | -3%                 | -            | -670      |  |  |
| Wärtsilä NSD, Norway A/S              | 659        | 24%                 | 435          | 21        |  |  |
| Wärtsilä NSD Sweden AB                | 591        | 71%                 | 370          | 69        |  |  |
| Wartsila NSD Inc.                     | 772        | 39%                 | 181          | 42        |  |  |
| Wartsila NSD Ibérica S.A.             | 368        | 11%                 | 105          | 11        |  |  |
| Wartsila NSD India Ltd.               | 217        | -41%                | 531          | 41        |  |  |
| Wärtsilä NSD France S.A. <sup>3</sup> | 1,154      | -                   | 476          | 476       |  |  |
| Sales, service and other companies    | 1,506      | -11%                | 1,529        | 247       |  |  |
| Group organization                    | 56         | -                   | 31           | 4         |  |  |
| Internal sales                        | -2,845     |                     | 0            |           |  |  |
|                                       | 11,288     | 41%                 | 7,294        | 840       |  |  |

<sup>&</sup>lt;sup>1</sup> The subsidiaries' figures have been compared in local currencies.

<sup>&</sup>lt;sup>2</sup> Former Wartsila SACM Diesel.

<sup>&</sup>lt;sup>3</sup> Former New Sulzer Diesel France.

## **Prospects**

Wärtsilä NSD Corporation's restructuring and major investments have been essential to strengthening its strategic position and securing its competitiveness. The top priorities in 1998 will be to draw full benefit from the synergies provided by the Wärtsilä Diesel and New Sulzer Diesel merger, and to raise profitability. Demand for small power plants and for gas power plants is estimated to remain good. Shipyards report record-high orderbooks. Wärtsilä NSD's net sales are expected to reach FIM 12 billion in 1998. Based on the extensive structural changes put into effect during 1997 the division's result is expected to improve substantially. However, the economic situation in South East and East Asia casts some uncertainty over these forecasts.

| FIVE YEARS IN FIGURES, WÄRTSILÄ NSD |        |       |       |       |       |  |  |
|-------------------------------------|--------|-------|-------|-------|-------|--|--|
| MFIM                                | 1997   | 1996  | 1995  | 1994  | 1993  |  |  |
| Orderbook, end of period            | 6,998  | 4,707 | 4,900 | 4,130 | 3,550 |  |  |
| Net sales                           | 11,288 | 8,016 | 6,920 | 6,566 | 7,041 |  |  |
| of which outside Finland            | 94%    | 98%   | 97%   | 97%   | 97%   |  |  |
| Operating profit                    | 48     | 390   | 406   | 409   | 450   |  |  |
| Profit after net financial items    | -247   | 210   | 327   | 314   | 360   |  |  |
| ROI                                 | -1%    | 11%   | 19%   | 21%   | 22%   |  |  |
| Personnel, end of period            | 7,294  | 6,454 | 6,062 | 5,828 | 5,727 |  |  |
| of which outside Finland            | 4,856  | 4,113 | 3,828 | 3,762 | 3,796 |  |  |

## **SANITEC**



President Henrik Eklund: "Through its joint ventures Sanitec now has the opportunity to enter new and growing markets with partners who possess strong local expertise."

For Sanitec 1997 was another successful year with a 10% increase in net sales to FIM 3.0 billion. The operating profit increased 16% to FIM 411 million. Growth was especially strong in the Nordic markets, France, Poland and Russia.

## First steps outside Europe

The year heralded a new era for Sanitec as production was started outside Europe through the joint-venture companies Lecico and Johnson Suisse. Lecico is the market leader in the Middle East and it also has a strong position in the African markets and the UK. Egypt has proved to be a very competitive location for sanitary-ware production with low costs and good product quality.

Johnson Suisse, the market leader in Malaysia and Singapore, offers the opportunity to closely follow developments in the Asian markets. Recent events in Asia could cause a decline in European exports to the region. On the other hand, they make local production more competitive. Sanitec's short-term target, therefore, will be to develop the product range in the Kuala Lumpur factory.

The joint ventures give Sanitec an entry into new and growing markets together with partners with a strong local knowledge.

#### **Market conditions**

Despite a slight decline in the total sanitaryware market in Germany, Keramag managed to strengthen its market position and increase its net sales and profit. Keramag's exports also increased due to the expansion of the Sanitec sales network.

In France the traditional wholesaler market was static in 1997 whereas other disrtibution channels increased their share of sales. Allia increased sales substantially and maintained its leading position in the French market.

In Italy the market stabilized during 1997 following a sharp drop in demand for sanitaryware in 1996. Pozzi managed to increase sales mainly as a result of lively business in the medium and economic product ranges.

Ido's sales rose in Finland and Norway in pace with market growth. In Russia and the Baltic countries sales were brisk despite fierce competition. The Danish market developed positively as well, whereas the building sector in Sweden showed no sign of improving. Nevertheless, Ifö's broadened range resulted in a higher sales volume.

In Poland the total sanitaryware market grew 10%. Sanitec Kolo's market share grew significantly in all product segments.

| INCOME STATEMENT, SANITEC                  |       |       |  |  |  |
|--|-------|-------|--|--|--|
| MFIM                                       | 1997  | 1996  |  |  |  |
| Net sales                                  | 2,951 | 2,687 |  |  |  |
| Operating profit                           | 411   | 353   |  |  |  |
| Associated companies                       | -2    | -1    |  |  |  |
| Net financial items                        | -40   | -35   |  |  |  |
| Profit after net financial items           | 369   | 317   |  |  |  |
| Taxes                                      | -83   | -105  |  |  |  |
| Minority interests                         | -11   | -5    |  |  |  |
| Profit for the financial year <sup>1</sup> | 275   | 207   |  |  |  |

<sup>1</sup>Before group contribution.

| BALANCE SHEET, SANITEC      |               |             |  |  |  |  |
|-----------------------------|---------------|-------------|--|--|--|--|
| MFIM                        | 31 Dec.1997   | 31 Dec.1996 |  |  |  |  |
| Fixed assets                | 1,479         | 1,172       |  |  |  |  |
| Inventories                 | 471           | 397         |  |  |  |  |
| Financial assets            | 897           | 804         |  |  |  |  |
| Shareholders' equity        | 1,089         | 888         |  |  |  |  |
| Minority interests          | 54            | 42          |  |  |  |  |
| Interest-bearing liabilitie | es 747        | 514         |  |  |  |  |
| Non interest-bearing li     | abilities 957 | 929         |  |  |  |  |
| Balance sheet total         | 2,847         | 2,373       |  |  |  |  |

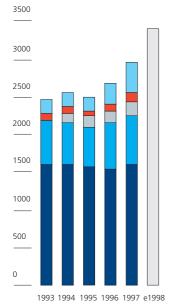


The new ceramics factory in Wloclawek, Poland, was brought into operation in August 1997, making Poland Sanitec's largest country of production.



The Cavelle series introduced by Keramag during the year.

## NET SALES BY MARKET AREA MFIM



- Other countries
- The Americas
- Norway
- Scand. EU countries
- European Union

# NET SALES BY PRODUCT SEGMENT 1997



- Bathroom ceramics 63 %
- Bathtubs and shower enclosures 14 %
- EVAC 10%
- Other bathroom products 7%
- Other 6%

#### **Evac on track**

The sales of the Evac Group increased 20% on the previous year and this positive trend is expected to continue during 1998.

The marine business developed very favourably during the year due to increased building of cruise vessels. Demand for aviation systems was high likewise and Evac concluded long-term supply agreements with several major airlines. In the train sector, Evac achieved a breakthrough in Germany after receiving an order from Deutsche Bahn to refurbish 2,000 train coaches with vacuum toilet systems. Demand for vacuum systems in the building market showed favourable development especially in the USA.

## **Investments and R&D**

Sanitec's industrial investments amounted to FIM 199 million. The largest investment, FIM 110 million, was ZWS Kolo's new factory in Wloclawek, Poland, which raised annual production capacity by one million pieces. The new factory also makes Poland Sanitec's largest country of production. Further investments in Poland included a distribution centre at Kolo and a shower enclosure factory in Minsk Mazowiecki. Investments in Sanitec's other subsidiaries mainly involved productivity improvements and new technology. Development costs of new products amounted to FIM 54 million.

## **New products**

Demand for Atol shower enclosures exceeded expectations in Poland. Ido's and Ifö's dual-flush WC continued to enjoy success on the Scandinavian market. In Germany Keramag launched a new luxury ceramics series called Cavelle and a series specially designed for children. Keramag's Revita showers were also well received. Allia introduced two new ceramics series: Désirade and the Eden luxury series. Pozzi presented its new Concerto ceramics line and Abele ceramics products for people with restricted moving capability.

## Sanitec's strengths

Sanitec continues to strengthen the factors which have contributed to its position today. The foundation for its success are strong local companies and brands with a leading position in their markets. Sanitec is the market leader in the Nordic coun-

| SANITEC            | NE         | T SALES             | PERSO       | NNEL   |
|--------------------|------------|---------------------|-------------|--------|
|                    | 1997, MFIM | Change <sup>1</sup> | 31 Dec.1997 | Change |
| Keramag            | 905        | 4%                  | 889         | -2     |
| Allia              | 552        | 9%                  | 933         | -3     |
| Ifö                | 574        | 12%                 | 816         | 47     |
| Ido                | 412        | 18%                 | 454         | 20     |
| Pozzi              | 267        | 6%                  | 502         | -36    |
| Evac               | 302        | 20%                 | 215         | 22     |
| Sanitec Poland     | 206        | 56%                 | 709         | 337    |
| Others             | 68         | -3%                 | 297         | 19     |
| Group organization | -          | -                   | 9           | 4      |
| Internal sales     | -335       | -                   | -           | -      |
|                    | 2,951      | 10%                 | 4,824       | 408    |

<sup>&</sup>lt;sup>1</sup> The subsidiaries' figures have been compared in local currencies.

tries, Germany, France and Poland, and through its joint-venture companies also in Egypt, Lebanon, Malaysia and Singapore.

Production coordination and focused factories are the means by which Sanitec will improve cost competitiveness. Sanitec has built new capacity in Wloclawek, Poland, and Lecico is currently building a new factory in Borg-el-Arab in Egypt to meet the growing market need for economic-range products.

Sanitec's EVAC vacuum technology is used for preserving the environment.

The sales companies are being strengthened in several European markets including Austria, the Baltic states, Belgium, the Czech Republic, Hungary, the Netherlands, Romania, Russia and Slovenia

Sanitec will keep its decentralized organization, but is developing certain common functions such as information technology and logistics.

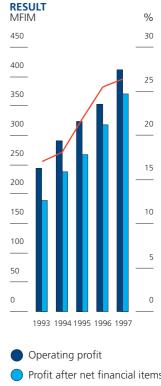
The shower and bathtub business will contribute a larger share of net sales in the future.

## **Prospects**

The outlook in Sanitec's markets is expected to remain bright. The Polish and Russian markets will continue to grow strongly. Further growth is also forecast in Norway, Denmark and especially in Finland, while some recovery is expected in Germany, France and Italy. The situation in Sweden is still uncertain.

Sanitec's net sales in 1998 are expected to reach FIM 3.4 billion and the result to show further positive development.

| FIVE YEARS IN FIGURES, SANITEC   |       |       |       |       |       |  |
|----------------------------------|-------|-------|-------|-------|-------|--|
| MFIM                             | 1997  | 1996  | 1995  | 1994  | 1993  |  |
| Net sales                        | 2,951 | 2,687 | 2,496 | 2,564 | 2,468 |  |
| of which outside Finland         | 95%   | 95%   | 95%   | 96%   | 95%   |  |
| Operating profit                 | 411   | 353   | 324   | 291   | 244   |  |
| Profit after net financial items | 369   | 317   | 267   | 237   | 188   |  |
| ROI                              | 27%   | 25%   | 22%   | 18%   | 17%   |  |
| Personnel, end of period         | 4,824 | 4,416 | 4,456 | 4,425 | 4,629 |  |
| of which outside Finland         | 4,447 | 4,059 | 4,109 | 4,130 | 4,301 |  |





## **IMATRA STEEL**



President Kari Tähtinen: " The objective of our

Continuous Improvement programme is to secure our competitiveness into the next century".

#### **NET SALES BY BUSINESS SECTOR 1997**



- Trucks 45%
- Cars 23%
- Engineering industries 32%

The European market for special engineering steels grew favourably, especially during the second half of 1997. Production of trucks rose 3 % and production of cars 4 % on the previous year. Demand among engineering companies and wholesalers increased as well, and there were no signs of significant increases in stocks. Steel prices began to rise but this was offset by a substantial increase in scrap prices during the year.

Imatra Steel had consolidated net sales of FIM 1,039 million, an increase of 12 % on the previous year. The profit after net financial items, FIM 101 million, was an improvement on the year before.

Imatra Steel made further progress in its strategy of continuous improvement. The "Steelworks 2000" scheme, launched at the Steel Works in Imatra, places heavy priority on personnel development in addition to investment and development projects. The aim is to offer each employee the opportunity to learn new skills in an effort to secure the unit's competitive efficiency well into the next century. The same Continuous Learning principle is also being introduced in the other units.

The modernized 2,500-ton press at the Kilsta Forge in Sweden was brought into operation, along with a machining line for processing steering components. At the Billnäs Spring Factory a new eye rolling machine was installed for bending the large eyes used in parabolic leaf springs. Modernization of the bar finishing line was started at the Imatra Steel Works.

All units continued development of their environmental management systems. The target is to conduct the environmental audits during 1998. A questionnaire was sent to all local residents around the Steel Works during the summer to gauge opinion on its environmental performance. The results were very encouraging and will be adopted in the work's development plans.

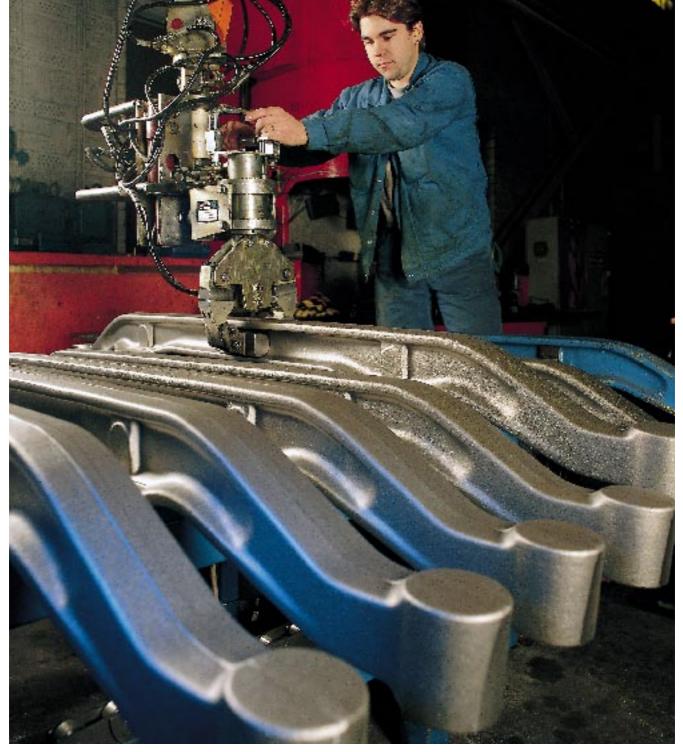
All the Imatra Steel units started 1998 with strong orderbooks. Developments in Asia, however, are creating uncertainty that the disturbances there may spread to the European steel and component industry.

Imatra Steel is expected to record higher net sales and a somewhat improved result in 1998.

| INCOME STATEMENT, IMATRA STEEL             |       |       |  |  |
|--|-------|-------|--|--|
| MFIM                                       | 1997  | 1996  |  |  |
| Net sales                                  | 1,039 | 925   |  |  |
| Operating profit                           | 119   | 102   |  |  |
| Net financial items                        | -18   | -17   |  |  |
| Profit after net financial items           | 101   | 85    |  |  |
| Taxes                                      | -6    | -11   |  |  |
| Profit for the financial year <sup>1</sup> | 95    | 74    |  |  |
| Personnel, end of period                   | 1,176 | 1,113 |  |  |
| of which outside Finland                   | 325   | 313   |  |  |

| <sup>1</sup> Before group contribution | <sup>1</sup> Before | group | contribu | ıtion |
|--|---------------------|-------|----------|-------|
|--|---------------------|-------|----------|-------|

| BALANCE SHEET, IM         | ATRA STEEL     |             |
|---------------------------|----------------|-------------|
| MFIM                      | 31 Dec.1997    | 31 Dec.1996 |
| Fixed assets              | 540            | 555         |
| Inventories               | 198            | 195         |
| Financial assets          | 233            | 175         |
| Shareholders' equity      | 284            | 267         |
| Interest-bearing liabilit | ies 367        | 403         |
| Non-interest-bearing I    | iabilities 320 | 255         |
| Balance sheet             | 971            | 925         |
| ROI                       | 18%            | 17%         |
|                           |                |             |



Imatra Steel's Kilsta forge substantially raised its delivery volumes to truck manufacturers.



The bar trimming station brought into operation at the Imatra Steel Works during the year is part of Imatra Steel's programme of continuous improvement.

## **OTHER OPERATIONS**



The Dimensio project in Helsinki was sold to the Local Government Pensions Institution.



Metra's most important associated company is Assa Abloy AB

#### **Metra Real Estate**

The property market continued to develop positively during 1997. Higher rents and low interest rates fuelled demand for real estate and almost all the main property dealers returned to the market. Consumers were also more active in buying for personal use as well. Investors were cautious in their choice of investment sites, though. Prices of office and residential premises rose steadily, a trend which spread to the rest of the country from the Helsinki metropolitan area.

A large number of new office building projects were started in the Helsinki area. Starts of privately financed residential projects made cautious progress, which was instrumental in pushing up price levels of older residential units.

Metra Real Estate is responsible for managing, developing and selling Metra's property assets not related to production. Metra Real Estate's portfolio contains 150,000 m<sup>2</sup> of office premises and 400 residential units.

Rental income totalled FIM 53 (76) million. The occupancy rate of leasable properties was on last year's level, i.e. 85% and return on book value 7.1% (7.7%).

The largest property development project was the Dimensio project in Helsinki, which was sold to The Local Government Pensions Institution. Metra sold land from the Design Centre Arabia Helsinki for a future expansion of the LUME centre.

Metra Real Estate's sales of real estate and shares in housing companies totalled FIM 128 (255) million in 1997, which yielded a profit of FIM 51 (127) million. FIM 18 (59) million in revaluations of sold properties were reversed. The book value of the properties at the end of the year excluding the properties in own business use totalled FIM 473 (572) million.

## Assa Abloy AB

Metra's most important associated company is Assa Abloy AB, in which it holds 29 % of the shares and 38 % of the voting power. The company is listed on the Stockholm Stock Exchange.

Assa Abloy is a world leader in locks and locking technology. It is the clear market leader in its domestic market, the Nordic countries, as well as in Germany, France, Belgium, the Czech Republic and the USA. It also has a significant presence in Great Britain. Its VingCard company, which specializes in hotel locks, is the world leader in its field. Assa Abloy's net sales in 1997 were SEK 7 (5) billion. Its profit after net financial items improved 55 % on the previous year to SEK 537 (345) million. The Assa Abloy share was quoted at SEK 200 on 30 January 1998. Metra owns 20.6 million shares in the company. Metra recorded FIM 69 million as its share of Assa Abloy's profit in 1997. The book value of the Assa Abloy holding in Metra's balance sheet is FIM 458 million.

Assa Abloy made several aquisitions, continuing its strategy of growth and further strengthening its position. The most important were the Vachette group in France and Belgium, and FAB a.s. in the Czech Republic, each of which is the local market leader. VingCard acquired the shares of Elsafe a.s., the world's leading supplier of digital hotel safes. These acquisitions were partly financed through a share issue, in which Metra's contribution was FIM 125 million. The company's prospects remain bright. As the demand for top-quality locks and security systems increases, Assa Abloy will seek further growth organically and through acquisitions. Its current investment programme and internal restructuring work are creating a sound foundation for continued good profit development.

## **HUMAN RESOURCES**

## **Employment**

Metra Group had 12,076 employees at the beginning of the period and 13,384 at the end. The number of employees increased by 840 in Wärtsilä NSD. This was principally due to the merger of Wärtsilä Diesel, New Sulzer Diesel and Diesel Ricerche, which increased the number of personnel by 1,101 and to the expansion of the Cummins Wärtsilä joint venture, which decreased the number by 670. Sanitec's personnel increased by 408 employees, mainly as a result of expansion in Poland. The number of employees in Imatra Steel increased by 63.

There were 3,589 employees in Finland at the beginning of the year and 3,755 at the end. Most of the increase took place in Wärtsilä NSD's Finnish company.

Restructuring in Wärtsilä NSD will lead to personnel reductions, the most significant being at the Mantes factory in France and in the associated company Grandi Motori Trieste in Italy.

## **Development and training of human resources**

Development and training received high priority throughout the Group. Management training schemes open to all the divisions included Metra Leadership for senior executives of the Group, ManTra management training modules for divisional managers, and Metra Introduction for newcomers to the company. Emerge training programmes were arranged to support the formation and integration of Wärtsilä NSD. That training will still continue in 1998.

Several development programmes were given greater depth with the addition of a Management Competency Assessment. Designed specifically for Metra's needs, this assessment seeks to develop the leadership skills of individuals and give the company an overall perspective on its management resources.

International job rotation is seen to have great importance in the development of both key individuals and the businesses. In Wärtsilä NSD, this is integral to the company's global operation. During 1997 some 200 of Wärtsilä NSD's employees worked outside their home country.

## **Company Councils**

European-wide cooperation with personnel was continued in Wärtsilä NSD, Sanitec and Imatra Steel in accordance with the agreements made by each division in 1996. Each division arranged its own Company Council, which extensively reviewed the division's business operations and prospects and those of the Metra Group as a whole. The company and its personnel have both gained positive experience from this cooperation. The agreements are in force until the end of 1998 and Metra's objective is to renew them.

In Finland the Corporate Cooperation Committee convened twice during the year under the chairmanship of Metra's CEO. This committee comprises management and personnel representatives of the various Finnish units. On its initiative the Group started a Work Ability for Tomorrow project in the Finnish units aimed at enhancing fitness at work and improving the working environment and work community.



Continuous learning programme has been launched at the Imatra Steel Works.

| PERSONNEL BY    | COUNT  | ΓRY    |
|-----------------|--------|--------|
| 31. Dec.        | 1997   | 1996   |
| Finland         | 3,755  | 3,589  |
| Sweden          | 1,534  | 1,472  |
| France          | 1,476  | 1,704  |
| Holland         | 910    | 921    |
| Germany         | 905    | 882    |
| Poland          | 732    | 374    |
| Italy           | 624    | 553    |
| Switzerland     | 538    | -      |
| Norway          | 518    | 493    |
| Portugal        | 322    | 291    |
| Denmark         | 181    | 156    |
| Great Britain   | 138    | 107    |
| Spain           | 105    | 94     |
| Other Europe    | 45     | 42     |
| Europe          | 11,783 | 10,678 |
| India           | 539    | 490    |
| China, Hong Kor | ng 152 | 135    |
| Singapore       | 133    | 112    |
| Other Asia      | 308    | 281    |
| Asia            | 1,132  | 1,018  |
| USA             | 315    | 262    |
| Other Americas  | 85     | 88     |
| Americas        | 400    | 350    |
| Other countries | 69     | 30     |
| Total           | 13,384 | 12,076 |

## **CORPORATE MANAGEMENT**

## **BOARD OF DIRECTORS**

**Robert G. Ehrnrooth,** LicSc (Econ.), Chairman, born 1939. Chairman of the Board of Directors of Lohja Corporation 1986-90. Director of Oy Wärtsilä Ab 1990-91. Chairman of the Board of Directors of Metra Corporation since 1990. Term expires in 2000. Member of the Boards of Finnair Oyj and Fiskars Corporation. Owns 30,412 shares in Metra.

**Vesa Vainio,** LLM, Deputy Chairman, born 1942. Chairman of MeritaNordbanken Oyj. President and CEO of Merita Oyj. Member of the Board of Directors of Metra Corporation since 1993. Term expires in 1999. Member of the Board of Nokia Corporation and Deputy Chairman of UPM-Kymmene Corporation. Owns no shares in Metra.

**Göran J. Ehrnrooth,** MSc (Econ.), born 1934. Chairman of the Board of Directors of Fiskars Corporation. Member of the Board of Directors of Metra Corporation since 1992. Term expires in 1999. Member of the Supervisory Board of Rautaruukki Corporation. Owns 26,528 shares in Metra.

Carl-Olaf Homén, LLM, born 1936. Deputy member of the Board of Directors of Oy Wärtsilä Ab 1987-90, member of the Board 1990-91. Member of the Board of Lohja Corporation 1989-90 and Metra Corporation since 1990. Term expires in 2000. Chairman of the Supervisory Board of Aktia Savings Bank plc, member of the Supervisory Boards of Enso Oyj and Tamro Corporation, member of the Boards of Directors of Oy Hackman Ab and Kyro Corporation. Owns 1,202 shares in Metra.

**Jaakko Iloniemi,** MSc (Pol. Sc.), born 1932. Managing Director of the Centre for Finnish Business and Policy Studies EVA. Member of the Board of Directors of Metra Corporation since 1994. Term expires in 2000. Owns no shares in Metra.

Paavo Pitkänen, MA, born 1942. Managing Director of Pension Varma Mutual Insurance Company. Member of the Board of Directors of Metra Corporation since 1995. Term expires in 1998. Member of the Boards of Directors of Enso Oyj and Partek Corporation, member of the Supervisory Board of Instrumentarium Corporation. Owns no shares in Metra.

Christoffer Taxell, LLM, born 1948. President and CEO and member of the Board of Directors of Partek Corporation. Member of the Board of Directors of Metra Corporation since 1996. Term expires in 1999. Member of the Boards of Directors of KCI Konecranes International Oyj Abp, Oy Stockmann Ab and Insurance Company Sampo Ltd. Owns 400 shares in Metra.

## **BOARD OF MANAGEMENT**

**Georg Ehrnrooth,** MSc (Eng.), born 1940. President and CEO. Joined the company in 1965. Chairman of the Board of Directors of Assa Abloy AB, member of the Boards of Directors of Insurance Company Sampo Ltd and Sandvik AB, member of the Supervisory Board of Rautaruukki Corporation. Owns 22,940 shares in Metra.

**Ole Johansson,** MSc (Econ.) born 1951. Executive Vice President, Treasury, Financial Control and Internal Auditing. Worked for the company 1975-79 and rejoined in 1981. Member of the Board of Directors of Assa Abloy AB. Owns 7,400 shares in Metra.

**Heikki Allonen,** MSc (Eng.), born 1954. Senior Vice President, Corporate Planning. Joined the company in 1979. Owns 1,026 shares in Metra.

**Henrik Eklund,** MSc (Eng.), born 1939. President of Sanitec Ltd Oy. Joined the company in 1968. Owns 226 shares in Metra.

**Pentti-Juhani Hintikka,** MSc (Eng.), born 1940. President of Wärtsilä NSD Corporation. Joined the company in 1988. Owns 1,500 shares in Metra.

**Pekka Virtanen**, LLM, born 1941. Senior Vice President, Administration, Company Secretary. Joined the company in 1970. Owns 978 shares in Metra.

Only duties in listed companies are included in this information



Paavo Pitkänen, Carl-Olaf Homén, Göran J. Ehrnrooth, Jaakko Iloniemi, Christoffer Taxell, Robert G. Ehrnrooth and Vesa Vainio.

## INFORMATION ON THE BOARD'S ACTIVITIES

The principles applied by the Board of Directors in its work are specified in the rules of procedure approved by the Board. These rules also define the main tasks and operating principles to be adopted by the committees appointed by the Board. The committees do not have the authority to make decisions; their purpose is to prepare matters for consideration by the Board of Directors at its meetings.

The Board of Directors convened nine times during 1997. The Chairman was Robert G. Ehrnrooth and the Deputy Chairman was Vesa Vainio. The Board appointed three committees, as in previous years: a Planning Committee for strategic planning, a Supervision Committee to supervise the annual accounts and financial control, and a Personnel Administration Committee to oversee salaries, pensions and other matters related to the company's human resources.

The Supervision Committee comprised Robert G. Ehrnrooth (chairman), Göran J. Ehrnrooth, Paavo Pitkänen and Georg Ehrnrooth, and the presenting officer was Ole Johansson.

## **METRA'S MAIN RELEASES 1997 IN BRIEF**



This Wärtsilä 64 diesel engine, manufactured at the Turku factory, was transferred to Vaasa for installation in a state-of-the-art pilot power plant.



Wärtsilä NSD and the Japanese company Hitachi Zosen signed an agreement to set up a joint venture in July for local production and marketing of diesel engines.

#### 8 January 1997

## METRA AND FINCANTIERI SIGN AGREEMENT TO ESTABLISH WÄRTSILÄ NSD CORPORATION

Metra Corporation and Fincantieri Cantieri Navali Italiani S.p.A have signed the agreement to merge their diesel activities. Metra will initially have a 87.8 % and Fincantieri a 12.2 % holding in the merged company to be named Wärtsilä NSD Corporation. As a part of the transaction Metra will pay a cash consideration of FIM 445 million to Fincantieri.

#### 14 February 1997

## SVEN BERTLIN WÄRTSILÄ DIESEL'S **EXECUTIVE VICE PRESIDENT**

Mr Sven Bertlin MSc (Bus. Admin.), 52, has been appointed Executive Vice President of Wärtsilä Diesel International Ltd and Deputy President of Wärtsilä Diesel Group with effect from 1 March

Mr Matti J. Mikkonen, MSc (Eng.), 48, Managing Director of the Turku factory, has been appointed President of Wärtsilä Diesel Oy. Mr Mikkonen will take up his new position as from 1 March 1997.

#### 19 February 1997

#### METRA'S PROFITS RISE TO MFIM 894. **BOARD PROPOSES FIM 8.50 DIVIDEND**

Metra's profit after net financial items in 1996 rose to MFIM 894 (795), up 13 %. EPS was FIM 22.64 (19.78). The improvement was due especially to one-time gains. Group net sales totalled MFIM 11,660 (10,617), up 10 %. The Board will propose to the AGM a dividend of FIM 5.50 + FIM 3.00, totalling FIM 8.50, and a bonus issue.

#### 7 March 1997

## SANITEC ENTERS MIDDLE EAST, UK AND AFRICAN MARKETS THROUGH LECICO HOLDING

Sanitec and members of the Lebanese Gargour family will jointly acquire control of Lecico, a leading manufacturer of sanitaryware and ceramic tiles in the Middle East. A 50/50 joint-venture will be registered in the Netherlands. The joint venture will acquire 75% of the shares of Lecico Egypt s.a.e. and 93% of the shares of Lecico Lebanon s.a.l. Sanitec's equity investment will be MUSD 35 (MFIM 175) in the joint venture. Lecico Group's total net sales are MUSD 81 and number of employees 3,080.

#### 13 March 1997

## WÄRTSILÄ DIESEL RECEIVES POWER PLANT OR-**DERS FROM FINLAND - NEW ENGINE FACTORY INAUGURATED IN VAASA**

Wärtsilä Diesel has received power plant orders from Finland and inaugurated a new factory in Vaasa. The new factory will start to manufacture Wärtsilä 20 engines and makes it possible to increase the production capacity considerably. The power plants have been sold to Ikaalinen and Säkylä.

#### 24 March 1997

#### METRA'S ANNUAL GENERAL MEETING 24 MARCH 1997

Metra's Annual General Meeting on 24 March 1997 approved the financial statements and discharged the members of the Board of Directors and the President and CEO from liability for 1996. The dividend was raised to FIM 8.50 (5.50) per share. The meeting decided to double the

share capital through a bonus issue and to amend the Articles of Association.

#### 27 March 1997

## WÄRTSILÄ DIESEL TO BUILD A FACTORY IN INDONESIA

Wärtsilä Diesel will build a factory for gen set packaging and engine assembly in Indonesia, close to the capital Jakarta. The investment will have a total value of over MUSD 10, spread over the next few years. The factory is in accordance with Wärtsilä Diesel's strategy to strengthen its local presence in the growing Asian markets.

#### 27 March 1997

## WÄRTSILÄ DIESEL TO DELIVER THE MAIN **ENGINES FOR THE BIGGEST CRUISE SHIP** IN THE WORLD

Wärsilä Diesel has signed an agreement with Kvaerner Masa-Yards to deliver the main engines for the biggest cruise ship in the world ordered by the Norwegian-American company Royal Caribbean Cruise Line (RCCL). The ship is the first in the Eagle series of cruise ship and it will be built at the Masa-Yards Turku shipyard. The order consists of six Wärtsilä 46 engines with total output of 75,600 kW.

#### 4 April 1997

#### WÄRTSILÄ DIESEL AND NEW SULZER DIESEL MERGER COMPLETED

Metra and Fincantieri completed the merger of Wärtsilä Diesel and New Sulzer Diesel on 3 April 1997. The relevant approvals by the competition authorities have been received. The new group, Wärtsilä NSD Corporation, will now start its operations. Metra holds 87.8% and Fincantieri 12.2% in the company. Fincantieri has received a cash payment of MFIM 450 as a part of the trans-

#### 16 April 1997

#### SANITEC EXPANDS INTO SOUTH EAST ASIA

Sanitec will form a 50/50 joint venture together with Johnson Suisse Singapore Pte Ltd. The company has a sanitaryware factory in Kuala Lumpur and subsidaries in Singapore and Australia. Johnson Suisse has net sales of MFIM 100 and it is a profitable company. The number of employees is approx. 350. Sanitec's investment in the joint venture is MFIM 55.

#### 11 June 1997

## **METRA INTERIM REPORT JANUARY - APRIL 1997**

Metra gained new orders worth FIM 5.4 billion between January and April 1997 (FIM 4.1 billion in January - April 1996). Consolidated net sales totalled FIM 4.0 (3.2) billion. The profit after net financial items was MFIM 38 (50).

#### 9 July 1997

#### 114 MILLION US\$ POWER PLANT ORDER FOR WÄRTSILÄ NSD

The Wärtsilä NSD Corporation has received an order to build a 100 MW Power Plant in the area of Dar es Salaam Tanzania's capital. The order is worth MUSD 114 (MFIM 580).

## 30 July 1997

#### WÄRTSILÄ NSD SETS UP JOINT VENTURE PRODUCTION COMPANY IN JAPAN

Wärtsilä NSD Corporation and Hitachi Zosen Corporation in Japan have agreed to set up a 50/50 joint venture company. The company will manufacture Wärtsilä 20 and 32 diesel engines and, in addition, sell other Wärtsilä engines and propulsion packages in the Japanese market. Nippon Wartsila Diesel, the subsidiary of Wärtsilä NSD, will be merged with the joint venture company. Wärtsilä NSD's investment in the share capital is MFIM 4.6 (JPY 100 million).

22 August 1997

#### SANITEC'S NEWEST FACTORY STARTS UP IN POLAND

ZWS Kolo's new bathroom ceramics factory in Wloclawek, Poland, started operation on 22 August 1997. ZWS Kolo is a subsidiary of Sanitec. The factory incorporates the most modern technology, and the same used by its other ceramics factory in the town of Kolo. The Wloclawek factory will have an annual production capacity of over 1 million pieces, which is slightly higher than at Kolo.

## 2 September 1997

## **METRA TO REPAY MUSD 100 PREFERRED CAPITAL NOTES**

The company has given notice to redeem the MUSD 100 loan raised during 1993 in the form of preferred capital notes on the international money markets. The loan will be paid back on 10 October 1997.

2 September 1997

#### METRA SELLS RUOHOLAHTI SITE IN HELSINKI TO THE LOCAL GOVERNMENT PENSIONS INSTITUTION

Metra will sell a new office block site in Ruoholahti to The Local Government Pensions Institution. The Local Government Pensions Institution, together with Metra, is building an office block on the site.

4 September 1997

#### WÄRTSILÄ NSD AND CUMMINS EXTEND CO-**OPERATION IN THE HIGH-SPEED ENGINE BUSINESS**

Wärtsilä NSD Corporation and Cummins Engine Co. Inc. have signed a letter of intent to extend their cooperation in the heavy-duty high-speed engine business to include engineering, marketing and service of power generation, marine and industrial applications based on these engines.

22 September 1997

## WÄRTSILÄ NSD RESTRUCTURES PRODUCTION IN FRANCE - METRA'S PROFIT IN 1997 **LOWER THAN ESTIMATED**

The production capacity of New Sulzer Diesel France will be reduced in Mantes to adapt to the changing demand in the power plant markets. The restructuring will be implemented according to a special social plan by which the number of personnel will be reduced from 440 to 210.

The non-recurring costs now identified and associated with the merger and the restructuring measures under way are in the order of MFIM 200, for which a provision of MFIM 100 was made in the Metra Group's accounts in 1996. The balance will be charged to the 1997 accounts.

9 October 1997

#### **METRA INTERIM REPORT JANUARY - AUGUST 1997**

Metra's net sales totalled FIM 9.2 billion during the review period (FIM 6.6 billion Jan-Aug 1996). The Group gained new orders worth FIM 10.6

(7.3) billion. The profit after net financial items was MFIM 127 (395). Non-recurring costs totalling MFIM 100 had a negative impact on the result for the period, whereas the comparable period included non-recurring income of MFIM

15 October 1997

#### START UP OF THE WORLD'S MOST **POWERFUL DIESEL ENGINE**

The world's most powerful diesel engine is being tested in Japan. It was demonstrated today to an audience of shipowners, shipbuilders and engine-

The Sulzer RTA96C engine has been designed and developed by Wärtsilä NSD's lowspeed diesel engine centre in Switzerland as the driving force for the new generation of larger, faster container ships.

18 November 1997

## APPROVAL FOR THE EXTENDED JOINT VENTURE BETWEEN WÄRTSILÄ NSD CORPORATION AND **CUMMINS ENGINE CO**

The Commission of the European Union has approved the extended joint venture between Wärtsilä NSD Corporation and Cummins Engine Co. in the high-speed engine business.

10 December 1997

## APPOINTMENTS IN METRA CORPORATION

Helena Biström BSc (Econ.) has been appointed Imatra Steel's Corporate Controller, and a member of the Board of Management from 1 March 1998. Ms Biström is currently Corporate Controller of Metra Corporation.

Mr Timo Lehto LLM, BSc (Econ.), General Counsel of Metra Corporation, has been appointed Senior Vice President, Corporate Control, of Metra Corporation from 1 March 1998. Mr Lehto will be responsible for Group financial control, taxation and information technology for corporate management.

Responsibility for the Group's legal affairs will be transferred on the same date to Mr Pekka Virtanen, Senior Vice President LLM, in addition to his current administrative responsibilities.

30 December 1997

## **CHANGE IN METRA'S SHARE CAPITAL AND NUMBER OF SHARES AS A RESULT OF SHARE** SUBSCRIPTIONS BASED ON CONVERTIBLE **DEBENTURES AND BOND WITH WARRANTS**

By 30 December 1997 altogether 6,882 Series A shares and 8,658 Series B shares, representing loan capital totalling FIM 2,190,000, had been converted based on the rights attaching to Metra's convertible subordinated debentures floated in 1994.

By 30 December 1997 altogether 18,270 Series B shares had been subscribed for and fully paid up against 145 warrants surrended to the company, based on the 1994 bond with warrants.

These conversions and subscriptions have raised Metra's share capital by altogether FIM 676,200 and the share capital now totals FIM 1,078,026,720. There are altogether 53,901,336 shares divided into 13,933,550 Series A shares and 39.967.786 Series B shares. This share capital increase was registered in the Trade Register today. The new shares carry full shareholder rights and may be traded on the Helsinki Stock Exchange along with Metra's existing shares with effect from the same date.



The modern bathroom ceramics factory built by Sanitec's Polish subsidiary Kolo was brought into operation in August.



Wärtsilä NSD supplied six W46 medium-speed engines for the Eagle-series cruise ship Elation, now under construction by Kvaerner Masa-Yards. Elation is the largest cruise liner in the world.

# **INVESTMENT ANALYSTS**

To our knowledge at least the following analysts have prepared reports on Metra during 1997-1998 on their own initiative. Metra takes no responsibility for the opinions expressed therein.

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## http://www.metra.fi

Metra's Annual Report is published in Finnish, Swedish and English. The Annual Report in English is also available in full on the Internet. To order, please contact Metra on the Internet or by phone, +358-9-70951 or by telefax, +358-9-762 278.

Metra's interim reports, stock exchange bulletins, press releases and related presentation material are available immediately after release at Metra's website address on the Internet. Metra's home page also contains links to its divisions.

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