

A photograph of a child lying on a black bench in a locker room, watching a television on a stand. The television shows a cow. The child is wearing a white shirt and blue jeans. The background is a wall of grey lockers. A green text box is overlaid on the right side of the image.

**A reliable
partner.
Day and night.**

Espoon Sähkö provides comprehensive energy services for the needs of its customers. The company produces, purchases and sells electricity, district heat and natural gas. Espoon Sähkö Group consists of Espoon Sähkö Plc and Joensuun Energia Oy.

Business concept

- We provide comprehensive energy services for the needs of our customers.

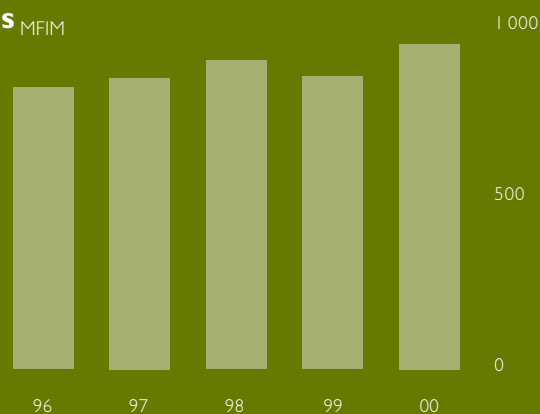
Vision

- We are the most efficient and customer-driven energy company.
- We are the preferred energy services provider of our customers.

Key Indicators 2000

| | 2000 | 1999 | Change, % |
|------------------------------------|-------|-------|-----------|
| Electricity sales, GWh | 2 673 | 2 270 | 17.8 |
| Heat sales, GWh | 2 004 | 1 718 | 16.6 |
| Net sales, MFIM | 933.0 | 840.3 | 11.0 |
| Profit before taxes, MFIM | 87.0 | 195.3 | -55.5 |
| Return on investment (ROI), % | 9.4 | 19.8 | -52.5 |
| Solvency ratio, % | 43.5 | 51.0 | -14.7 |
| Full-time employees on 31 December | 491 | 387 | 26.9 |

Net sales_{MFIM}



Business Sector and the Environment

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From the Chief Executive

The YK2 problem for information systems, which had required extensive preparations during the previous year, caused no disruptions at all in energy production or distribution, and the year 2000 got off to a smooth start. In other respects this was a very eventful year for the energy sector. In the fuel markets, the price of oil fluctuated vigorously and the prices of natural gas and coal rose sharply. Hydroelectricity generation in the Nordic countries was exceptionally high thanks to an abundance of rain, and this kept prices on the Nord Pool electricity exchange very low. Prices on the wholesale market in Finland rose by about 9 per cent in the price area, mainly because of capacity restrictions in trunk network transmission.

The year was warmer than normal and this significantly reduced consumption of district heat and electricity. Several other exceptional external factors had a negative impact on the Group's performance, and in consequence all the business units experienced a decline in their results from the previous year. Because of the warm weather, volumes of district heat and electricity supplied failed to grow as predicted. The price of coal had dropped to a record low level in the previous year, and so Espoon Sähkö lowered the price of its district heat at the beginning of 2000. During the review year the prices of all the fuels used in energy production rose considerably. Transmission tariffs for

electricity were also reduced at the start of the year to keep the relative profitability of network operations at the same level. However, the smaller than predicted growth in transmission volumes reduced profitability.

In the current year many positive factors are having an impact on Espoon Sähkö's performance. The extensive new building going on in the company's area of operations will significantly boost the volume of electricity transmitted, electricity sales and sales of district heat. The company raised the prices of its district heat at the start of the year. This was to match the rise in production costs caused by the rise in fuel prices during

the previous year. The rise in market prices for electricity will bring a significant improvement in the level of profit for electricity trading this year. The company is looking into ways of creating a more stable performance in its profitability in future, for example concerning major price fluctuations in the fuel markets.

The transfer of the shares of Joensuu Energia Oy by the City of Joensuu to Espoon Sähkö was finally completed in February of the review year, and since then Joensuu Energia has been a fully owned subsidiary of the group. The first step was to start the integration of the companies' operations in the areas of electricity trading and financial control. During 2001 the integration process will expand to cover key information systems and the management systems for all business areas. These actions aim to create the right conditions for obtaining synergy benefits from this year onwards.

Consolidation and international growth continue to be powerful trends in the energy sector. The increasing difficulty in maintaining a balance in capacity in the Nordic electricity markets has already started to affect wholesale electricity prices. Prices tend to fluctuate more easily and prices quoted for the next few years have been rising. The rise in market prices for electricity creates better conditions for in-

vestments in cogeneration of electricity and district heat. In Espoo the rapid level of building means that the need for district heating is constantly growing, and so the company is considering building a new power plant in Vermo or Suomenoja. The decision on investing in power plant capacity depends mainly on trends in electricity prices. The company has already obtained the permits for a natural gas fired power plant in Vermo. The final decision on the investment to expand capacity will be based on an assessment of long-term market price trends for electricity and on growth prospects for district heat. Marketing, new services, expertise in electricity trading and competitiveness also play a key role in success in the energy sector. These are also areas of focus in developing the operations of Espoon Sähkö.

I would like to express my thanks to our customers for their long-term partnership in the rapidly changing energy field. Thanks are also due to our personnel, who have demonstrated great determination and the desire to build and develop outstanding services and an excellent competitive position to face the future.

Espoo, March 2001

Matti Manninen
President and CEO



Both in the home and at work the demand is for ever better quality electricity. Quality comprises consistent electricity and a reliable supply. These call for continuous monitoring of quality and maintenance of the transmission network. Responsibility is a fundamental principle for Espoon Sähkö's operations.

Kimmo Vainiola, Power Quality Officer



The Energy Sector in 2000

Growth in electricity usage despite mild weather

Electricity usage in Finland during 2000 grew by 1.7% compared to the previous year to 79.1 billion kWh. Overall consumption for the year rose as electricity demand from industry and the service sector increased by almost 3% on the previous year. Conversely, the mild weather at the end of the year reduced households' demand for electricity by 1.7%. Electricity usage in Sweden and Norway also rose by appreciably less than the 3–4% rate of growth normal in the Nordic countries.

Less than 1% more electricity was generated in Finland than the previous year. Finland's self-sufficiency in electricity procurement declined for the fourth consecutive year. Net imports of electricity grew by 0.7 percentage points to reach 15% of Finland's total electricity consumption.

District heat sales declined by over 5% compared to the previous year due to the warm weather, and amounted to 25.5 billion kWh. Four billion cubic metres of natural gas were sold, some 2.5% more than in 1999.

Disjointed price trend on the energy market

The system price of electricity on the Nordic power exchange, Nord Pool, rose by some 5.5%, although the Nordic countries generated appreciably more hydroelectric power than a normal year's volume. In Finland the average price of electric power bought on the exchange rose by about 9%.

The overall price, including taxes, of electric power bought by electricity users fell by an average 1.1% in 2000. The price to households declined by 0.7% and to medium-sized industrial users by around 1.2%. The overall price includes the electric energy and transmission of

the electricity. The list prices applied by electricity suppliers fell by an average 2.3%, while the transmission charges levied by distribution network operators decreased by an average 0.1%.

Crude oil prices tripled over a short period of time, peaked, and then settled at a slightly lower level. The rise in crude oil prices has also pushed up the prices of natural gas and coal. The average price for district heat in Finland rose by an average 3.8%.

Energy sector monitored

In August 2000, the Electricity Market Authority, established in 1995 to monitor Finland's electricity market, was renamed the Energy Market Authority. The Natural Gas Act entered into force at the beginning of August, in accordance with the EU directive on natural gas. The Act deregulates the sale and distribution of natural gas with effect from spring 2001.

The first cases defining the reasonable pricing for and income from network

services were settled during the review period. The Finnish Competition Authority has also made proposals for preventing abuse of a dominant market position to companies in the energy sector. The working group's proposal to hive off energy companies' network operations into separate firms became a government bill by year's end.

Energy production in the future

Energy companies across Finland have drawn up plans for constructing power plants fuelled by natural gas and bio-fuels and for building wind-powered generators at sea. There have been very few decisions to start building such plants, however, in relation to growth in energy consumption.

In November Teollisuuden Voima Oy (TVO) submitted an application for a decision in principle from the Council of State on the construction of a new nuclear power station. TVO considers that a new nuclear plant would produce electricity at a competitive price, contribute to meeting Finland's obligations under her treaties on climate change, reduce dependency on imports and facilitate preparations for closing down ageing power plants.

Energy sector and the environment

Enhanced efficiency in the production and consumption of energy combined with the use of renewable sources of energy instead of fossil fuels will reduce emissions of greenhouse gases. Voluntary energy-conservation agreements between organiza-

tions in the energy sector and the Ministry of Trade and Industry now cover almost 90% of electricity generation, some 70% of electricity distribution and around 70% of district heat sales in Finland.

Progress in national strategy for controlling climate change

The sixth meeting of the parties to the Kyoto Protocol held in The Hague in November 2000 did not reach agreement on the regulations for the flexible mechanisms to be applied in meeting the obligations. The main stumbling blocks in finding agreement were the role of "sinks" – such as the biomass of forests – in absorbing greenhouse gases, the methods of calculation to be applied and the definitions to be used. Discussions will continue to prepare for the next conference, which is scheduled for the autumn.

Six ministries compiled reports during 2000 that will serve as the basis for Finland's national strategy for controlling climate change. The objective of the strategy is to define the measures that will meet Finland's obligations under the Kyoto Protocol without impairing growth in the country's economy or employment. At the beginning of 2001, the reports for specific sectors were collated into a framework document. The government plans to use this document as the basis for the strategy it will present to parliament for discussion later in the spring.

Espoon Sähkö and the Environment

Espoon Sähkö is developing its environmental management system (EMS) to the international ISO 14001 standard. EMS is part of the management protocol and a management tool to ensure that Espoon Sähkö's environmental activities are effective and are continually improving. The management protocol also includes quality functions and risk management. The EMS will be introduced during 2001.

This section gives a brief picture of how Espoon Sähkö implemented its environmental programme in 2000. The company publishes an environmental report on its home pages at www.espoonsahko.fi/ymparisto.

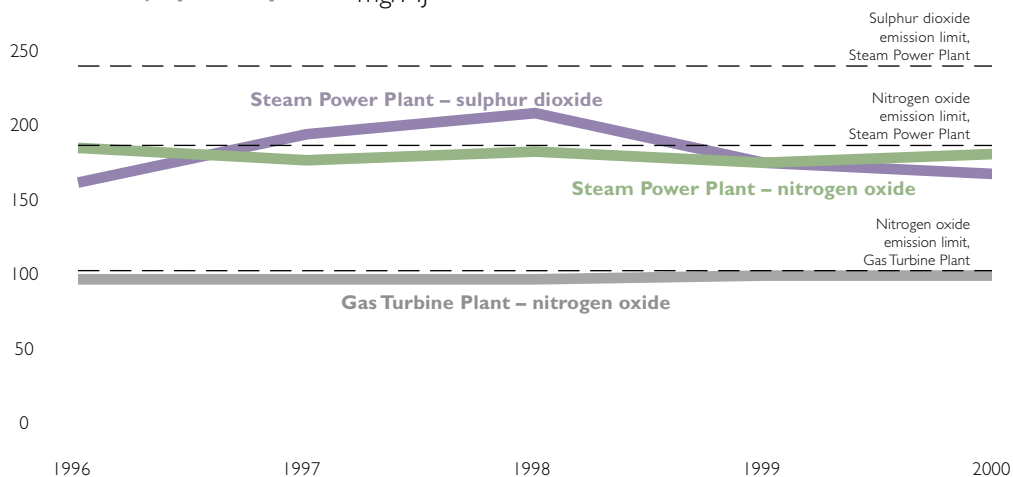
Increased demand for eco-friendly electricity

A considerable share of the electricity purchased by the company from power exchanges is Nordic hydroelectricity. In addition, during the review year Espoon Sähkö purchased a total of 8.1 GWh of electricity generated with renewable energy sources for its customers, about one per cent of the company's output. Demand was 2.6 times as high as in the previous year, as 215 customers bought

nearly 4.2 GWh of electricity produced with wind power, hydropower or bio-gas.

Espoon Sähkö's share of the annual output of Hyötytuuli Oy's windpark in Pori was 2.2 GWh in 2000. The amount of electricity sold by Espoon Sähkö under the Hyötytuuli (Efficient Wind) label doubled and the number of customers almost tripled to 119. During the year Espoon Sähkö purchased a total of 3.0 GWh of electricity produced with bio-gas from the waste treatment plant

Specific emissions from the Suomenoja power plants mg/MJ



of Espoo Water Utility, and nearly 0.8 GWh of this was sold as bio-electricity to 95 customers. Espoon Sähkö sold most of the 2.9 GWh output of its small hydroelectricity station in Jokioinen to a local industrial company.

During 2001 the company is supporting the environmental restoration of the Kelinsuo marshland in the Nuuksio National Park with the income from the sale of Hyötytuuli electricity and bio-electricity to customers.

Results from boosting the efficiency of energy usage

Espoon Sähkö joined the energy savings agreement for the power plant sector signed by Finergy (the Finnish Energy Industries Federation) and the Ministry for Trade and Industry already in November 1997. The agreement aims to promote energy efficiency and reduce adverse environmental impact. During the review period an alteration was made to the flue cleaning system for the boiler at the Suomenoja steam power plant. It is estimated that this will reduce the annual fuel consumption at the plant by 0.2 per cent, the equivalent of 500 tonnes of coal. Another alteration, from a personnel initiative, carried out at the natural gas fired turbine plant will save heat that it would take 1,700 tonnes of heavy fuel oil to produce.

Espoon Sähkö Plc and Joensuu Energia Oy signed energy conservation agreements concerning district heat and the transmission and distribution of electricity. During 2001 the companies will carry out the analyses and draw up the plans needed to increase efficiency in the use of energy.

Emissions from energy production under control

Flue gas emissions from energy production came within the limits set by the authorities in 2000 as in other years. Specific emissions of sulphur dioxide from the steam power plant were 162 mg/MJ, or 70 per cent of the limit. Nitrogen oxide emissions from the steam power plant were 174 mg/MJ or 97 per cent of the permitted level and from the gas-fired turbine plant they were 97 mg/MJ or 97 per cent of the permitted level.

During the review period Espoon Sähkö supplied 40 per cent of the by-products from firing coal – such as fly ash and the end product from the desulphurization process – for reuse by the building materials industry and civil engineering project and 45 per cent for mine fill. To improve the waste processing of by-products and promote their reuse, Espoon Sähkö and other energy companies in the Helsinki area started a project preparing to purchase a piece of land where the by-products can be processed and disposed of. A study into the environmental impact of the alternative sites was ready at the end of 2000.



**Every day is unique in customer service.
Spontaneous situations, reaching a
common understanding on issues, and
meeting people make the work **enjoyable**
and create **enthusiasm** for it.**

Heli Siponen, Customer Services Manager



Espoon Sähkö

The Espoon Sähkö Group comprises Espoon Sähkö Plc and Joensuun Energia Oy. The Group sells electricity everywhere in Finland and is responsible for distributing electricity and heat in the cities of Espoo, Kauniainen and Joensuu as well as in the municipality of Kirkkonummi.

Espoon Sähkö Plc cogenerates most of its electricity and heat, thereby conserving fuels, reducing environmental impact and saving costs. The company's cogeneration plants at Suomenoja in Espoo include a coal-fired steam power plant, a gas turbine plant fuelled by natural gas and a fluidized bed boiler that produces only heat. The company also has district heating plants located in Espoo and Kirkkonummi. The Suomenoja units produced 94% of the company's total heat output in 2000, of which 84% was cogenerated.

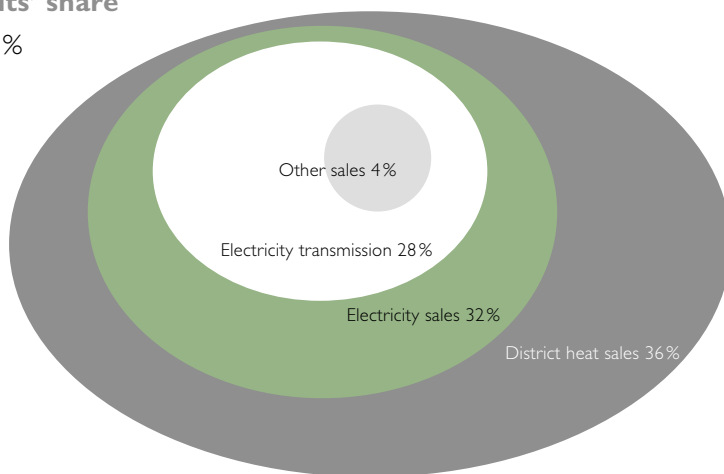
Joensuun Energia does not have its own power plant, but instead buys heat from Fortum Corporation's Kontiosuo power plant. The power plant cogenerated 77% of the district heat needed by Joensuun Energia in 2000.

The Espoon Sähkö Group produced about one-third of the electricity it sold during the review period, bought about one-third from other electricity producers under bilateral agreements and purchased one-third on the Nord Pool Nordic Power Exchange.

Espoon Sähkö also sells natural gas in Espoo and Kirkkonummi. 46 GWh of natural gas were sold during the review period, broadly about the same amount as the previous year.

The Network Unit is responsible for distributing electricity to customers in both Espoo and Joensuu. The District Heating Unit sells the heat that the company produces and also sells natural gas. The Contracting Unit in Espoo specializes in building and servicing street lighting, road lighting and electrical networks.

Business units' share of net sales %



Electricity

Wholesale price of electricity remained low

The volume of hydroelectric power produced in Norway and Sweden reached a record high level due to exceedingly heavy rainfall, depressing the wholesale price of electricity particularly in Norway.

The price level in Finland remained higher than in neighbouring countries since the technical restrictions of transmission lines made transferring the desired amount of electricity to Finland impossible. Competition on the retail market for electricity was more intense than ever, especially for large-scale electricity users.

Espoon Sähkö Finland's first market maker

The Nordic Power Exchange, Nord Pool, introduced a regional price product towards the end of the year that enables traders on the power market to hedge against a price difference. A market maker, on the other hand, guarantees that there are bids for purchases and sales on the power exchange for that product. Espoon Sähkö was the first company in Finland to become a market maker on Nord Pool. This places the company in a position to deepen its knowledge of Nordic markets thereby enhancing its expertise in electricity trading.

In Finland, most of the traditional five- or ten-year electricity wholesale contracts ended in autumn 2000. This was

reflected in higher volumes of trading on the power exchange, which for Espoon Sähkö reached record levels. Financial trades in electricity rose to an aggregate of some 85 terawatt-hours. The termination of long-term electricity wholesale contracts enabled Joensuu Energia to reduce prices for small-scale customers by about 10 per cent in line with market trends as from 1 November 2000.

The Group's sales of electricity amounted to 2.7 terawatt-hours, slightly higher than the previous year's figure. The Group had 149,000 electricity customers at the end of the year, of whom 121,300 were Espoon Sähkö's and 27,700 were Joensuu Energia's.

Electricity agreement by Internet

Espoon Sähkö was the first electricity seller in Finland to develop and market a method for making an electricity agreement via the Internet. This was made possible by the use of an electronic identification code, as used by the banking sector.

According to a customer satisfaction survey conducted by Taloustutkimus in autumn 2000, the features that customers expect of an electricity seller are reasonable pricing of electricity, ease in making an electricity agreement, effective customer service and prompt notification of changes. The survey indicates that Espoon Sähkö has succeeded well in all these aspects.

Network

Cabling improves quality of electricity transmission

Construction activity continued to be brisk in Espoon Sähkö's operating area, especially in Espoo. Over 1,000 new properties were connected to the company's network during the review period. This contributed to an increase of 3,500 in the number of transmission customers, representing growth of 3,0%. These figures are appreciably higher than average growth figures in Finland.

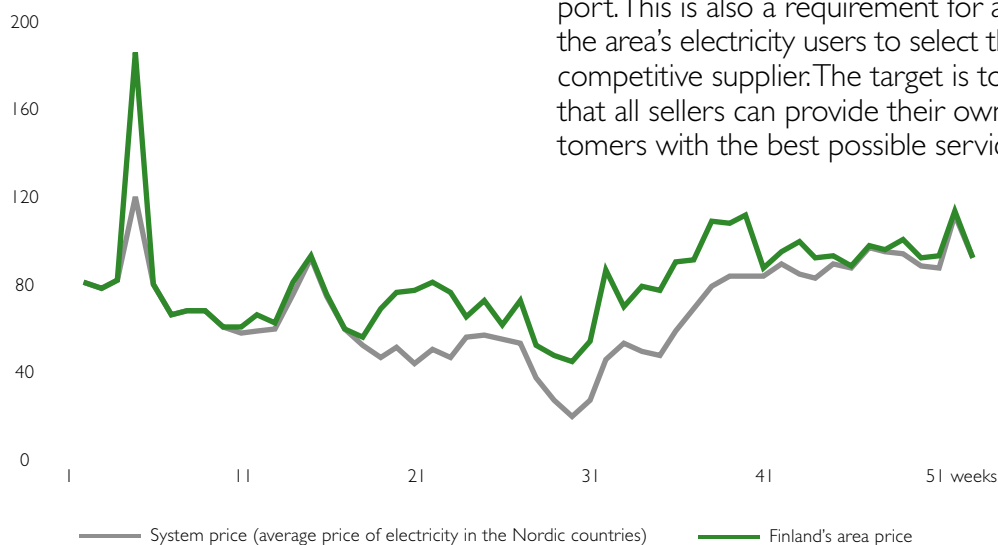
The volume of electricity transmitted did not grow as expected because both the beginning and the end of the year were appreciably warmer than average. Electricity transmission in the areas for which Espoon Sähkö and Joensuun Energia are responsible totalled 2,214 GWh, an increase of 2.5% on the previous year. In a year of normal weather conditions,

the increase would have been double that figure. In Finland as a whole, electricity usage grew by only 1.7%, and electricity usage by households actually declined.

The company achieved its quality targets very well, since the weather during the review period had hardly any adverse impact on the quality of electricity transmission. Outage times in the transmission of electricity to customers were appreciably reduced compared to the previous year, owing to the favourable weather conditions. Cabled electric lines are less susceptible to weather fluctuations and other factors disrupting the transmission of electricity. Espoon Sähkö is increasing its investment in cabling to improve transmission quality. The Network Unit's total capital expenditure rose to FIM 67 million during the review period.

Some 44 electricity sellers operate in Espoon Sähkö's area of responsibility. The quantity of electricity delivered by each seller must be accounted for hourly in the distribution network operator's balance report. This is also a requirement for allowing the area's electricity users to select the most competitive supplier. The target is to ensure that all sellers can provide their own customers with the best possible service.

System price and Finland's area price in 2000 Mk/MWh



District Heating

Continued brisk pace for construction of district heating network

The strong population growth in the Greater Helsinki area continued during the review period. This was reflected in increased construction of the district heating network and in growth in the number of new connections to the network. The contracted heat output increased by 32.2 megawatts on the previous year to 950 megawatts. The number of the Group's district heat customers rose to 6,375 during the year. Large office blocks and shopping centres built in Espoo made a major contribution to this rise in the Group's number of customers. Residential building, on the other hand, was focused mainly on detached housing, which raises the capital expenditure needed for each customer connection. Total sales of district heat amounted to 2,004 GWh, of which Espoon Sähkö supplied 1,647 GWh and Joensuun Energia 357 GWh.

The largest single construction project in Joensuu was connection of the Frontier Guard station in Pohjois-Karjala to the district heating network. The company branched into a new market area in constructing the street heating for a pedestrian precinct in Joensuu. Half this project was completed in summer 2000 and the remainder will be completed over the next two years.

As the number of users of the district heating network grows, it is becoming increasingly important to ensure that the company has adequate production capacity. To ensure adequate reserve capacity in Espoo, the company took the first steps towards acquiring extra capacity for the Tapiola district heating centre.

Contracting

Electrified asphalt for Tapiola

Espoon Sähkö was the first Finnish company to import new technology from the USA for electrifying asphalt. The new method consists of low-voltage electric cables embedded in a conductive layer of asphalt and is used on bridges, at airports and in pavements and pedestrian subways to prevent freezing. The first system was deployed in Heikintori in Tapiola.

Although an environmental permit was received for the project, the proceedings for obtaining building permission were postponed. The Group plans to build a new reserve district heating centre at Hasaniemi in Joensuu. The zoning plan for the area progressed during the review period and now looks likely to be implemented by 2005 at the latest.

Espoon Sähkö has collaborated with Sonera Corporation in developing a radio modem system for remotely reading thermometers. The modem sends the customer's meter readings directly to the customer's invoicing system. This eliminates misreading, keyboard errors and the need for customers to take the readings. Once the trials are satisfactorily completed, Espoon Sähkö will place the system into full commercial use.

Fuels

Fuel prices started to rise

The main fuels used in Espoo are coal, 60% of total fuel usage and natural gas, around 40%.

During the review period Espoon Sähkö continued to buy coal on short-term contracts from a number of suppliers in Russia. The company buys natural gas from Gasum Oy under long-term contracts.

The price of coal climbed steeply during the year. This trend, combined with the rise in oil prices that started the previous year, also raised the price of gas. Although the price of coal rose more steeply than that of gas, coal continued to be cheaper than gas.

Finland's new Natural Gas Act entered into force at the beginning of August, bringing the country into line with the European Union's energy market directive. The Act makes natural gas operations subject to licence. The provisions of the Act also stipulate that natural gas business must be hived off from other business operations and that

a separate pricing structure for distributing and selling natural gas must be created.

Espoon Sähkö reduced its energy charge for heat during the review period by 3.8% because the company held large stocks of cheap coal. The price of fuel oil, however, climbed steeply during the year and pushed the prices of other fuels higher, forcing the company to raise its prices at the beginning of 2001.

In Joensuu, the energy charge for purchased district heat was raised by 3% at the beginning of the review period. Joensuun Energia raised its energy charge by 2.1% at the beginning of October after it had renewed its long-term heat purchasing contract with Fortum Corporation to bring its price into line with the price change in heat procurement.

In Kirkkonummi, heat procurement from Fortum Heat Oy is fully linked to the price of oil, so costs rose in line with the climbing price of oil. The company raised its energy charge twice during the review period, in total by 31,4%. The price rises were not sufficient, however, to cover increased purchase costs. Espoon Sähkö completely restructured Kirkkonummi's price tariff last autumn to make prices correspond better to actual costs.

Financial performance 2000

The Electricity Unit's profit for the financial year declined significantly from the outstanding level of the previous year. The main reasons for this were intensified competition for large-scale consumers, a much higher regional price difference between Norway and Finland for wholesale electricity, and the net result of the year's electricity trading.

The Generation Unit's profit for the financial year was depressed by the low market prices of electricity and the rise in fuel prices.

The Network Unit is highly capital-intensive and therefore has a very fixed cost structure. Transmission revenues are dependent on the volumes transmitted, which were lower because of the mild winter. Consequently, the unit posted a lower profit than forecast.

The exceptionally warm winter in 2000 reduced the demand for heat in Espoo and in Joensuu by almost a fifth from the long-term average level. Sales of heat therefore remained below the previous year's figure. The Contracting Unit reported a rise in net sales. Demand for the construction of electricity and road lighting networks in the Greater Helsinki area was as buoyant as forecast.

Future prospects

The Electricity Unit's prospects for 2001 are better than last year despite the constantly intensifying competition in the electricity sector.

Demand for district heating in Espoo continues to be strong and will be boosted further by the high price of fuel oil. The key issue for the Generation Unit is when it will be economically viable for Espoon Sähkö to invest in a new electricity and heat cogeneration plant.

The company has acquired a site and obtained an environmental permit for building a new plant in Vermo, Espoo. The Suomenoja power plant will operate for some time yet, so the schedule for taking the decision to construct a

new plant is not dictated by the need for capacity.

The price of coal is expected to remain stable despite the price climb during the review period. Changes in fuel taxation could have an impact on the comparative competitiveness of different fuels. The company is closely monitoring changes in the business environment and is prepared to react promptly and appropriately to any changes that occur.



The role of financial management has changed from producing figures to actively implementing strategy. Now the important thing is speed, flexibility and the ability to provide management with the information needed for analyzing and developing the company's competitiveness. Success comes from meeting shared goals.

Jaakko Linna, Financial Manager



Board of Directors' Report

Review of Group's business operations

Joensuun Energia Oy became a subsidiary of Espoon Sähkö Plc in February 2000. The figures for Joensuun Energia's performance in 2000 have been included in the consolidated financial statements as from 4 February 2000. For this reason the consolidated figures are not directly comparable with the previous financial year.

The Group's sales of electricity amounted to 2.7 TWh. Sales of electricity by the parent company Espoon Sähkö Plc grew by 5% to 2.4 (2.3) TWh. Sales of electricity by its subsidiary Joensuun Energia totalled 0.3 TWh. The Group had some 149,000 customers for electricity. The number of the parent company's customers rose by 3,000. Physical trading sales grew by 30%. The main focus of trading, however, was on financial sales.

The Group distributed 2.2 TWh of electricity during the year. The amount of electricity distributed in the parent company's operating area (Espoo, Kauniainen and Kirkkonummi) increased by 2.8% compared to the previous year and amounted to 1.8 TWh. Although higher than the national average, growth was less than forecast because of the exceptionally mild weather during the year. In the Joensuu area, the amount of electricity distributed rose by 1.4% to 0.4 TWh.

The company's own power plants in Espoo generated 0.8 TWh of electricity, broadly the same volume as the previous year. Electricity generated by the Group accounted for 28 (33)% of all electricity procurement during the year. Most electricity was purchased on the Nordic Power Exchange, Nord Pool. Espoon Sähkö also generated hydroelectric power in its Jokioinen power plant, purchased wind-generated electricity from its associated company Suomen Hyötytuuli Oy and procured bioelectricity from Espoon Vesi Oy.

The Group's sales of district heat amounted to 2.0 TWh. The exceptionally mild winter and warm autumn in 2000 reduced the year's demand by around 17% compared to an average year, depressing sales. Espoon Sähkö's sales of district heat fell by 4% compared to the previous year and amounted to 1.6 TWh. Joensuun Energia sold 0.4 TWh of district heat. The number of customers increased especially in the Espoo area where the pace of construction was brisk.

Sales

Espoon Sähkö's consolidated net sales amounted to FIM 933 (840) million. Some FIM 151 million of the subsidiary Joensuun Energia's net sales were included in the consolidated financial statements.

The Group's net sales of electricity declined by 2% to FIM 294 (300) million. Joensuun Energia's net sales of electricity generated FIM 41 million extra, but the decline in Espoon Sähkö's net sales of electricity (FIM 47 million) was greater compared to the previous year. The decrease in net sales of electricity was largely due to reductions in the retail price of electricity caused by intense competition.

The consolidated net sales generated by electricity transmission grew by 19% to FIM 263 (221) million. This growth is entirely attributable to the acquisition of Joensuun Energia. Electricity transmission generated FIM 219 (221) million of the parent company's net sales. Net sales declined by around one percentage point despite the higher quantity of electricity distributed because the company lowered its transmission prices at the beginning of 2000.

The Group's net sales of district heat grew by 17% on the previous year to FIM 336 (287) million. This growth also was attributable to the acquisition of Joensuun Energia. Joensuun Energia's net sales of district heat amounted to FIM 58 million. The parent company's net sales of district heat declined by FIM 10 million due partly to a reduction in the energy charge for district heat at the beginning of 2000 and partly to a decrease in the volume sold. The parent company's net sales of district heat amounted to FIM 277 million.

Other net sales, including the parent company's contracting operations and sales of natural gas, totalled FIM 40 (32) million.

Performance

The Group's operating profit amounted to FIM 95 (183) million and profit before taxes to FIM 87 (195) million. Earnings per share totalled FIM 3.56 (8.67).

The main reasons for the Group's diminished profit were the weaker profitability of electricity sales, a decline in profits from trading activities compared to the previous year, and lower sales volumes caused by reduced demand for heating.

The parent company's Electricity Unit posted an appreciably weaker profit compared to the previous year. Calculated separately, electricity sales generated a pretax profit of FIM 0.2 (57.6) million. The weaker result was caused by the tighter margins necessitated by stronger competition and an appreciably lower profit from trading activities. The result from Joensuun Energia's electricity sales was a loss of FIM 0.1 million (11 months).

The pretax profit posted by the parent company's Network Unit declined by 7% compared to the previous year and amounted to FIM 75.6 (81.1) million. This decline was the result of a reduction in transmission prices at the beginning of 2000 despite rising costs. The pretax profit posted by Joensuun Energia's Network Unit was FIM 9 million (11 months).

The profit generated by the District Heating Unit remained broadly the same as the previous year due to a reduction in selling prices and exceptionally low demand.

Capital expenditure

Investments in fixed assets amounted to FIM 360 (368) million in 2000. The largest single investment was the acquisition of Joensuun Energia's stock, of which FIM 220 million was allocated to 2000. Some FIM 67 million of investment was spent on the electricity network. Construction of the district heating network accounted for FIM 32 million of investment. Investment in production amounted to FIM 17 million.

Financing

The company's financial position changed as a result of the acquisition of Joensuun Energia's stock and the inclusion of Joensuun Energia's assets and liabilities in the consolidated financial statements. The stock acquisition was financed by both borrowed capital and the company's own liquid assets. Interest-bearing liabilities at 31 December 2000 amounted to FIM 314 million and cash reserves totalled FIM 293 million. The company's solvency ratio at the end of 2000 was 44 (51) %.

Other key indicators describing the company's financial performance and information on the company's shares are given elsewhere in this Annual Report.

Personnel

The average number of personnel during the review period was 523 (424). The number of permanent employees at the end of the year was 486 (387), of whom 95 were employed by Joensuun Energia.

Company administration

The Annual General Meeting of Espoon Sähkö Plc was held on 6th April 2000.

The meeting appointed the firm of public accountants Arthur Andersen Oy as the company's auditors.

The Annual General Meeting authorized the Board of Directors to use distributable funds for one year to repurchase at most 680,000 of the company's own shares in order to strengthen the company's capital structure, provided that the total number of shares repurchased did not exceed five per cent of the total number of the company's shares. The shares were to be purchased at the market price on the Helsinki Exchanges during the normal course of public trading.

Based on this authorization, the company repurchased 6,311 of its shares on the Helsinki Exchanges between 1 January and 31 December 2000 at an average price of EUR 21.81 per share (equivalent to FIM 129.69 per share), totalling FIM 0.8 million. The shares owned by the company represent 0.7% of the total number of the company's shares. The company did not issue any bonds with warrants or convertible bonds during the review period. The Board of Directors has no authorization from the Annual General Meeting to issue shares.

Adoption of the euro

The Espoon Sähkö Group will adopt the euro at the beginning of 2002. The financial statements for 2001 will still be denominated in Finnish markka. A project team has been appointed within the Group to coordinate adoption of the euro. The team will issue instructions for the company's different activities according to the agreed schedule to ensure a smooth transition to full adoption of the euro. The company already issues and processes sales and purchase invoices denominated in euros if the customer or supplier so desires.

Environmental Report

Espoon Sähkö will publish its Environmental Report on the company's Internet website in March 2001. The report will describe the company's activities from the environmental perspective and provide information on the environmental impact of energy generation, transmission and consumption.

Prospects for 2001

The market price of electricity on the Nordic market has risen appreciably at the beginning of this year. This is mainly because water reserves in the Nordic countries have now returned to normal from last year's exceptionally high levels. The retail prices of electricity will probably follow this change in market price during the current year.

Espoon Sähkö's Electricity Unit aims to continue profitably increasing its market share of electricity end users. Due to the increase in the electricity market price, electricity trading has more favourable possibilities for success this year. Trading performance is forecast to be better this year provided that electricity market trends continue as expected. The value of the company's open position in electricity derivatives for 2001–2004, which stood at a loss of FIM 20 million at the closing date, represents some FIM 50 million profit as calculated at the beginning of March due to the increase in the market price of electricity. We forecast that the Electricity Unit is expected to report a clear improvement in its result in 2001 based on our understanding of current market price trends.

The Network and District Heating Units are forecast to increase their volume of sales in 2001 compared to the previous year because of favourable prospects of growth in the company's distribution area and because the weather in 2000 was exceptionally warm.

For the above reasons, Espoon Sähkö Group's result this year is expected to improve. However, this assessment is subject to a number of external factors, including the general development of the economy, the competitive environment and weather conditions.

Proposed distribution of dividend

The Board of Directors has decided to propose to the Annual General Meeting that a dividend of FIM 2.15 per share be paid for the financial period 1 January–31 December 2000, totalling FIM 33,601,345.95, and that the sum of FIM 745,653,983.74 be carried forward to the retained earnings account. The Board of Directors decided that the settlement date for the distribution of dividend shall be 10 April 2001 and the payment date shall be 20 April 2001.

Consolidated Income Statement

| (FIM/EUR 1,000) | note | 1 Jan.–31 Dec. 2000 | | | 1 Jan.–31 Dec. 2000 | | |
|----------------------------------|------|---------------------|----------|----|---------------------|---------|----|
| | | FIM | EUR | % | FIM | EUR | % |
| Net sales | 2 | 933,017 | 156,922 | | 840,262 | 141,322 | |
| Other operating income | 3 | 6,884 | 1,158 | | 7,536 | 1,267 | |
| Materials and services | | | | | | | |
| Energy and fuels | 4 | | | | | | |
| Purchases during the year | | 477,596 | 80,326 | | 355,915 | 59,861 | |
| Change in fuel stocks | | -9,354 | -1,573 | | 10,546 | 1,774 | |
| Materials and supplies | | | | | | | |
| Purchases during the year | | 23,375 | 3,931 | | 21,126 | 3,553 | |
| Change in stocks | | -1,143 | -192 | | -1,280 | -215 | |
| External services | | 20,572 | 3,460 | | 16,740 | 2,816 | |
| Personnel expenses | 5 | 125,494 | 21,107 | | 109,152 | 18,358 | |
| | | -636,539 | -107,058 | 68 | -512,199 | -86,146 | 61 |
| Depreciation | 6 | -138,251 | -23,252 | 15 | -100,772 | -16,949 | 12 |
| Other operating expenses | | -70,571 | -11,869 | 8 | -51,609 | -8,680 | 6 |
| Operating profit | | 94,540 | 15,900 | 10 | 183,218 | 30,815 | 22 |
| Financial income and expenses | 7 | | | | | | |
| Interest income | | 13,940 | 2,345 | | 13,078 | 2,200 | |
| Other financial income | | 5,264 | 885 | | 3,690 | 621 | |
| Interest expenses | | -17,972 | -3,023 | | -2,427 | -408 | |
| Other financial expenses | | -8,757 | -1,473 | | -2,221 | -374 | |
| | | -7,525 | -1,266 | | 12,121 | 2,039 | |
| Profit before taxes | | 87,015 | 14,635 | 9 | 195,339 | 32,854 | 23 |
| Income taxes | | -31,130 | -5,236 | | -56,925 | -9,574 | |
| Change in deferred tax liability | | 151 | 25 | | -2,795 | -470 | |
| | | -30,979 | -5,210 | | -59,719 | -10,044 | |
| Net profit for the year | | 56,036 | 9,425 | 6 | 135,620 | 22,810 | 16 |

Consolidated Funds Statement

| (FIM/EUR 1,000) | 2000 | | 1999 | |
|---|----------|---------|----------|---------|
| | FIM | EUR | FIM | EUR |
| Cash flow from operating activities | | | | |
| Operating profit | 94,540 | 15,900 | 183,218 | 30,815 |
| Adjustments to operating profit | 138,251 | 23,252 | 100,772 | 16,949 |
| Financial income and expenses | -7,525 | -1,266 | 12,121 | 2,039 |
| Taxes | -31,130 | -5,236 | -56,925 | -9,574 |
| Cash generated from operating activities, total | 194,136 | 32,651 | 239,187 | 40,228 |
| Increase (-) / decrease (+) in net working capital | -10,911 | -1,835 | 2,400 | 404 |
| Net cash from operating activities | 183,225 | 30,816 | 241,586 | 40,632 |
| Cash flow from investing activities | | | | |
| Capital expenditure on fixed assets | 360,495 | 60,631 | 367,935 | 61,882 |
| Sale of fixed assets | -1,721 | -289 | -996 | -168 |
| Net cash used in investing activities, total | 358,774 | 60,342 | 366,939 | 61,715 |
| Cash flow before financing activities | -175,550 | -29,525 | -125,352 | -21,083 |
| Cash flow from financing activities | | | | |
| Long-term loans, increase (+) / decrease (-) | 65,933 | 11,089 | 22,303 | 3,751 |
| Short-term loans, increase (+) / decrease (-) | 118,456 | 19,923 | 57,259 | 9,630 |
| Dividend distribution | -68,011 | -11,439 | -66,091 | -11,116 |
| Purchase of own shares | -818 | -138 | -13,084 | -2,201 |
| Net cash used in financing activities, total | 115,560 | 19,436 | 386 | 65 |
| Net decrease in cash reserves | -59,990 | -10,090 | -124,966 | -21,018 |
| Cash reserves on 1 Jan. | 353,242 | 59,411 | 478,208 | 80,429 |
| Cash reserves on 31 Dec. | 293,252 | 49,321 | 353,242 | 59,411 |
| | -59,990 | -10,090 | -124,966 | -21,018 |

Consolidated Balance Sheet, assets

| (FIM/EUR 1,000) | note | 31 Dec. 2000 | | | 31 Dec. 1999 | | |
|---------------------------------------|------|--------------|---------|----|--------------|---------|----|
| | | FIM | EUR | % | FIM | EUR | % |
| Fixed assets | 8 | | | | | | |
| Intangible assets | | | | | | | |
| Intangible rights | | 23,096 | 3,884 | | 13,015 | 2,189 | |
| Group goodwill | | 256,967 | 43,219 | | 5,205 | 875 | |
| Other long-term expenses | | 15,325 | 2,578 | | 14,708 | 2,474 | |
| | | 295,388 | 49,681 | 13 | 32,927 | 5,538 | 2 |
| Tangible assets | | | | | | | |
| Land and water | | 56,327 | 9,473 | | 56,327 | 9,473 | |
| Buildings and structures | | 284,733 | 47,889 | | 271,538 | 45,669 | |
| Power and district heat equipment | | 152,381 | 25,629 | | 148,763 | 25,020 | |
| Transmission and distribution network | | 476,336 | 80,114 | | 331,282 | 55,718 | |
| District heating network | | 327,403 | 55,065 | | 201,341 | 33,863 | |
| Machinery and equipment | | 32,559 | 5,476 | | 27,092 | 4,557 | |
| Other tangible assets | | 1,645 | 277 | | 1,719 | 289 | |
| Advance payments and work in progress | | 19,341 | 3,253 | | 32,551 | 5,415 | |
| | | 1,350,724 | 227,176 | 61 | 1,070,260 | 180,005 | 56 |
| Investments | | | | | | | |
| Other shares and holdings | | 10,140 | 1,705 | | 9,934 | 1,671 | |
| Other long-term investments | | 330 | 56 | | 227,370 | 38,241 | |
| | | 10,470 | 1,761 | 0 | 237,304 | 39,912 | 13 |
| Fixed assets, total | | 1,656,582 | 278,617 | 75 | 1,340,492 | 225,454 | 71 |
| Current assets | 9 | | | | | | |
| Inventories | | | | | | | |
| Materials and supplies | | 11,570 | 1,946 | | 10,473 | 1,761 | |
| Work in progress | | 2,420 | 407 | | 703 | 118 | |
| Fuels | | 74,670 | 12,559 | | 62,961 | 10,589 | |
| | | 88,661 | 14,912 | 4 | 74,137 | 12,469 | 4 |
| Short-term receivables | | | | | | | |
| Accounts receivable | | 150,277 | 25,275 | | 93,953 | 15,802 | |
| Loans receivable | | 1,170 | 197 | | 1,067 | 179 | |
| Other receivables | | 13,214 | 2,222 | | 25,968 | 4,368 | |
| Prepaid expenses and accrued income | | 16,155 | 2,717 | | 6,414 | 1,079 | |
| | | 180,816 | 30,411 | 8 | 127,403 | 21,428 | 7 |
| Financial assets | | | | | | | |
| Other securities | | 206,104 | 34,664 | 9 | 312,590 | 52,574 | 16 |
| Cash in hand and at bank | | 87,149 | 14,657 | 4 | 40,652 | 6,837 | 2 |
| Current assets, total | | 562,728 | 94,644 | 25 | 554,782 | 93,308 | 29 |
| | | 2,219,311 | 373,261 | | 1,895,273 | 318,762 | |

Consolidated Balance Sheet, shareholders' equity and liabilities

| (FIM/EUR 1,000) | note | 31 Dec. 2000 | | | 31 Dec. 1999 | | |
|-------------------------------------|------|--------------|---------|----|--------------|---------|----|
| | | FIM | EUR | % | FIM | EUR | % |
| Shareholders' equity | 10 | | | | | | |
| Shareholders' equity | | 31,472 | 5,293 | | 31,472 | 5,293 | |
| Share capital | | 141,453 | 23,791 | | 141,453 | 23,791 | |
| Retained earnings | | 723,219 | 121,637 | | 656,411 | 110,400 | |
| Net profit for the year | | 56,036 | 9,425 | | 135,620 | 22,810 | |
| Shareholders' equity, total | | 952,181 | 160,145 | 43 | 964,957 | 162,294 | 51 |
| Liabilities | 11 | | | | | | |
| Long-term liabilities | | | | | | | |
| Connection charges | | 634,597 | 106,732 | | 585,707 | 98,509 | |
| Loans from financial institutions | | 31,101 | 5,231 | | 14,059 | 2,365 | |
| Other long-term loans | | 88,450 | 14,876 | | 50 | 8 | |
| Deferred tax liability | | 154,836 | 26,042 | | 147,837 | 24,864 | |
| | | 908,984 | 152,880 | 41 | 747,653 | 125,746 | 39 |
| Short-term liabilities | | | | | | | |
| Loans from financial institutions | | 183,372 | 30,841 | | 64,915 | 10,918 | |
| Advances received | | 29,456 | 4,954 | | 1,482 | 249 | |
| Accounts payable | | 64,968 | 10,927 | | 57,326 | 9,642 | |
| Accrued expenses and prepaid income | | 37,447 | 6,298 | | 29,884 | 5,026 | |
| Other current liabilities | | 42,903 | 7,216 | | 29,056 | 4,887 | |
| | | 358,146 | 60,236 | 16 | 182,664 | 30,722 | 10 |
| Liabilities, total | | 1,267,130 | 213,116 | 57 | 930,317 | 156,468 | 49 |
| | | 2,219,311 | 373,261 | | 1,895,273 | 318,762 | |

Parent Company's Financial Statements

| Income statement (FIM 1,000) | | | note 1.1.–31.12.00 % | | 1.1.–31.12.99 % | | Funds Statement (FIM 1,000) | | | 2000 | 1999 |
|---|---|----------|----------------------|--|-----------------|----|--|----------|--|----------|------|
| Net sales | 2 | 813,511 | | | 827,145 | | Cash flow from operating activities | | | | |
| Other operating income | 3 | 1,050 | | | 3,664 | | Operating profit | 90,123 | | 178,953 | |
| Materials and services | | | | | | | Adjustments to operating profit | 103,785 | | 96,478 | |
| Energy and fuels | 4 | | | | | | Financial income and expenses | 1,038 | | 12,763 | |
| Purchases during the year | | 424,081 | | | 346,387 | | Taxes | -30,894 | | -56,268 | |
| Change in fuel stocks | | -9,878 | | | 10,546 | | Cash generated from operating activities, total | 164,052 | | 231,926 | |
| Materials and supplies | | | | | | | Increase (-) / decrease (+) in net working capital | 32,840 | | -2,606 | |
| Purchases during the year | | 19,816 | | | 21,332 | | Net cash from operating activities | 196,892 | | 229,320 | |
| Change in stocks | | -1,172 | | | -1,280 | | Cash flow from investing activities | | | | |
| External services | | 18,032 | | | 16,740 | | Capital expenditure on fixed assets | 345,995 | | 365,394 | |
| Personnel expenses | 5 | 106,175 | | | 109,152 | | Sale of fixed assets | -1,397 | | -970 | |
| | | -557,053 | 68 | | -502,877 | 61 | Net cash used in investing activities, total | 344,598 | | 364,424 | |
| Depreciation | 6 | -103,785 | 13 | | -96,478 | 12 | Cash flow before financing activities | -147,706 | | -135,104 | |
| Other operating expenses | | -63,600 | 8 | | -52,501 | 6 | Cash flow from financing activities | | | | |
| Operating profit | | 90,123 | 11 | | 178,953 | 22 | Long-term receivables, increase (-) / decrease (+) | 4,654 | | 2,695 | |
| Financial income and expenses | 7 | | | | | | Long-term loans, increase (+) / decrease (-) | 28,097 | | 36,038 | |
| Interest income | | 14,161 | | | 13,737 | | Short-term loans, increase (+) / decrease (-) | 113,456 | | 57,259 | |
| Other financial income | | 5,201 | | | 3,690 | | Dividend distribution | -68,011 | | -66,091 | |
| Interest expenses | | -9,331 | | | -2,443 | | Purchase of own shares | -818 | | -13,084 | |
| Other financial expenses | | -8,993 | | | -2,221 | | Net cash used in financing activities, total | 77,378 | | 16,816 | |
| | | 1,038 | 0 | | 12,763 | 2 | Net decrease in cash reserves | -70,329 | | -118,287 | |
| Profit before appropriations and taxes | | 91,161 | 11 | | 191,715 | 23 | Cash reserves on 1 Jan. | 350,857 | | 469,144 | |
| Appropriations | | | | | | | Cash reserves on 31 Dec. | 280,528 | | 350,857 | |
| Change in depreciation difference | | 9,396 | | | 8,735 | | | -70,329 | | -118,287 | |
| Income taxes | | -30,894 | | | -56,268 | | Net profit for the year | | | | |
| | | 69,662 | 9 | | 144,183 | 17 | | | | | |

Parent Company's Balance Sheet

| Assets (FIM 1,000) | note | 1.1.-31.12.00 | % | 1.1.-31.12.99 | % |
|--|------|---------------|----|---------------|----|
| Fixed assets | 8 | | | | |
| Intangible assets | | | | | |
| Intangible rights | | 21,832 | | 13,031 | |
| Other long-term expenses | | 17,493 | | 20,047 | |
| | | 39,325 | 2 | 33,077 | 2 |
| Tangible assets | | | | | |
| Land and water | | 34,703 | | 34,703 | |
| Buildings and structures | | 193,672 | | 189,827 | |
| Power and district heat equipment | | 140,352 | | 148,764 | |
| Transmission and distribution network | | 351,688 | | 331,282 | |
| District heating network | | 203,695 | | 201,573 | |
| Machinery and equipment | | 26,051 | | 26,430 | |
| Other tangible assets | | 1,327 | | 1,676 | |
| Advance payments and work in progress | | 19,324 | | 32,198 | |
| | | 970,812 | 46 | 966,453 | 51 |
| Investments | | | | | |
| Shares in Group companies | | 540,173 | | 83,057 | |
| Receivables from Group companies | | 17,405 | | 22,059 | |
| Other shares and holdings | | 10,064 | | 9,917 | |
| Other long-term investments | | 330 | | 227,370 | |
| | | 567,973 | 27 | 342,403 | 18 |
| Fixed assets, total | | 1,578,110 | 75 | 1,341,933 | 71 |
| Current assets | 9 | | | | |
| Inventories | | | | | |
| Materials and supplies | | 9,928 | | 10,473 | |
| Work in progress | | 2,420 | | 703 | |
| Fuels | | 72,839 | | 62,961 | |
| | | 85,188 | 4 | 74,137 | 4 |
| Long-term receivables | | 1,050 | | 1,067 | |
| Short-term receivables | | | | | |
| Accounts receivable | | 119,760 | | 95,490 | |
| Receivables from Group companies | | 5,125 | | 168 | |
| Other receivables | | 13,333 | | 25,968 | |
| Prepaid expenses and accrued income | | 15,894 | | 5,970 | |
| | | 154,112 | 7 | 127,596 | 7 |
| Financial assets | | | | | |
| Other securities | | 206,104 | 10 | 312,590 | 16 |
| Cash in hand and at bank | | 74,425 | 4 | 38,268 | 2 |
| Current assets, total | | 520,878 | 25 | 553,657 | 29 |
| | | 2,098,988 | | 1,895,590 | |
| Shareholders' equity and liabilities (FIM 1,000) | | | | | |
| Shareholders' equity | 10 | | | | |
| Share capital | | 31,472 | | 31,472 | |
| Share premium fund | | 141,453 | | 141,453 | |
| Retained earnings | | 363,624 | | 288,254 | |
| Net profit for the year | | 69,662 | | 144,183 | |
| Shareholders' equity, total | | 606,212 | 29 | 605,362 | 32 |
| Accumulated appropriations | | 496,671 | 24 | 506,066 | 27 |
| Liabilities | 11 | | | | |
| Long-term liabilities | | | | | |
| Connection charges | | 618,629 | | 585,024 | |
| Loans from financial institutions | | 8,601 | | 14,059 | |
| Other long-term loans | | 0 | | 50 | |
| | | 627,230 | 30 | 599,133 | 32 |
| Short-term liabilities | | | | | |
| Loans from financial institutions | | 178,372 | | 64,915 | |
| Advances received | | 29,456 | | 1,482 | |
| Accounts payable | | 57,136 | | 58,767 | |
| Accounts payable to Group companies | | 42,093 | | 757 | |
| Accrued expenses and prepaid income | | 32,141 | | 29,647 | |
| Other current liabilities | | 29,678 | | 29,462 | |
| | | 368,876 | 18 | 185,030 | 10 |
| Liabilities, total | | 996,106 | | 784,162 | |
| | | 2,098,988 | | 1,895,590 | |

Notes to the Financial Statements

I. Accounting Principles

Consolidation

The consolidated financial statements include the parent company, Espoon Sähkö Oyj, and the subsidiaries Joensuun Energia Oy, Koskelon Lämpö Oy, Kiinteistö Oy Piispankylä 4, Kiinteistö Oy Espoon Energiatalo, Viikinki Energia Oy, Espower Ab and Espower As, which are fully owned by the parent company. The consolidated financial statements have been prepared by combining the income statements and balance sheets of the parent company and its subsidiaries using the purchase method. Intragroup income and expenses, mutual receivables and liabilities, internal margins and the internal distribution of profits have been eliminated.

Research and development expenses

Research and development expenses are booked with annual expenses. Development expenses related to significant investments and made after an investment decision are capitalized at the acquisition cost of the investment. Research and development expenses are minor.

Derivative financial instruments

To hedge electricity price risks the company uses electricity forward contracts, electricity future contracts and electricity options. The premiums on the options are treated as advance payments until they mature or otherwise expire. The result of derivative contracts is shown as income or expense when the corresponding income or expense is recognized.

Exchange rate differences for loans in foreign currencies

Exchange rate differences related to loans and payments in foreign currencies are recorded in the income statement.

Extraordinary income and expenses

No extraordinary income or expenses were recorded during 2000.

Pension arrangements

Pension coverage for the Group's personnel, the members of the Board of Directors, the chairman and vice-chairmen of the Supervisory Board, and the President of the company has been arranged through pension insurance.

Fixed assets and depreciation according to plan

Fixed assets are entered in the balance sheet at direct acquisition cost less depreciation according to plan. Buildings include revaluations allowed by the Accounting Act, which are itemized in the notes to the financial statements. Other long-term investments include the parent company's receivable in the subsidiary Kiinteistö Oy Espoon Energiatalo.

Depreciation is calculated on a straight-line basis. The economic life of the fixed assets and long-term expenditure varies as follows:

- buildings 25–40 years
- electricity and district heat network 20–30 years
- machinery and equipment 5–20 years
- other tangible assets 3–30 years
- goodwill on consolidation 5 years.

The difference between booked and planned depreciation is shown in the income statement as a change in the depreciation difference. Accumulated depreciation in excess of plan is shown as a separate item under accumulated appropriations in the parent company's balance sheet.

Direct taxes

In the income statement direct tax for the year is shown separately from tax for previous years. The taxes are calculated as paid. The change in deferred tax liability is shown in the consolidated income statement and the deferred tax liability is shown in the consolidated balance sheet as a separate item under long-term liabilities.

Inventories

Supply stocks are valued at the average acquisition cost. Fuel stocks (coal and oil stocks) are valued according to direct acquisition cost on a FIFO-basis. Work in progress is valued at acquisition cost.

Work in progress related to contracting activities is booked under inventories.

Principles of separation

Electricity companies are required by the Electricity Market Act to separate electricity sales, network operations and electricity generation from each other and from other activities in their financial accounts. The balance sheets for electricity sales and network operations are public information.

The basis for separate accounting at Espoon Sähkö is its unit organization. The income and expenses of the units are booked as they occur. The corporate services unit, which provides administrative and financial services for the Group, has reorganized and priced its services as separate products. The divisions pay for these services as they are used. Management overheads are allocated to the units in proportion to number of personnel.

In the balance sheets intangible and tangible assets, financial assets and long-term investments, inventories, sales receivables and deferred charges, and accounts payable and deferred liabilities are allocated as they occur. Shareholders' equity, provisions and loans were allocated in proportion to items on the assets side when the separation was first performed and cash reserves served as a balancing item.

Electricity and heat prices are based on market and reference prices. From own cogeneration 764 GWh of electricity was transferred for sale at a price of FIM 85/MWh and 1,385 GWh of heat for FIM 109/MWh respectively.

| (FIM 1,000) | Group | | Parent company | |
|--|---------|---------|----------------|---------|
| | 2000 | 1999 | 2000 | 1999 |
| 2. Net sales | | | | |
| Electricity sales | 294,391 | 299,812 | 283,593 | 300,368 |
| Electricity transmission | 262,712 | 221,390 | 218,904 | 221,390 |
| Heat | 336,048 | 287,274 | 277,136 | 276,832 |
| Other sales | 39,866 | 31,786 | 33,878 | 28,554 |
| Net sales, total | 933,017 | 840,262 | 813,511 | 827,145 |
| 3. Other operating income | | | | |
| Rents | 4,852 | 3,879 | 400 | 417 |
| Other income | 2,032 | 3,657 | 650 | 3,247 |
| Other operational income, total | 6,884 | 7,536 | 1,050 | 3,664 |
| 4. Energy and fuels | | | | |
| Purchasing of electricity | 250,696 | 196,712 | 233,970 | 196,712 |
| Purchasing of heat | 50,153 | 8,298 | 16,127 | 390 |
| Purchasing of fuels | 176,747 | 150,905 | 173,984 | 149,285 |
| Change in fuel stocks | -9,354 | 10,546 | -9,878 | 10,546 |
| Energy expenses, total | 468,242 | 366,461 | 414,202 | 356,933 |
| 5. Personnel expenses | | | | |
| Wages and salaries | 97,181 | 82,936 | 82,783 | 82,925 |
| Pension expenses | 20,742 | 19,094 | 17,204 | 19,094 |
| Other personnel expenses | 7,571 | 7,122 | 6,188 | 7,133 |
| Personnel expenses, total | 125,494 | 109,152 | 106,175 | 109,152 |
| Fees and other remuneration received by the members of the Board of Directors, the Supervisory Board and the President | 1,476 | 1,014 | 1,048 | 1,003 |
| Bonuses paid to management | 0 | 150 | 0 | 150 |
| Other remuneration | 95,705 | 81,772 | 81,735 | 81,772 |
| Remuneration, total | 97,181 | 82,936 | 82,783 | 82,925 |

Pension commitments for employees have been taken care of through outside pension insurance. Pension liabilities for Board members and the President: The members of the Board of Directors and the President have pension benefits corresponding to those of other personnel.

| | | | | |
|----------------------|-----|-----|-----|-----|
| Personnel on average | | | | |
| Salaried employees | 381 | 328 | 331 | 328 |
| Wage earners | 142 | 96 | 99 | 96 |
| | 523 | 424 | 430 | 424 |

Notes

| (FIM 1,000) | Group | | Parent company | |
|---|---------|---------|----------------|---------|
| | 2000 | 1999 | 2000 | 1999 |
| 6. Depreciation | | | | |
| Depreciation according to plan | | | | |
| Other intangible rights | 4,327 | 3,025 | 3,905 | 2,836 |
| Write-down of group goodwill | 14,560 | 2,148 | 0 | 0 |
| Other long-term expenditure | 1,385 | 1,077 | 1,260 | 1,077 |
| Buildings and structures | 15,720 | 13,463 | 12,387 | 10,624 |
| Power and district heat equipment | 25,351 | 23,155 | 23,050 | 23,155 |
| Transmission and distribution network | 36,672 | 27,675 | 29,515 | 27,675 |
| District heating network | 30,825 | 22,943 | 23,056 | 21,377 |
| Machines and equipment | 8,953 | 6,878 | 7,507 | 6,675 |
| Other tangible assets | 457 | 408 | 445 | 399 |
| Depreciation according to plan, total | 138,251 | 100,772 | 101,125 | 93,817 |
| Tax depreciation | | | 91,729 | 85,082 |
| Depreciation difference, total | | | -9,396 | -8,735 |
| Depreciation of merger loss | | | 2,661 | 2,661 |
| Depreciation difference 1 Jan. | | | 506,066 | 514,801 |
| Change in depreciation difference | | | -9,396 | -8,735 |
| Depreciation difference 31 Dec. | | | 496,671 | 506,066 |
| 7. Financial income and expenses | | | | |
| Interest income | 13,940 | 13,078 | 14,161 | 13,737 |
| Interest expenses | -17,972 | -2,427 | -9,331 | -2,443 |
| Net interest | -4,032 | 10,652 | 4,830 | 11,294 |
| Exchange rate gains | 4,906 | 3,608 | 4,906 | 3,608 |
| Exchange rate losses | -6,780 | -1,617 | -6,775 | -1,617 |
| Exchange rate difference | -1,874 | 1,991 | -1,869 | 1,991 |
| Other financial income | 358 | 83 | 294 | 83 |
| Other financial expenses | -1,977 | -604 | -2,218 | -604 |
| Other financial income and expenses | -1,619 | -522 | -1,923 | -522 |
| Financial income and expenses, total | -7,525 | 12,121 | 1,038 | 12,763 |
| Intragroup financial income and expenses | | | | |
| Interest income from Group companies | | | 819 | 926 |
| Interest expenses to Group companies | | | 1,172 | 17 |

| (FIM 1,000) | Group | | Parent company | |
|--|---------|---------|----------------|---------|
| | 2000 | 1999 | 2000 | 1999 |
| 8. Fixed assets | | | | |
| Intangible rights | | | | |
| Acquisition cost 1 Jan. | 47,994 | 42,902 | 35,449 | 30,836 |
| Increases 1 Jan.–31 Dec. | 281,124 | 5,092 | 13,100 | 4,613 |
| Decreases 1 Jan.–31 Dec. | 394 | 0 | 394 | 0 |
| Acquisition cost 31 Dec. | 328,724 | 47,994 | 48,155 | 35,449 |
| Accumulated planned depreciation 31 Dec. | 48,662 | 29,774 | 26,323 | 22,418 |
| Book value 31 Dec. | 280,063 | 18,219 | 21,832 | 13,031 |
| Other long-term expenditure | | | | |
| Acquisition cost 1 Jan. | 23,808 | 23,808 | 31,789 | 23,781 |
| Increases 1 Jan.–31 Dec. | 1,976 | 0 | 1,394 | 8,009 |
| Decreases 1 Jan.–31 Dec. | 27 | 0 | 27 | 0 |
| Acquisition cost 31 Dec. | 25,811 | 23,808 | 33,209 | 31,789 |
| Accumulated planned depreciation 31 Dec. | 10,485 | 9,100 | 15,663 | 11,743 |
| Book value 31 Dec. | 15,325 | 14,708 | 17,546 | 20,047 |
| Land and water areas | | | | |
| Acquisition cost 1 Jan. | 56,327 | 54,513 | 34,703 | 32,220 |
| Increases 1 Jan.–31 Dec. | 0 | 1,814 | 0 | 2,482 |
| Decreases 1 Jan.–31 Dec. | 0 | 0 | 0 | 0 |
| Acquisition cost 31 Dec. | 56,327 | 56,327 | 34,703 | 34,703 |
| Buildings and structures | | | | |
| Acquisition cost 1 Jan. | 443,159 | 416,396 | 337,417 | 309,331 |
| Increases 1 Jan.–31 Dec. | 29,293 | 26,764 | 16,609 | 28,087 |
| Decreases 1 Jan.–31 Dec. | 378 | 1 | 378 | 1 |
| Acquisition cost 31 Dec. | 472,074 | 443,159 | 353,648 | 337,417 |
| Accumulated planned depreciation 31 Dec. | 187,341 | 171,620 | 159,976 | 147,590 |
| Book value 31 Dec. | 284,733 | 271,538 | 193,672 | 189,827 |
| Power and district heating equipment | | | | |
| Acquisition cost 1 Jan. | 538,071 | 519,869 | 537,639 | 519,437 |
| Increases 1 Jan.–31 Dec. | 28,969 | 18,262 | 14,639 | 18,263 |
| Decreases 1 Jan.–31 Dec. | 1 | 60 | 1 | 60 |
| Acquisition cost 31 Dec. | 567,040 | 538,071 | 552,278 | 537,639 |
| Accumulated planned depreciation 31 Dec. | 414,659 | 389,308 | 411,926 | 388,875 |
| Book value 31 Dec. | 152,381 | 148,763 | 140,352 | 148,764 |
| Transmission and distribution network | | | | |
| Acquisition cost 1 Jan. | 718,910 | 687,766 | 718,910 | 687,766 |

Notes

| (FIM 1,000) | Group | | Parent company | |
|--|---------|---------|----------------|---------|
| | 2000 | 1999 | 2000 | 1999 |
| Increases 1 Jan.–31 Dec. | 182,087 | 31,498 | 50,232 | 31,498 |
| Decreases 1 Jan.–31 Dec. | 361 | 355 | 311 | 355 |
| Acquisition cost 31 Dec. | 900,636 | 718,910 | 768,831 | 718,910 |
| Accumulated planned depreciation 31 Dec. | 424,300 | 387,628 | 417,142 | 387,628 |
| Book value 31 Dec. | 476,336 | 331,282 | 351,688 | 331,282 |
| District heating network | | | | |
| Acquisition cost 1 Jan. | 515,632 | 479,670 | 511,497 | 469,998 |
| Increases 1 Jan.–31 Dec. | 156,891 | 36,000 | 25,182 | 41,536 |
| Decreases 1 Jan.–31 Dec. | 5 | 37 | 5 | 37 |
| Acquisition cost 31 Dec. | 672,519 | 515,632 | 536,675 | 511,497 |
| Accumulated planned depreciation 31 Dec. | 345,116 | 314,291 | 332,980 | 309,924 |
| Book value 31 Dec. | 327,403 | 201,341 | 203,695 | 201,573 |
| Machinery and equipment | | | | |
| Acquisition cost 1 Jan. | 131,314 | 123,589 | 130,207 | 122,962 |
| Increases 1 Jan.–31 Dec. | 14,994 | 7,840 | 7,344 | 7,360 |
| Decreases 1 Jan.–31 Dec. | 574 | 115 | 215 | 115 |
| Acquisition cost 31 Dec. | 145,734 | 131,314 | 137,336 | 130,207 |
| Accumulated planned depreciation 31 Dec. | 113,175 | 104,222 | 111,285 | 103,777 |
| Book value 31 Dec. | 32,559 | 27,092 | 26,051 | 26,430 |
| Other tangible assets | | | | |
| Acquisition cost 1 Jan. | 5,251 | 4,470 | 5,181 | 4,420 |
| Increases 1 Jan.–31 Dec. | 426 | 781 | 96 | 761 |
| Decreases 1 Jan.–31 Dec. | 42 | 0 | 0 | 0 |
| Acquisition cost 31 Dec. | 5,634 | 5,251 | 5,276 | 5,181 |
| Accumulated planned depreciation 31 Dec. | 3,990 | 3,533 | 3,949 | 3,504 |
| Book value 31 Dec. | 1,645 | 1,719 | 1,327 | 1,676 |

Group intangible rights include goodwill on consolidation totalling FIM 257 million.

From fixed assets

| | | | | |
|--|---------|---------|---------|---------|
| Machinery and equipment's share of book value 31 Dec. | 323,489 | 309,257 | 307,626 | 309,257 |
|--|---------|---------|---------|---------|

Notes

| (FIM 1,000) | Group | | Parent company | |
|---|---------|---------|----------------|---------|
| | 2000 | 1999 | 2000 | 1999 |
| 9. Inventories | | | | |
| Materials and supplies | 11,570 | 10,473 | 9,928 | 10,473 |
| Work in progress | 2,420 | 703 | 2,420 | 703 |
| Fuels: | | | | |
| Coal stocks | 50,510 | 39,888 | 50,510 | 39,888 |
| Oil stocks | 24,160 | 23,073 | 22,329 | 23,073 |
| Fuel stocks, total | 74,670 | 62,961 | 72,839 | 62,961 |
| Inventories, total | 88,661 | 74,137 | 85,188 | 74,137 |
| 10. Shareholders' equity | | | | |
| Share capital 1 Jan. | 31,472 | 31,472 | 31,472 | 31,472 |
| Share capital 31 Dec. | 31,472 | 31,472 | 31,472 | 31,472 |
| Share premium fund 1 Jan. | 141,453 | 141,453 | 141,453 | 141,453 |
| Share premium fund 31 Dec. | 141,453 | 141,453 | 141,453 | 141,453 |
| Profit from previous years 1 Jan. | 792,031 | 735,587 | 432,436 | 367,429 |
| Dividends | -67,993 | -66,091 | -67,993 | -66,091 |
| Purchase of own shares | -818 | -13,084 | -818 | -13,084 |
| Profit from previous years 31 Dec. | 723,219 | 656,411 | 363,624 | 288,254 |
| Profit for the year | 56,036 | 135,620 | 69,662 | 144,183 |
| | 779,255 | 792,031 | 433,286 | 432,436 |
| Shareholders' equity, total | 952,181 | 964,957 | 606,212 | 605,362 |
| Distributable funds in shareholders' equity | 417,678 | 430,085 | 433,286 | 432,436 |
| Accumulated appropriations | | | | |
| Accumulated depreciation difference | | | 496,671 | 506,066 |
| Transfer to shareholders' equity | 361,578 | 361,946 | | |
| Deferred tax liability | 154,836 | 147,837 | | |
| Booked depreciation difference | 516,414 | 509,784 | | |

| (FIM 1,000) | Group | | Parent company | |
|--|---------|---------|----------------|---------|
| | 2000 | 1999 | 2000 | 1999 |
| Change affecting net profit | 369 | 11,020 | | |
| Change in deferred tax liability | 151 | -2,795 | | |
| Change in booked depreciation difference | 520 | 8,226 | | |
| II. Liabilities | | | | |
| Long-term liabilities | | | | |
| Connection charges | | | | |
| Electricity connection charges 1 Jan. | 271,315 | 258,877 | 271,315 | 258,877 |
| Increase | 20,098 | 12,438 | 14,178 | 12,438 |
| Electricity connection charges 31 Dec. | 291,413 | 271,315 | 285,493 | 271,315 |
| Heat connection charges 1 Jan. | 309,262 | 294,051 | 308,579 | 280,961 |
| Increase | 28,779 | 15,211 | 19,414 | 27,618 |
| Heat connection charges 31 Dec. | 338,041 | 309,262 | 327,993 | 308,579 |
| Natural gas connection charges 1 Jan. | 5,129 | 5,018 | 5,129 | 2,337 |
| Increase | 14 | 111 | 14 | 2,793 |
| Natural gas connection charges 31 Dec. | 5,143 | 5,129 | 5,143 | 5,129 |
| Connection charges, total 31 Dec. | 634,597 | 585,707 | 618,629 | 585,024 |
| Other non-interest-bearing liabilities | 154,836 | 147,837 | 0 | 0 |
| Interest-bearing liabilities | 119,600 | 14,059 | 8,651 | 14,059 |
| Short-term liabilities | | | | |
| Non-interest-bearing liabilities | 174,774 | 117,748 | 144,616 | 91,606 |
| Interest-bearing liabilities | 194,815 | 64,158 | 224,390 | 64,915 |
| Interest-bearing liabilities, total | 314,415 | 78,217 | 233,041 | 78,974 |
| Receivables from and payables to Group companies: | | | | |
| | | | 2000 | 1999 |
| Receivables from Group companies | | | | |
| Long-term receivables | | | 17,405 | 22,059 |
| Short-term receivables | | | 5,116 | 169 |
| Payables to Group companies | | | | |
| Accounts payable | | | 40,093 | 757 |

Notes

Repayment schedule for long-term loans

| | Bank loans | Other loans | Total |
|--------------------|---------------|----------------|---------|
| Repayments 2001 | 10,458 | 6,034 | 16,492 |
| Repayments 2002 | 21,630 | 6,475 | 28,105 |
| Repayments 2003 | 173,996 | 7,005 | 181,001 |
| Repayments 2003 | 6,347 | 7,579 | 13,926 |
| Repayments 2005 | 5,000 | 2,391 | 7,391 |
| Repayments 2006– | 2,500 | 65,000 | 67,500 |
| Total 31 Dec. 2000 | 219,931 | 94,484 | 314,415 |

12. Pledges and contingent liabilities

| (FIM 1,000) | Group | | Parent company | |
|--|--------|---------|----------------|---------|
| | 2000 | 1999 | 2000 | 1999 |
| Bank loans | 38,234 | 12,080 | 10,734 | 12,080 |
| Mortgages as security for loans | 97,000 | 47,000 | 47,000 | 47,000 |
| Pledges | 44,258 | 30,448 | 44,258 | 30,448 |
| Other collateral | | | | |
| Leasing commitments | 3,721 | 3,845 | 3,350 | 3,845 |
| Other financial commitments | 6,006 | 220,000 | 0 | 220,000 |

13. Derivative contracts

Open position 31 Dec 2000

Trading, internal contracts

| | GWh | FIM 1,000 |
|----------------|--------|-----------|
| For sales | -1,535 | -206 |
| For production | 1,170 | -1,278 |
| Total | -365 | -1,484 |

Trading, external contracts

| | | |
|--------------------------|-------|---------|
| Physical | -623 | 2,063 |
| Future/Forward contracts | 4,756 | -9,247 |
| Options | 930 | -10,676 |
| Total | 5,063 | -17,860 |

Trading, total

| | |
|-------|---------|
| 4,698 | -19,344 |
|-------|---------|

14. Principles of risk management

The main objective of Espoon Sähkö's risk management is to support the company in carrying out its business strategy. The main areas in risk management are risks in electricity trading, foreign exchange and interest-rate risk, and investment risks. The company seeks to reduce other major risks to its business operations by in an active and cost-effective manner.

The Board of Directors has defined the organization of electricity trading and responsibilities and approved the related risk management policy. Financial risk management is defined as part of the company's financial strategy. The main method of risk management used by the company is to reduce risks. In addition, the company benefits from the electricity markets by pursuing a policy of active business-oriented risk-taking using its expertise.

Electricity trading

The objective of electricity trading is to benefit from the wide selection of Nordic electricity markets, which as they develop continuously create business opportunities. To exploit these opportunities successfully requires a sophisticated level of risk management expertise. By taking controlled risks in the electricity markets and applying market expertise closely related to its business operations, the company aims to increase owner value.

The company's physical production of electricity along with its electricity sales and trading activities exposed it to electricity price risks. The company actively uses electricity forward contracts, electricity future contracts and electricity options to hedge the electricity price risk. The company systematically monitors the risk position arising from electricity trading and the risk position in derivatives. Limits have been set relating to electricity trading and they are monitored systematically. The company reacts immediately if these limits are exceeded, and corporate management is informed at once in such cases.

Foreign exchange and interest rate risks

The role of foreign exchange and interest rate derivative instruments is to help business operations function cost-effectively. The objective here is to actively reduce the level of risk exposure. Foreign exchange risks in Espoon Sähkö's business operations arise mainly from cash flows denominated in NOK and USD. The foreign exchange position consists of trading commitments and hedging of these commitments in each currency. Interest rate exposure derives from the interest-bearing loans and investments in the company's balance sheet. Counterparty risk is monitored in accordance with the criteria laid down in the financial strategy.

Investment operations and liquidity management

The objective of investment activities is to obtain a return that is comparable to the market return, taking into account the liquidity targets set out in the financial strategy. In its investment operations the company avoids taking risks that would have a significant impact on the company's business operations. Espoon Sähkö's liquidity is monitored using regular cash flow forecasts. Liquidity is assessed according to a defined level of liquid reserves including cash equivalents.

15. Official procedures

The Southern Customs District in Finland has passed a decision on tax reassessment requiring Espoon Sähkö Plc to pay additional tax on coal and a national emergency supply charge totalling FIM 5.2 million. The decision is based on an inspection carried out by the Southern Customs District. According to the officials who carried out the inspection, the excise duty was calculated incorrectly in certain aspects. Espoon Sähkö is appealing the decision in the Helsinki Administrative Court on the grounds that Espoon Sähkö has acted in accordance with the instructions given for calculating excise duty. The additional tax paid is recorded in the financial statements under prepaid expenses and accrued income.

16. Parent Company's separated financial statements

Separated Income Statements | January–31 December 2000

| (FIM 1,000) | Electricity sales | | Network operations | |
|--|-------------------|---------|--------------------|---------|
| | 2000 | 1999 | 2000 | 1999 |
| Net sales | 303,711 | 316,790 | 225,535 | 227,785 |
| Other income | 74 | 304 | 172 | 189 |
| Energy and fuels | 272,550 | 235,281 | 48,351 | 50,454 |
| Materials and supplies | -13 | 73 | 2,816 | 3,904 |
| Personnel expenses | 11,220 | 12,826 | 29,899 | 30,539 |
| Depreciation | 1,755 | 1,652 | 36,976 | 33,213 |
| Other expenses | 19,515 | 13,163 | 39,313 | 35,315 |
| Expenses, total | 305,027 | 262,994 | 157,355 | 153,425 |
| Operating profit | -1,242 | 54,100 | 68,353 | 74,549 |
| Share of financial income and expenses | 1,404 | 3,474 | 8,093 | 6,564 |
| Profit before taxes | 162 | 57,574 | 76,446 | 81,113 |
| Taxes | 27 | 16,121 | 23,484 | 22,712 |
| Profit after taxes | 135 | 41,453 | 52,962 | 58,401 |

Network operation's balance sheet on 31 December 2000

| Assets (FIM 1,000) | 2000 | 1999 | Liabilities (FIM 1,000) | 2000 | 1999 |
|---------------------------------------|---------|---------|---|---------|---------|
| Fixed assets | | | Share of shareholders' equity and capital | | |
| Intangible assets | 17,017 | 9,870 | Connection charges | 362,779 | 369,318 |
| Tangible assets | | | Share of current liabilities | 36,544 | 31,827 |
| Transmission and distribution network | 351,688 | 331,282 | Total | 684,815 | 672,460 |
| Other tangible assets, total | 100,887 | 100,927 | | | |
| Tangible assets, total | 452,575 | 432,209 | | | |
| Fixed assets, total | 69,592 | 442,079 | Key financial indicators for Network operations | | |
| Current assets | | | (FIM 1,000) | 2000 | 1999 |
| Inventories | 5,159 | 5,952 | Average personnel in network operations | 185 | 174 |
| Receivables | 47,821 | 25,246 | Investments in distribution and transmission network, FIM | 49,920 | 43,766 |
| Share of other cash reserves | 162,569 | 199,182 | Other investments | 14,568 | 9,438 |
| Current assets, total | 215,223 | 230,381 | Return on investment at balance sheet values, % | 11.9 | 12.8 |
| Total | 684,815 | 672,460 | (investment including connection charges) | | |
| | | | Return on investment, % | 6.6 | 6.7 |
| | | | (network valued at the technical current value and depreciation is calculated at the replacement price) | | |

Principles of Calculation

| | |
|-------------------------------------|--|
| Return on equity (ROE), % | $\frac{\text{Profit after financial items (= profit before extraordinary items)} - \text{taxes for the year}}{\text{Shareholders' equity + minority interest (average)}} \times 100$ |
| Return on investment (ROI), % | $\frac{\text{Profit after financial items (= profit before extraordinary items) + interest expenses + other financial expenses}}{\text{Total assets – interest-free debts (average)}} \times 100$ |
| Solvency ratio, % | $\frac{\text{Shareholders' equity + minority interest}}{\text{Total assets – advances received}} \times 100$ |
| Gearing, % | $\frac{\text{Interest-bearing debt – cash funds}}{\text{Shareholders' equity + minority interest}} \times 100$ |
| Earnings per share (EPS), FIM | $\frac{\text{Profit after financial items (= profit before extraordinary items)} + /- \text{ Group share of profits/losses of associated companies less dividends received} + /- \text{ minority interest in Group profit/loss less taxes for the year from which the effect of extraordinary income and expenses is eliminated}}{\text{Average adjusted number of shares}}$ |
| Shareholders' equity per share, FIM | $\frac{\text{Shareholders' equity}}{\text{Adjusted number of shares at the end of the year}}$ |
| Dividend per share, FIM | $\frac{\text{Dividend for the year}}{\text{Adjusted number of shares at the end of the year}}$ |
| Dividend payout ratio, % | $\frac{\text{Dividend for the year}}{\text{Earnings (calculated as in earnings per share)}} \times 100$ |
| Price/earnings ratio (P/E) | $\frac{\text{Share price at 31 December}}{\text{Earnings per share}} \times 100$ |

Key Indicators in Finnish Markka

| | 1996 | 1997 | 1998 | 1999 | 2000 |
|---|------------|------------|------------|------------|------------|
| Net sales, MFIM | 809.4 | 835.8 | 885.9 | 840.3 | 933.0 |
| Operating profit, MFIM | 155.3 | 195.4 | 167.8 | 183.2 | 94.5 |
| % of net sales | 19.2 | 23.4 | 18.9 | 21.8 | 10.1 |
| Profit before extraordinary items, MFIM | 155.7 | 202.7 | 183.2 | 195.3 | 87.0 |
| % of net sales | 19.2 | 24.2 | 20.7 | 23.2 | 9.3 |
| Profit before taxes, MFIM | 155.7 | 202.7 | 183.2 | 195.3 | 87.0 |
| % of net sales | 19.2 | 24.2 | 20.7 | 23.2 | 9.3 |
| Balance sheet, main items | | | | | |
| Shareholders' equity, MFIM | 726.2 | 837.2 | 908.5 | 965.0 | 952.2 |
| Interest-bearing debt, MFIM | 123.3 | 103.8 | 27.2 | 78.2 | 314.4 |
| Interest-bearing debt/balance sheet total, % | 7.6 | 5.9 | 1.5 | 2.0 | 14.2 |
| Gross capital expenditure on fixed assets, MFIM | 77.9 | 82.0 | 103.7 | 367.8 | 360.5 |
| % of net sales | 9.6 | 9.7 | 11.7 | 43.8 | 38.6 |
| Balance sheet total, MFIM | 1,630.0 | 1,770.9 | 1,763.1 | 1,895.3 | 2,219.3 |
| Key figures | | | | | |
| Return on investment, % | 19.8 | 23.6 | 19.9 | 19.8 | 9.4 |
| Return on shareholders' equity, % | 16.5 | 18.6 | 15.0 | 14.5 | 5.8 |
| Solvency ratio, % | 45.0 | 47.6 | 51.7 | 51.0 | 43.5 |
| Gearing, % | -31.7 | -45.4 | -49.6 | -28.5 | 2.2 |
| Average personnel | 413 | 412 | 416 | 424 | 523 |
| Dividend, MFIM | 34.6 | 59.8 | 66.1 | 68.0 | 33.6 |
| Per share data | | | | | |
| Earnings per share, FIM | 7.14 | 9.25 | 8.32 | 8.67 | 3.56 |
| Dividend per share, FIM | 2.20 | 3.80 | 4.20 | 4.35 | 2.15 |
| Dividend payout ratio, % | 30.8 | 41.1 | 50.5 | 50.1 | 60.0 |
| Price/earnings ratio (P/E) | 14.3 | 13.0 | 14.2 | 15.8 | 30.1 |
| Shareholders' equity per share, FIM | 46.15 | 53.20 | 57.73 | 61.72 | 60.51 |
| Adjusted number of shares | 15,735,930 | 15,735,930 | 15,735,930 | 15,735,930 | 15,735,930 |
| Number of shares less shares owned by company | 15,735,930 | 15,735,930 | 15,735,930 | 15,634,844 | 15,628,533 |
| Dividend yield, % | 2.2 | 3.2 | 3.6 | 3.2 | 2.0 |
| Share price on 31 Dec. | 102 | 120 | 118 | 137 | 107 |
| Market capitalization, MFIM | 1,605.1 | 1,888.3 | 1,856.8 | 2,138.1 | 1,684.1 |
| Trading volume, 1,000 | 2,649 | 2,041 | 845 | 4,474 | 28 |
| Trading volume, % | 16.8 | 13.0 | 5.4 | 28.4 | 0.2 |

Key Indicators in Euro

| | 1996 | 1997 | 1998 | 1999 | 2000 |
|---|------------|------------|------------|------------|------------|
| Net sales, MEUR | 136.1 | 140.6 | 149.0 | 141.3 | 156.9 |
| Operating profit, MEUR | 26.1 | 32.9 | 28.2 | 30.8 | 15.9 |
| % of net sales | 19.2 | 23.4 | 18.9 | 21.8 | 10.1 |
| Profit before extraordinary items, MEUR | 26.2 | 34.1 | 30.8 | 32.9 | 14.6 |
| % of net sales | 19.2 | 24.2 | 20.7 | 23.2 | 9.3 |
| Profit before taxes, MEUR | 26.2 | 34.1 | 30.8 | 32.9 | 14.6 |
| % of net sales | 19.2 | 24.2 | 20.7 | 23.2 | 9.3 |
| Balance sheet items | | | | | |
| Shareholders' equity, MEUR | 122.1 | 140.8 | 152.8 | 162.3 | 160.1 |
| Interest-bearing debt, MEUR | 20.7 | 17.5 | 4.6 | 13.2 | 52.9 |
| Interest-bearing debt/balance sheet total, % | 7.6 | 5.9 | 1.5 | 2.0 | 14.2 |
| Gross capital expenditure on fixed assets, MEUR | 13.1 | 13.8 | 17.4 | 61.9 | 60.6 |
| % of net sales | 9.6 | 9.7 | 11.7 | 43.8 | 38.6 |
| Balance sheet total, MEUR | 274.1 | 297.8 | 296.5 | 318.8 | 373.3 |
| Key figures | | | | | |
| Return on investment, % | 19.8 | 23.6 | 19.9 | 19.8 | 9.4 |
| Return on shareholders' equity, % | 16.5 | 18.6 | 15.0 | 14.5 | 5.8 |
| Solvency ratio, % | 45.0 | 47.6 | 51.7 | 51.0 | 43.5 |
| Gearing, % | -31.7 | -45.4 | -49.6 | -28.5 | 2.2 |
| Average personnel | 413 | 412 | 416 | 424 | 523 |
| Dividend, MEUR | 5.8 | 10.1 | 11.1 | 11.4 | 5.7 |
| Per share data | | | | | |
| Earnings per share, EUR | 1.2 | 1.6 | 1.4 | 1.5 | 0.6 |
| Dividend per share, EUR | 0.37 | 0.64 | 0.71 | 0.73 | 0.36 |
| Dividend payout ratio, % | 30.8 | 41.1 | 50.5 | 50.1 | 60.0 |
| Price/earnings ratio (P/E) | 14.3 | 13.0 | 14.2 | 15.8 | 30.1 |
| Shareholders' equity per share, EUR | 7.76 | 8.95 | 9.71 | 10.38 | 10.18 |
| Adjusted number of shares | 15,735,930 | 15,735,930 | 15,735,930 | 15,735,930 | 15,735,930 |
| Number of shares owned by company | 15,735,930 | 15,735,930 | 15,735,930 | 15,634,844 | 15,628,533 |
| Dividend yield, % | 2.2 | 3.2 | 3.6 | 3.2 | 2.0 |
| Share price on 31 Dec. | 17.2 | 20.2 | 19.8 | 23.0 | 18.0 |
| Market capitalization, MEUR | 270.0 | 317.6 | 312.3 | 359.6 | 283.2 |
| Trading volume, 1,000 | 2,649 | 2,041 | 845 | 4,474 | 28 |
| Trading volume, % | 16.8 | 13.0 | 5.4 | 28.4 | 0.2 |

Shares and Shareholders

The company's registered and paid up share capital at the end of 2000 totalled FIM 31,471,860 and was divided into 15,735,930 shares. According to the Articles of Association the minimum share capital is EUR 3,400,000 and the maximum share capital is EUR 13,600,000 within which limits the share capital may be raised or lowered without amending the Articles of Association. The shares are all equal and each share entitles the holder to one vote at shareholders' meetings.

The shares are incorporated in the book-entry securities system maintained by the Finnish Central Securities Depository Ltd.

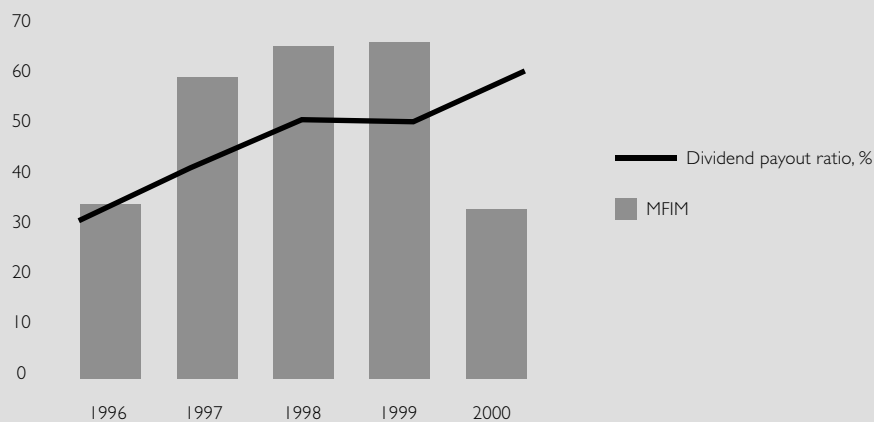
The Espoon Sähkö Plc share was listed on the Helsinki Exchanges on 24 November 1994. During 2000 altogether 27,505 shares (0.2% of the share stock) were traded on the Helsinki Exchanges for a total value of FIM 575,039. The average quoted price was EUR 20.91 (FIM 124.31) per share. The highest quoted price during the year was EUR 24.00 (FIM 142.70) and the lowest quoted price was EUR 14 (FIM 83.24). The closing price quoted on the balance sheet date was EUR 18.00 (FIM 107.02), according to which the market capitalization was EUR 283 million (FIM 1,684 million).

The Annual General Meeting on 8 April 1999 authorized the Board of Directors to buy back at most 786,796 of the Company's own shares in public trading on the Helsinki Exchanges, and the Annual General Meeting on 6 April 2000 authorized the Board of Directors to buy back at most 680,000 of the Company's own shares in public trading on the Helsinki Exchanges. Between January and December 2000 the Company bought back altogether 6,311 of its own shares on the Helsinki Exchanges for FIM 0.8 million and at an average price of EUR 21.81 per share (FIM 129.69 per share). These shares carry no voting or dividend rights.

The company's Supervisory Board, the Board of Directors and the Managing Director together owned 900 Espoon Sähkö Plc shares, which represented 0.01 % of the total number of shares and voting rights.

The company has not issued bonds with warrants or convertible bonds. The Board of Directors has no current authorizations from the Annual Shareholders' Meeting to issue new shares.

Payment of dividend



Breakdown of share ownership on 31 December 2000

| By shareholder category | Number of shareholders | % of shareholders | % of shares and votes |
|--------------------------------------|------------------------|-------------------|-----------------------|
| Companies | 32 | 6.5 | 28.5 |
| Financial and insurance institutions | 3 | 0.6 | 0.0 |
| Public entities | 5 | 1.0 | 69.3 |
| Non-profit organizations | 13 | 2.6 | 0.3 |
| Private households | 439 | 88.9 | 0.6 |
| Outside Finland ¹⁾ | 2 | 0.4 | 1.3 |
| | 494 | 100.0 | 100.0 |
| By number of shares owned | | | |
| 1–100 | 274 | 55.5 | 0.1 |
| 101–1,000 | 186 | 37.6 | 0.5 |
| 1,001–10,000 | 27 | 5.5 | 0.6 |
| 10,001–100,000 | 3 | 0.6 | 1.2 |
| 100,001–1,000,000 ²⁾ | 2 | 0.4 | 2.0 |
| 1,000,001– | 2 | 0.4 | 95.6 |
| | 494 | 100.0 | 100.0 |

Principal shareholders on 31 December 2000

| | Number of shares | % of shares | % of votes |
|---|------------------|-------------|------------|
| 1. City of Espoo | 10,703,717 | 68.0 | 68.5 |
| 2. Fortum Sähkösiirto Oy | 4,348,560 | 27.6 | 27.8 |
| 3. City of Helsinki | 70,026 | 0.4 | 0.4 |
| 4. Municipality of Kirkkonummi | 61,572 | 0.4 | 0.4 |
| 5. City of Kauniainen | 60,417 | 0.4 | 0.4 |
| 6. Parish consortium of Turku and Kaarina | 10,000 | 0.1 | 0.1 |
| 7. Central Fund of the Evangelical Lutheran Church of Finland | 8,800 | 0.1 | 0.1 |
| 8. Scholarship fund of Helsinki University of Technology | 7,200 | 0.0 | 0.0 |
| 9. Svenska Lantbrukproducenternas Centralförbund | 7,000 | 0.0 | 0.0 |
| 10. Pemarstock Oy | 6,300 | 0.0 | 0.0 |
| Nominee-registered | 204,950 | 1.3 | 1.3 |
| Own shares owned by Company | 107,397 | 0.7 | |
| Principal shareholders, total | 15,595,939 | 99.1 | 99.1 |

¹⁾ Includes shares held in nominee accounts.

²⁾ Includes shares owned by Company and shares held in nominee accounts.

Board's Proposal on Distribution of Profit

The Group's non-restricted shareholders' equity according to the balance sheet on 31 December 2000 totalled FIM 779,255,329.69, which included distributable funds totalling FIM 417,677,741.11.

Espoon Sähkö Plc's non-restricted shareholders' equity was FIM 433,286,440.35, which included the profit for the year totalling FIM 69,662,120.73.

The Board of Directors proposes to the Annual General Meeting that a dividend of FIM 2.15 per share, totalling FIM 33,601,345.95, be distributed on the financial year 1 January–31 December 2000 and that the sum of FIM 745,653,983.74 be carried forward to the retained earnings account.

Espoo, 6 March 2001

Olli Männikkö
Chairman

Martti Kaasinen
Deputy Chairman

Ulf Johansson
Anne Leppälä-Nilsson
Yrjö Rossi
Matti Manninen
President and CEO

Heidi Mikkola
Marja Rahkonen
Jukka Uosukainen

Auditor's Report

We have audited the accounting records, the financial statements and the administration of Espoon Sähkö Oyj for the accounting period from 1 January to 31 December 2000. The financial statements prepared by the Board of Directors and the President provide a review of operations together with an income statement, balance sheet and notes for the Group and parent company. Based on our audit we express an opinion on these financial statements and on the company's administration.

We have conducted the audit in accordance with the Finnish Generally Accepted Auditing Standards. Those standards require that we plan and perform an audit to obtain reasonable assurance about whether the financial statements are free of material misstatement. An audit includes examining on a test basis evidence supporting the amounts and disclosures in the financial statements, assessing the accounting principles used and significant estimates made by management, as well as evaluating the overall presentation of the financial statements. The purpose of our audit of administration is to establish that the Supervisory Board, the Board of Directors and the President have legally complied with the rules of the Finnish Companies Act.

In our opinion the financial statements have been prepared in accordance with the Finnish Accounting Act and other rules and regulations governing the preparation of financial statements in Finland. The financial statements give a true and fair view, as defined in the Accounting Act, of both the consolidated and parent company result of operations and financial position. The financial statements can be approved and the members of the Supervisory Board, the Board of Directors and the President can be discharged from liability for the financial period audited by us. The proposal made by the Board of Directors for the distribution of profit is in compliance with the Finnish Companies Act.

We have reviewed the income statements, balance sheet and supplementary information for the separated operations in the notes to the financial statements. In our opinion they have been prepared in accordance with the Electricity Market Act and the regulations and stipulations required by it.

Espoo, 12 March 2001

Arthur Andersen Oy
Authorized Public Accountants

Jarmo Lohi
Authorized Public Accountant

Supervisory Board's Statement

The Supervisory Board of Espoon Sähkö Oyj has examined the report of the Board of Directors, the financial statements and the auditors' report for the Company and the Group in 2000. The Supervisory Board proposes that the financial statements for the Company and the Group be approved and that the profits be used in the manner proposed by the Board of Directors.

Espoo, 13 March 2001

Erkki Hatakka
Chairman

Keijo Alho
Tuula Antola
Timo Haapaniemi
Taina Halonen
Sirpa Hertell

Martti Merra
Deputy Chairman

Matti Kaseva
Hans Korsbäck
Leena Rehn
Pentti Rissanen



Reija Väätäinen, Erkki Ala-Risku, Matti Manninen, Mauri Hätönen.

Group Management

Supervisory Board

Chairman
Erkki Hatakka, 63 (1999–)
M.Sc.
Deputy Chairman
Martti Merra, 41 (1997–)
LLM

Members

Keijo Alho, 64 (1997–)
Technician
Tuula Antola, 32 (1999–)
M.Sc. (Eng.)
Taina Halonen, 41 (1999–)
M.Sc.
Sirpa Hertell, 45 (1999–)
Secretary General
Jukka Erävuori, 63 (1993–7 June 2000 †)
M.Sc. (Pol.Sc.)
Timo Haapaniemi, 44 (1993–)
Managing Director
Matti Kaseva, 53 (1997–)
Managing Director

Hans Korsbäck, 69 (1997–)
M.Sc. (Eng.)

Leena Rehn, 55 (1993–)
Secretary

Pentti Rissanen, 57 (1997–)
Attorney-at-law

Personnel

*Representatives on
the Supervisory Board*

Olavi Lahtinen, 45 (1999–)
Control room technician

Raimo Mattsson, 54 (1999–)
Installation manager



Markku Ryymin, Launo Koskinen, Seppo Alanen, Matti Kuusisto.

Board of Directors

Chairman

Olli Männikkö, 56 (1989–)
B.S. in Soc.

Deputy Chairman

Martti Kaasinen, 58 (1985–)
Deputy Director

Members

Ulf Johansson, 59 (1997–)
Editor-in-Chief

Anne Leppälä-Nilsson, 47 (1993–)
Director

Heidi Mikkola, 54 (1997–)
Lic.Phil.

Marja Rahkonen, 55 (1997–)
Journalist

Yrjö Rossi, 50 (1992–)
Managing Director

Jukka Uosukainen, 46 (1997–)
Director General

Operational management

Matti Manninen, 47 (1993–)
M.Sc. (Eng.)

President and CEO

Seppo Alanen, 55 (1999–)
M.Sc. (Eng.)
Director, District Heating Unit

Erkki Ala-Risku, 54 (1994–)
B.Sc. (Eng.)
Director, Electricity Unit

Mauri Hätönen, 47 (1994–)
M.Sc. (Eng.)
Director, Network Unit

Launo Koskinen, 55 (1994–)
B.Sc. (Eng.)
Director, Contracting Unit

Matti Kuusisto, 54 (1994–)
M.Sc. (Eng.)

Director, Generation Unit

Reija Väätäinen, 45 (1996–)
M.Sc. (Econ.)

Chief Financial Officer

Markku Ryymin, 49 (1996–)
M.Soc.Sc.

President, Joensuun Energia Oy

Auditors

Arthur Andersen Oy
Authorized Public Accountants

Jarmo Lohi
Authorized Public Accountant

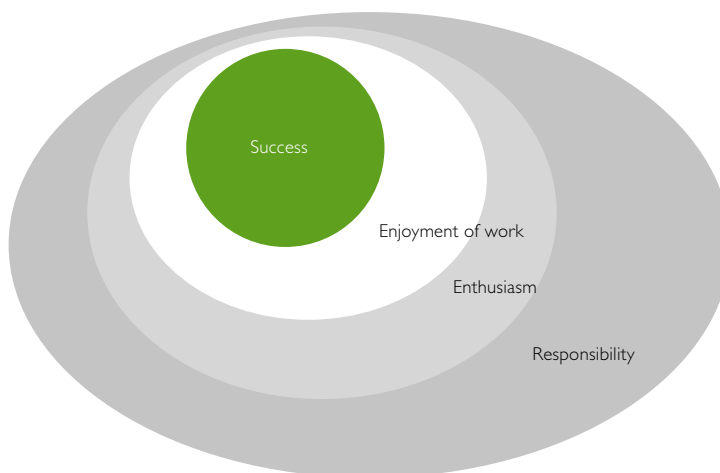
Personnel

The number of Espoon Sähkö Group's personnel increased by some 100 hundred people when the company acquired Joensuun Energia Oy at the beginning of February 2000. The Group employs some 500 people, of whom 400 work in the parent company and 95 in Joensuun Energia.

Espoon Sähkö conducted a survey of the prevailing atmosphere in the company for the sixth time, simultaneously in both Espoo and Joensuu. In Espoo, 73% responded to the survey, compared to 67% the previous year. Joensuun Energia's response rate was a record 94%. Aspects that scored highly in the survey were the clarity of objectives and values, the efficient running of the organization and the effective cooperation within the company. The respondents indicated a need for more detailed information about the company's strategy and for further development of both procedures and human resources. The company's strategy has, in fact, been presented

Espoon Sähkö's values

Espoon Sähkö's core values success, enjoyment of work, enthusiasm and responsibility underline the individual's responsibility for creating success in an ever tougher business environment. They also express the mutual pleasure we take in our work and in our primary aim of satisfying our customers' needs.



in detail to in-house teams and a number of development projects have streamlined procedures. The company's personal development plan is updated each year with the results of each person's development interviews.

Supervisors hold development interviews with their subordinates regularly, and at least once a year. The interviews focus on monitoring the individual's targets and results, personal skills and career development needs while also providing a two-way channel for feedback.

The greatest challenge in the energy sector is the ageing of existing personnel and the need to attract skilled new personnel into the industry. Around one-quarter of Espoon Sähkö's personnel will reach pensionable age towards the end of this decade. The company's skills survey determines the skills an individual needs in his/her job, the capabilities of the individual and what the individual needs to learn. The results of the skills survey have been applied to a number of training programmes. The largest single project was the training for technicians launched in autumn 1999 in cooperation with the Espoo-Vantaa Institute of Technology. The programme provides for 30 technicians from different companies in the energy sector to study for three years to obtain a BSc qualification. Ten technicians from Espoon Sähkö are participating in the programme.

A training simulator is due to be completed at the Suomenoja power plant in Espoo in spring 2001. The simulator will be used for teaching new employees how to operate the power plant. The company has an apprenticeship training scheme aimed at enhancing the expertise and cross-discipline skills of electrical fitters. A new group of electrical fitters started a one-year course of study at the beginning of 2001 with a view to acquiring more advanced qualifications.

Changing jobs, ageing, shift-work and working outdoors make great demands on personnel. Espoon Sähkö has implemented a number of projects to promote working stamina and job comfort. Various training events have addressed problem-solving and interactive skills, while team motivation and development sessions have examined ways to enhance personnel's physical and mental resources. The company also subsidizes a wide range of keep-fit activities to promote the wellbeing of its personnel.

The Group's training costs in 2000, excluding payroll costs, amounted to some FIM 3 million, representing a slight increase on the previous year.

Information for shareholders

Shareholders' meeting

The Annual General Meeting of Espoon Sähkö Plc will be held on Thursday 5 April 2001, beginning at 3.00 pm at the Company's head office, Piispanportti 10, Espoo, Finland.

To be entitled to attend the Annual General Meeting, shareholders must be registered in the Company's list of shareholders maintained by the Finnish Central Securities Depository no later than 26 March 2001. Shareholders whose shares have not yet been transferred to book-entry accounts are also entitled to attend the Meeting provided they were registered in the Company's share register before 30 September 1994. In this case shareholders must present their share certificates or other evidence that the right to shares has not been transferred to a book-entry account.

Shareholders wishing to attend the Annual General Meeting must notify the Company by 3.00 pm (Finnish time) on 3 April 2001 either in writing to Espoon Sähkö Plc, Share Register, P.O. Box 109, FIN-02201 Espoo, Finland; or by telephone to +358 205 205 901. Shareholders wishing to vote at the meeting by proxy are kindly requested to ensure that the Company receives their letters of authorization before the period of notification expires.

Payment of dividends

The Board of Directors will propose to the Annual General Meeting that a dividend of FIM 2.15 per share be distributed for the financial year 2000. The record date for dividend payment will be 10 April 2001 and the payment date will be 19 April 2001, if the Board's proposal is approved.

Shareholders who have not transferred their shares to the book-entry system by the record date will be paid their dividends when their shares have been transferred to the system.

Financial publications in 2001

Espoon Sähkö Plc will publish interim reports on the first three months of the year on 10 May 2001, on the first six months of the year on 9 August 2001 and on the first nine months of the year on 8 November 2001.

To receive these publications, please contact the Company:
Espoon Sähkö Plc, Piispanportti 10,
P.O.Box 109, FIN-02201 Espoo, Finland.
Phone +358 205 2050, and fax
+358 205 205 888. They may also be ordered on the Internet by filling out the return coupon at <http://www.espoonsahko.fi/>.

Contact information

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**Espoon Sähkö.
Comprehensive energy
services for the needs
of our customers.**

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