

ANNUAL REPORT 2000



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INFORMATION FOR SHAREHOLDERS

Financial reporting

During the course of the year 2001 Lemminkäinen Corporation will publish a bulletin on the year 2000 financial statements, an annual report and three interim financial reviews. The latter will appear on the 16th May, 15th August and 14th November.

The annual report and interim financial reviews will be published in Finnish and English. The publications

will be mailed to the Company's registered shareholders. The publications may also be ordered from the Company's information services by phone: + 358 9 159 9511, or by e-mail: library@lemminkainen.fi

Currencies used in the annual report

The monetary amounts in this Annual Report are stated in euro. However, the

year 2000 figures in the table of economic trends and financial indicators, the income statements, the balance sheets and the statements of source and application of funds are additionally stated in Finnish marks.

EUR 1 = FIM 5.94573

■ The company's Highway 3 contracts were completed in the autumn.



THE YEAR 2000 IN BRIEF

- The Finnish construction market continued to grow at an annual rate of 6 %.
- Lemminkäinen's net sales rose 17 % to EUR 965 million.
- The profit before extraordinary items was 16 % up at EUR 46 million.
- Moderate growth of the construction market is forecast for 2001. Further growth in Lemminkäinen's net sales and steady development of its profits are expected.
- The company's Board of Directors proposes that a dividend of EUR 0.84 per share be paid for the 2000 financial year.

LEMMINKÄINEN IN BRIEF

The Lemminkäinen Group operates in all sectors of the construction industry: civil engineering, building contracting, technical building services and the manufacture of building materials and related contracting.

Business sectors

PAVING AND MINERAL AGGREGATES DIVISION

The Division produces asphalt, recycled asphalt macadam and specialist paving. It carries out contracting in the fields of road paving, milling and road marking as well as quarrying and crushing. The Division also produces ready-mixed concrete and mineral aggregates for resale, as well as environmental geotechnology products and services.

BUILDING MATERIALS DIVISION

The Division manufactures and imports a range of building products, and carries out

contracting related to these materials. The main product groups are bituminous roofing materials, pre-cast concrete and natural stone products, and materials used in the construction of sporting facilities.

LEMMINKÄINEN CONSTRUCTION LTD Lemminkäinen Construction Ltd is an international building project contractor. The company operates internationally from the Far East to South America, with a strong focus currently in Europe. In Finland the company is a leading contractor in the fields of project management, sports-related construction and civil engineering. In recent years telecommunications network construction has grown to become an important part of the company's business.

OY ALFRED A. PALMBERG AB

Oy Alfred A. Palmberg Ab, the parent company of the Palmberg Group, operates in the

Helsinki metropolitan area and Southwest Finland. In addition to the parent company, the Group has eight subsidiaries, each operating regionally under its own name.

The Group's business areas include competitive tender contracting of both new and refurbishment work as well as private-sector housing, commercial and industrial developments.

TEKMANNI OY

Tekmanni Oy is one of Finland's leading contractors in the fields of technical building and facility services, industrial installations and maintenance, and telecommunications network construction. Commercial, industrial, public and residential apartment buildings are typical construction and maintenance sites. The company's telecommunications network contracting services include the construction of base stations and city networks.

THE LEMMINKÄINEN GROUP

OY ALFRED LEMMINKÄINEN LEMMINKÄINEN **TEKMANNI OY CORPORATION** CONSTRUCTION LTD A. PALMBERG AB PAVING AND MINERAL Civil Engineering Helsinki Technical building services AGGREGATES DIVISION metropolitan area Project Management Technical facility services Southwest Finland Paving Telecommunications Industrial installations and maintenance Mineral aggregates Construction Palmberg-Urakoitsijat Oy Ready-mixed concrete Oka Oy Telecommunications networks Road marking Rakennustoimisto Palmberg Oy Research and development Rakennus-Otava Oy Oy Konte Ab **BUILDING MATERIALS DIVISION** Byggnads Ab Forsström Rakennus Oy Roofing materials and contarcting Palmberg-Rakennus Oy Concrete and natural Savocon Oy stone products Sports-related surfacing systems

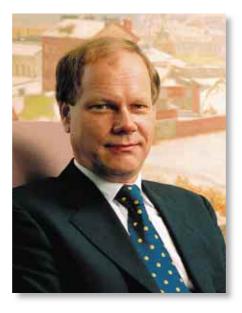
REVIEW BY THE MANAGING DIRECTOR

The domestic construction market continued to grow steadily and without any major surprises. Structural change stemming from Finland's transition to an information society has also sustained the growth in demand for construction. The integration process in the Nordic countries and more generally in the Baltic Rim region has continued as expected.

The year 2000 was the fifth consecutive year of rapid growth for Lemminkäinen. Indeed, the Group's net sales have more than doubled since 1996.

The paving and mineral aggregates market is mature. Despite this, Lemminkäinen succeeded in growing its business in this sector by almost a third, while at the same time preserving its good level of profitability. In Finland, the company's position in the mineral aggregates market was strengthened by means of acquisitions. Moreover, the company expanded into the production of ready-mix concrete, which has obvious synergy with mineral aggregate operations. In Sweden, Lemminkäinen again used acquisitions to secure a firm foothold in the asphalt paving market of that country. In the Baltic states and Poland the company continued to pursue its policy of moving forward one small step at a time. When the financial statements had already been prepared, Lemminkäinen acquired the asphalt paving and mineral aggregates operations of the Danish company Icopal a/s. The acquisition will significantly strengthen Lemminkäinen's position in Denmark and Norway. Due to all these actions, Lemminkäinen has consolidated its position as one of the paving and mineral aggregates industry's leading actors in the Nordic coun-

The business operations of Lemminkäinen's Building Materials Division include the manufacture of roofing materials and concrete products as well as related but independent contracting that secondarily serves as a distribution



channel for some of these products. The growth in net sales of this division clearly exceeded the growth in the domestic construction market. Moreover, the relatively good profitability of the previous year was successfully maintained despite the fact that the margins of roofing material production were eroded by a sharp rise in the price of bitumen. The Building Materials Division is now operating at the upper limits of its production capacity.

The operations of Lemminkäinen Construction Ltd are more clearly defined than previously into three separate business areas: civil engineering contracting demanding special expertise and equipment in Finland and based on project work abroad, project management contracting for building construction in Finland and abroad, and international projects in the field of telecom network construction. In the latter two business areas Nokia Corporation has long been a key client of the company. Lemminkäinen Construction Ltd's reduced net sales and improved profitability were in line with the set targets.

Palmberg is a subsidiary group of Lemminkäinen that carries out all types of building construction in Finland. Palmberg continued to grow in the year 2000, although not as quickly as in some earlier years of very rapid growth. Even though most of Palmberg's regionally operating subsidiaries did achieve rather good results, the performance of the subsidiary group as a whole did not live up to expectation. There were two reasons for this: the losses of the Tampere-based subsidiary, Rakennustoimisto Palmberg Oy, and a slow-down in the housing market towards the end of the year. The management of Rakennustoimisto Palmberg Oy has been changed. The housing market slowdown led to the postponement of a number of planned new starts, which also slowed down the income recognition of margins on private-sector construction in progress.

For Lemminkäinen, the acquisition of a majority interest in Tekmanni Oy meant expansion into an entirely new area of business. There were a number of good reasons for this move. It enabled the company to secure a strong position in a growing market. The share of technical building systems in new construction is growing all the time. The acquisition also puts Lemminkäinen a key position in the field of building maintenance services. As a business, building services contracting is very similar to the roofing and urban environment contracting that Lemminkäinen has been carrying out for many years. The acquisition of Tekmanni also increases Lemminkäinen's capabilities in telecom network construction.

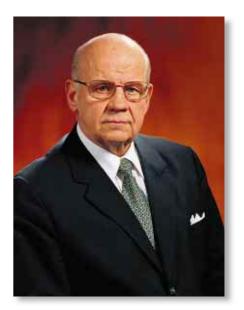
Lemminkäinen enjoys a strong position in all of the business areas and markets in which it operates. The diversity of these operations reduces the company's cyclic sensitivity and risks. I am confident that the Group will continue to develop steadily in the future. I would like to thank Lemminkäinen's personnel for their work and also our other stakeholder groups for their co-operation and confidence.

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PARENT COMPANY BOARD OF DIRECTORS







Heikki Pentti (54)

- B. Sc. (Econ.)
- Chairman of the Board since 1994
- Board member since 1969
- Company employee since 1973

Teppo Taberman (56)

- M. Sc. (Econ.)
- Vice-chairman since 1998
- Board member since 1997

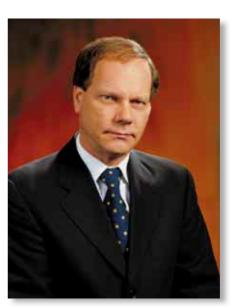
Paul Blomqvist (69)

- B.Sc. (Econ.)
- Board member since 1968
- Company employee 1960-1990



Erkki J. Pentti (52)

- Graduate in business studies
- Board member since 1975
- Company employee since 1973



Juhani Sormaala (51)

- M.Sc. (Eng.), B.Sc. (Econ.)
- Managing Director since 1994
- Board member since 1989
- Company employee since 1981

BOARD OF DIRECTORS' REPORT

Construction market

The domestic construction market continued to grow steadily at an annual rate of approximately 6 %.

The fastest growth was once again in new building construction, which grew slightly faster than total production. The number of new housing starts was roughly the same as in the previous year at approximately 35 000 housing units, whereas the total volume of industrial, warehousing, office and commercial developments rose strongly. The number of new starts made on industrial buildings was almost 20 % up on the previous year.

Refurbishment work and civil engineering contracting both grew by about 2 %. The additional funds allocated to civil engineering works in the state budget were largely used up on higher raw material costs and equipment costs. The volume of asphalt paving contracting rose slightly to 3.8 million tonnes (3.7). The demand for crushed aggregates fell by about 10% and the volume of rock engineering contracting rose slightly.

The construction companies' international sales continued to decline. Total billing for construction exports last year was some 15 % down at EUR 450 million. However, foreign orders and billing both showed signs of picking up towards the end of the year.

Net sales and profits

The net sales of the Lemminkäinen Group rose 17 % and were EUR 964.6 million (826.4), of which operations abroad accounted for EUR 117.6 million (139.6) or 12 % (17). The improvement in the Group's result continued. The operating profit was EUR 50.2 million (42.8), the profit before extraordinary items EUR 50.2 million (39.9), the profit before taxes EUR 46.4 million (39.9) and the profit for the accounting period EUR 29.3 million (26.4). The return on investment was 20.7 % (21.7), the return on equity 19.9 % (20.6) and earnings per share EUR 1.72 (1.55).

The net sales of the Paving and Mineral Aggregates Division were EUR 233.0 million (175.9). The Division's operating profit improved and was EUR 25.6 million (19.1). The favourable trend in profitability was based on improved cost effectiveness, continued growth of

demand in the private sector, and the recovery of operations abroad, especially in Russia. Net sales from exports and operations abroad were EUR 32.6 million (23.1). Sales of ancillary products related to asphalt paving operations also rose.

The net sales of the Building Materials Division continued to rise and were EUR 87.2 million (74.1). The Division's operating profit improved and was EUR 5.2 million (4.4). The Division's profitability was adversely affected by a sharp rise in the price of raw materials, especially bitumen.

The net sales of Lemminkäinen Construction Ltd fell according to plan and were EUR 165.0 million (185.0). The company's business continues to be focused on its traditional strengths of civil engineering and project management contracting. The company's operating profit improved and was EUR 4.9 million (3.2).

The net sales of Oy Alfred A. Palmberg Ab, which specialises in building contracting on the Finnish market, rose and were EUR 452.8 million (399.6). Palmberg's operating profit was down on last year at EUR 14.7 million (17.5). This was due to longer selling times for private-sector housing and the negative result of Palmberg's Tampere-based subsidiary, Rakennustoimisto Palmberg Oy. The number of own residential development apartments completed by the company was 718 units (481). New apartments completed under competitive tender contracting totalled 1 691 (888).

Tekmanni Oy, a newly acquired company specialising in technical building services, was consolidated into the Lemminkäinen Group in October 2000. The company's net sales for the fourth quarter were EUR 45.1 million and its operating profit EUR 1.8 million. For the year as a whole, Tekmanni Oy's net sales were EUR 139.9 million (122.3) and its operating profit EUR 4.9 million (5.1).

Investments

The Group's gross investments in fixed assets were EUR 72.4 million (42.2), which includes the acquisition of a majority interest in Tekmanni Oy for EUR 37.5 million.

The investments of the Paving and Mineral Aggregates Division were replacement investments in asphalt batching, laying and transport equipment and in quarrying, crushing and loading plant for mineral aggregate production. The Division's investments included an increase in the stake held in the Lithuanian company UAB Vakaru Automagistrale from 67 % to 99.3 %. The Division also acquired a 97.5 % stake in another Lithuanian company, UAB Greitkelis, and a 75 % stake in the Swedish company Kvalitetsasfalt I Mellansverige Ab. In Finland, the Division acquired full ownership of the mineral aggregate producer Keski-Suomen Sora Oy.

The investments of the Building Materials Division were replacement investments in material production plant and site installation equipment.

The investments of Lemminkäinen Construction Ltd were replacement investment in civil engineering plant for tunnelling and foundation works.

Oy Alfred A. Palmberg Ab invested in building construction plant. The company's investments also included increases in the stakes held in two ready-mix concrete producers: Oy Kokkobe Ab to 90.3 % and Ab Jakobe Oy to 85 %.

Order book

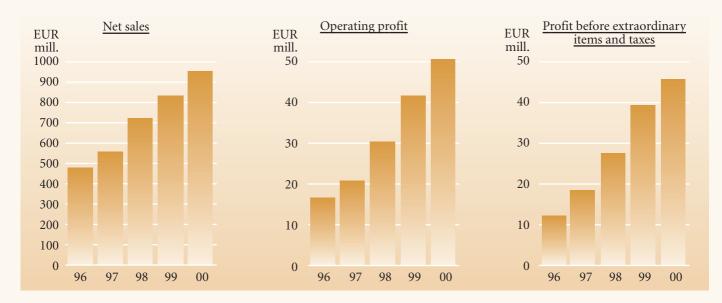
The value of the Group's uninvoiced orders at the end of the accounting period was EUR 451.1 million (386.6), of which operations abroad accounted for EUR 37.9 million (56.5). The increase in the order book's value is attributable to the acquisition of Tekmanni Oy.

Financing

Net financing expenses were EUR 3.8 million (2.9), representing 0.4 % (0.4) of net sales. According to the source and application of funds statement, the cash flow from business operations was EUR 23.4 million (26.8). The net increase in outstanding loans was EUR 47.3 million (10.0). The equity ratio was 36.9 % (43.5) and the equity per share EUR 9.08 (8.20). Dividends totalling EUR 14.3 million were paid. Interest-bearing liabilities were EUR 120.6 million (73.3). There were no outstanding foreign currency loans. The interest-bearing net debt was EUR 87.5 million (47.3).

Personnel

The average number of personnel in the Group in the accounting period was



4,487 (3,500), of whom 1,507 (1,218) were salaried staff and 2,980 (2,282) hourly paid employees. The number of employees at the end of the year was 5,439 (3,329).

Wages and salaries paid by the Group amounted to EUR 131.9 million (101.3), of which the members of the Board of Directors and the Managing Director received EUR 1.5 million (1.3).

The focus of employee training was on developing business operations and competitiveness, and on improving and broadening the professional skills of employees. Staff capabilities were developed in order to ensure the availability and sustainable supply of professional staff both now and in the longer term. The co-operation with vocational training schools than began in the previous year was continued and strengthened all over the country. This collaboration resulted in the Group's functions being incorporated into the curriculum of the relevant vocational training course. The study groups established on the basis of an earlier training agreement continued their vocational studies in the Roofing Unit. Quality training was also increased as a part of the development of the quality systems of the Group's businesses.

Research and development

Research and development was practised in all divisions on the Group as an integral part of business operations. The emphasis in this work has been on technical development projects, but attention has also been paid to working systems. Almost all of the Group's business units have quality systems, and work in also underway on the completion of environmental management systems.

Based on a study of the possibilities of electronic commerce, Lemminkäinen Corporation joined BuildForum, an electronic trading site operated jointly by a group of large building material manufacturers. Palmberg has started to use the services of Buildercom Oy, an electronic project bank associated with the BuildForum portal.

The focus of the Paving and Mineral Aggregates Division's R&D work continued to be on environmental issues. Different types of dense asphalt pavements and structures were developed for groundwater protection applications, and their frost resistance was studied. Research work on the immobilisation and exploitation of contaminated soil was rewarded when asphalt immobilisation technology developed by Lemminkäinen featured in the winning entry for a technology competition organised by the City of Helsinki and the National Technology Agency (Tekes). The Mineral Aggregates Unit and Forssan Betonituote Oy launched a study with the aim of producing crushed aggregate that is optimally suited to the manufacture of concrete. Tielinja Oy developed new road marking products with better reflectivity characteristics in the dark.

In the Building Materials Division, development work focused mainly on environmental issues and the life cycle concept. The service life and eco-profile of roofing products were studied in a number of projects. The Concrete Products Unit has developed new products such as a soundproofed pre-cast concrete stair unit and granite masonry products. Omni-Sica Oy has developed new methods of coating the decks of ships.

The emphasis in Lemminkäinen Construction Ltd's development work was on quarrying and reinforcement techniques as well as new construction methods for foundation works. The Project Management Unit developed project management service concepts and partnering building procedures.

The Palmberg Group continued to focus on quality work, and all of the group companies completed their quality systems. Palmberg's internal benchmarking will be maintained by means of uniform quality measures.

Tekmanni Oy operates in accordance with its certificated quality system. Development work in the company has concentrated on life cycle analysis and information systems.

Lemminkäinen's Central Laboratory served all the Group's divisions and companies of the Group in research and development work.

Environmental protection

Environmental management was boosted by the development of ISO 14000 environmental management systems in different units of the Group. Environmental management systems were completed in Lemminkäinen Construction Ltd's Civil Engineering Unit and at the Roofing Unit's Lohja factory. Development work



on similar systems got underway in the Paving Unit, the Concrete Products Unit, and Oy Alfred A. Palmberg Ab. Tekmanni Oy has introduced a life cycle analysis tool that can assess the life cycles of technical building systems and products and calculate their life cycle costs.

The environmental protection measures taken by the units were targeted at improving waste management and reducing and eliminating the risks caused by the storage and handling of chemicals. A study on the bituminous vapours of the Lohja factory was completed and resulted in further measures being taken to reduce the malodorous impact of these emissions. A significant proportion of the wastes generated by the company's factories is now being reclaimed, for instance, to meet the needs of the building industry. More recycled asphalt mix was produced than in previous years, accompanied by a significant increase in the reclamation of old asphalt pavement.

Environmental protection issues were dealt with in conjunction with different interest groups. The licensing and reporting procedures required by the Environmental Protection Act were put into practice throughout the Group. The company carried out research and development work on products and services that improve environmental protection.

Group structure

Lemminkäinen Corporation increased its stake in the Lithuanian asphalt paving contractor, UAB Vakaru Automagistrale, to 99.3 % during the accounting period. It also acquired 97.5 % of UAB Greitkelis, another Lithuanian company operating in the same field. The company's net sales in the year 2000 were EUR 1.6 million.

A 75 % interest was acquired in the Swedish asphalt paving contractor, Kvalitetsasfalt i Mellansverige Ab, in the early part of the accounting period. The company's net sales in the year 2000 were

EUR 7.3 million. In November, Kvalitet-sasfalt acquired the asphalt paving operations of the Oden Group, a Swedish concern operating in the civil engineering industry. As a result of the acquisition, Kvalitetsasfalt's net sales are expected to rise to about EUR 20 million this year. In September, Lemminkäinen Corporation agreed to purchase Keski-Suomen Sora Oy, a mineral aggregate producer based in Jyväskylä. The acquisition came into effect in November. The company's net sales in the year 2000 were EUR 1.5 million.

The Group's stakes in the ready-mix concrete producers Oy Kokkobe Ab and Ab Jakobe Oy were increased to 90.3 % to 85 %, respectively.

In October, Lemminkäinen Corporation acquired the Turku-based company Sähkö-Vihanto Oy. Renamed TEK Holding Oy in connection with the acquisition, the company owns 81.8 % of the shares in the technical building services firm Tekmanni Oy and 92.5 % of the con-

KEY FIGURES BY BUSINESS SECTOR

EUR mill.		Net sale	es	Ope	rating p	rofit	Net inve	estments	Order	book
	2000	1999	Change	2000	1999 (Change	2000	1999	2000	1999
Lemminkäinen Corporation										
Paving and Mineral										
Aggregates Division	233.0	175.9	57.1	25.6	19.1	6.5	23.6	21.8	42.9	31.9
Building Materials Division	87.2	74.1	13.1	5.2	4.4	0.8	1.7	2.3	12.3	11.4
Lemminkäinen Construction Ltd	165.0	185.0	-20.0	4.9	3.2	1.7	2.4	2.8	107.1	112.7
Oy Alfred A. Palmberg Ab	452.8	399.6	53.2	14.7	17.5	-2.8	7.7	3.3	217.5	230.5
Tekmanni Oy	45.0	0.0	45.0	1.8	0.0	1.8	0.5	0.0	71.2	0.0
Others	-18.5	-8.3	-10.2	-2.0	-1.4	-0.6	32.1	-1.5		
Group total	964.6	826.4	138.2	50.2	42.8	7.4	67.9	28.7	451.1	386.6

ferred voting rights. The remainder of the shares are held by employees of the company. Tekmanni Oy's net sales in the year 2000 were EUR 139.9 million.

Lemminkäinen Corporation's subsidiary Lemminkäinen Construction Ltd established a subsidiary called Lemcon Networks Oy towards the end of the year 2000. The company specialises in the construction of telecom networks. Lemminkäinen Construction Ltd owns 79 % of the company's shares and 98.17 % of the conferred voting rights. Lemcon Networks Oy's minority shareholders are employees of the company.

After the end of the accounting period, the merger of subsidiaries Keski-Suomen Sora Oy and Stenberg-Yhtiöt Oy into Lemminkäinen Corporation was initiated.

Shares and share capital

Lemminkäinen Corporation's share is included in the book entry system for securities. The share is listed on Helsinki Exchanges. The company has a market-making agreement with Aros-Maizels Oyj.

The company's share capital was raised during the accounting period to EUR 34 042 500 in connection with its redenomination. This was achieved by means of a bonus issue and no new shares were issued. At the same time the minimum and maximum share capital specified in the Articles of Association were changed to EUR 20 000 000 and EUR 80 000 000, respectively. The nominal value of the company's share is EUR 2 and the number of shares 17 021 250. The company has one share series.

Share price and trading

The average listed price of Lemminkäinen Corporation's share during the accounting period was EUR 11.89 (8.78). The year-end price of the Company's share was EUR 12.00 (9.80) and the market capitalisation was EUR 204.3 million (166.8). At the end of the year the Company had 1 720 (1 738) shareholders. The trading volume was 1 185 415 shares (1 657 490).

Notice as defined in section 2, article 9 of the Securities Market Act

During the accounting period the company did not receive any notices as

defined in section 2, article 9 of the Securities Market Act.

Shareholder agreements

The Company is not aware of any agreements between shareholders which might markedly influence voting behaviour at meetings of shareholders.

Share issue authorisation

The Board of Directors is not currently authorised to make a share issue; neither is it authorised to decide on convertible promissory notes or bonds with equity warrants.

Management share ownership

As of 31st December 2000, the members of the Board of Directors and the Managing Director held a total of 7 500 062 shares, representing 44.1% of the Company's shares and their conferred voting rights.

Administartion

The Annual General Meeting of Lemminkäinen Corporation was held on 24th March 2000. The Company's Board of Directors comprised Messrs. Heikki Pentti (Chairman), Teppo Taberman (Vicechairman), Paul Blomqvist, Erkki J. Pentti and Juhani Sormaala.

The Managing Director of Lemminkäinen Corporation is Mr. Juhani

The Company's auditors are Messrs. Jan Holmberg, A.P.A. and Jarmo Alén, A.P.A. The deputy auditor is Authorised Public Accountants Oy Joe Sundholm & Co. Ab, with Kim Karhu, A.P.A. as the responsible auditor.

Insider rules

Lemminkäinen Corporation's new insider rules came into force on 1st March 2000. They embrace the insider rules drawn up by Helsinki Exchanges, the Central Chamber of Commerce of Finland and the Confederation of Finnish Industry and Employers.

Outlook for the year 2001

The volume of domestic building construction is expected to grow this year still at rate of 3-4 %. The emphasis in construction will remain on commercial, office and residential buildings in growth

centres. The favourable trend will apply to both new construction and refurbishment work. The volume of civil engineering contracting is expected to remain at last year's level.

No significant changes are foreseeable in either the Finnish or foreign markets of the Paving and Mineral Aggregates Division. The acquisitions made last year offer the prospect for growth in the Division's net sales. The Division is expected to maintain the good profitability of its operations.

The development of the Building Materials Division's net sales will be determined mainly by its own production capacity and the total volume of building construction, so any changes are likely to be moderate. Conditions may be regarded as being favourable for improved profitability, which last year was hit by high raw material costs.

Lemminkäinen Construction Ltd's order book is good in both project management contracting and civil engineering contracting. There is significant potential for growth in telecommunications network construction in markets abroad, but the timing of its realisation is difficult to forecast. The company will aim to maintain its net sales and profitability at the present level.

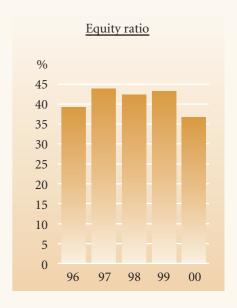
The rapid growth of Palmberg's net sales that has lasted for several years appears to be waning, as the growth in demand for private-sector dwellings has slowed down and it has become more difficult to purchase building plots suitable for their production. For these reasons the present outlook gives little cause for any serious expectation of an improvement in the company's result.

Tekmanni's order book has grown significantly and the technical building services market is growing faster than construction as a whole. On the basis of these preconditions, increased net sales and improved profitability have been set as targets for Tekmanni.

The construction market is expected to continue growing, albeit more moderately than last year. Lemminkäinen's net sales are expected to rise already as a consequence of the companies and business operations acquired. Profitability is expected to develop steadily.

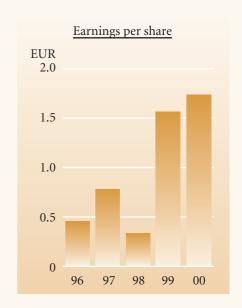
THE COMPANY'S MAJOR SHAREHOLDERS 31st December 2000

Shareholder	Number of shares	% of total stock
Heikki Pentti	3 813 956	22.41
Erkki J. Pentti	3 673 956	21.58
Olavi Pentti	3 673 953	21.58
Pohjola Non-Life Insurance Company Limited	1 172 400	6.89
Etra Invest Oy	444 400	2.61
Varma-Sampo Mutual Pension Insurance Company	441 100	2.59
Placeringsfonden Aktia Capital	414 800	2.43
Ilmarinen Mutual Pension Insurance Company	350 000	2.06
The Local Government Pension Institution	201 800	1.19
Tukinvest Oy	201 600	1.18
Total, 10 largest	14 387 165	84.52



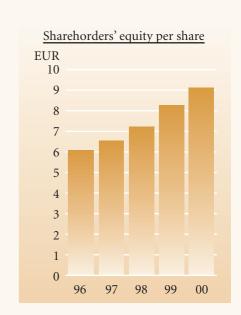
OWNER GROUPS 31st December 2000

Number of	% of share-	Shares	% of
shareholders	holders	held	total
1 515	88.08	12 294 236	72.23
148	8.60	1 106 452	6.50
15	0.87	2 073 119	12.18
6	0.35	1 218 300	7.16
ns 31	1.80	205 973	1.21
5	0.30	108 810	0.64
		14 360	0.08
1 720	100.00	17 021 250	100.00
	shareholders 1 515 148 15 6 as 31	shareholders holders 1 515 88.08 148 8.60 15 0.87 6 0.35 as 31 1.80 5 0.30	shareholders holders held 1 515 88.08 12 294 236 148 8.60 1 106 452 15 0.87 2 073 119 6 0.35 1 218 300 as 31 1.80 205 973 5 0.30 108 810 14 360



SHARE OWNERSHIP DISTRIBUTION 31st December 2000

Number of shares	Number of	% of share-	Shares	% of
110111001 01 0110100	114111001 01	70 01 011410	0	,
per shareholder	shareholders	holders	held	total
1 - 100	399	23.20	21 580	0.13
101 - 1 000	1 030	59.88	403 304	2.37
1 001 - 10 000	248	14.42	761 351	4.47
10 001 - 100 000	29	1.69	775 915	4.56
100 001 - 1 000 000	10	0.58	2 604 700	15.30
1 000 001 -	4	0.23	12 334 265	72.47
Nominee-registered sh	ares		105 775	0.62
Others			14 360	0.08
Total	1 720	100.00	17 021 250	100.00



ECONOMIC TRENDS AND FINANCIAL INDICATORS

ECONOMIC TRENDS AND FINANCIAL INDICATORS

	2000	1999	1998	1997	1996	2000
	EUR mill.	EUR mill.	EUR mill.	EUR mill.	EUR mill.	FIM mil
Net sales	964.6	826.4	715.6	568.5	487.4	5 735.
Exports and operations abroad	117.6	139.6	159.6	124.3	119.7	699.
% net sales	12.2	16.9	22.3	21.9	24.6	12.
Operating profit	50.2	42.8	30.6	21.3	15.9	298.
% net sales	5.2	5.2	4.3	3.8	3.3	5.2
Profit before extraordinary items	46.4	39.9	27.1	18.3	12.4	275.
% net sales	4.8	4.8	3.8	3.2	2.6	4.3
Profit before taxes	46.4	39.9	38.9	18.3	12.4	275.
% net sales	4.8	4.8	5.4	3.2	2.6	4.8
Profit for the accounting period	29.3	26.4	14.2	11.9	8.9	174.2
% net sales	3.0	3.2	2.0	2.1	1.8	3.0
Non-current assets	169.5	124.5	114.1	111.6	114.9	1 007.9
Inventories	137.2	114.6	116.1	200.1	190.5	815.8
Financial assets	192.5	153.4	114.7	78.2	83.0	1 144.3
Shareholders' equity	154.5	139.6	122.0	105.6	97.8	918.8
Minority interests	7.5	3.3	2.1	1.5	0.9	44.5
Interest-bearing liabilities	120.6	73.3	63.4	62.6	79.0	717.3
Interest-free liabilities	216.5	176.3	157.4	220.2	210.7	1 287.4
Balance sheet total	499.2	392.5	344.8	389.9	388.3	2 968.0
Return on equity. %	19.9	20.6	5.6	12.1	8.0	19.9
Return on investment. %	20.7	21.7	18.0	12.8	9.8	20.7
Equity ratio, %	36.9	43.5	42.6	44.0	39.5	36.9
Gearing, %	54.0	33.1	30.3	37.4	47.2	54.0
Interest-bearing net liabilities	87.5	47.3	37.6	40.0	46.6	520.2
Gross investments	72.4	42.2	18.8	18.4	13.9	430.6
% net sales	7.5	5.1	2.6	3.2	2.9	7.5
Order book 31.12.	451.1	386.6	388.1	294.5	230.6	2 682.2
Number of employees	4 487	3 500	3 288	2 966	2 637	4 487
SHARE-ISSUE-ADJUSTED FINAN	CIAL INDICATO	ORS				
	2000	1999	1998	1997	1996	2000
	EUR	EUR	EUR	EUR	EUR	FIM
Earnings per share (EPS)	1.72	1.55	0.34	0.73	0.45	10.23
Equity per share	9.08	8.20	7.16	6.52	6.04	53.98
Dividend per share	0.841)	0.84	0.50	0.34	0.25	5.00
Dividend to earnings ratio, %	48.9	54.3	150.8	45.9	55.5	48.9
Effective dividend yield. %	7.0	8.6	6.7	4.3	3.8	7.0
Price/earnings ratio (P/E)	7.0	6.3	22.2	10.5	14.6	7.0
Share price	,,,,	0.0		10.0	11.0	
mean	11.89	8.78	9.32	8.65	6.44	70.69
lowest	10.00	7.25	6.22	7.06	4.54	59.40
highest	14.00	10.10	11.94	9.75	7.23	83.2
at end of accounting period	12.00	9.80	7.57	7.74	6.66	71.3
Market capitalisation, mill.	204.3	166.8	128.8	125.3	107.9	1 214.5
Shares traded, 1 000	1 185	1 658	2 079	4 345	2 712	1 185
% of total	7.0	9.7	12.4	26.8	16.7	7.0
Issue-adjusted number of shares	7.0	9.7	12.4	20.0	10./	7.0
•	17.021	17.021	16.700	16.200	16 200	17.03
average for the period, 1 000	17 021	17 021	16 700	16 200	16 200	17 02
at end of period, 1 000	17 021	17 021	17 021	16 200	16 200	17

¹⁾ Board of Directors' proposal

FORMULAE FOR CALCULATION OF FINANCIAL INDICATORS

RETURN ON INVESTMENT, %

Profit before extraordinary items + interest expenses

and other financial expenses x 100

Balance sheet total – interest-free liabilities

(average for the accounting period)

RETURN ON EQUITY, %

Profit before extraordinary items - income taxes x 100

Shareholders' equity + minority interests

(average for the accounting period)

EQUITY RATIO, %

Shareholders' equity + minority interests x 100

Balance sheet total - advances received

GEARING, %

Interest-bearing net liabilities - investments - cash in hand

and at banks x 100

Shareholders' equity + minority interests

INTEREST-BEARING NET DEBT

Interest-bearing liabilities – investments – cash in banks and at banks

EMPLOYEES

Sum of monthly employee totals

Number of months in accounting period

EARNINGS PER SHARE:

Profit before extraordinary items and taxes -

income taxes - minority interests

Share-issue-adjusted average number of shares

SHAREHOLDERS' EQUITY PER SHARE

Shareholders' equity

Share-issue-adjusted number of shares at end of period

DIVIDEND PER SHARE

Dividend for the accounting period

Share-issue-adjusted number of shares at end of period

DIVIDEND TO EARNINGS RATIO, %

Dividend for the accounting period x 100

profit before extraordinary items – taxes – minority interests

EFFECTIVE DIVIDEND YIELD, %

Dividend per share x 100

Final share quotation

P/E RATIO

Final share quotation

Earnings per share

MEAN SHARE PRICE

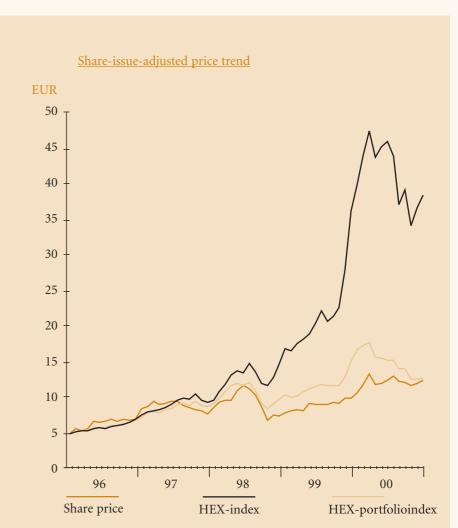
(share-issue-adjusted)

Trading value of total share turnover

Share-issue-adjusted number of shares traded during the period

MARKET CAPITALISATION

Number of shares x final share quotation





CONSOLIDATED INCOME STATEMENT

	Note	EUR 1 000 1.1.2000-31.12.2000	EUR 1 000 1.1.1999-31.12.1999	FIM 1 000 1.1.2000-31.12.2000
NET SALES	1.1	964 558	826 354	5 734 999
Increase (+) or decrease (-) in stocks o	f			
finished goods and work in progress		14 298	-3 709	85 010
Production for own use		479	660	2 847
Other operating income	1.2	4 825	3 562	28 688
Materials and services	1.3	663 590	554 760	3 945 526
Personnel expenses	1.4	170 157	130 053	1 011 709
Depreciation	1.5	22 868	18 383	135 966
Other operating expenses		77 363	80 870	459 977
OPERATING PROFIT		50 182	42 801	298 366
Financial income and expenses	1.6	-3 827	-2 920	-22 754
PROFIT BEFORE EXTRAORDINARY	ITEMS	46 355	39 881	275 612
Extraordinary items				
PROFIT BEFORE TAXES		46 355	39 881	275 612
Indirect taxes	1.8	-16 055	-12 335	-95 461
Minority interests	1.0	-1 009	-1 186	-5 997
PROFIT FOR THE ACCOUNTING P	ERIOD	29 291	26	174 154

CONSOLIDATED BALANCE SHEET

	Note	EUR 1 000 31.12.2000	EUR 1 000 31.12.1999	FIM 1 000 31.12.2000
ASSETS				
NON-CURRENT ASSETS	2.1			
Intangible assets	2.1.1	7 163	2 738	42 586
Goodwill on consolidation	2.1.2	32 515	4 480	193 328
Tangible assets	2.1.3	119 918	106 922	713 000
Holdings in affiliated undertakings	2.1.4	2 500	2 496	14 864
Other investments	2.1.4	7 417	7 847	44 102
		169 513	124 483	007 880
CURRENT ASSETS	2.2			
Inventories	2.2.1	137 208	114 558	815 804
Non-current receivables	2.2.2	236	229	1 405
Deferred tax asset	2.2.3	1 130	2 011	6 717
Current receivables	2.2.4	157 955	125 192	939 159
Investments	2.2.5	8 743	6 365	51 982
Cash in hand and at banks		24 394	19 619	145 038
		329 666	267 974	1 960 105
		499 179	392 457	2 967 985
LIABILITIES				
LIABILITIES				
SHAREHOLDERS' EQUITY	2.3			
Share capital		34 043	28 628	202 408
Share premium account		5 750	11 165	34 190
Revaluation reserve		119	183	711
Retained earnings		85 329	73 251	507 341
Profit for the accounting period		29 291	26 360	174 154
		154 532	139 587	918 804
MINORITY INTERESTS		7 479	3 308	44 467
MINORITY INTERESTS OBLIGATORY PROVISIONS	2.5	7 479 3 766	3 308 1 899	44 467 22 391
OBLIGATORY PROVISIONS				
OBLIGATORY PROVISIONS LIABILITIES	2.6	3 766	1 899	22 391
OBLIGATORY PROVISIONS LIABILITIES Deferred tax liability	2.6 2.6.1	3 766 14 011	1 899 16 722	22 391 83 304
OBLIGATORY PROVISIONS LIABILITIES Deferred tax liability Non-current liabilities	2.6 2.6.1 2.6.2	3 766 14 011 102 800	1 899 16 722 59 264	22 391 83 304 611 219
OBLIGATORY PROVISIONS LIABILITIES Deferred tax liability	2.6 2.6.1	3 766 14 011	1 899 16 722	22 391 83 304

CONSOLIDATED STATEMENT OF SOURCE AND APPLICATION OF FUNDS

	EUR 1 000	EUR 1 000	FIM 1 000
	1.1.2000-31.12.2000	1.1.1999-31.12.1999	1.1.2000-31.12.2000
INCOME FINANCING			
Operating profit	50 182	42 801	298 366
Depreciation	22 868	18 383	135 966
Financial income and expenses	-3 827	-2 920	-22 754
Taxes	-18 171	-13 257	-108 037
Total	51 052	45 007	303 541
Total	31 032	43 007	303 341
CHANGE IN NET WORKING CAPITAL			
Increase (-) or decrease (+) in inventories	-22 650	1 517	-134 671
Increase (+) or decrease (-) in			
advances against work in progres	-4 652	10 461	-27 661
Increase (-) or decrease (+) in current receivables	-32 763	-38 714	-194 802
Increase (+) or decrease (-) in interest-free			
current liabilities	32 378	8 531	192 514
Total	-27 687	-18 205	-164 620
CASH FLOW FROM BUSINESS OPERATIONS	23 365	26 802	138 921
INVESTMENTS			
Investments in fixed assets	-72 421	-42 175	-430 596
Disposal of and other changes in fixed assets	4 523	13 472	26 893
Total	-67 898	-28 703	-403 703
CASH FLOW BEFORE FINANCING	-44 533	-1 901	-264 782
FINANCING			
Increase (-) or decrease (+) in non-current receivables	-8	306	-45
Increase (+) or decrease (-) in non-current liabilities	43 535	10 308	258 847
Increase (+) or decrease (-) in current liabilities	19 056	-357	113 303
Distribution of dividend	-14 314	-8 588	-85 106
Others	3 417	450	20 313
Total	51 686	2 119	307 312
INCREASE OR DECREASE IN LIQUID FUNDS	7 153	218	42 530
Liquid funds at 1.1.	25 983	25 765	154 490
LIQUID FUNDS AT 31.12.	33 136	25 983	197 020

PARENT COMPANY INCOME STATEMENT

	Note	EUR 1 000 1.1.2000-31.12.2000	EUR 1 000 1.1.1999-31.12.1999	FIM 1 000 1.1.2000-31.12.2000
NET SALES	1.1	265 537	224 852	1 578 810
Increase (+) or decrease (-) in stocks				
of finished goods and work in progress		2 374	1 707	14 113
Production for own use	1.2	43 3 553	24 2 498	256 21 125
Other operating income	1.2	2 222	2 498	21 125
Materials and services	1.3	139 709	114 572	830 674
Personnel expenses	1.4	63 283	58 582	376 267
Depreciation	1.5	8 384	9 385	49 849
Other operating expenses		27 897	22 943	165 866
OPERATING PROFIT		32 233	23 599	191 648
Financial income and expenses	1.6	-2 092	-1 793	-12 440
PROFIT BEFORE EXTRAORDINARY	TEMS	30 141	21 806	179 208
Extraordinary items				
PROFIT BEFORE				
APPROPRIATIONS AND TAXES		30 141	21 806	179 208
		2.245	5.051	12.250
Appropriations Direct taxes	1.7 1.8	2 245 -9 367	5 951 -7 830	13 350 -55 692
Direct taxes	1.8	-9 307	-/ 830	-55 692
PROFIT FOR THE ACCOUNTING PE	RIOD	23 019	19 927	136 866

PARENT COMPANY BALANCE SHEET

	Note	EUR 1 000 31.12.2000	EUR 1 000 31.12.1999	FIM 1 000 31.12.2000
ASSETS				
NON-CURRENT ASSETS	2.1			
Intangible assets	2.1.1	1 790	2 053	10 644
Tangible assets	2.1.3	55 761	55 130	331 537
Holdings in group undertakings	2.1.4	158 571	108 802	942 823
Holdings in affiliated undertakings	2.1.4	1 262	1 262	7 505
Other investments	2.1.4	5 653 223 037	6 196 173 443	33 609 1 326 118
		223 037	1/3 443	1 320 110
CURRENT ASSETS	2.2			
Inventories	2.2.1	24 624	22 763	146 410
Non-current receivables	2.2.2	136	166	810
Current receivables	2.2.4	30 710	24 481	182 590
Investments	2.2.5	3 262	6 068	19 392
Cash in hand and at banks		1 525	1 528	9 066
		60 256 283 293	55 006 228 449	358 268 1 684 386
		203 293	220 449	1 004 300
LIABILITIES				
SHAREHOLDERS' EQUITY	2.3	24.042	20.420	202 400
Share capital		34 043 5 675	28 628	202 408
Share premium account Revaluation reserve		119	11 090 183	33 740 711
Retained earnings		61 169	55 492	363 696
Profit for the accounting period		23 019	19 927	136 866
0.1		124 025	115 320	737 421
A DDD ODDIATIONIC	2.4	10 207	20.552	100 047
APPROPRIATIONS	2.4	18 307	20 553	108 847
LIABILITIES	2.6			
Deferred tax liability	2.6.1	2 132	2 157	12 674
Non-current liabilities	2.6.2	70 519	29 304	419 289
Current liabilities	2.6.3	68 310	61 115	406 155
		140 961	92 576	838 118
		283 293	228 449	1 684 386

PARENT COMPANY STATEMENT OF SOURCE AND APPLICATION OF FUNDS

	EUR 1 000 1.1.2000-31.12.2000	EUR 1 000 1.1.1999-31.12.1999	FIM 1 000 1.1.2000-31.12.2000
INCOME FINANCING			
Operating profit	32 233	23 599	191 648
Depreciation	8 384	9 385	49 849
Financial income and expenses	-2 092	-1 792	-12 440
Taxes	-9 367	-7 831	-55 692
Total	29 158	23 361	173 365
CHANGE IN NET WORKING CAPITAL			
Increase (-) or decrease (+) in inventories	-1 862	-2 497	-11 069
Increase (+) or decrease (-) in			
advances against work in progress	-379		-2 254
Increase (-) or decrease (+) in current receivables	-6 229	-533	-37 034
Increase (+) or decrease (-) in interest-free			
current liabilities	-3 360	-3 274	-19 979
Total	-11 830	-6 304	-70 336
CASH FLOW FROM BUSINESS OPERATIONS	17 328	17 057	103 030
INVESTMENTS			
Investments in fixed assets	-61 153	-34 906	-363 598
Disposal of and other changes in fixed assets	3 086	14 843	18 347
Total	-58 067	-20 063	-345 251
CASH FLOW BEFORE FINANCING	-40 739	-3 006	-242 222
FINANCING			
Increase (-) or decrease (+) in non-current receivables	29	306	175
Increase (+) or decrease (-) in non-current liabilities	41 216	7 094	245 057
Increase (+) or decrease (-) in current liabilities	10 934	4 554	65 013
Distribution of dividend	-14 314	-8 588	-85 106
Others	63		374
Total	37 928	3 366	225 513
INCREASE OR DECREASE IN LIQUID FUNDS	-2 810	360	-16 708
Liquid funds at 1.1.	7 596	7 236	45 166
LIQUID FUNDS AT 31.12.	4 786	7 596	28 458

ACCOUNTING PRINCIPLES

Consolidated financial statements

The parent company, Lemminkäinen Corporation, and all the group and affiliated undertakings classified as investments under non-current assets are included in the consolidated financial statements.

Intra-group shareholdings have been eliminated using the past equity method, whereby the acquisition cost of shares in subsidiary undertakings has been eliminated against the shareholders' equity of the subsidiary undertakings at the time of acquisition. The voluntary provisions and depreciation reserves of subsidiary undertakings at the time of acquisition less the deferred tax liability are included in shareholders' equity. Where the cost of acquiring shares in a subsidiary undertaking exceeds the corresponding value of its shareholders' equity, the excess is assigned to fixed assets and/or goodwill on consolidation. The depreciation periods for goodwill on consolidation are 5-10 years according to the plan in effect at the time of acquisition. A depreciation period of longer than five years is applied to companies whose longerterm earnings expectations are good, based on factors such as strength of market position or good technical expertise in their own areas of business.

Intra-group transactions and the internal margin included in inventories have been eliminated in the consolidated income statement, as have intra-group receivables, liabilities and dividend payments.

Minority interests have been deducted from the Group's profit and shareholders' equity and entered as a separate item in the consolidated income statement and balance sheet.

Figures from the final accounts of foreign subsidiary undertakings have been converted into Finnish marks at the rates of exchange quoted by the Bank of Finland on the last day of the accounting period. Translation differences arising from eliminations of the shareholders' equity in foreign subsidiary undertakings have been recorded in unrestricted shareholders' equity.

The accounts of affiliated undertakings have been consolidated using the equity method. The Group's share of the profit/loss of affiliated undertakings on the basis of proportional ownership is entered in the consolidated income statement under other operating income/expenses.

Recognition of income from construction projects

Since 1st January 1998 the consolidated and parent company financial statements have been prepared in accordance with the percentage-of-completion method, whereby income from construction projects is recognised according to the degree of project completion. Although the completed contract method of income recognition has still been used in the official financial statements of subsidiary undertakings, they have prepared additional financial statements based on the percentage-of-completion method. The degree of project completion is calculated as the ratio of actually incurred expenses to estimated total expenses. The margin on Lemminkäinen's own developments is recognised as income on the basis of either the degree of building completion or the percentage of housing units sold, the lower value taking precedence. Anticipated losses from unprofitable projects on the order book are recorded in total as expenses.

Valuation and depreciation of fixed assets

Fixed assets are shown on the balance sheet at their original acquisition costs less accumulated annual planned depreciation. In addition, the values of some land, buildings and shareholdings include revaluations, against which no depreciation has been charged.

Depreciation according to plan is computed using the straight-line method and is based on the economic lifetimes of the assets.

The depreciation periods are as follows:

Intangible assets

goodwill
 others
 office buildings
 Other buildings
 Machinery and equipment
 Other tangible assets
 or 10 years
 to 70 years
 10-30 years
 4-10 years

- mineral deposits depreciation for decrease of substance

- others 10 years

Depreciation has not been charged to the revaluation increases. The revaluation increase applying to any item sold in connection with the disposal of fixed assets has been cancelled.

Valuation of inventories

Inventories have been valued according to the FIFO principle at their acquisition cost or, if lower, their new acquisition price or probable selling price. The value of inventories includes the variable expenditure arising from their acquisition and production.

Valuation of financial assets

Investments are valued at their acquisition cost or, if lower, their market value.

Foreign currency items

Receivables and liabilities denominated in foreign currencies have been converted into Finnish marks at the rates of exchange quoted by the Bank of Finland on the last day of the accounting period.

Foreign currency receivables and liabilities protected by forward rate agreements are valued at the forward rate, and the interest share is periodised on the basis of the duration of the agreements.

Pension liability

Pension security for employees of the Group, inclusive of additional benefits, is covered by policies with pension insurance companies.

Research and development expenses

R&D expenses are recorded in the year during which they are incurred.

Financial leasing

Financial leasing payments are recorded as annual expenses. The remaining rental payments of financial leasing contracts are presented in the notes to the financial statements under liabilities.

Direct taxes

Taxes calculated on the basis of the results of group undertakings for the accounting period, adjustments to the taxes of earlier accounting periods, and the change in the deferred tax liability and asset are recorded as direct taxes on the consolidated income statement. The deferred tax liability or asset is calculated for the timing differences between taxation and accounting using the tax rate in force at the closing of the accounts. Confirmed losses that are deductible against taxation are treated as a tax asset to the extent that the Company will likely be able to utilise them in the near future.

	GI	ROUP	PARENT COL	
	1.1.2000-	1.1.1999-	1.1.2000-	1.1.1999-
Thousands of euro	31.12.2000	31.12.1999	31.12.2000	31.12.1999
1. INCOME STATEMENT				
1.1 NET SALES AND OPERATING PROFIT				
Net sales by business sector				
Paving and Mineral Aggregates Division	233 043	175 932	186 100	154 136
Building Materials Division	87 170	74 135	77 254	68 959
Lemminkäinen Construction Ltd	164 990	185 023		36
Oy Alfred A. Palmberg Ab	452 782	399 569		
Tekmanni Oy	45 080			
Intra-group sales / others	-18 507	-8 305	2 183	1 721
Total	964 558	826 354	265 537	224 852
Net sales by market area				
Finland	846 986	686 724	256 674	217 115
Nordic countries	39 572	35 483	2 650	1 265
Eastern Europe	15 765	38 797	5 282	5 547
Western Europe	53 272	52 338	169	494
Asia and Latin America	6 534	7 800	762	262
Africa	2 429	5 212		169
Total	964 558	826 354	265 537	224 852
Operating profit/loss by business sector	25.507	10.040	25 (11	10.004
Paving and Mineral Aggregates Division	25 586	19 048	25 611	18 224
Building Materials Division	5 155	4 433	5 159	4 337
Lemminkäinen Construction Ltd	4 880	3 249		
Oy Alfred A. Palmberg Ab	14 664	17 490		
Tekmanni Oy	1 842	1 410	1.462	1.020
Group eliminations / others	-1 945	-1 419 42 801	1 463 32 233	1 038
Total	50 182	42 801	32 233	23 599
1.2 OTHER OPERATING INCOME				
Profit on the sale of fixed assets	2 714	1 755	2 246	1 559
Share of the results of affiliated undertakings	459	379		
Others	1 652	1 428	1 307	939
Total	4 825	3 562	3 553	2 498
1.3 MATERIALS AND SERVICES				
Raw materials, consumables and goods				
Purchases during the accounting period	317 219	251 616	82 238	64 184
Change in inventories	-6 734	-1 183	512	-789
	310 485	250 433	82 750	63 395
External services	353 105	304 327	56 959	51 177
Total	663 590	554 760	139 709	114 572

	GF	OUP	PARENT COMPANY	
	1.1.2000-	1.1.1999-	1.1.2000-	1.1.1999-
Thousands of euro	31.12.2000	31.12.1999	31.12.2000	31.12.1999
1.4 NOTES CONCERNING PERSONNEL, MA	NAGEMENT AND BO	OARD MEMBERS		
Personnel expenses				
Salaries, wages and emoluments	135 147	102 636	50 525	45 934
Pension expenses	23 291	17 205	8 705	7 958
Other personnel-related expenses	11 719	10 212	4 053	4 690
Total	170 157	130 053	63 283	58 582
Management salaries and emoluments				
Board members and managing directors	1 519	1 324	419	323
Average number of employees				
Salaried staff	1 507	1 218	476	457
Hourly paid employees	2 980	2 282	1 136	1 079
Total	4 487	3 500	1 612	1 536
Average number of employees by business sector	or			
Paving and Mineral Aggregates Division 1	369	1 104	984	947
Building Materials Division	654	610	628	589
Lemminkäinen Construction Ltd	497	453		
Oy Alfred A. Palmberg Ab	1 584	1 333		
Tekmanni Oy	383			
Total	4 487	3 500	1 612	1 536

Pension commitments concerning board members and managing directors

The retirement age of the managing directors of Lemminkäinen Corporation, Oy Alfred A. Palmberg Ab and Lemminkäinen Construction Ltd is 60 years. The retirement age of the managing directors of other group undertakings is the statutory retirement age.

1.5 DEPRECIATION

Intangible rights	413	211	185	102
Goodwill	437	65	369	378
Other capitalised expenditure	69	19	9	8
Buildings	2 431	2 075	949	864
Machinery and equipment	14 257	12 315	6 635	7 669
Other tangible assets	804	722	237	364
Depreciation of tangible and intangible assets	18 411	15 407	8 384	9 385
Depreciation of goodwill on consolidation	4 457	2 976		
Total	22 868	18 383	8 384	9 385

	GI	ROUP	PARENT	COMPANY
	1.1.2000-	1.1.1999-	1.1.2000-	1.1.1999-
Thousands of euro	31.12.2000	31.12.1999	31.12.2000	31.12.1999
1.6 FINANCIAL INCOME AND EXPENSES				
Dividend income				
From group undertakings			309	
From others	237	251	165	230
Total	237	251	474	230
Other interest and financial income				
From group undertakings			520	227
From others	1 141	738	381	261
Total	1 141	738	901	488
Interest expenses and other financial expenses				
To group undertakings			-622	-312
To others	-5 205	-3 909	-2 845	-2 198
Total	-5 205	-3 909	-3 467	-2 510
Net financial income/expenses	-3 827	-2 920	-2 092	-1 792
Exchange rate differences (net) included				
in financial income/expenses	189	40	-157	-133
1.7 APPROPRIATIONS				
Difference between depreciation according to plan and depreciation charged against taxation			2 245	5 951
1.8 DIRECT TAXES				
Income taxes on normal business operations	-18 378	-13 319	-9 086	-7 864
Income taxes in respect of previous years	208	61	-307	34
Change in the deferred tax liability	2 115	923	26	
Total	-16 055	-12 335	-9 367	-7 830
2. BALANCE SHEET				
2.1 NON-CURRENT ASSETS				
2.1.1 Intangible assets				
Intangible rights	1 373	877	557	650
Goodwill	4 688	1 076	876	1 222
Other capitalised expenditure	683	664	54	64
Advance payments	419	121	303	117
Total	7 163	2 738	1 790	2 053

2.1.2 Goodwill on consolidation 2.1.3 Tangible assets Land and Waters Buildings Machinery and equipment Other intangible assets Advance payments and work in progress Total	1.1.2000- 31.12.2000 32 515 8 361 39 370 60 858 9 844 1 485 119 918	1.1.1999- 31.12.1999 4 480 8 048 37 088 53 687 7 370 729 106 922	7 305 16 104 27 478 4 250 624 55 761	1.1.1999- 31.12.1999 7 297 15 903 27 232 3 908 790 55 130
2.1.2 Goodwill on consolidation 2.1.3 Tangible assets Land and Waters Buildings Machinery and equipment Other intangible assets Advance payments and work in progress Total	32 515 8 361 39 370 60 858 9 844 1 485	4 480 8 048 37 088 53 687 7 370 729	7 305 16 104 27 478 4 250 624	7 297 15 903 27 232 3 908 790
2.1.3 Tangible assets Land and Waters Buildings Machinery and equipment Other intangible assets Advance payments and work in progress Total	8 361 39 370 60 858 9 844 1 485	8 048 37 088 53 687 7 370 729	16 104 27 478 4 250 624	15 903 27 232 3 908 790
2.1.3 Tangible assets Land and Waters Buildings Machinery and equipment Other intangible assets Advance payments and work in progress Total	8 361 39 370 60 858 9 844 1 485	8 048 37 088 53 687 7 370 729	16 104 27 478 4 250 624	15 903 27 232 3 908 790
Land and Waters Buildings Machinery and equipment Other intangible assets Advance payments and work in progress Total	39 370 60 858 9 844 1 485	37 088 53 687 7 370 729	16 104 27 478 4 250 624	15 903 27 232 3 908 790
Buildings Machinery and equipment Other intangible assets Advance payments and work in progress Total	39 370 60 858 9 844 1 485	37 088 53 687 7 370 729	16 104 27 478 4 250 624	15 903 27 232 3 908 790
Machinery and equipment Other intangible assets Advance payments and work in progress Total	60 858 9 844 1 485	53 687 7 370 729	27 478 4 250 624	27 232 3 908 790
Other intangible assets Advance payments and work in progress Total	9 844 1 485	7 370 729	4 250 624	3 908 790
Advance payments and work in progress Total	1 485	729	624	790
Advance payments and work in progress Total				
Total	119 918	106 922	55 761	55 130
A 4 4 7				
2.1.4 Investments				
Holdings in group undertakings			158 571	108 802
Holdings in affiliated undertakings	2 500	2 496	1 262	1 262
Other shares and holdings	7 417	7 847	5 653	6 196
Total	9 917	10 343	165 486	116 260
2.1.1. Intangible assets				
Intangible rights				
Acquisition cost 1.1.	1 856	1 259	1 121	646
Translation difference	-1			
Increases	1 303	645	91	516
Decreases	-57	-48	-2	-41
Acquisition cost 31.12.	3 101	1 856	1 210	1 121
Accumulated depreciation 31.12.	-1 728	-979	-653	-471
Book value 31.12.	1 373	877	557	650
Goodwill				
Acquisition cost 1.1.	2 733	1 727	3 894	2 889
Increases	4 705	1 006	24	1 005
Decreases	-601	1 000	-601	1 003
Acquisition cost 31.12.	6 837	2 733	3 317	3 894
Accumulated depreciation 31.12.	-2 149	-1 657	-2 441	-2 672
Book value 31.12.	4 688	1 076	876	1 222
Other capitalised expenditure				
Acquisition cost 1.1.	712	501	93	78
Increases	91	215	,,	15
Decreases	-2	-4		13
Acquisition cost 31.12.	801	712	93	93
Accumulated depreciation 31.12.	-118	-48	-39	-29
Book value 31.12.	683	664	54	64

	GI	ROUP	PARENT COMPANY	
	1.1.2000-	1.1.1999-	1.1.2000-	1.1.1999-
Thousands of euro	31.12.2000	31.12.1999	31.12.2000	31.12.1999
4.1				
Advance payments				
Acquisition cost 1.1.	121	164	117	164
Increases	323	98	207	94
Decreases	-25	-141	-22	-141
Acquisition cost 31.12.	419	121	303	117
2.1.2 Goodwill on consolidation				
Acquisition cost 1.1.	29 284	27 495		
Increases	32 435	1 789		
Acquisition cost 31.12.	61 719	29 284		
Accumulated depreciation 31.12.	-29 204	-24 804		
Book value 31.12.	32 515	4 480		
2.1.3 Tangible assets				
Land				
Acquisition cost 1.1.	4 825	4 540	4 074	3 937
Increases	318	293	13	145
Decreases	-5	-8	-5	-8
Acquisition cost 31.12.	5 138	4 825	4 082	4 074
Revaluations	3 223	3 223	3 223	3 223
Book value 31.12.	8 361	8 048	7 305	7 297
Buildings				
Acquisition cost 1.1.	61 963	59 773	26 594	26 141
Increases	5 052	2 413	1 150	629
Decreases	-285	-223	-82	-176
Acquisition cost 31.12.	66 729	61 963	27 662	26 594
Accumulated depreciation 31.12.	-29 960	-27 475	-14 158	-13 291
Revaluations	2 600	2 600	2 600	2 600
Book value 31.12.	39 370	37 088	16 104	15 903
Machinery and equipment				
Acquisition cost 1.1.	120 577	103 376	71 917	74 265
Translation difference	-7	-5		
Increases	28 658	34 904	9 466	15 068
Decreases	-7 395	-17 698	-5 324	-17 416
Acquisition cost 31.12.	141 833	120 577	76 059	71 917
Accumulated depreciation 31.12.	-80 975	-66 890	-48 581	-44 685
Book value 31.12.	60 858	53 687	27 478	27 232

	GF	ROUP	PARENT COMPANY	
	1.1.2000-	1.1.1999-	1.1.2000-	1.1.1999-
Thousands of euro	31.12.2000	31.12.1999	31.12.2000	31.12.1999
Other tangible assets	11 170	0.106	6.014	5 (21
Acquisition cost 1.1. Translation difference	11 179	9 106	6 814	5 631
	-3 3 483	2 100	502	1 222
Increases Decreases	3 463 -72	2 198 -125	582 -4	1 222 -39
	14 587	11 179	7 392	6 814
Acquisition cost 31.12.				
Accumulated depreciation 31.12.	-4 743	-3 809	-3 143	-2 906
Book value 31.12.	9 844	7 370	4 250	3 908
Advance payments and construction in progre				
Acquisition cost 1.1.	729	617	790	559
Increases	1 479	909	618	790
Decreases	-723	-797	-784	-559
Acquisition cost 31.12.	1 485	729	624	790
2.1.4 Investments				
Holdings in group undertakings				
Acquisition cost 1.1.			108 802	92 814
Increases			49 769	15 988
Acquisition cost 31.12.			158 571	108 802
Holdings in affiliated undertakings				
Acquisition cost 1.1.	2 497	2 078	1 262	1 142
Increases	316	424		120
Decreases	-313	-5		
Acquisition cost 31.12.	2 500	2 496	1 262	1 262
Other shares				
Acquisition cost 1.1.	6 156	7 931	4 505	6 317
Increases	259	205	96	15
Decreases	-599	-1 980	-549	-1 827
Acquisition cost 31.12.	5 816	6 156	4 052	4 505
Revaluations	1 601	1 691	1 601	1 691
Book value 31.12.	7 417	7 847	5 653	6 196
2.1.5 Revaluations				
Land				
Value 1.1.	3 223	3 149	3 223	3 149
Increase		74		74
Value 31.12.	3 223	3 223	3 223	3 223
Buildings				
Value 1.1.	2 600	2 600	2 600	2 600
Value 31.12.	2 600	2 600	2 600	2 600

	GI	ROUP	PARENT	COMPANY
	1.1.2000-	1.1.1999-	1.1.2000-	1.1.1999-
Thousands of euro	31.12.2000	31.12.1999	31.12.2000	31.12.1999
Shares				
Value 1.1.	1 691	1 691	1 691	1 691
Decrease	-90		-90	
Value 31.12.	1 601	1 691	1 601	1 691
2.2 CURRENT ASSETS				
2.2.1 Inventories				
Raw materials and consumables	9 164	8 105	6 184	6 696
Building plots	45 018	33 499		
Work in progress	35 667	33 801		
Apartments and premises	27 028	21 933		
Finished products/goods	20 331	17 220	18 440	16 067
Total	137 208	114 558	24 624	22 763
2.2.2 Non-current receivables				
Loan receivables	236	229	136	166
2.2.3 Deferred tax asset				
From timing differences	1 130	2 011		
2.2.4 Current receivables		22.254		0.41=
Accounts receivable	114 555	92 054	12 678	9 417
Amounts owed by				
group undertakings Other receivables			2 646	1 288
Prepayments and accrued income			173	179
Total			14 291	9 752
Amounts owed by				
affiliated undertakings				
Accounts receivable	17	144	17	144
Loan receivables	11 538	6 486	532	534
Other receivables	2 200	4 273	74	75
Prepayments and accrued income	29 645	22 235	3 117	4 559
Total	43 383	32 994	3 723	5 168
Current receivables, total	157 955	125 192	30 710	24 481
Items included in prepayments and accrued				
Project income	23 460	17 039	1 383	1 081
Taxes	568	245	28	79
Wage- and salary-related expenses	324	746	71	491
Others	5 293	4 205	1 635	2 908
Total	29 645	22 235	3 117	4 559

	GI	ROUP	PARENT	COMPANY
	1.1.2000-	1.1.1999-	1.1.2000-	1.1.1999-
Thousands of euro	31.12.2000	31.12.1999	31.12.2000	31.12.1999
2.2.5 Investments				
Other securities	8 743	6 365	3 262	6 068
2.3 SHAREHOLDERS' EQUITY				
Share capital 1.1.	28 628	28 628	28 628	28 628
Bonus issue	5 415		5 415	
Share capital 31.12.	34 043	28 628	34 043	28 628
Share premium account 1.1	11 165	11 165	11 090	11 090
Bonus issue	-5 415		-5 415	
Share premium account 31.12.	5 750	11 165	5 675	11 090
Revaluation reserve 1.1.	183	183	183	183
Increase		74		74
Decrease	-64		-64	
Transfer to deferred tax liability		-74		-74
Revaluation reserve 31.12.	119	183	119	183
Retained earnings 1.1.	99 611	82 248	75 420	64 081
Distribution of dividend	-14 314	-8 588	-14 314	-8 589
Transfer from revaluation reserve	64		64	
Translation difference	-32	-409		
Retained earnings 31.12.	85 329	73 251	61 169	55 492
Profit for the accounting period	29 291	26 360	23 019	19 927
Shareholders' equity, total	154 532	139 587	124 025	115 320
Distributable funds 31.12.				
At beginning of the accounting period	98 202	74 561		
Distribution of dividend	-14 314	-8 588		
Transfer from revaluation reserve	64			
Profit for the accounting period	29 291	26 360		
Change in translation difference	-32	-141		
Net change in appropriations	1 409	6 010		
At end of the accounting period	114 619	98 202		
2.4 APPROPRIATIONS				
Depreciation reserve				
Intangible rights				
Depreciation in excess of plan 1.1			126	78
Increase/decrease			-18	48
Depreciation in excess of plan 31.12.			108	126

	GF	GROUP PARE		NT COMPANY	
	1.1.2000-	1.1.1999-	1.1.2000-	1.1.1999-	
Thousands of euro	31.12.2000	31.12.1999	31.12.2000	31.12.1999	
Goodwill					
Depreciation in excess of plan 1.1			172		
Increase/decrease			3	172	
Depreciation in excess of plan 31.12.			175	172	
Other capitalised expenditure					
Depreciation in excess of plan 1.1			1		
Increase/decrease				1	
Depreciation in excess of plan 31.12.			1	1	
Buildings					
Depreciation in excess of plan 1.1			3 432	3 595	
Increase/decrease			-130	-163	
Depreciation in excess of plan 31.12.			3 302	3 432	
Machinery and equipment					
Depreciation in excess of plan 1.1			16 812	22 822	
Increase/decrease			-2 104	-6 010	
Depreciation in excess of plan 31.12.			14 708	16 812	
Other tangible assets					
Depreciation in excess of plan 1.1			11	9	
Increase/decrease			2	2	
Depreciation in excess of plan 31.12.			12	11	
Depreciation reserve					
Depreciation reserve 1.1			20 553	26 504	
Increase/decrease			-2 246	-5 951	
Depreciation reserve 31.12.			18 307	20 553	
Division of appropriations of individual gr	oup undertakings between	tax liability and shareho	lders equity		
Depreciation reserve	25 237	27 319			
Voluntary provisions	6				
Deferred tax liability	-7 314	-7 922			
Equity share	17 929	19 397			
Eliminated at time of acquisition	-17 929	-17 988			
Remaining equity share included in shareh	olders' equity	1 409			

	GF	ROUP	PARENT	COMPANY
	1.1.2000-	1.1.1999-	1.1.2000-	1.1.1999-
Thousands of euro	31.12.2000	31.12.1999	31.12.2000	31.12.1999
2.5 OBLIGATORY PROVISIONS				
Guarantee provisionst	3 699	1 750		
Other obligatory provisions	67	149		
Total	3 766	1 899		
2.6 LIABILITIES				
2.6.1 Deferred tax liability				
Appropriations	7 312	7 923		
Revaluations	2 132	2 157	2 132	2 157
Timing differences	4 567	6 642		
Total	14 011	16 722	2 132	2 157
2.6.2 Non-current liabilities				
Loans from credit institutions	80 679	50 640	55 319	29 304
Pension loans	6 863	8 616		
Other non-current liabilities	15 258	8	15 201	
Total	102 800	59 264	70 519	29 304
Liabilities due after five years or later				
Loans from credit institutions	21 805	6 856	18 501	2 283
Pension loans	122	1 771		
Total	21 927	8 627	18 501	2 283
2.6.3 Current liabilities				
Loans from credit institutions	31 339	12 384	15 486	5 688
Pension loan	1 753	1 653		
Advances received	59 589	64 242	53	433
Accounts payable	42 206	29 385	7 754	4 684
Accounts payable to group undertakings			306	347
Other liabilities to group undertakings	22.155	15.000	27 028	26 564
Other liabilities	22 175	15 232	1 711	1 039
Accruals and deferred income	59 530	48 781	15 971	22 360
Total	216 592	171 677	68 310	61 115
Items included in accruals and deferred incom		5.000		
Project expenses	6 303	5 988	2.072	
Value added tax	6 180	7 969	2 063	4 446
Income tax	6 794	5 000	1 664	1 719
Wage- and salary-related expenses	33 183	20 827	10 939	9 378
Others	7 070	8 997	1 305	6 817
Total	59 530	48 781	15 971	22 360

	GF	ROUP PARENT COM		COMPANY
	1.1.2000-	1.1.1999-	1.1.2000-	1.1.1999-
Thousands of euro	31.12.2000	31.12.1999	31.12.2000	31.12.1999
2.7 EFFECT OF PERCENTAGE-OF-COMPLI	ETION METHOD ON B	ALANCE SHEET ITEM	IS	
Inventories				
Work in progress, total	248 127	233 913		
Portion recognised as income	-212 460	-200 112		
Work in progress on the balance sheet	35 667	33 800		
Current liabilities				
Advances received, total	240 185	275 852		
Portion recognised as income	-180 596	-211 610		
Advances received on the balance sheet	59 589	64 242		
2.8 CONTINGENT LIABILITIES				
Securities for own commitments				
Property mortgages	11 953	10 181		
Business mortgages	59 379	48 546	25 228	25 228
Bonds pledged as security	4 570	5 221		93
Total	75 903	63 948	25 228	25 321
Securities for commitments of others				
Bonds pledged as security		105		
Guarantees given				
On behalf of group undertakings			131 033	97 752
On behalf of affiliated undertakings	951	869	951	869
Pension liabilities	34	37		
Leasing liabilities				
Payable in the year 2001	3 319	1 340	2 915	1 836
Payable in subsequent years	14 233	11 402	13 614	11 480
Total	17 552	12 742	16 529	13 316
Derivative contracts				
Forward foreign exchange contracts				
Nominal value	1 917	1 918	1 917	1 918

SHARES AND HOLDINGS

	Consolidated hareholding %		Parent company shareholding		
		%	Shares	Value, EUR 1 000	group undertakings Value, EUR 1 000
Group undertakings 31st December 2000					
UAB Vakaru Automagistrale, Lithuania	99.3	99.3	1 713 663	1 835	
Asfaltti-Ajax Oy, Kempele	100.0	100.0	100	390	1//
Forssan Betonituote Oy, Forssa UAB Greitkelis, Lithuania	100.0 97.5	50.0 97.5	1 000 1 555 094	1 581 1 620	168
Kainuun Murske Oy, Kajaani	54.2	54.2	1333 034	149	
Keski-Suomen Sora Oy, Jyväskylä	100.0	100.0	100	2 990	
Kvalitetsasfalt i Mellansverige Ab, Sweden	75.0	75.0	7 500	5 066	
Lemcon Baumanagement GmbH, Germany	100.0	100.0	100	21	
Lemcon Bauprojekt-Management GmbH, Austria Lemcon Company S.A., Luxemburg	100.0 100.0	100.0 100.0	1 1 605	18 31	
Lemcon Epitöipari Kft, Hungary	100.0	100.0	1 003	12	
Lemcon (UK) Ltd, United Kingdom	100.0	100.0	100	0	
Lemminkäinen A/S, Denmark	100.0	100.0	45 500	6 121	
Lemminkäinen Eesti AS, Estonia	100.0	100.0	10	3	
Lemminkäinen Svenska Ab, Sweden Omni-Sica Oy, Helsinki	100.0 100.0	100.0 100.0	10 50	12 9	
Onnii-sica Oy, Fielsinki Oy Alfred A. Palmberg Ab, Helsinki	100.0	51.5	2 551	27 960	10 392
Oy Finnasfalt Ab, Helsinki	100.0	100.0	200	10	10 372
Lemminkäinen Construction Ltd, Helsinki	100.0	100.0	100	1 682	
Sica Oy, Helsinki	100.0	100.0	1 003	55 946	
Stenberg-Yhtiöt Oy, Forssa	100.0	100.0	500	14 405	
TEK Holding Oy, Helsinki	100.0 100.0	100.0 100.0	900 75	37 859 309	
Tielinja Oy, Helsinki ZAO Lemminkäinen Dor Stroi (Lemdorstroi), Russia	100.0	100.0	49	544	
As Rajar Tl, Estonia	58.0	100.0	17	311	5
WPL-System Oy, Helsinki	100.0				42
Neccos Oy, Helsinki	100.0				52
Lemcon Latvija SIA, Latvia	100.0				375
Lemcon Vilnius UAB, Lithuania Lemcon Polska Sp.z o.o, Poland	100.0 100.0				979 387
ZAO Lemstroi, Russia	100.0				18
ZAO Neccos, Russia	100.0				2
ZAO Lemminkäinen/St. Petersburg	100.0				2
ZAO Rakennus Lemminkäinen/Moscow	100.0				1
ICM Infternational Construction Management, Hungary	70.0				497
Lemcon Networks Ltd, Helsinki Kiint. Oy Esterinportti 2, Helsinki	79.0 100.0				316 22 816
Oü Sten Killustik, Estonia	100.0				1
Tekmanni Oy, Helsinki	81.8				1 296
Rakennustoimisto Palmberg Oy, Tampere	90.0				735
Oy Konte Ab, Vaasa	90.9				168
Rekab Entreprenad Ab, Sweden	80.0				243
Palmberg-Rakennus Oy, Oulu Rakennusliike S. Horttanainen Oy, Porvoo	100.0 100.0				168 67
Byggnads Ab Forsström Rakennus Oy, Kokkola	75.0				151
Savocon Oy, Kuopio	96.4				417
Palmberg-Úrakoitsijat Oy, Hyvinkää	90.0				45
AAP-Insinöörit Oy, Helsinki	100.0				3
Rakennus-Otava Oy, Jyväskylä	100.0				596
Oka Oy , Kouvola Ab Jakobe Oy, Pietarsaari	70.0 85.0				2 463 1 087
Oy Kokkobe Ab, Kokkola	90.3				1 452
Total				150 571	44 944
				158 571	44 944
Affiliated undertakings	45.0	45.0	27	202	
Pointti-Talo Oy, Lahti Talter AS, Estonia	45.0 51.0	45.0 51.0	27 2 040	293 417	413
Tasfil AS, Estonia	40.5	40.5	951	552	392
Laing-Loy Management Ltd, United Kingdom	50.0				32
Oy Tara-Element Ab, Kokkola	48.9				400
Total				1 262	1 238
Other shares and holdings	Sha %	reholding Shares		nal value JR 1 000	Total EUR 1 000
Helsinki Halli Oy A, Helsinki	1.4	12		20	202
Oy Nordgolf Ab Y, Åminnefors Sampo Vakuutus Oy, Turku	1.4	16 17 692		67 15	61 153
Talentum Oyj, Helsinki	0.3	47 344		20	117
Vierumäen Kuntokylä Oy, Helsinki	3.4	2 640		44	137
Property shares					2 015
Toperty shares					3 902
Housing shares					
					830

BOARD OF DIRECTORS' PROPOSAL FOR APPROPRIATION OF RETAINED EARNINGS

Distributable funds shown on the consolidated balance sheet at the end of the accounting period amount to EUR 114 619 305.37. The Parent Company's retained earnings from previous years are EUR 61 169 263.77, the Parent Company's profit for the accounting period is EUR 23 019 285.97 and the Parent Company's total retained earnings at the end of the accounting period are EUR 84 188 549.75. The Board of Directors will propose to the Annual General Meeting that a total dividend of EUR 14 313 843.72 be paid to shareholders, after which retained earnings would stand at EUR 69 874 706.03.

Helsinki, 14th February 2001

Heikki Pentti Teppo Taberman Paul Blomqvist

Erkki J. Pentti Juhani Sormaala Managing Director

AUDITOR'S REPORT

To the shareholders of Lemminkäinen Corporation

We have audited the accounting, the financial statements and the corporate governance of Lemminkäinen Corporation for the financial year ended December 31, 2000. The financial statements, which include the report of Board of Directors, consolidated and parent company income statements, balance sheets and notes to financial statements, have been prepared by the Board of Directors and the Managing Director. Based on our audit we express an opinion on these financial statements and on corporate governance.

We have conducted the audit in accordance with Finnish Standards on Auditing. Those standards require that we perform the audit to obtain reasonable assurance about whether the financial statements are free of material misstatement. An audit includes examining on a test basis evidence supporting the amounts and disclosures in the financial statements, assessing the accounting principles used and significant estimates made by the management as well as evaluating the overall financial statement presentation. The purpose of our audit of corporate governance is to examine that the members of the Board of Directors and the Managing Director have legally complied with the rules of the Companies Act.

In our opinion the financial statements have been prepared in accordance with the Accounting Act and other rules and regulations governing the preparation of financial statements. The financial statements give a true and fair view, as defined in the Accounting Act, of both the consolidated and parent company's result of operations as well as of the financial position. The financial statements with the consolidated financial statements can be adopted and the members of the Board of Directors and the Managing Director of the parent company can be discharged from liability for the financial year audited by us. The proposal by the Board of Directors regarding distributable funds is in compliance with the Companies Act.

Helsinki, 6 March 2001

Jan Holmberg Authorised Public Accountant

Jarmo Alén Authorised Public Accountant

PAVING AND MINERAL AGGREGATES DIVISION

The Division produces asphalt, recycled asphalt macadam and specialist paving. It carries out contracting in the fields of road paving, milling and road marking as well as quarrying and crushing. The Division also produces ready-mixed concrete and mineral aggregates for resale, as well as environmental geotechnology products and services.

The Division's net sales were EUR 233.0 million (175.9). Net sales in Finland rose 31 % to EUR 200.4 million (152.8). Net sales from exports were up 41 % at EUR 32.6 million (23.1). Exports accounted for 14 % (13) of the Division's net sales.

The Division's operating profit improved and was EUR 25.6 million (19.1). The average number of employees in 2000 was 1 369 (1 104).

Net sales by business area

	2000	1999
EU	R mill.	EUR mill.
Asphalt paving		
and road marking	178.8	135.6
Mineral aggregates an	d	
ready-mix concrete	63.0	47.2
Internal invoicing	-8.8	-6.9
Total	233.0	175.9

Asphalt paving and road marking

The Finnish paving market grew by about five per cent. The protracted downward trend in public road paving volumes continued. The volume of work received from local authorities remained unchanged, whereas the volume of private-sector contracting rose in line with the growth in other construction.

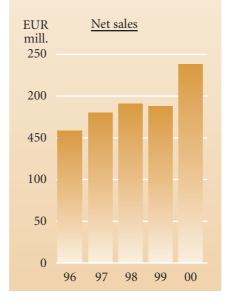
Lemminkäinen produced 2.7 million tonnes (2.5) of asphalt, retaining its position as the market leader in Finland. The company's production of asphalt rose slightly in Finland and by about a fifth abroad. Russia accounted for most of this growth.

Sales of paving-related ancillary products as well as environmental geotechnology products and services continued to grow. The most important contract in the latterly mentioned busi-



Head of Paving and Mineral Aggregates Division, Mr. Matti Kokko, B.Sc.(Eng.)

EUR mill.	2000	1999
Net sales	233.0	175.9
Operating profit	25.6	19.1
Net investments	23.6	21.8
Employees	1 369	1 104



ness area was the construction of a landfill site in Savonlinna and the paving of Ämmässuo composting depot and seep water basin in Espoo.

The net sales of the Paving Unit were EUR 174.9 million (132.3), of which operations abroad accounted for 18 % (17).

Lemminkäinen's paving operations expanded into Sweden in June, when the company acquired a 75 % stake in Kvalitetsasfalt i Mellansverige Ab, an asphalt paving contractor operating in central Sweden. Operations in Sweden were further expanded in the autumn when Kvalitetsasfalt acquired the asphalt paving and mineral aggregate operations of the Oden Group. After the acquisition Kvalitetsasfalt's net sales were about EUR 20 million.

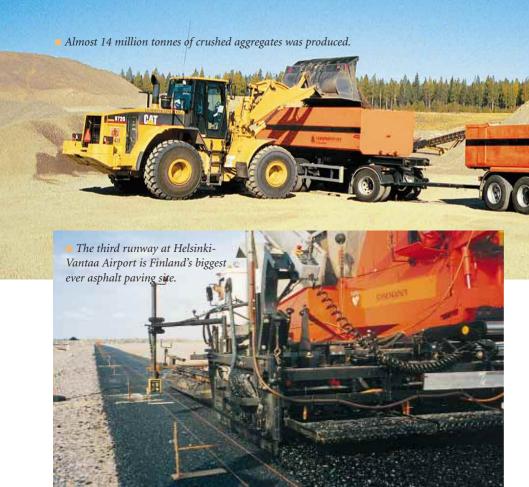
In Russia, most of the company's production capacity was in use. In Togliatti a 10-km-long oval test track was completed for Avtovaz. In Moscow and St. Petersburg, asphalt was produced for resale and contracting use. In Saratov, bridge deck waterproofing systems and pavements were constructed for a 2.3-km-long bridge over the River Volga.

In Estonia, the volume of paving work was about the same as in the previous year. In Latvia, asphalt paving contracts were completed for private-sector clients and for the City of Riga. In Lithuania, paving works were carried out by Lemminkäinen's subsidiaries in Klaipeda (UAB Vakaru Automagistrale) and Vilnius (UAB Greitkelis). The latter of these two subsidiaries was acquired in the autumn.

In Denmark the asphalt production of Lemminkäinen's local subsidiary (Lemminkäinen A/S) rose slightly. The highway improvement contract carried out by the same company in Zambia was completed in April 2000.

The average number of employees in 2000 was 934 (766). The Head of the Unit is Mr. Matti Kokko, B.Sc. (Eng.).

The net sales of Lemminkäinen's road marking contractor, Tielinja Oy, were EUR 3.9 million (3.3), of which exports accounted for 34 % (39). The most important export contracts were road marking works carried out for the national road administrations of Sweden and Estonia.



Mineral aggregates and ready-mix concrete

The funding of public road building and upkeep continued to decline, further reducing the use of mineral aggregates in the public sector by more than a fifth compared with the previous year. However, the growth of building construction partially offset the public-sector losses, so that the total demand for mineral aggregates fell by about 10 per cent.

The decline in demand led to a situation in which not all of the increases in production costs could be passed on to selling prices.

Keski-Suomen Sora Oy, a mineral aggregates producer, and the rock crushing operations of Oulun Autokuljetus Oy were acquired during the review period.

A total of 13.6 million tonnes (12.3) of crushed aggregate was produced and the net sales from mineral aggregate operations were EUR 63.0 million (47.2). The average number of employees in 2000 was 320 (227). These production and net sales figures are aggregated totals for Lemminkäinen Corporation's Mineral Aggregates Unit, Stenberg-Yhtiöt Oy and Keski-Suomen Sora Oy.

The most important mineral aggregates works were the completion a nine-

year-long expansion project for the Ämmässuo landfill site in Espoo, mineral aggregate deliveries to a number of cities and track ballast contracts for various rail track centres.

The demand for ready-mix concrete was good throughout the whole review period and production rose by more than five per cent. The full capacity of Forssan Betonituote Oy, which was acquired at the end of 1999, was brought on stream towards the end of the review year. The company produced 105 000 m³ of ready-mix concrete and generated net sales of EUR 6.8 million. The ave-rage number of employees was 25.

Forssan Betonituote Oy's works on Highway 3 and at Mussalo harbour in

Kotka were completed during the review period. Concrete production got underway on the Porvoo-Koskenkylä section of Highway 8 and at the Tornio steel mill.

The Head of the Mineral Aggregates Unit is Mr. Juhani Innanen, B.Sc.(Eng.), and the Managing Director of Stenberg-Yhtiöt Oy and Forssan Betonituote Oy is Mr. Jari Stenberg.

Research and development

Lemminkäinen's Central Laboratory performed development work, testing and technical services for the Group's various units and companies.

The most important development projects were concerned with asphalt technology. New mixing methods were developed for the design of more durable pavements, and work continued on the improvement of waterproof asphalt pavements for groundwater protection applications. More work was also done on developing methods by which contaminated soils can be immobilised and utilised. The Central Laboratory also participated in development projects concerning asphalt, bituminous roofing and road marking products.

The Central Laboratory had a staff of 13 (13) at the end of the year. The Head of R&D is Mr. Lars Forstén, M.Sc.(Eng.).



BUILDING MATERIALS DIVISION

Lemminkäinen Corporation's Building Materials Division manufactures a range of building products and carries out contracting related to these materials. The product range includes bituminous roofing materials and primers, pre-cast concrete stair units, and natural stone and concrete-based urban environment products. The Division also imports building boards and materials used in the construction of sporting facilities and urban environments.

Demand for the Division's services was good throughout the work season. A shortage of professional labour limited operations to some extent during the height of the summer season. The long and mild autumn provided an exceptionally long work season.

The capacity utilisation rate of production plants and contracting was high, but delivery times were kept short by increasing the number of shifts. The Division's information, quality and environmental management systems have been the subject of continuous development work.

The net sales of the Building Materials Division were EUR 87.2 million (74.1). The Division improved its result compared with the previous year and achieved the set profitability target. The operating profit was EUR 5.2 million (4.4). The Division's net sales are expected to rise slightly and a further improvement in the result for the coming year is anticipated.

The average number of employees in the Division was 654 (610).

Net sales by business area

E	2000 UR mill.	1999 EUR mill.
Roofing Concrete Products Sporting Facilities	55.0 25.5 6.7	46.4 22.5 5.2
Total	87.2	74.1

Production of roofing materials and roofing contracting

Lemminkäinen is Finland's leading roofing contractor and manufacturer of bituminous roofing materials. The company's Roofing Unit operates out of 15 locations in Finland and has operations abroad in Tallinn and St. Petersburg. Bituminous roofing materials are exported mainly to Russia, South Korea, Scandinavia and Poland. The Unit imports various building materials, such as Cape calcium silicate boards from the United Kingdom.

The net sales of the Roofing Unit were EUR 55.0 million (46.4).

The Lohja bituminous roofing factory operated mainly on five shifts and at almost full capacity throughout the production season. The factory's profitability was hit by a sharp rise in the price of synthetic rubber and especially bitumen. It was not possible to pass on these price rises adequately to selling prices. Thanks to efficient operation and the long production season, an all-time production record was set at the Lohja factory. Exports of roofing materials, mainly bituminous roofing shingles, grew significantly.

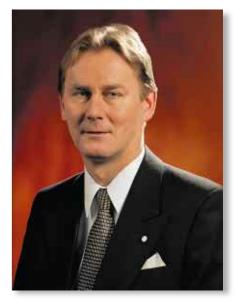
Roofing contracting grew more quickly than the construction market. The work load grew most strongly in urban growth centres, and a shortage of professional labour restricted operations. A great deal more attention than before was given to the training of waterproofing system fitters. The profitability of contracting was good. Among the most important roofing contracting projects were the roof of the Jusla cold store in Tuusula, and the roofing and waterproofing works at Finnair Stadium in Helsinki.

The outlook for the Roofing Unit over the coming year is good. The Unit plans to have its environmental management systems certificated during 2001.

The average number of employees in 2000 was 393 (364). The Head of the Unit is Mr. Ari Junttila, M.Sc.(Eng.).

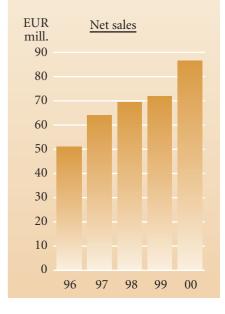
Concrete and natural stone products

The production and contracting resources of the Concrete Products Unit were fully utilised throughout the year thanks to the favourable demand situation. The Unit's volume rose and profitability improved. Production capacity in pre-cast concrete stair units was increased to match the market situation by making internal spatial arrangements and recruiting new employees. Delivery times were kept reasonably short despite



Head of Building Materials Division, Mr. Ari Junttila, M.Sc.(Eng.)

EUR mill.	2000	1999
Net sales	87.2	74.1
Operating profit	5.2	4.4
Net investments	1.7	2.3
Employees	654	610



■ A new showroom for environmental products was opened in Tuusula.

■ Finnair Stadium in Helsinki – Lemminkäinen carried out the roofing and waterproofing works, and erected the spectator stands.





the strong growth in demand volume.

The capacity and efficiency of the Viitasaari natural stone factory was raised by opening an extension to the factory building and bringing a cable sawing line into operation. The investments made at the factory will improve its cost effectiveness.

A new showroom for environmental products was opened in Tuusula. The size of the showroom and the product range on display make it unique in Finland.

One of the most important projects completed in 2000 was the Big Apple shopping centre in Espoo, for which Lemminkäinen supplied the staircases and carried out the terrazzo and natural stone flooring contracts. The most important urban environment contracting projects completed in the review year included Maatullinaukio Square in

Helsinki, the courtyard walls and grounds of the Stella Business Park in Espoo, and natural stone works for Kuusankoski city centre and for the Kyrönsalmi bridge in Savonlinna.

The net sales of the Concrete Products Unit were EUR 25.5 million (22.5).

Product development work was carried out on the soundproofing of precast concrete stair units and included a natural stone wall project partially funded by the National Technology Agency (Tekes). The Unit aims to have its environmental management system certificated during 2001.

The average number of personnel in 2000 was 207 (194). The Head of the Unit is Mr. Juhani Uljas, M.Sc.(Eng.).

Sporting facilities

Omni-Sica Oy strengthened its position



■ A 5 500 m² roofing contract was completed for Porvoon Liikenne Oy (left).

as Finland's leading supplier and contractor of sports-related surfacing systems. The company has also expanded in operations in urban environment construction and polyurethane waterproofing works. Deck coating contracts for the shipbuilding industry is a growing new area of business for the company.

The construction and repair of sports field and sports hall surfacings continued to be brisk throughout the review period. In urban environment construction, deliveries of Legi fences, Toro watering systems and Novokid safety surfacing for parks and playgrounds all increased. The first orders for ship deck coatings were received from Masa Yards.

The most important sports-related construction contracts included the installation of the Mondo surfacing product at Lapinlahti athletics field, the erection of spectator stands at Finnair Stadium, and the construction of two football fields in Helsinki. The Desso football surfacing product was installed at Seinäjoki Arena. Watering systems were installed at golf courses in Sipoo and Helsinki, and also in several new football fields. Work started on the refurbishment of Uusikaupunki athletics field.

The company's net sales were EUR 6.7 million (5.2). The average number of employees in 2000 was 26 (24). The Managing Director of the company is Mr. Pekka Peho.

LEMMINKÄINEN CONSTRUCTION LTD

Lemminkäinen Construction Ltd primarily specialises in international construction projects: over a half of its net sales are generated abroad. In recent years the main focus of the company's business has clearly shifted to Europe and, in the case of telecom network construction, also to the Far East and South America. Lemcon Networks Ltd, a subsidiary specialising in network-related operations, was established at the end of the review year. In Finland, Lemminkäinen Construction Ltd has consolidated its position as one of the country's leading project management companies. The state of the company's order book remained good. At the end of the year it stood at EUR 107.1 million (112.7), which, taken in conjunction with the positive market outlook, offers a good starting point for coming year.

The net sales of Lemminkäinen Construction Ltd were EUR 165.0 million (185.0) and its operating profit EUR 4.9 million (3.2). The average number of employees in 2000 was 497 (453), of whom 326 (282) were salaried staff.

Net sales by business area

EU	1999 EUR mill.		
Civil engineering Project management	62.7 102.3	69.8 115.2	
Total	165.0	185.0	

Civil engineering

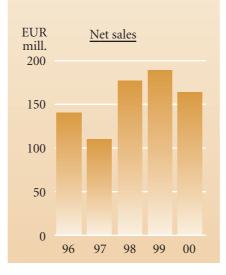
The net sales of the Civil Engineering Unit were EUR 62.7 million (69.8).

The Civil Engineering Unit produces rock engineering, foundation building and other civil engineering services mainly in Finland, to a lesser extent in other Nordic countries, and on a project-basis in other countries. The works comprise a diverse and extensive range of projects and special contracts carried out using the Unit's own equipment. The demand for rock engineering contracting picked up during the review year. The most important rock engineering projects in Finland were the Puolalanmäki underground parking facility in Turku, the Merihaka civil defence shelter



Managing Director of Lemminkäinen Construction Ltd, Mr. Matti A. Mantere, M.Sc.(Eng.)

EUR mill.	2000	1999
Net sales	165.0	185.0
Operating profit	4.9	3.2
Net investments	2.4	2.8
Employees	497	453



in Helsinki, and the Kamppi depot of the City of Helsinki's Building Office. Excavation work on an underground coal bunker for Helsinki Energy got underway in December 2000. The contract is being carried out in partnership with YIT Construction Ltd.

The market situation for foundation works remained good thanks to the buoyant state of building construction and especially refurbishment contracting. The single most important refurbishment contract was the foundation reinforcement work carried out on the National Theatre in Helsinki. The market situation for deep stabilisation works also remained good throughout the whole year.

The company's Highway 3 contracts, which lasted for four years and were together worth about EUR 45 million, were completed in the autumn. No replacement projects of similar magnitude were forthcoming during the year, which is the reason for the decline in the unit's net sales. In Sodankylä, the power plant project that began in autumn 1999 will continue until autumn 2001. Other significant projects included a sewer in Porvoo, a road intersection at the eastern end of the Hanko motorway, and the diversion of Monikonpuro stream in Espoo.

Project in progress abroad included the construction of a gas storage facility in Sines, Portugal and a railway tunnel in Örnsköldsvik, Sweden.

The average number of employees in 2000 was 289 (271). The Head of the Unit is Mr. Timo Kohtamäki, Lic. (Tech.).

Project management

Net sales from project management contracting were EUR 102.3 million (115.2).

Lemminkäinen's project management business continued to expand. In addition to operations in Finland and Europe, business was also conducted in Russia and the Far East. The unit sourced income from 15 countries during the year.

In Finland, office and product development buildings were constructed for Nokia Corporation in Espoo, Tampere and Oulu. The projects in Tampere and Oulu were carried out in partnership with Palmberg. In the spring, work began on the construction of an office



building for Merita Bank in Helsinki. The construction of Bauhaus' new department store was agreed at the end of the year. Silva Stadium in Vantaa and Tahko Golf's new golf course in Nilsiä were both completed in the spring. Construction work on Taivallahti tennis hall in Helsinki began in the autumn.

In Germany a new mobile phone factory was completed for Nokia Mobile Phones at Bochum. At the beginning of the year work began on the construction of a research and product development building on the same site. Finland's pavilion at the EXPO2000 World Fair was completed in Hanover. Planning and preparatory work for the construction of Arena Hamburg got underway in the autumn.



■ Kelukoski power plant under construction in Lapland.

■ Lemcon Networks Ltd, a subsidiary specialising in telecom network construction, was established.

At Komarom in Hungary, Lemminkäinen's local subsidiary, ICM International Construction Management Rt., completed a mobile phone factory for Nokia Corporation and a production plant for Perlos. As a new project, work began on the construction of a factory building for Elcoteq. In Tallinn, Estonia, construction work got underway on the Saku Hall. The regional offices in St. Petersburg and Moscow carried out a number of smaller projects and commissions in Russia.



Foundation strengthening works underway at the National Theatre in Helsinki.

Project management consulting for Nokia Networks continued during the review year at various different sites in Hungary, Brazil, Taiwan and other countries. The telecommunications construction business grew significantly, and for this reason a new subsidiary, Lemcon Networks Ltd, was set up to specialize in the field.

The average number of project management personnel in 2000 was 194 (166). The Head of the Unit is Mr. Juha Nurmi, M.Sc.(Eng.).

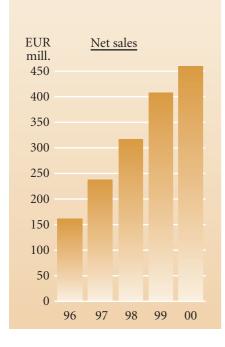


OY ALFRED A. PALMBERG AB



Managing Director Mr. Risto Bono, M.Sc. (Econ.), M.Sc.(Eng.)

EUR mill.	2000	1999
Net sales	452.8	399.6
Operating profit	14.7	17.5
Net investments	7.7	3.3
Employees	1 584	1 333



The Palmberg Group consists of the parent company, Oy Alfred A. Palmberg Ab, and its eight regionally operating subsidiaries. The Group's business area is building construction, which includes competitive tender contracting of both new building and refurbishment work as well as private-sector housing, commercial and industrial developments.

The Group's net sales were EUR 452.8 million (399.6), representing a 13.3 % increase in business volume. The value of the order book at the end of the accounting period stood at EUR 217.5 million (230.5).

The Group's operating profit was 14.7 million (17.5).

The number of own residential development apartments completed by the Group was 718 (481). At the end of the accounting period, 719 (732) own development apartments were under construction. New apartments completed under competitive tender contracting totalled 1 691 (888), and 1 081 (1 675) apartments were under construction at the end of the accounting period.

The average number of employees in the Group during the accounting period was 1 584 (1 333), of whom 487 (408) were salaried staff.

Completed contracts and work in progress

The Palmberg Group's most important completed contracts included the University of Dramatic Arts' Kokos building in Helsinki and the Hansa Centre in Kouvola, a development consisting of 94 housing units, about 11 000 m² of business premises and parking for 350 vehicles. Of the office building contracts being carried out for Nokia Corporation in partnership with Lemminkäinen Construction Ltd, phase III in Tampere and phase I in Oulu were both completed. Gigantti Oy's 5 000 m2 commercial building in Jyväskylä, the 200 000 m³ Seinäjoki Arena, and a 7000 m² government office building in Kokkola were all completed. The latter is owned by Nordisk Renting Oy and leased to the population registry, with the builder being responsible for the property's upkeep for the full duration of the 20year lease. A drawbridge spanning the approximately 450-metre-wide straits

of Kyrönsalmi was completed at Savonlinna.

The most important projects in progress included the first two phases (approx. 20 000 m²) of the Portaali office complex being built with consortium partners in the Arabia district of Helsinki. Phases IV and V of the Stella Business Park in Espoo will be completed in collaboration with NCC during the early months of 2001. Palmberg and its consortium partners started work on Phase I (approx. 8 600 m²) of the Trivium Business Park in Turku. A start was also made on an approximately 8 000 m² extension to the Tohtoritalo building in Turku city centre. Work began on the construction of an approximately 18 000 m² court house and police building in Kouvola and a central warehouse for the Kainuu Brigade in Kajaani. The construction of an approximately 13 000 m² police building got underway as a so-called French contract in Vaasa. In Sweden, phase II construction works on Örnsköldsvik Hospital are in progress. Works belonging to the main contract of Alholma power plant in Pietarsaari will be completed in the early months of 2001.

Net sales by business area

EUI	2000 R mill.	1999 EUR mill.
Competitive-tender		
contracting		
Housing	82.5	71.5
Other new		
construction	103.7	71.9
Refurbishment work	57.7	57.6
Developments		
Housing	87.8	69.7
Commercial and		
industrial buildings	39.2	32.2
Other activities	10.6	-
Total	381.5	302.8





Seinäjoki Arena

■ The Hansa Centre in Kouvola

■ The Sateenkaari 2000 show house at the National Housing Exhibition in Tuusula.





PALMBERG GROUP 2000

	Region	Net sales EUR mill.						Regional Director
Parent company								
Oy Alfred A. Palmberg Ab Helsinki Metropolitan Area Unit Southwest Finland Unit	Helsinki metropolitan area Turku, Salo and surrounding areas	114.0 (131.1)		322	(288)	Pauli Mäkelä Kari Mäkelä		
Subsidiary undertakings	Region	Net sales EUR mill.				Managing Director		
Palmberg-Urakoitsijat Oy	Western Uusimaa	32.0	(31.5)	36	(36)	Ahti Kara		
Oka Oy	Lahti, Kymenlaakso and Southern Karelia	93.6	(64.8)	321	(244)	Jorma Tamminen		
Rakennustoimisto Palmberg Oy	Tampere and southern central Finland	59.9	(62.1)	304	(292)	Juhani Pousi		
Rakennus-Otava Oy	Jyväskylä and neighbouring municipalities	15.2	(9.6)	55	(39)	Jussi Kari		
Oy Konte Ab ¹⁾	Ostrobotnia, Southwest Finland, Umeå region in Sweden	51.8	(51.3)	254	(218)	Göran Pellfolk		
Byggnads Ab Forsström Rakennus Oy ²⁾	West coast region	26.9	(13.5)	121	(85)	Peter Forsström		
Palmberg-Rakennus Oy	Provinces of Oulu and Lapland	48.3	(27.8)	120	(92)	Ahti Heikka		
Savocon Oy	Kuopio and surrounding areas	11.1	(8.3)	51	(39)	Martti Kankkunen		

¹⁾ Includes the Swedish company Rekab Entreprenad Ab. ²⁾ Includes Ab Jakobe Oy and Oy Kokkobe Ab, which were acquired in 2000.

TEKMANNI OY



Managing Director, Mr. Antero Huhta, B.Sc.(Eng.)

Tekmanni Oy produces technical building and facility systems and services as well as solutions and services concerning telecommunications networks and industrial installations and maintenance. Tekmanni's service network covers the whole of Finland from 30 different locations. Bids for contracts are prepared at the company's offices in St. Petersburg, Moscow, Tallinn and Vilnius.

The company introduced new financial and personnel administration systems during the review year. In addition, the ISO 9002 quality system certificated at the end of 1999 was further developed.

Tekmanni Oy's net sales for the full year were EUR 139.9 million (122.3), and its operating profit for the same period was EUR 4.9 million (5.1). The value of the order book at the end of the accounting period was EUR 71.2 million (41,2). The average number of employees in the company during 2000 was 1 416 (1 287), of whom 325 (319) were salaried staff.

Technical building services

The field of technical building services continued to grow strongly in Finland. Tekmanni's net sales from technical building services were EUR 109.1 million (86.6). The primary focus of development work in technical building services during the review year was on the improvement of project management models.

■ Technical building services were installed in the University of Jyväskylä's Agora building.



The most important contracts completed by Tekmanni included Finnair Stadium in Helsinki, for which the company installed all of the technical building services, the field lighting and sound reproduction systems, and the underground arena heating and watering systems. Tekmanni carried out the electrical services contract and installed the telephone, security and data systems for a 17-storey office building completed on Itämerenkatu Street in Helsinki. Work began on the technical building services for the Airport Plaza Business Park in the vicinity of Helsinki-Vantaa Airport. Tekmanni is installing the technical building services for all three of the office buildings that make up this business park. Work also got underway at the 35 000 m² High Tech Center in Ruoholahti, Helsinki; Tekmanni is carrying out the plumbing and electrical works on this prestigious office building site.

Tekmanni installed all the technical building services in the 20 000 m² Agora building, which was completed in Jyväskylä for use by the city's university. In Kuopio, Tekmanni carried out the plumbing and electrical contracts for phase I of the 13 500 m² Mikroteknia building for IT companies. All the technical building services were completed for phase I of the city science park in Joensuu, and the electrical contracts for phase I and II of Nokia Peltola's buildings (26 700 m²) were completed in Oulu. The electrical contract for a 9 200 m² office building was completed for Sonera in Tampere; all the technical building services were installed in WM-Data's office building in Lahti; and the plumbing contract for Seinäjoki Arena was completed. Work began on the installation of the technical building services at PharmaCity, a 24 000 m² biotechnology research centre in Turku. Work also started on the sprinkler and electrical contracts for one of Finland's biggest shopping centres, the 86 000 m² Mylly Shopping Centre in Raisio.

Technical facility services

The Technical Facility Services unit specialises in comprehensive maintenance and upkeep services for demanding projects, taking account of the building's entire life cycle. The unit's services were packaged so that in future the following



Plumbing and electrical works are being carried out at the High Tech Center in Ruoholahti, Helsinki.

services will form the foundation of the business: acute repair works, repairs and modification works, and telecommunications, security, expert and maintenance agreement services.

The net sales of the Technical Facility Services unit were EUR 11.4 million (12.3).

The most important maintenance agreements included those with Helsinki Fair Centre and Stockmann Department Store in Helsinki, and with Myyrmanni Shopping Centre in Vantaa. In Riihimäki, Tekmanni has maintenance agreements with AGA and Ekokem.

Industrial installations and maintenance

The key services in the business area of industrial installations and maintenance are technical building services projects for production plants, and process electrification and instrumentation installations.

The net sales from industrial installations and maintenance were EUR 24.9 million (24.3).

There was a marked increase in industrial investment in Finland. In development work on Tekmanni's industrial services the emphasis was on quality systems and the improvement of project management models.

Stora Enso Oyj is a major client of Tekmanni in the business area of industrial installations and maintenance. The electrical systems of the board machine and drying section at Stora Enso's Kaukopää mill were modernised during the review year. For the same client Tekmanni also carried out electrical and automation installations for a drier pro-



- The electrical services and the telecommunications, security and data systems were installed in a new 17-storey office building on Itämerentori Square in Helsinki.
- New links were added to the Finnish Broadcasting Company's TV tower in Pasila.



ject at Imatra Research Centre and at the Skutskär biological treatment plant in Sweden.

For UPM-Kymmene Corporation, Tekmanni carried out the electrification of the slitter-realer at Jämsänkoski mill and made electrical and instrumentation installations for the back-up boiler at Kaipola mill. Electrification and instrumentation work on Ekokem Oy's incineration plant is underway in Riihimäki. Work began on plumbing and ventilation contracts at Alholm power plant in Pietarsaari. At Loviisa nuclear power plant, revision works were carried out and a new fire alarm system was installed.

Telecommunications networks

The most important services of the telecommunications networks business area include base stations and city networks. The market for telecom network installations is growing strongly, and Tekmanni is now focusing more intensively on this business area.

In the business area of telecommunications networks Tekmanni has focused on the construction of base stations for Telia's GSM network and Ericsson's 2G network in Finland. In addition, fibreoptic network solutions have been delivered to various telecom operators.

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VANTAA Elannontie 5, 01510 Vantaa +358 9 478 4410 ■ The construction site of Helsinki-Vantaa Airport's third runway.

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■ Waterproof asphalt structures are being used increasingly for waste management applications. Paving work in progress at Savonlinna's regional waste treatment centre.



■ Silva-Stadion in Vantaa Myyrmäki



LEMMINKÄINEN GROUP WEBSITES

Lemminkäinen Group **Building Materials Division** Oy Alfred A. Palmberg Ab Tekmanni Oy Paving Unit Kvalitetsasfalt Ab Mineral Aggregates Unit Tielinja Oy Central Laboratory Stenberg-Yhtiöt Oy Forssan Betonituote Oy **ICM International**

Construction Management Rt. www.icm.hu Lemcon Networks Ltd

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