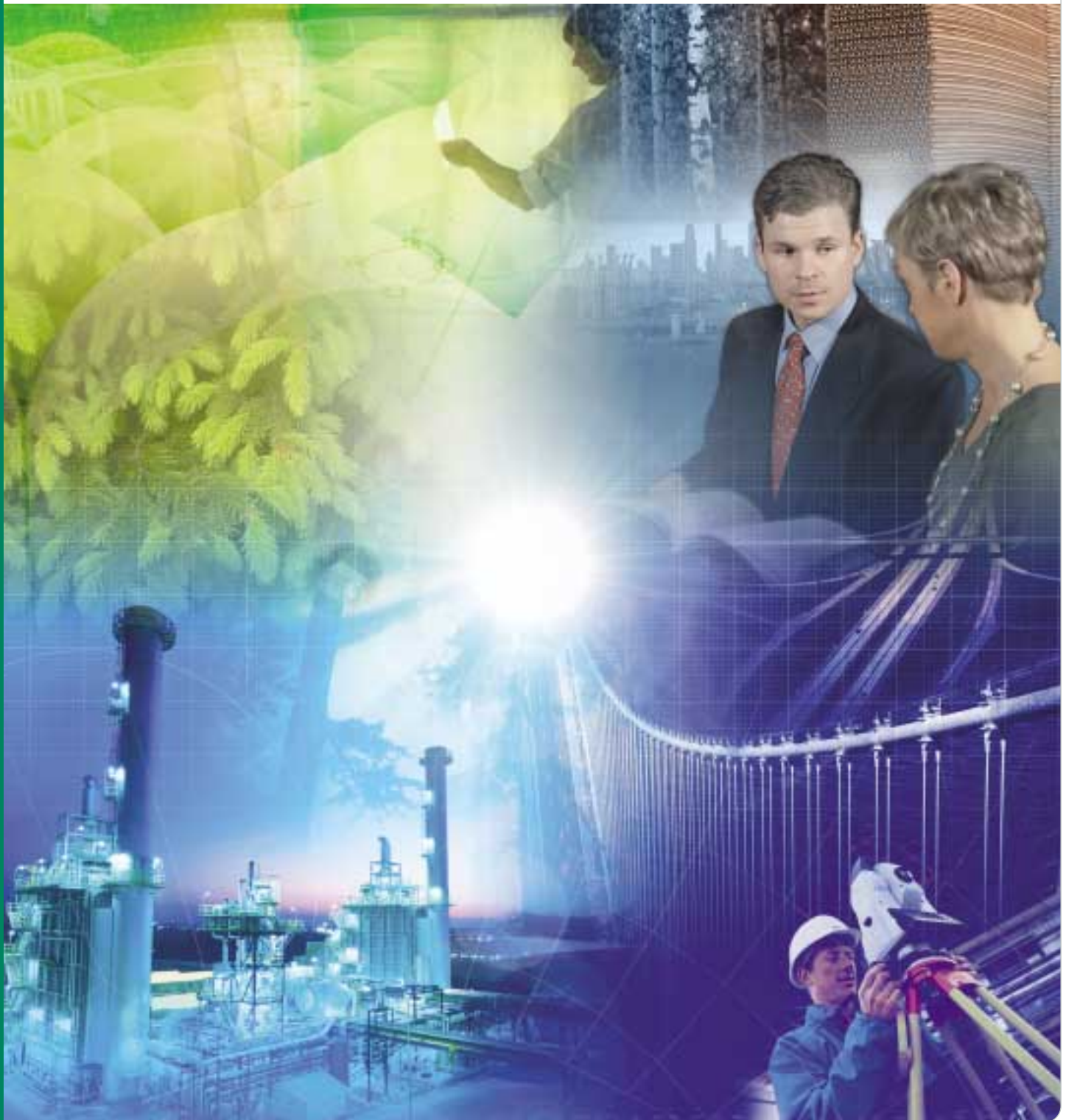




JAAKKO PÖYRY GROUP

ANNUAL REPORT 2001



JAAKKO PÖYRY

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Jaakko Pöyry Group is a client- and technology -oriented, globally operating consulting and engineering firm. It has three core areas of expertise: forest industry, energy and infrastructure & environment. The Group employs 4600 experts in more than 30 countries.

The Group's business concept is based on early involvement in its clients' business development. The Group offers services related to consulting, project development and implementation, and operations management and maintenance planning in all of its business sectors. The Jaakko Pöyry Group consists of four business groups, which are globally responsible for their operations.

Jaakko Pöyry Group Oyj is listed on the Helsinki Exchanges.

JAAKKO PÖYRY GROUP PRESIDENT'S REVIEW



THE CORNERSTONES OF OUR MISSION ARE:

COMPETENCE. SERVICE. SOLUTIONS.

The Jaakko Pöyry Group's business operations were affected by the global economic slowdown during 2001. Net sales, operating profit and earnings per share were somewhat lower than in the previous year. However, taking into account the difficult economic environment, the Group's overall performance was satisfactory. We have been able to strengthen our market position in many areas, we have launched new interesting products and service concepts and we are today much less dependent on economic cycles. We will continue our determined effort to further improve our position in all of these areas.

To survive in the changing business environment, we must be capable of realigning our strategy, sharpening our focus and accelerating our pace of change. The Jaakko Pöyry Group's strategy process was renewed during 2001, focusing on the most relevant aspects of our business. The key elements of our strategy are presented in this Annual Report. We will continue to streamline our operations and focus on our core businesses to ensure that we remain our clients' preferred partner in the life-cycle of their businesses. We will also put strong emphasis on being a global network company with a strong local commitment. Our clients must be able to rely on us to provide the same value-added know-how and high-quality service wherever they are and whatever their needs.

In the same way as our client industries, the consulting and engineering business is also consolidating. The Jaakko Pöyry Group has always been a growth company. Over the past 15 years we have grown, both organically and through acquisitions, at an average rate of about 15 per cent a year. We intend to continue on this growth path and are actively searching for new viable opportunities within all our core businesses to further strengthen our market position in selected areas. One of our strategic targets during the past few years has been to improve our solvency and liquidity steadily. Both of them were at a good level at the end of 2001. This enables us to finance our growth from our own funds.

The global economic environment is very uncertain at the moment and it is difficult to predict when the recovery will start. The first months of 2002 will undoubtedly be challeng-

ing. The Jaakko Pöyry Group's market position is strong and there was a healthy increase in our order stock towards the end of 2001. Recent major orders from clients in emerging markets such as China, Turkey, Vietnam and Brazil clearly show that the Jaakko Pöyry Group is now less dependent on its main markets and can successfully operate on a truly global basis. It is also encouraging to note that our efforts to change our business concept towards more value-added services have been fruitful, with consulting and engineering orders accounting for a clearly larger share of the order stock than in previous years.

I would like to express my sincerest thanks to our clients for their continued confidence, to our employees for their expertise and motivation and to our shareholders for their constructive support during the past year.

Erkki Pehu-Lehtonen
President and CEO

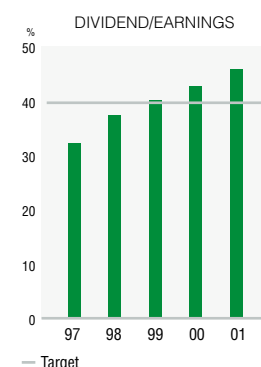
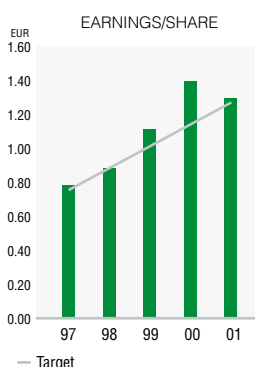
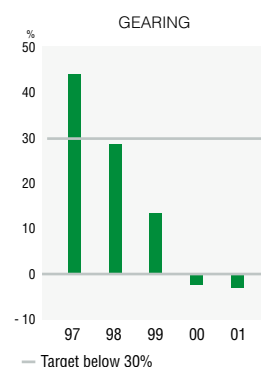
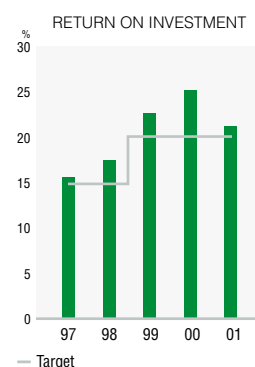
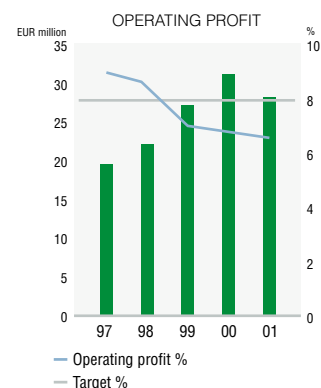
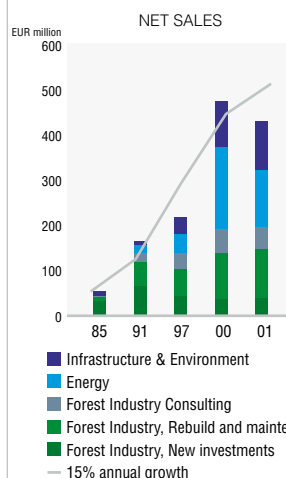




FINANCIAL TARGETS:

OPERATING PROFIT	≥ 8%
EARNINGS/SHARE, ANNUAL GROWTH	≥ 15%
RETURN ON INVESTMENT	> 20%
GEARING	< 30%
DIVIDEND/EARNINGS RATIO	≥ 40%

- **The Jaakko Pöyry Group's net sales** amounted to EUR 431.8 million and the operating profit to EUR 28.0 million. The earnings per share were EUR 1.30. The average growth for the years 1996 to 2001 is on the target level 15.0 per cent.
- **The Board of Directors proposes** that a dividend of EUR 0.60 per share be paid. The proposed dividend corresponds to 46.1 per cent of the earnings per share for the financial year.
- **The target for the Group's return on investments** is 20.0 per cent; in 2001 the return on investment was 21.2 per cent.
- **The Jaakko Pöyry Group's balance sheet** is healthy. The equity ratio was 48.9 per cent and the net debt/equity ratio (gearing) was -3.0 per cent at the end of the year. The target for gearing is below 30.0 per cent.
- **The order stock** grew towards the end of 2001 and was EUR 319.9 million, compared with EUR 305.5 million at the end of 2000. The share of consulting and engineering orders increased during the year amounting to EUR 298.1 million.
- **The Jaakko Pöyry Group's market position** is strong and its order stock is good. However, because of the market situation and current economic prospects, 2002 will be a challenging year. Assuming that the world economy will recover as expected in the second half of 2002, the Group's earnings are estimated to remain at the previous year's level, with the return on investment reaching its strategic target level.



KEY FIGURES

	2000	2001	Change %
Net sales, EUR million	474.5	431.8	- 9.0
Operating profit, EUR million	31.8	28.0	- 12.1
Operating profit, %	6.7	6.5	
Profit after financial items, EUR million	30.1	26.3	- 12.9
Profit after financial items, %	6.4	6.1	
Earnings/share, EUR	1.40	1.30	- 7.1
Return on investment, %	25.1	21.2	
Gearing, %	- 2.5	- 3.0	
Dividend/earnings ratio, %	42.8	46.1	
Order stock, EUR million	305.5	319.9	+ 4.7
Personnel in Group companies	4 572	4 584	+ 0.3

JAAKKO PÖYRY GROUP BUSINESS GROUPS IN A NUTSHELL



FOREST INDUSTRY

The Forest Industry business group provides engineering and project implementation services for pulp and paper industry investment projects of varying size worldwide. Projects cover the entire lifecycle of the clients' mills. Services are divided into three main practice areas:

- engineering and implementation services for large projects
- services for rebuilds and improvement projects
- engineering and project services for maintaining existing machinery

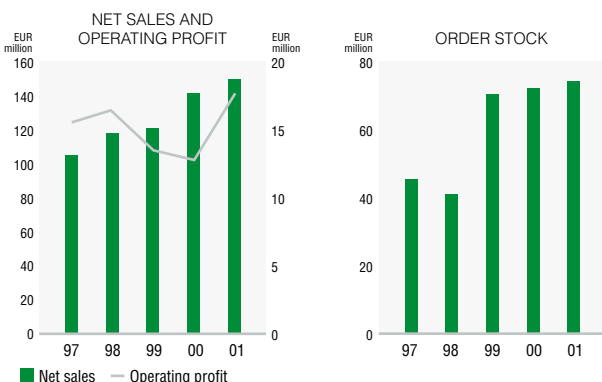
The business group's brand name is **Jaakko Pöyry**.

OFFICE NETWORK

- Brazil
- Chile
- China
- Finland
- France
- Germany
- Indonesia
- Norway
- Poland
- Singapore
- South Africa
- Sweden
- Thailand
- USA

MARKET POSITION

Jaakko Pöyry is a global market leader in providing engineering and project services for new forest industry projects and rebuilds. Its office network covers all leading pulp- and paper-producing regions in the world.



FOREST INDUSTRY CONSULTING

The Forest Industry Consulting business group focuses on identifying, analysing and implementing creative business solutions to enhance stakeholder value and to improve client companies' strategies and operations. The business group's expertise covers the complete supply chain, from raw materials to technology, markets and financing. Consulting and advisory services are provided in three main practice areas:

- management consulting
- investment banking
- operations improvement

The business group's brand name is

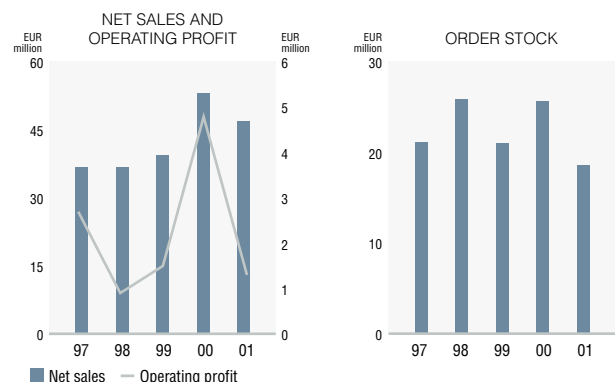
Jaakko Pöyry Consulting.

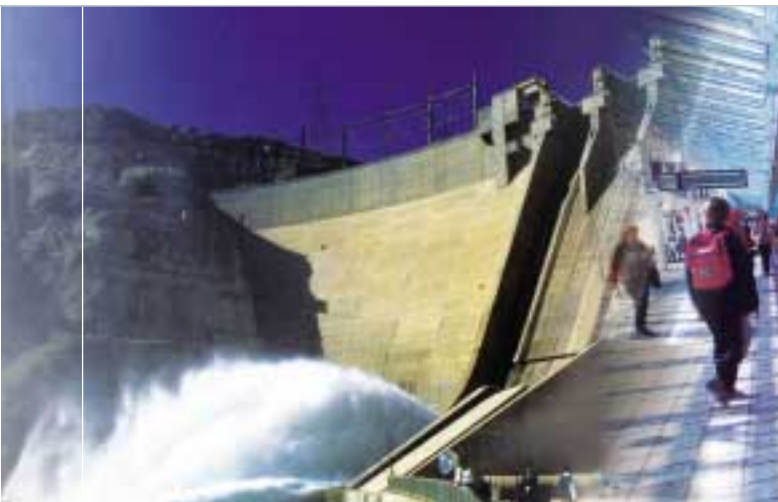
OFFICE NETWORK

- Argentina
- Australia
- Brazil
- Canada
- China
- Finland
- Germany
- Indonesia
- Japan
- Mexico
- New Zealand
- Singapore
- Sweden
- United Kingdom
- USA

MARKET POSITION

Jaakko Pöyry Consulting is one of the world's leading advisors to the forest products industry cluster. The cornerstones of its operations are its strong business understanding and industry expertise. The business group's global network of experts and offices covers all major pulp- and paper producing regions in the world.





ENERGY

The Energy business group is a diversified international consulting and engineering expert, combining technical, economic and environmental know-how. Its services cover all phases of energy projects, from strategic planning and project development to engineering services and project implementation, with special focus on the following main practice areas:

- hydropower
- renewable energy
- decentralised heat and power
- consulting
- local services: oil and gas, process industry, nuclear power

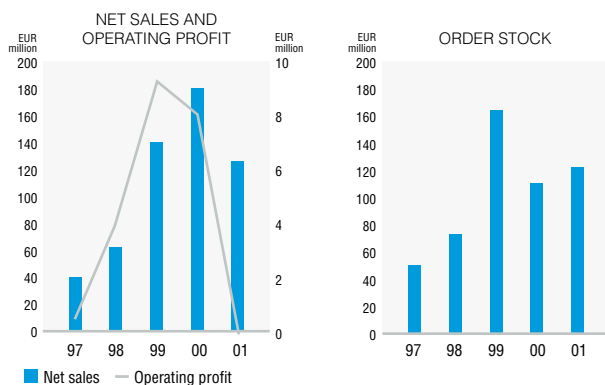
The business group's brand name is **Electrowatt-Ekono**.

OFFICE NETWORK

- Argentina
- China
- Estonia
- Finland
- France
- Germany
- Korea
- Oman
- Peru
- Philippines
- Poland
- Qatar
- Saudi Arabia
- Spain
- Sweden
- Switzerland
- Thailand
- UAE
- United Kingdom
- Vietnam

MARKET POSITION

Electrowatt-Ekono is a leading international energy consulting and engineering firm in its main practice areas. Its local office network covers Europe, the Middle East and Asia.



INFRASTRUCTURE & ENVIRONMENT

The Infrastructure & Environment business group offers sustainable solutions and versatile expertise to the infrastructure and environment sectors. The business group's activities are based on in-depth environmental expertise and a full range of services covering the entire lifecycle of the client's project. The business group's main practice areas are:

- transportation systems
- water and environment
- telecommunications
- building services

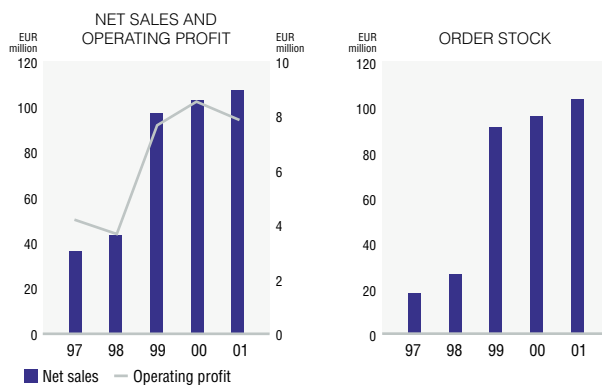
The business group's brand name is **Jaakko Pöyry Infra**.

OFFICE NETWORK

- Argentina
- China
- Estonia
- Finland
- France
- Germany
- Poland
- Russia
- Switzerland
- Taiwan
- Thailand
- Venezuela
- Vietnam

MARKET POSITION

Jaakko Pöyry Infra has a solid position in the international markets for transportation systems, water treatment and environmental expertise. Telecommunications services are offered as a full-service concept through the Group's entire local office network. The business group is a leading provider of building engineering and project management services in selected markets. Its extensive office network covers Europe and Asia.



JAAKKO PÖYRY GROUP MISSION AND STRATEGY

The Jaakko Pöyry Group is a client- and technology-oriented globally operating consulting and engineering firm. The Group consists of four business groups:

- Forest Industry
- Forest Industry Consulting
- Energy
- Infrastructure & Environment

BUSINESS CONCEPT

The Jaakko Pöyry Group's business concept is based on early involvement in its clients' business development, the provision of innovative and value-added solutions, and a full range of services from individual consulting and engineering assignments to management and implementation of complex projects. Services are provided through the Group's own resources in key areas of consulting, technology, engineering and project management, supplemented by partnerships and alliances.

STRATEGY FRAMEWORK

The Jaakko Pöyry Group's strategy framework consists of four elements: the key change forces reshaping the business environment, the expectations of key stakeholders, the Group's mission and its values. These elements create the basis for the strategies at Group level, at business group level and at business area level.

KEY CHANGE FORCES

Key change forces influencing the Jaakko Pöyry Group's business operations are:

Consolidation. Client companies continue to consolidate. The consulting and engineering business is also being consolidated.

Networking. Networking will promote co-operation via partnership agreements and alliances. It will create new business opportunities and expand the Group's service mix.

Digital revolution. The digital revolution makes information management and utilisation increasingly important. Information is no longer seen as a production factor dependent on time and place.

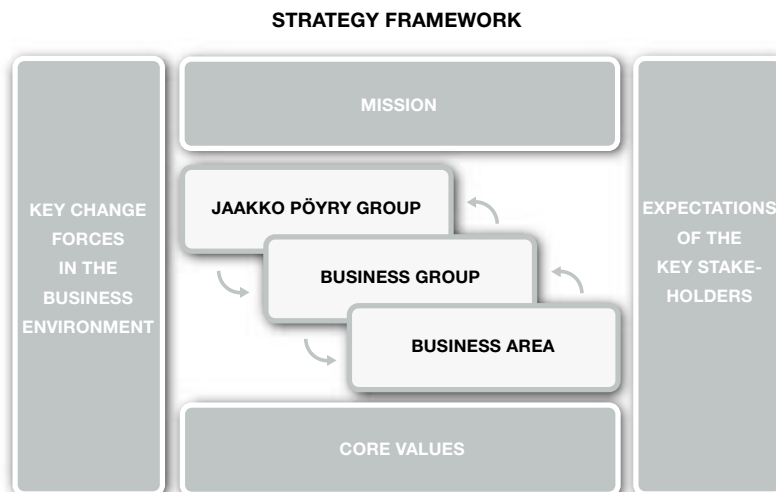
Speed of change and volatility. The business environment is changing faster and becoming more volatile.

Scarcity of resources. Shortages of natural resources, such as fibre, energy and water, are becoming more acute in some parts of the world.

Competition for talent. Talent is an important competitive advantage of any company.

EXPECTATIONS OF KEY STAKEHOLDERS

The Jaakko Pöyry Group's most important stakeholders are its clients, employees and owners. Stakeholders' primary expectations are:



© Talent Partners Oy



Clients

- Understanding each client's business and business needs
- Value-added solutions and a full range of services
- Long-term and lifecycle relationships
- Experiences and innovations
- Reliability and integrity

Personnel

- Motivating work and working environment
- Continuous development
- Job security

Owners

- EPS growth and ROI in accordance with set targets
- Business growth and attractiveness

MISSION

The Jaakko Pöyry Group's mission is to anticipate and fulfil its clients' requirements in order to improve their long-term competitiveness. This objective is pursued by providing clients globally with a full range of leading-edge solutions and services within consulting, project development and implementation, operations improvement and maintenance engineering.

Jaakko Pöyry Group aims at attracting people with drive and ability to work towards the company's objectives. The employees are offered a challenging international working environment in an expert organisation emphasising quality and continuous development.

Jaakko Pöyry Group aims at securing a competitive long-term return for its shareholders by actively managing and integrating the Group's resources, know-how and operations, and by safeguarding its leading position in selected business areas. The target is to reach an average operating margin of 8 per cent and to invest in continuous growth of the core business areas on a sustainable basis.

VALUES

The Jaakko Pöyry Group's business activities are guided by the following common values:

Client

We exist to generate success for our clients.

Team

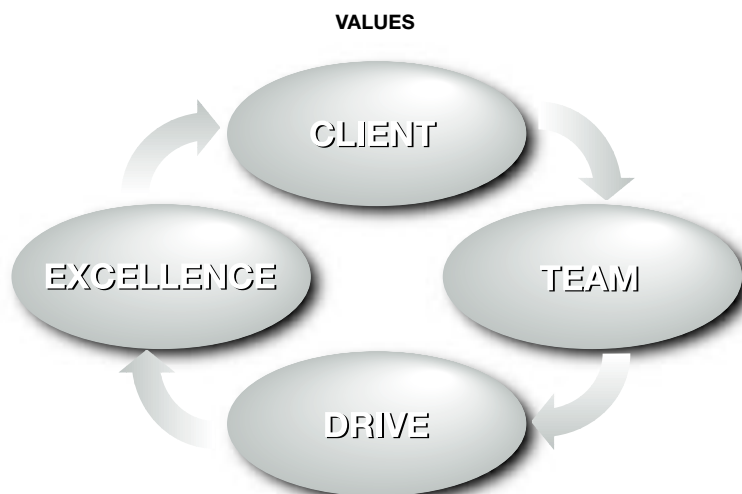
The best solutions come from competent people working together and sharing knowledge.

Drive

We have a passion for improvement.

Excellence

Success is the outcome of our professional approach to everything we do.





MORE INFORMATION : FOR ANY QUESTIONS REGARDING JAAKKO PÖYRY GROUP AND THE PEER GROUP PLEASE CONTACT:
SATU LYYTINEN, INVESTOR RELATIONS
TELEPHONE: +358 9 8947 3002
E-MAIL: satu.lyytinen@poyry.fi

OBJECTIVE

The primary objective of investor relations is to make Jaakko Pöyry Group Oyj's share an attractive investment. The Jaakko Pöyry Group aims to keep the investment community well informed about events that affect the Group's future success, including management action and strategic decisions. This is achieved by keeping regular contact with analysts, investors, current and future shareholders, and the media.

The Jaakko Pöyry Group aims to secure a competitive long-term return for its shareholders by actively managing the Group's financial resources, know-how and business operations, and by safeguarding the company's leading position in selected business sectors. Major targets are to achieve an average annual increase in earnings per share of more than 15 per cent and a return on investment of more than 20 per cent.

The Jaakko Pöyry Group's leading principles in handling investor relations are:

- consistent and adequate information at all times
- identical and simultaneous information for all investors
- the commitment and availability of top management
- honesty, openness and service-mindedness

Updated and more detailed information about the Jaakko Pöyry Group as an investment option is available on the company's website at www.poyry.com.

PEER GROUP

The Jaakko Pöyry Group has identified an international peer group for itself, against which the Group's financial information and business operations can be compared. The peer group consists of listed companies which are wholly or at least to some extent international, and which focus mainly on consulting and engineering services. The peer group companies are active within one or several of the Jaakko Pöyry Group's three core business areas: forest industry, energy, and infrastructure and environment. The Jaakko Pöyry Group uses the peer group to benchmark its financial performance against that of other companies. However, the peer group alone does not give an adequate picture of the Group's competitors because most of these are not listed companies. The peer group consists of the following companies:

Amec Plc., London Stock Exchange
ARCADIS NV, Amsterdam, Euronext Exchange
Jacobs Engineering Group Inc., New York Stock Exchange
SCC - Scandiaconsult AB, Stockholm Stock Exchange
Semcon AB, Stockholm Stock Exchange
SNC-Lavalin Group, Toronto Stock Exchange
WS Atkins plc, London Stock Exchange
AB Ångpanneföreningen, Stockholm Stock Exchange.

INVESTMENT ANALYSES

According to currently available information, the following analysts are regularly following the Jaakko Pöyry Group. The Jaakko Pöyry Group takes no responsibility for their opinions.

Alfred Berg Finland, Helsinki

Albert Hæggström, +358 9 2283 2738

Cazenove, London

Gorm Thomassen, +44 207 214 7663

Conventum Securities Limited, Helsinki

Hannu Nyman, +358 9 2312 3311

D. Carnegie Ab Finland Branch, Helsinki

Mikael Huhtamäki, +358 9 6187 1238

Enskilda Securities, Helsinki

Tommy Ilmoni, +358 9 6162 8720

Miika Mikkola, +358 9 6162 8714

Evli Bank Plc, Helsinki

Antti Seppänen, +358 9 4766 9634

Pekka Spolander, +358 9 4766 9201

FIM Securities Ltd, Helsinki

Pasi Väisänen, +358 9 6134 6311

Impivaara Securities Limited, London

Jeff Roberts, +44 20 7284 3937

Jefferies Europe, London

Timothy Youngman, +44 20 7653 5515

Mandatium Stockbrokers Ltd, Helsinki

Henry Nurminen, +358 10 236 4709

Nordea Securities Oyj, Helsinki

Osmo Junkkarinen, +358 9 3694 9426

Opstock Securities, Helsinki

Sanna Päiväniemi, +358 9 404 4393



MAJOR SHAREHOLDERS

	Per cent of shares and voting rights
Corbis S.A.	25.4
Odin Norden	4.5
Mutual Pension Insurance Company Varma-Sampo	4.4
Procurator Oy	4.1
Sampo Life Insurance Company Ltd	2.1
Suomi Insurance Company Ltd	2.0
Suomi Mutual Life Assurance Company	1.5
Nordea Life Assurance Suomi Ltd	1.2
Odin Finland	1.0
Pohjola Non-Life Assurance Company Ltd	0.8
Other	53.0
	100.0

6 022 836 of the shares were nominee-registered, representing 44.2 per cent of the shares.

MANAGEMENT'S SHAREHOLDING

The members of the Board of Directors, the President and CEO and the Executive Vice President own 16 910 shares through direct ownership, and 579 900 through controlled ownership, corresponding to 4.4 per cent of the shares. In addition, they own warrants entitling them to subscribe 216 500 shares, representing 1.4 per cent of the shares after all subscriptions. Henrik Ehrnrooth, member of the Board of Directors, together with his brothers Georg Ehrnrooth and Carl-Gustaf Ehrnrooth, indirectly holds a controlling interest in Corbis S.A.

OWNERSHIP STRUCTURE BY TYPE OF SHAREHOLDER

	Number of owners	Per cent of owners	Per cent of shares and voting rights
Companies	72	8.0	6.2
Financial and insurance institutions	22	2.4	10.0
Households	768	85.3	2.6
Outside Finland and nominee registered	20	2.3	75.2
General government and non-profit associations	18	2.0	6.0
	900	100.0	100.0

OWNERSHIP STRUCTURE BY NUMBER OF SHARES OWNED

Number of shares, pcs	Number of owners	Per cent of owners	Per cent of shares and voting rights
1 - 100	304	33.8	0.2
101 - 200	199	22.1	0.3
201 - 300	91	10.1	0.2
301 - 500	101	11.2	0.3
501 - 1 000	80	8.9	0.5
1 001 - 2 000	45	5.0	0.6
2 001 - 5 000	29	3.2	0.7
5 001 -	51	5.7	97.2
	900	100.0	100.0

Source: The Finnish Central Securities Depository Ltd, December 31, 2001.

The numbers are based on the total shares 13 932 861 excluding own shares 309 300.

JAAKKO PÖYRY GROUP SHAREHOLDERS AND SHARES

SHARE CAPITAL AND SHARES

Date of share issues	Share capital EUR 1 000	Share pre- mium reserve EUR 1 000	Legal reserve EUR 1 000	Shares 1 000 pcs	Nominal value EUR/share
December 23, 1994	3		0	15	0.17
March 7, 1995	8 409		0	50 000	0.17
December 21, 1995	8 578		1 682	51 000	0.17
December 31, 1996	8 578		1 682	51 000	0.17
May 12, 1997	10 259		20 183	61 000	0.17
September 29, 1997	10 259		20 183	12 200	0.84
December 2, 1997	11 521	15 058	20 183	13 700	0.84
June 11, 1999	11 998	20 117	20 183	14 267	0.84
March 20, 2000, annulment of shares	11 496	20 619	20 183	13 670	0.84
March 20, 2000	13 670	20 619	18 008	13 670	1.00
Subscription with warrants 2000	13 724	21 149	18 008	13 724	1.00
Subscription with warrants 2001	13 933	23 084	18 008	13 933	1.00
April 30, 2005 if all warrants are used for subscription and disregarding any annulment of shares	14 970			14 970	1.00

According to the company's Articles of Association, the issued share capital must not be less than EUR 10 000 000 nor more than EUR 40 000 000. The book value of the share is EUR 1.00. The company has one series of shares.

THE COMPANY'S OWN SHARES

The Board of Directors is authorised until March 8, 2002 to acquire or convey the company's own shares. The authorisation covers a maximum of 686 214 shares equalling 5.0 per cent of the total number of shares. During the period from August 23 to December 19, 2001 the company acquired 309 300 own shares. The average acquisition price was EUR 15.90 per share, the acquisitions totalling EUR 4.9 million. The authorisation still allows acquisition of 376 914 shares.

The Board of Directors proposes to the Annual General Meeting on March 6, 2002 that all own shares in the company's possession at the time of the Annual General Meeting be annulled and that the Board be authorised to acquire or convey the company's own shares to a maximum of 5.0 per cent of the company's share capital.

AUTHORISATION TO ISSUE NEW SHARES

The Board of Directors is until March 8, 2002 authorised to decide on an increase of the share capital by a maximum of EUR 1 000 000 by issuing for subscription a maximum of 1 000 000 new shares.

The Board of Directors proposes to the Annual General Meeting on March 6, 2002 that the Board be reauthorised to raise the share capital by a maximum of EUR 1 000 000 by issuing a maximum of 1 000 000 new shares.

BOND LOAN WITH WARRANTS

Jaakko Pöyry Group Oyj issued in 1998 a bond loan with warrants for subscription by group personnel and by the members of the parent company's Board of Directors and by the group company JP-Sijoitus Oy. The bond loan with warrants is part of the group's employee incentive scheme. The loan was repaid in 2001.

The 1 300 000 warrants connected to the loan allow subscription of 1 300 000 new shares in the company. Should all warrants be used for subscription of shares, the new shares would equal to 8.7 per cent of the total number of shares. The subscription period for 390 000 warrants started on April 1, 2000, for 390 000 warrants on April 1, 2001 and starts for 520 000 warrants on April 1, 2002. The subscription period for all warrants ends on April 30, 2005. With warrants a total of 262 575 shares have been subscribed.

The subscription price for one new share is EUR 11.60 reduced by the amount of dividend per share paid after March 30, 1998 and before the share subscription. The new subscription price enters on to force on the relevant record date of each dividend distribution.



DIVIDEND POLICY

The dividend distributed by Jaakko Pöyry Group Oyj is dependent on the company's earnings and investment requirements. The objective is to increase the dividend per share from year to year, and to ensure that at least 40.0 per cent, or more, of earnings are distributed each year. Should the company have a need to expand its technology base by investing in acquisitions, or to expand its office network, the dividend-to-earnings ratio may be changed.

The Board of Directors proposes to the Annual General Meeting that a dividend of EUR 0.60 per share, i.e. 46.1 per cent of earnings, be paid for 2001. The corresponding figures for 2000 were EUR 0.60 and 42.8 per cent.

MARKET CAPITALISATION

Jaakko Pöyry Group Oyj's market capitalisation at the end of year 2001 was EUR 222.9 million. The share price decreased

during the year from EUR 18.00 to EUR 16.00 equalling 11.1 per cent. The HEX portfolio price index of Helsinki Exchanges decreased during the same period by 22.3 per cent. In 2001 the highest share price was EUR 21.00 and the lowest share price was EUR 15.00.

In 2001 2 279 657 shares (16.5 per cent) of Jaakko Pöyry Group Oyj were traded at the Helsinki Exchanges. The corresponding number in 2000 was 2 385 424 shares (17.4 per cent). The monthly average number of shares traded in 2001 was 189 971 (198 785).

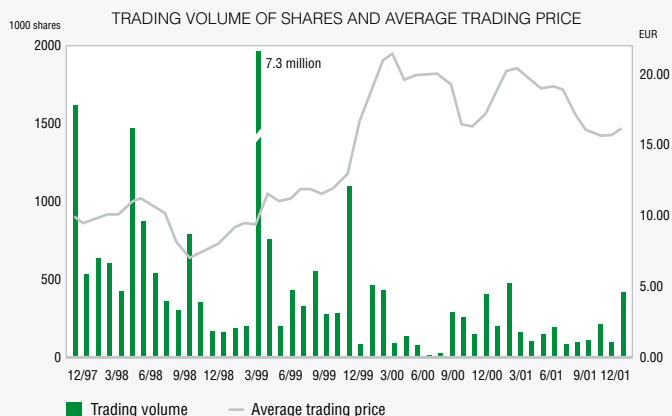
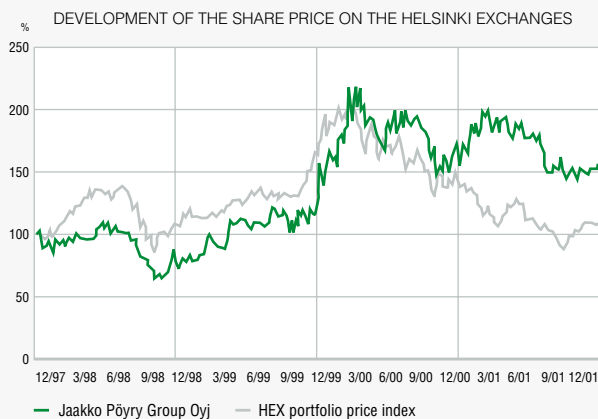
QUOTATION AND TRADING CODES

The shares of Jaakko Pöyry Group Oyj have been quoted on the Helsinki Exchanges since December 1997. Trading code and trading lot are:

Helsinki Exchanges JPG1V
Trading lot 100 shares

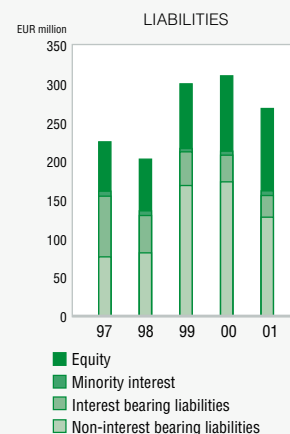
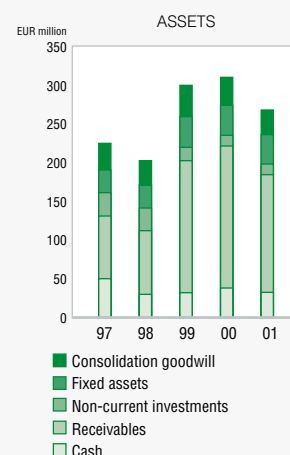
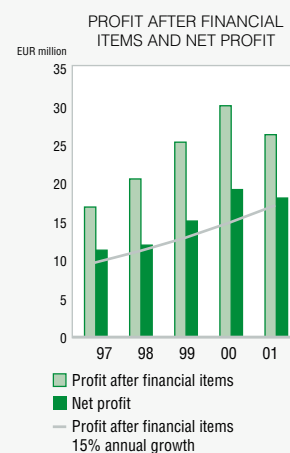
The warrants connected to the Jaakko Pöyry Group Oyj's bond loan with warrants 1998 have been quoted on the Helsinki Exchanges since September 2001. Trading code and trading lot are:

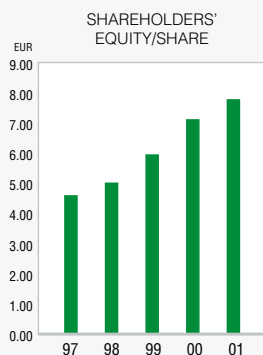
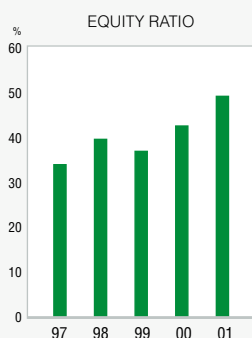
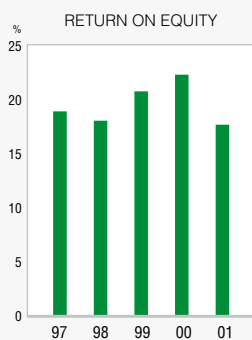
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Trading lot 100 warrants



JAAKKO PÖYRY GROUP KEY FIGURES

EUR million	1997	1998	1999	2000	2001
STATEMENT OF INCOME					
Consulting and engineering	206.6	230.3	363.8	408.2	405.0
EPC	12.7	29.4	31.6	66.3	26.8
Net sales total	219.3	259.7	395.4	474.5	431.8
Change in net sales, %	4.5	18.4	52.3	20.0	-9.0
Other operating income	2.3	2.0	5.1	2.2	2.0
Share of associated companies' results	0.3	1.5	0.7	-0.1	0.2
Operating expenses	191.7	231.5	360.8	431.7	392.8
Depreciation of consolidation goodwill	2.7	2.9	3.7	4.0	4.0
Other depreciation and value decrease	7.9	6.7	9.5	9.1	9.2
Operating profit	19.6	22.1	27.2	31.8	28.0
Proportion of net sales, %	9.0	8.5	6.9	6.7	6.5
Financial income and expenses	-2.7	-1.5	-1.9	-1.7	-1.7
Proportion of net sales, %	1.2	0.6	0.5	0.4	0.4
Profit after financial items	16.9	20.6	25.3	30.1	26.3
Proportion of net sales, %	7.7	7.9	6.4	6.4	6.1
Extraordinary items	-0.1	0.0	0.0	0.0	0.0
Profit before appropriations, taxes and minority interest	16.8	20.6	25.3	30.1	26.3
Proportion of net sales, %	7.7	7.9	6.4	6.4	6.1
Appropriations	2.4				
Income taxes	-6.5	-8.0	-8.9	-9.0	-7.3
Minority interest	-1.3	-0.5	-1.4	-1.9	-1.0
Net profit for the period	11.4	12.1	15.0	19.2	18.0
BALANCE SHEET					
Intangible assets	2.7	2.7	5.3	6.6	6.1
Consolidation goodwill	34.8	32.6	40.0	35.8	31.9
Tangible assets	26.7	24.8	33.3	32.7	31.4
Non-current investments	28.7	29.1	17.6	13.4	13.2
Work in progress	8.4	10.2	44.7	62.0	46.9
Receivables	73.7	72.8	126.9	122.3	105.5
Current investments, cash in hand and at banks	49.2	29.4	30.7	37.5	32.5
Assets total	224.2	201.6	298.5	310.3	267.5
Shareholders' equity	63.2	65.9	82.1	97.4	104.7
Minority interest	5.8	5.3	4.9	5.2	5.1
Interest bearing liabilities	79.5	49.8	42.4	34.9	29.2
Advances received	16.3	21.3	55.6	67.5	42.8
Other non-interest bearing liabilities	59.4	59.3	113.5	105.3	85.7
Liabilities total	224.2	201.6	298.5	310.3	267.5



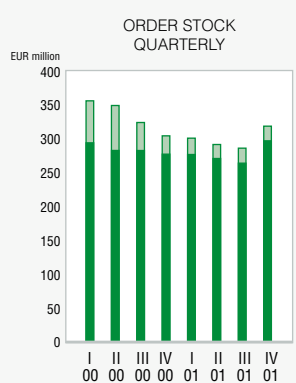
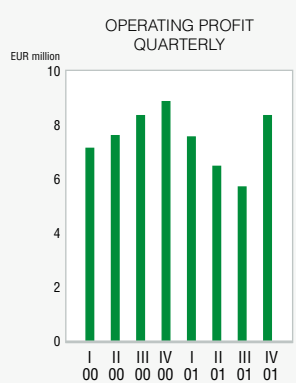
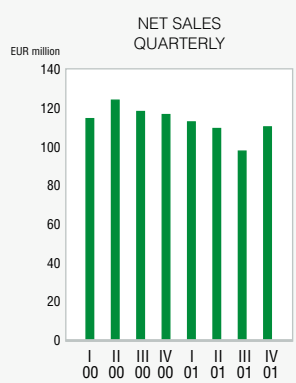


	1997	1998	1999	2000	2001
PROFITABILITY AND OTHER KEY FIGURES					
Return on investment, %	15.5	17.6	22.6	25.1	21.2
Return on equity, %	18.8	18.0	20.7	22.3	17.8
Equity ratio, %	33.8	39.5	36.5	42.2	48.9
Equity/assets ratio, %	30.8	35.3	29.1	33.3	41.1
Net debt/equity ratio (gearing), %	44.0	28.8	13.5	- 2.5	- 3.0
Current ratio	1.8	1.4	1.1	1.2	0.9
Consulting and engineering, EUR million	95.5	108.4	292.3	278.7	298.1
EPC, EUR million	45.3	58.7	56.6	26.8	21.8
Order stock total, EUR million	140.8	167.1	348.9	305.5	319.9
Capital expenditure, operating, EUR million	7.3	4.9	11.1	9.9	7.9
Proportion of net sales, %	3.3	1.9	2.8	2.1	1.8
Capital expenditure in shares, EUR million	8.7	2.2	16.3	1.3	0.1
Proportion of net sales, %	4.0	0.8	4.1	0.3	0.0
Personnel in group companies in average	2 690	2 919	4 222	4 558	4 584
Personnel in associated companies in average	2 250	2 710	239	159	199
Personnel in group companies at year-end	2 775	2 977	4 472	4 572	4 584
Personnel in associated companies at year-end	3 024	2 577	146	174	197
KEY FIGURES FOR THE SHARES					
Earnings/share, EUR	0.79	0.89	1.11	1.40	1.30
Corrected with dilution effect		0.81	1.00	1.28	1.24
Shareholders' equity/share, EUR	4.61	5.03	6.00	7.10	7.69
Dividend, EUR million	3.0	4.4	6.2	8.2	8.2 ¹⁾
Dividend/share, EUR	0.22	0.34	0.45	0.60	0.60 ¹⁾
Dividend/earnings, %	32.4	37.6	40.5	42.8	46.1
Effective return on dividend, %	2.2	4.1	3.1	3.3	3.7
Price/earnings multiple	12.3	9.2	13.1	12.8	12.3
Issue-adjusted trading prices, EUR					
Average trading price	9.97	9.71	10.18	18.64	18.09
Highest trading price	10.93	11.60	16.80	24.00	21.00
Lowest trading price	9.08	6.56	7.70	15.00	15.00
Closing price at year-end	9.75	8.22	14.50	18.00	16.00
Total market value of shares, outstanding shares, EUR million	133.6	107.8	198.2	247.0	218.0
Total market value of shares, own shares, EUR million		4.9	8.7		4.9
Trading volume of shares					
Shares, 1 000 pcs	1 610	6 996	11 747	2 385	2 280
Proportion of the total volume, %	13.8	51.1	83.4	17.4	16.5
Issue-adjusted number of outstanding shares, 1 000 pcs ²⁾					
In average	11 658	13 480	13 492	13 692	13 838
At year-end	13 700	13 103	13 670	13 724	13 624

1) Board of Directors' proposal. 2) Total number of shares. see page 10.

JAAKKO PÖYRY GROUP KEY FIGURES

EUR million	1-3/00	4-6/00	7-9/00	10-12/00	1-3/01	4-6/01	7-9/01	10-12/01	1-12/00	1-12/01
NET SALES										
Forest Industry	36.2	37.2	35.7	31.7	40.0	38.9	33.3	38.0	140.8	150.2
Forest Industry Consulting	11.8	15.3	12.6	13.3	12.1	11.7	11.2	11.4	53.0	46.4
Energy	40.4	48.3	45.2	47.0	34.1	33.0	28.0	31.9	180.9	127.0
Infrastructure & Environment	25.9	23.0	24.9	28.9	26.9	26.3	24.6	29.7	102.7	107.5
Other	0.4	0.4	0.2	- 3.9	0.0	0.0	1.0	-0.3	- 2.9	0.7
	114.7	124.2	118.6	117.0	113.1	109.9	98.1	110.7	474.5	431.8
OPERATING PROFIT AND PROFIT AFTER FINANCIAL ITEMS										
Forest Industry	3.7	1.9	2.9	4.2	5.1	4.7	4.3	3.7	12.7	17.8
Forest Industry Consulting	0.5	2.9	1.2	0.2	0.2	0.4	- 0.1	0.8	4.8	1.3
Energy	2.4	2.3	1.0	2.4	- 4.4	0.6	1.5	1.7	8.1	-0.6
Infrastructure & Environment	2.1	1.0	2.8	2.7	2.1	1.4	1.0	3.4	8.6	7.9
Other	- 1.6	- 0.5	0.4	- 0.7	4.5	- 0.6	- 1.0	-1.3	- 2.4	1.6
Operating profit	7.1	7.6	8.3	8.8	7.5	6.5	5.7	8.3	31.8	28.0
Financial items	- 0.7	- 0.7	- 0.3	0.0	- 0.6	- 0.4	- 0.5	-0.2	- 1.7	-1.7
Profit after financial items	6.4	6.9	8.0	8.8	6.9	6.1	5.2	8.1	30.1	26.3
ORDER STOCK										
Forest Industry	76.7	70.7	66.0	71.8	93.5	82.2	76.7	74.2	71.8	74.2
Forest Industry Consulting	23.2	22.2	25.1	25.6	22.8	23.0	20.4	18.5	25.6	18.5
Energy	167.8	163.7	137.0	111.6	90.3	91.2	93.4	123.5	111.6	123.5
Infrastructure & Environment	89.9	94.2	97.8	96.5	95.5	96.2	96.6	103.7	96.5	103.7
	357.6	350.8	325.9	305.5	302.1	292.6	287.1	319.9	305.5	319.9
Consulting and engineering	295.7	284.6	283.9	278.7	278.6	272.6	265.9	298.1	278.7	298.1
EPC	61.9	66.2	42.0	26.8	23.5	20.0	21.2	21.8	26.8	21.8
	357.6	350.8	325.9	305.5	302.1	292.6	287.1	319.9	305.5	319.9
AREA										
				Net sales					Personnel	
			2000	2001				2000	2001	
The Nordic countries			149.0	138.3				2 337	2 348	
Other Europe			177.7	159.9				1 322	1 309	
Asia			86.8	66.4				546	452	
North America			26.9	29.5				158	138	
South America			20.0	25.4				135	268	
Other			14.1	12.3				74	69	
			474.5	431.8				4 572	4 584	
BUSINESS GROUP										
								Personnel		
								2000	2001	
Forest Industry								1 745	1 842	
Forest Industry Consulting								316	311	
Energy								1 321	1 193	
Infrastructure & Environment								1 162	1 206	
Other								28	32	
								4 572	4 584	



■ EPC
■ Consulting and engineering

Return on investment, ROI %	$\frac{\text{profit after financial items} + \text{interest and other financial expenses}}{\text{balance sheet total} - \text{non-interest bearing liabilities (average)}} \times 100$
Return on equity, ROE %	$\frac{\text{profit after financial items} - \text{taxes}}{\text{shareholders' equity} + \text{minority interest (average)}} \times 100$
Equity ratio %	$\frac{\text{shareholders' equity} + \text{minority interest}}{\text{balance sheet total} - \text{advance payments received}} \times 100$
Equity/assets ratio %	$\frac{\text{shareholders' equity} + \text{minority interest}}{\text{balance sheet total}} \times 100$
Net debt/equity ratio, gearing %	$\frac{\text{interest-bearing liabilities} - \text{current investments} - \text{cash in hand and at banks}}{\text{shareholders' equity} + \text{minority interest}} \times 100$
Current ratio	$\frac{\text{current assets}}{\text{current liabilities}}$
Earnings/share, EPS	$\frac{\text{profit after financial items} - \text{taxes including taxes from appropriations} - \text{minority interest}}{\text{issue-adjusted average number of shares for the fiscal year}}$
Shareholders' equity/share	$\frac{\text{shareholders' equity}}{\text{issue-adjusted number of shares at the end of the fiscal year}}$
Dividend/share	$\frac{\text{dividend}}{\text{issue-adjusted number of shares at the end of the fiscal year}}$
Dividend/earnings %	$\frac{\text{dividend for the fiscal year}}{\text{profit after financial items} - \text{taxes including taxes from appropriations} - \text{minority interest}} \times 100$
Effective return on dividend %	$\frac{\text{dividend/share}}{\text{issue-adjusted trading price at the end of the fiscal year}} \times 100$
Price/earnings multiple, P/E	$\frac{\text{quoted share price at the end of the fiscal year}}{\text{earnings per share}}$
Market value of share capital	$\text{number of shares at the end of the fiscal year} \times \text{closing price at the end of the fiscal year}$
Exchange of shares %	$\frac{\text{number of shares exchanged during the fiscal year}}{\text{average number of shares for the fiscal year}} \times 100$

JAAKKO PÖYRY GROUP BUSINESS ENVIRONMENT



GLOBAL OFFICE NETWORK

The Jaakko Pöyry Group is one of the world's biggest consulting and engineering firms. With its unique office network covering more than 30 countries, the Jaakko Pöyry Group can offer local services to clients through more than 100 offices, combining knowledge of local conditions with global resources and expertise. The Jaakko Pöyry Group consists of four business groups: Forest Industry, Forest Industry Consulting, Energy and Infrastructure & Environment.

GLOBAL SYNERGIES

The Jaakko Pöyry Group's business groups are globally responsible for their operations. Synergies within the Group are realised through joint projects, complementary technological capabilities, joint marketing, common systems, tools and methods, and an integrated office network. Corporate services provided by the Group's parent company include financing, legal matters, investor relations, human resources development and information technology.

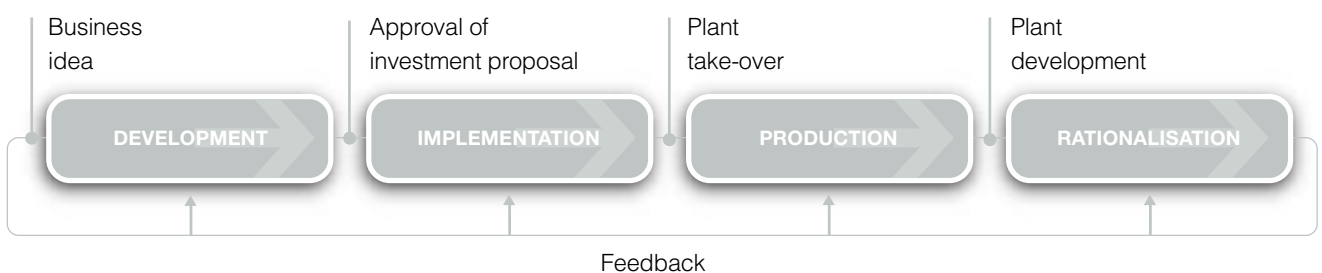
PROJECT-ORIENTED BUSINESS APPROACH AND LIFECYCLE ENGAGEMENT

The Jaakko Pöyry Group's business is based on a deep understanding of its clients' core business processes. Mastering the entire lifecycle of an investment project, the Jaakko Pöyry Group adapts its services to meet each client's indi-

vidual needs, including business development and financial and cost analyses, selection of appropriate technology, and development and implementation of investment projects. The Group's core expertise includes operations management and maintenance planning, and other after-sales services. Relying on its project-oriented business approach, the Jaakko Pöyry Group offers its clients a comprehensive range of services – locally and globally.

As a multidisciplinary company, the Jaakko Pöyry Group is equipped to provide its clients with value-added information technology services, side by side with its traditional expertise. The Group's in-depth industry expertise, its strong input into information technology over many years and its multitude of client contacts have created an excellent platform for developing new products and service concepts. Responding to clients' individual needs in its global business, the Group has successfully developed know-how and high-tech expertise that serves the needs of several business areas. The Group's innovative working environment has also created a large amount of information technology-based product ideas. By developing new procedures and solutions, by questioning prevailing practices and by making use of its comprehensive interdisciplinary expertise, the Jaakko Pöyry Group will continue to provide its clients with leading value-added services and products.

PRINCIPLE OF LIFECYCLE ENGAGEMENT





RESEARCH AND DEVELOPMENT

The Jaakko Pöyry Group's research and development co-operation committee consists of representatives of the business groups, IT staff and the company's management. Its main objectives are to promote internal R&D, to assist in obtaining supplementary financing and engaging clients in development processes, and to keep the Group's focus on its strategic objectives.

The Jaakko Pöyry Group is engaged in hundreds of research and development projects each year, relying on the expertise, experience and innovativeness of the company's employees. Research and development efforts are conducted in partnership with clients and research institutions, often in an interdisciplinary manner, making use of technical and technological expertise to improve the competitiveness of the Group and its clients.

The Group's research and development activities are characterised by the rapid application of research findings into practice. The digital revolution has shortened the time lag from idea to product. Many important improvements originate from a single person's vision. As IT tools become general in future, more and more people in the Jaakko Pöyry Group will generate added value by contributing to research and development.

ENVIRONMENTAL POLICY

Environmental focus is a guiding principle in all of the Jaakko Pöyry Group's activities and it also forms an important part of the Group's services. The Group's guidelines for consulting and engineering work are in harmony with international rules and regulations concerning the environment.

In environmental matters, the consultant's primary responsibility is to support the client in achieving his environmental

objectives. It is the consultant's task to help the client solve any business-related environmental or other problems and to help the client company improve its competitiveness. To this end, the consultant will work with the client to explore the environmental and community aspects of the project at hand and inform the client about the opportunities offered by the most modern technologies and solutions.

ENVIRONMENTAL ASPECTS IN CONSULTING AND ENGINEERING

Via its national umbrella organisations, the Jaakko Pöyry Group is a member of the International Federation of Consulting Engineers, FIDIC, and accordingly complies with the FIDIC Policy Statement on Consulting Engineers and the Environment in its consulting and engineering activities. The policy statement outlines a general framework for integrating environmental aspects into the decision-making process related to consulting and engineering assignments. In addition, the policy statement contains both general and project-specific recommendations for taking into account environmental requirements in engineering work.

Within the framework of the FIDIC policy statement, the Jaakko Pöyry Group is continuously striving to apply ecologically sustainable procedures and engineering solutions. A responsible consultant must have the engineering tools and procedures needed to identify, analyse and assess the impacts of different actions on the environment and community. The Jaakko Pöyry Group encourages its clients to adopt designs solutions, which promote sustainable development and assumes responsibility for its recommendations. However, the environmental impacts of a project are always examined against the background of the client's business and requirements.



COMMUNITY INVOLVEMENT

Through its global operations and international office network, the Jaakko Pöyry Group participates in developing environmental management practices in a wide range of local conditions. Following many years' work in forest industry, energy and infrastructure projects, the Group has acquired extensive experience of how to handle environmental and community issues in these sectors. To support the well-being of local people, every attempt is made to find solutions that fit local conditions well, are easy to implement and promote sustainable development. Consulting projects are carefully examined to ensure that they are economically, socially and environmentally sustainable. Relying on its diversified and interdisciplinary know-how, the Jaakko Pöyry Group is well equipped to help its clients meet these objectives.

The Jaakko Pöyry Group consistently encourages clients to use natural resources and renewable raw materials in an efficient and ecologically sound manner. Low-emission technologies, emission control at source and solutions minimising environmental hazards are favoured whenever possible.

The Jaakko Pöyry Group has played a major role in developing innovations in emission control technology, environmental management and community planning. This work is continuing as a part of each business group's know-how development, including the handling of natural resources, the design of power plants and pulp and paper mills, and infrastructure development.

CLIENTELE

The Forest Industry and Forest Industry Consulting business groups' clients include:

- forest industry companies
- international financing institutions
- equipment suppliers

The Energy business group's clients include:

- privately and government-owned utilities
- industrial companies
- equipment suppliers
- financing institutions and development banks

The Infrastructure & Environment business group's clients include:

- government and municipal organisations
- international development institutions
- transport, water supply and telecommunications companies

COMPETITORS

There are several regionally and locally operating competitors in all of the Jaakko Pöyry Group's business sectors. Most of the competing companies are privately owned. The Jaakko Pöyry Group's peer group (page 8) provides an opportunity for benchmarking the Group's financial performance against that of similar listed consulting and engineering firms.



In the forest products industry, competitors are generally small or medium-size, locally operating engineering firms. In forest industry consulting, Jaakko Pöyry Consulting is competing against world leading management consultancies. In the energy, infrastructure and environment markets there is a host of competitors, who are mostly operating locally. Some European and North American players also have an international office network.

PROJECTS IN PROGRESS

Stora Enso Plc; mechanical and structural engineering services, and project co-ordination, erection supervision and start-up assistance for a new paper machine, PM4, at Langerbrugge in Belgium. Total value of services EUR 15.0 million.

Mylykoski Continental Group; main engineering services for a new newsprint machine in Germany. The assignment includes complete mechanical engineering and erection supervision and commissioning services. Total value of services EUR 11.0 million.

Gap Insaat Yatirim Ve Dis Ticaret A.S.; Feasibility study and implementation services for a new pulp and paper mill to be built in Turkmenistan. Jaakko Pöyry will also act as owner's engineer. Total contract value EUR 4.6 million.

Carmelray Industrial Park Power Corporation; operations and maintenance services for a 52 MW diesel power plant to be built in the Philippines. The value of the first phase of the contract is EUR 1.1 million.

Government of Latvia; restructuring of Latvian energy sector. The service contract includes advisory services related to project management and electricity and gas markets. Value of the assignment EUR 1.2 million.

Beijing District Heating Group; engineering services, project management and equipment supplies for district heating project. Contract value EUR 8.0 million.

Ministry for Foreign Affairs of Finland; supervision of construction contracts related to sewer and drainage systems project for City of Hai Phong, Vietnam, financed by the Ministry. Contract value EUR 3.0 million.

Taiwan High Speed Rail Corporation; continuation of contract for independent engineer's services and site supervision for bullet train project in co-operation with International Railway Engineering Group. Contract value EUR 9.8 million.

Swiss State Railways (SBB) and Canton of Zurich; preliminary engineering for railway across the centre of the City of Zurich. The railway will partly run underground in the most densely built-up area of the city. Contract value EUR 1.4 million.



SECTOR SPECIFIC MARKET PROSPECTS

Forest industry. Investment activity has been low in the forest industry over the past ten years, with a growing share of investments allocated to rebuilds. Continued consolidation in the industry is likely to increase the number of new investment projects, while outdated capacity will be shut down. In this way, the industry's long-term cost- and quality-competitiveness will be secured. World paper consumption will continue to grow in line with GNP growth, equalling an average volume growth of 10 million tons a year. Part of the required increase in production capacity will be achieved by improving the operating efficiency of existing mills. However, a large part of the capacity increase will still come from new investment projects.

Energy. The liberalisation of the energy markets and the slow-down of economic growth in the past few years has led to lower electricity prices and a reduction in new power plant investment projects. At the same time, electricity consumption has increased, so new production capacity will have to be built in the near future, most likely in the form of commercially profitable investments. These are based on decentralised energy generation, combined heat and power production, renewable energy resources and possibly, to some extent, also nuclear power. Other factors influencing the energy markets include efficiency improvements in energy production and distribution, outsourcing of industrial power generation, energy-saving efforts and waste-to-energy projects.

Infrastructure and environment. Local shortages of natural resources are getting more acute, so resource-lean technologies and resource management will become more important. In particular, new solutions will be needed to solve problems related to population growth and the shortage of pure drinking water. To reduce environmental impacts, natural resources must be more efficiently utilised and cleaner technologies taken into use. Developing countries and economies in transition are unable to finance these projects on their own, so development institutions must play a more prominent role in arranging financing. Investments will also be needed to solve the environmental problems plaguing fast-growing urban areas. One way to reduce the growing environmental impacts of the transport sector is to build efficient rail-bound mass transit systems.



GROWTH TRENDS

Continued growth of its core businesses is an integral part of the Jaakko Pöyry Group's strategy. This growth will be derived from organic growth, expansion of the local office network and acquisitions. The growth prospects of the Jaakko Pöyry Group are influenced by the following major trends in the business groups' operating environment.

FOREST INDUSTRY

Consolidation. The consolidation of the forest industry continues. Mergers, acquisitions and alliances are implemented globally. The Jaakko Pöyry Group is actively involved in this consolidation process, both as a provider of investment banking services and as a strategic advisor.

Outsourcing of services. The industry trend towards outsourcing non-core services, originating from the Nordic countries, offers additional opportunities for expanding local services. Engineering work related to mill maintenance is gradually becoming as important for the Jaakko Pöyry Group as conventional greenfield projects and rebuilds.

Effective capital allocation. A forest industry priority is to allocate capital resources effectively. Investment planning procedures are being streamlined and capital utilisation monitored, which offers sales potential for the Jaakko Pöyry Group's feasibility study services. The industry also continues to improve its operating efficiency, which means growing demand for the Jaakko Pöyry Group's services.

ENERGY

Changes in energy markets. Structural changes in the energy markets and tightening competition are generating increased demand for the Jaakko Pöyry Group's consulting services, and operations and maintenance improvement expertise.

Environmental protection. The Kyoto Protocol and national programmes demand more widespread use of renewable energy resources, such as bioenergy, and international emission trading in energy generation. The Jaakko Pöyry Group's Energy business group is involved in this development in many ways.

Power plant rebuilds. As more and more power plants approach the end of their service life, while new investment plans are hampered by financial and environmental difficulties, there is a growing need for modernising existing plants. The Jaakko Pöyry Group has developed Total Energy Solutions for optimal technical and economic implementation of rebuilds.

INFRASTRUCTURE AND ENVIRONMENT

Private Public Partnerships. The public and private sectors have become increasingly interested in sharing responsibilities and know-how. Privatisation, outsourcing of operations and strategic co-operation create new business opportunities for the Jaakko Pöyry Group's infrastructure and environment business.

Rapid urbanisation and limited natural resources. Worsening traffic congestion, increased pollution and the growing shortage of pure water are creating demand for rail-bound mass transit systems, water resource protection and telecommunications replacing physical travel.

E-infrastructure. Information technology and e-infrastructure hold out great potential. GIS technology, web-based applications, automation systems and telecommunications networks are all part of the Jaakko Pöyry Group's core expertise.



HUMAN RESOURCES DEVELOPMENT

The Jaakko Pöyry Group's mission is to fulfil the expectations of its main stakeholder groups – its clients, employees and owners – as defined in the Group strategy. This is also reflected in the guidelines for development of the company's human resources. In the consulting and engineering business, competent and skilled employees are the backbone of the company's competitiveness. The Jaakko Pöyry Group offers a motivating working environment and a varied range of tasks, supporting personal and professional growth. Offering employees the opportunity to continuously improve their skills is a major priority because the company considers scope for personal development to be an extremely important factor in the competition for talent.

Special weight is given to improving the quality of the Group's operations and services, with a strong emphasis on customer orientation. The objective is to get involved in developing clients' business activities, which is why the Group's experts must have a comprehensive view of client companies' business operations and the factors that drive their profitability. The continued success and growth of the Group's business in all key areas depends crucially on its ability to take into account the expectations of both its employees and its clients.

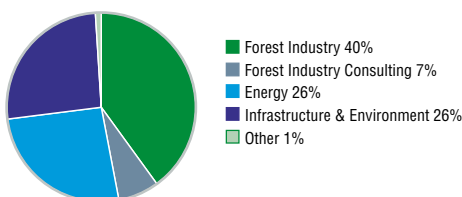
JAAKKO PÖYRY GROUP BUSINESS ACADEMY LEADERSHIP PROGRAMME

The Jaakko Pöyry Group Business Academy's Leadership Programme has been a major Group-wide development project over many years. Participants in this one-year programme represent all business groups and several countries. Apart from enhancing leadership skills, the programme aims to increase participants' knowledge of the activities and products of the various business groups. Personal contacts established during the programme sessions also promote the co-operation between different Group units. Proven business solutions and operating practices are more readily adopted when participants have the opportunity to exchange experience and share knowledge and expertise. Feedback concerning the leadership programme has been very favourable.

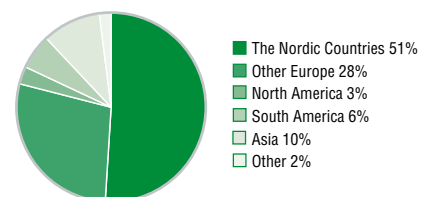
TRAINING AT BUSINESS GROUP AND COMPANY LEVEL

General competences, such as interpersonal skills, leadership and management skills and project work experience, have acquired ever-growing weight in human resources development, and efforts to maintain and improve professional skills are as important as ever. The Jaakko Pöyry Group's business covers several sectors and areas of expertise. For this reason, the guidelines for competence development are drawn up as a part of the plans prepared by each business group, company and unit in the Group.

PERSONNEL BY BUSINESS GROUP



PERSONNEL BY MARKET AREA





The business groups train their employees in areas that are of key importance for their business. At company level, the emphasis is on developing the special skills that are relevant in the business sector in question. However, employees' participation in the Jaakko Pöyry Group's project work is the primary means of developing professional skills. Leadership and management skills are being continuously developed to encourage unit managers to support the objectives set for human resources development as they pursue their business objectives.

VALUES AND OPERATIONAL PRINCIPLES

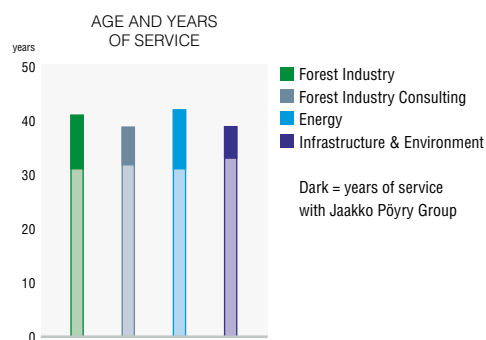
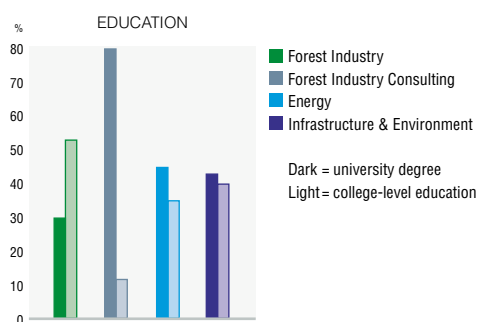
The strategic objectives of the Group's business have always served as a guideline for activities to develop its human resources and competences. In the Jaakko Pöyry Group an increasingly determined effort is being made to ensure that individual human resources development measures work towards fulfilling the company's strategic objectives. The Group's clearly defined values and operational principles have helped in setting concrete objectives for development.

Client orientation and a service attitude have become more important at all levels and in all activities of the Jaakko Pöyry Group. Working together in teams, the Group's experts can share knowledge and experience and develop innovative so-

	2000	2001
ACTIVITY, %	83	83
NET SALES/PERSON, EUR	103 800	94 200
OPERATING PROFIT/PERSON, EUR	7 000	6 100
MARKET CAPITALISATION/PERSON, EUR	54 000	47 600

lutions. Improvement of teamwork skills supports the development of individuals and groups, and ultimately, of the entire organisation.

The Jaakko Pöyry Group also seeks to improve its overall productivity by encouraging every employee to improve his or her skills, work and activities in a systematic way, and by providing the means to do this. Initiative and a readiness to question traditional ways of working lead to better solutions and make it possible to introduce new operating procedures and new technologies. The main emphasis in human resources development is on fostering skills that help employees act in accordance with jointly agreed principles. The Jaakko Pöyry Group's determination to deliver excellence and high-quality results is reflected in its professional approach to all aspects of its business.







THE FOREST INDUSTRY BUSINESS GROUP IS A WORLD LEADER IN PULP AND PAPER KNOW-HOW. MILLS DESIGNED BY JAAKKO PÖYRY ARE COMPLETED ON SCHEDULE AND WITHIN BUDGET, WITH EXCELLENT START-UP CURVES AND OPERATING EFFICIENCY.



The Forest Industry business group, operating under the brand name Jaakko Pöyry, provides engineering and project implementation services for pulp and paper industry investment projects of varying size worldwide. Projects cover the entire lifecycle of the clients' mills, according to which business activities are divided into green-field mill projects, rebuilds and local services. The business group has carried out about 400 major pulp and paper industry projects. At the end of the year, it employed a total of 1842 pulp and paper experts.

The business group's success stems from project work tailored to clients' requirements and its pool of know-how accumulated over more than forty years. Combining modern technology for project co-ordination and high-quality engineering work with its industry expertise, the business group provides its clients with a complete range of value-added services. Jaakko Pöyry's success is reflected in its market leadership in Europe, its long-term client relationships and its solid track record.

FINANCIALS AND PERFORMANCE IN 2001

Jaakko Pöyry's net sales grew in 2001, amounting to EUR 150.2 (EUR 140.8 million in 2000) million. The operating profit was 40.2 per cent, up on 2000 at EUR 17.8 (12.7) million. The work load and the operating profit were good. At the end of the year, the order stock was EUR 74.2 (71.8) million.

Jaakko Pöyry was involved in most major pulp and paper mill projects implemented in the world during the year under review. Aracruz Celulose S.A.'s pulp mill expansion project in Brazil and Madison Paper Company's rebuild of the Alsip mill in the United States continued during 2001. The largest projects completed during the year included Cartiere Burgo S.p.A.'s new production line in Italy, Metsä-Botnia Oy's new fibre line at the Joutseno pulp mill in Finland, and Kymi Paper Oy's paper machine rebuild and coating plant in Finland. The most important new projects were Rhein Papier GmbH's new paper mill in Germany and Stora Enso Oyj's new paper machine at Langerbrugge in Belgium.

TRENDS

The world's forest products companies continued to focus on their core business during the year under review. The trend towards outsourcing of engineering services, which has been visible for some time, gained further momentum, also outside the Nordic countries. Sales of local services grew in all markets.

In May, Jaakko Pöyry AB in Sweden acquired the remaining 49 per cent share in Rigel Konsult i Gävle AB. The local office network in Sweden now consists of ten offices. They are an important part of the business group's global network, in which local service is combined with the service mix and accumulated know-how of the entire business group. The network covers the Nordic countries well and strong efforts are being made to expand it in the growing Continental European markets. The business group also has local offices in several countries outside Europe.

PROSPECTS FOR 2002

Because of the global economic downturn the forest industry's business prospects weakened and some investment decisions have been postponed. However, paper and paperboard consumption continues to grow. For this reason some planned investment projects are expected to go ahead during the current year. The service capabilities of the local office network, which have been strengthened in many ways form a good basis, alongside growing demand, for expanding local services further. The above-mentioned favourable trends and the business group's excellent market position will pave the way for continued success in 2002. The business group's earnings are expected to be slightly down on the previous year.

KEY FIGURES EUR MILLION	1997	1998	1999	2000	2001	SHARE OF GROUP, %
NET SALES	104.6	118.9	119.6	140.8	150.2	34.8
OPERATING PROFIT	15.8	16.4	13.5	12.7	17.8	63.6
OPERATING PROFIT, %	15.1	13.8	11.3	9.0	11.9	
ORDER STOCK	45.5	41.3	70.5	71.8	74.2	23.2
PERSONNEL	1 383	1 440	1 665	1 745	1 842	40.2





THE FOREST INDUSTRY CONSULTING BUSINESS GROUP IS ONE OF THE WORLD'S LEADING ADVISERS TO THE FOREST INDUSTRY CLUSTER. JAAKKO PÖYRY CONSULTING OFFERS A UNIQUE COMBINATION OF BUSINESS INTELLIGENCE, CONSULTING EXPERTISE AND INDUSTRY EXPERIENCE.



Operating under the brand name Jaakko Pöyry Consulting, the Forest Industry Consulting business group provides advice in strategy, operations and investment banking. Jaakko Pöyry Consulting focuses on both innovative ideas and value-added solutions to help clients improve financial performance.

Jaakko Pöyry Consulting has established a leading position as a provider of high-quality research in the forest industry sector. The company's ability to combine business intelligence and hands-on industry expertise provides a solid basis for the consulting, investment banking and operations management consulting services offered by the business group. With around 311 professionals at the end of 2001, the business group operates in 14 countries.

FINANCIALS AND PERFORMANCE IN 2001

The Forest Industry Consulting business group's net sales for 2001 were slightly down on the previous year, amounting to EUR 46.4 million (EUR 53.0 million in 2000). The operating profit was EUR 1.3 (4.8) million. Earnings for the financial year did not meet targets. The slow-down in economic activity in the North America and Asia had a major impact on the general business environment of the consulting industry. Performance was also further affected by the forest industry business cycle, which was generally at a low point in 2001.

The management consulting business was particularly affected by the business environment, and the business group did not meet its growth expectations. The investment banking business received a number of new mandates in 2001. Closure of these mandates was, however, affected by the general uncertainty in the market and by financing problems. No major commissions from mergers and acquisitions advice were recorded during the year. The business group's order stock at the end of the year totalled EUR 18.5 (25.6) million.

TRENDS

Despite the challenging business environment, Jaakko Pöyry Consulting has continued developing its operations. New services have been launched in core areas, such as cost management, capital allocation and sales and marketing.

Operations were expanded to the Japanese market in October when the business group formed a strategic alliance with Corporate Directions Inc., a local management consultancy. The new company offers management consulting and investment banking advice to the Japanese forest industry cluster and to international companies seeking to develop their business on the Japanese market.

To improve its profitability and to concentrate its core business on consulting and investment banking, the business group has, in a deal concluded on January 28, 2002, divested 75 per cent of its 90 per cent-owned JP Development business. JP Development's net sales amounted to about EUR 7 million in 2001, and it posted a slight loss.

PROSPECTS FOR 2002

Business conditions for the consulting industry will remain challenging, at least in the first half of 2002. According to Kennedy Research, a forecasting agency for the consulting industry, growth in overall management consulting industry will slow in 2002, and consulting services for the forest products industry is not expected to be an exception.

The consolidation and restructuring of the forest products industry is expected to continue, which will offer new opportunities for Jaakko Pöyry Consulting. In management consulting, Jaakko Pöyry Consulting will continue to introduce new products as well as strengthen its existing operations to improve profitability. Continued industry consolidation will provide a good platform for the investment banking and management consulting activities, especially in restructuring and post-merger integration. The number of new mandates in the investment banking business is good and the business climate for closing them has improved. The business group aims to increase its earnings markedly compared with 2001.

KEY FIGURES EUR MILLION	1997	1998	1999	2000	2001	SHARE OF GROUP, %
NET SALES	36.4	36.6	39.2	53.0	46.4	10.7
OPERATING PROFIT	2.7	0.9	1.5	4.8	1.3	4.6
OPERATING PROFIT, %	7.4	2.5	3.8	9.1	2.8	
ORDER STOCK	21.2	25.8	21.2	25.6	18.5	5.8
PERSONNEL	268	291	299	316	311	6.8





THE ENERGY BUSINESS GROUP IS THE WORLD'S THIRD BIGGEST INTERNATIONAL ENERGY CONSULTING FIRM (ENR 7/2001). ELECTROWATT-EKONO'S SUCCESS STEMS FROM ITS LEADING TECHNICAL KNOW-HOW AND MANY YEAR'S EXPERIENCE IN ITS KEY PRACTICE AREAS.



The Energy business group, operating under the brand name Electrowatt-Ekono, is a leading international energy consulting and engineering firm. It provides sustainable and competitive solutions from strategic consulting to project implementation, operation and maintenance, and modernisation projects. Its main practice areas are hydropower, renewable energy, decentralised heat and power, consulting and local service. At the end of the year, the business group had a total of 1193 employees.

FINANCIALS AND PERFORMANCE IN 2001

Net sales for 2001 amounted to EUR 127.0 (180.9 in 2000) million, which was clearly less than in the previous year. Operating profit was EUR -0.6 (8.1) million. The decline in net sales was primarily due to the reduced volume of turn-key projects. The business group has booked an expense of EUR 6 million in March 2001 to cover the expenses of discontinuing the alcohol plant contracting business.

Consulting services relating to strategy, bioenergy projects and turn-key deliveries of power plants to Asian clients developed favourably during the year. The first operation and maintenance agreement was concluded in Asia. Demand for the business group's services was boosted by energy-saving projects, power plant efficiency improvements and the need among energy companies to improve their competitiveness following the liberalisation of the energy market.

Major projects in progress during the year included EC Chorow ELCHO'S 2 x 102 MW power plant in Poland, Amata Power's 110 MW gas-fired combined heat and power plant in Thailand and several biofuel-fired power plants in Italy, Germany and Finland. Comprehensive strategic studies were carried out for several utilities and international industrial companies. The most important new orders were the Deriner hydropower project in Turkey, the modernisation of the Emnenwald hydropower plant in Switzerland and the Shuangyushu district heating project in China. At the end of the year, the order stock amounted to EUR 123.5 (111.6) million.

TRENDS

Environmental protection needs and liberalisation of the energy market are underlining the importance of more efficient production, distribution and utilisation of energy. In response to these challenges, Electrowatt-Ekono has developed a number of new service concepts. These include benchmarking and operations improvement services, Rehabilitate-Operate-Transfer services, ESCO energy-saving investments, operation and maintenance services, and solutions for outsourcing of industrial power plants. To expand its environmental services, the business group acquired Stora Enso's air laboratory in January 2002. It specialises in process analyses and measuring power plant emissions.

PROSPECTS FOR 2002

Prospects for new power plant investment projects in the current year are uncertain. The recession in the world economy, a surplus of power generation capacity in many countries and political uncertainties will reduce demand for consulting and engineering services. However, modernisation projects and operations improvement needs will continue to boost demand for engineering and consulting services.

In the European market, new service products will reduce the business group's dependence on new investment projects, creating a more stable workload. Asia and the Middle East continue to offer good opportunities for winning new projects through the local offices in these regions. Many countries are making strong efforts to promote the use of renewable energy, especially bioenergy and hydroelectric power. This is creating new business opportunities for Electrowatt-Ekono, as shown by the increased order stock in the last quarter of the year. Earnings for 2001 were burdened in particular by non-recurrent expenses, and therefore the Energy business group aims to improve its earnings clearly during 2002.

KEY FIGURES EUR MILLION	1997	1998	1999	2000	2001	SHARE OF GROUP, %
NET SALES	41.2	61.6	139.7	180.9	127.0	29.4
OPERATING PROFIT	0.5	2.7	9.2	8.1	-0.6	-2.1
OPERATING PROFIT, %	1.2	4.4	6.6	4.5	-0.5	
ORDER STOCK	55.5	73.7	165.4	111.6	123.5	38.6
PERSONNEL	474	512	1 277	1 321	1 193	26.0





THE INFRASTRUCTURE & ENVIRONMENT BUSINESS GROUP HAS A LEADING MARKET POSITION IN ITS KEY BUSINESS AREAS IN SEVERAL COUNTRIES. JAAKKO PÖYRY INFRA OFFERS A SOLID COMBINATION OF PROJECT EXPERIENCE AND IT-BASED TOOLS.



The Infrastructure & Environment business group, operating under the brand name Jaakko Pöyry Infra, is active in four business areas: transportation systems, water and environment, telecommunications and building services. The business group offers consulting and engineering services, building and project management services, operating and maintenance experience, and services related to technology transfer in all of its main business areas. The business group serves its clients through 54 offices in 12 countries around the world. At the end of the year, Jaakko Pöyry Infra employed a total of 1206 infrastructure and environment experts.

FINANCIALS AND PERFORMANCE IN 2001

The business group's net sales for 2001 grew slightly and were EUR 107.5 (102.7 in 2000) million. The operating profit was EUR 7.9 (8.6) million. The profitability was good, though somewhat lower than the targeted level.

The Infrastructure & Environment business group continued to expand the range of consulting and engineering services in its main business areas and also succeeded in expanding its clientele according to plan. This was promoted by investments in information technology-based solutions, such as laser scanning and a web-based customer feedback system. The business group's expanded product range reduced its sensitivity to fluctuations in demand. The order stock was higher than in the end of previous year and amounted to EUR 103.7 (96.5) million.

TRENDS

Jaakko Pöyry Infra placed high R&D priority on developing new GIS- and web-based applications during the year. This work will depend on successfully combining information technology and life-cycle expertise in the same products. As investment requirements continue to grow, research and development must be increasingly commercialised to ensure fruitful results.

Jaakko Pöyry Infra was commissioned to continue in a number of major projects. For example, the business group will continue working in the bullet train project in Taiwan, which is one of the world's most demanding Build-Operate-

Transfer (BOT) projects in progress at present. An agreement was also signed covering continued supervision of the metro project in Venezuela. In the water and environment sector, Jaakko Pöyry Infra received several major assignments related to water supply development projects in Vietnam, China and Namibia.

PROSPECTS FOR 2002

Jaakko Pöyry Infra's business prospects are uncertain owing to the global economic and political situation. However, projects in progress provide a good base load.

Ongoing major transportation, water supply and environmental projects create a firm basis for the business group's future operations. Decisions to invest in new railway projects in Germany and Finland, combined with the need to improve tunnel safety in Switzerland, will boost demand for the business group's services in Western and Northern Europe. Demand for water and environment expertise in Finland and France is expected to remain stable, but demand for building services may decline slightly. Equipment suppliers in the telecommunications sector expect investments to recover in second half of 2002. The business group's earnings are predicted to remain stable in 2002.

KEY FIGURES	1997	1998	1999	2000	2001	SHARE OF GROUP, %
EUR MILLION						
NET SALES	37.7	43.9	97.3	102.7	107.5	24.9
OPERATING PROFIT	4.4	3.8	7.6	8.6	7.9	28.2
OPERATING PROFIT, %	11.7	8.7	7.8	8.4	7.3	
ORDER STOCK	18.5	26.3	91.8	96.5	103.7	32.4
PERSONNEL	633	716	1 198	1 162	1 206	26.3

BOARD OF DIRECTORS

CHAIRMAN

Heikki Lehtonen, born 1959, M.Sc. (Eng.)

Componenta Corporation, President and CEO 1993-; Otava Books and Magazines Group Ltd., Member of the Board of Directors 1991-; Raute Plc, Vice Chairman of the Board of Directors 1998-

VICE CHAIRMAN

Henrik Ehrnrooth, born 1954, M.Sc. (Forest Econ.), BBA

Otava Books and Magazines Group Ltd., Member of the Board of Directors 1988-

VICE CHAIRMAN

Jaakko Pöyry, born 1924, M.Sc. (Mech. Eng.)

Jaakko Pöyry Consulting Oy, Honorary Chairman of the Board of Directors 1999-

Olle Alsholm, born 1937, M.Sc. (Chem. Eng.)

Swedish Institute of Standards, Vice Chairman of the Board of Directors 1995-; Swedish Pulp and Paper Research Institute, President 1990-2001; Swedish Pulp and Paper Research Institute, Associate Board Member 1990-2001

Matti Lehti, born 1947, Ph.D. (Econ.)

TietoEnator Corporation, President and CEO 1999-; Helsinki School of Economics, Vice Chairman of the Board of Directors 1996-; Employers' Confederation of Service Industries, Vice Chairman of the Board of Directors 1990-; Foundation for Economic Education, Chairman of the Board of Directors 2000-

Niilo Pellonmaa, born 1941, M.Sc. (Commercial)

Kemira Oyj, Vice Chairman of the Board of Directors 2000-; PMJ-Automec Oyj, Chairman of the Board of Directors 1999-; Menire Oyj, Member of the Board of Directors 1999-; Rocla Oyj, Chairman of the Board of Directors 1998-; Uponor Oyj, Member of the Board of Directors 1983-

Franz Steinegger, born 1943, LL.Lic.

Steinegger & Wipfli, Attorney-at-law and notary 1970-; Member of the Swiss Parliament 1980-; Swiss National Accident Insurance Fund, Chairman of the Board of Directors 1991-; Siemens Schweiz AG, Member of the Board of Directors 1995-; Dätwyler Holding AG, Member of the Board of Directors 1994-; AG für die Neue Zürcher Zeitung, Member of the Board of Directors 1998-; C.S.C Impresa Costruzioni SA, Chairman of the Board of Directors 1996-



Back row from left: Henrik Ehrnrooth, Heikki Lehtonen, Olle Alsholm, Matti Lehti.
Front row from left: Jaakko Pöyry, Franz Steinegger, Niilo Pellonmaa.



GROUP EXECUTIVE COMMITTEE

PRESIDENT AND CEO

Erkki Pehu-Lehtonen, born 1950, M.Sc. (Mech. Eng.)
Finpro (Finnish Foreign Trade Association), Member of the Supervisory Board 1999–2001; Confederation of Finnish Industry and Employers, Member of the Board of Directors 1998–

EXECUTIVE VICE PRESIDENT AND DEPUTY CEO

Teuvo Salminen, born 1954, M.Sc. (Econ.)
Tapiola Insurance Company, Member of the Supervisory Board 1999–; CapMan Plc, Member of the Board of Directors 2001–; YIT Corporation, Member of the Board of Directors 2001–

DIRECTOR FOREST INDUSTRY BUSINESS GROUP

Kari Kalliala, born 1955, M.Sc. (Technical Physics), MBA

DIRECTOR FOREST INDUSTRY CONSULTING BUSINESS GROUP

David Walker, born 1962, BCA (Bachelor of Commerce and Administration)

DIRECTOR ENERGY BUSINESS GROUP

Jukka Nyrölä, born 1945, LL.Lic., LL.M., Columbia University

DIRECTOR INFRASTRUCTURE & ENVIRONMENT BUSINESS GROUP

Risto Laukkanen, born 1951, Dr.Tech. (Environmental Eng.)

Harri Piehl, born 1940, M.Sc. (Eng.), Harvard Business School

JP Operations Management Ltd Oy, Chairman of the Board of Directors 2000–; Thomesto Trading yhtiöt Oy, Member of the Board of Directors 1997–2001; Merita Bank Plc, Member of the Supervisory Board 1994–2001

CHIEF FINANCIAL OFFICER

Lars Rautamo, born 1949, M.Sc. (Econ.)

SECRETARY OF THE GROUP EXECUTIVE COMMITTEE, GENERAL COUNSEL

Anne Viitala, born 1959, Master of Laws

Jaakko Pöyry Group Oyj's governing bodies are ultimately responsible for the management of the Group. The company's governing bodies are the General Meeting of Shareholders, the Board of Directors, the President and CEO, and the Executive Vice President and Deputy CEO.

TASKS OF THE GENERAL MEETING OF SHAREHOLDERS

Pursuant to the provisions of the Companies Act the ultimate decision-making powers rest with the General Meeting of Shareholders. In accordance with the Companies Act, the General Meeting of Shareholders shall approve any amendments to the Articles of Association, decide on the distribution of profits and appoint members of the Board of Directors and the Auditors of the company.

TASKS AND RESPONSIBILITIES OF THE BOARD OF DIRECTORS

The Board of Directors shall have general decision-making authority in all corporate matters, with the exception of specific matters to be decided or implemented by other governing bodies pursuant to the Companies Act or the Articles of Association. The Board of Directors shall be generally responsible for the supervision of the company's accounting and financial matters, and for the proper arrangement of the management and operations of the company. The Board of Directors shall appoint the President and CEO, and the Executive Vice President and Deputy CEO. The Board of Directors has set as its objective to govern the company in a way that maximises the return on capital invested.

APPOINTMENT OF BOARD MEMBERS

The General Meeting of Shareholders shall appoint the members of the Board of Directors for the period of office extending until the end of the next Annual General Meeting of Shareholders. The Board of Directors shall appoint among its members a Chairman and Vice Chairman. Any member of the Board can be removed from office following a majority decision by the General Meeting of Shareholders.

Should the Board of Directors, prior to the General Meeting of Shareholders, be notified of any proposals for Board members which are to be presented for consideration by the General Meeting of Shareholders, the proposal shall be published if at least 20 per cent of all the votes in the company are in favour of the proposal and if the person in question has given his or her consent for the position.

CURRENT COMPOSITION OF THE BOARD OF DIRECTORS

Pursuant to the Articles of Association of the company, the Board of Directors shall be composed of a minimum of four and a maximum of ten members. The Board of Directors has now seven members.

TASKS AND RESPONSIBILITIES OF THE PRESIDENT AND CEO, AND THE EXECUTIVE VICE PRESIDENT AND DEPUTY CEO

The tasks of the President and CEO include managing and supervising the company's business in accordance with the Board of Directors' guidelines and instructions. The task of arranging accounting and supervision in practice is also the responsibility of the President and CEO. The President and CEO is assisted by the Executive Vice President and Deputy CEO.

The Group's Executive Committee assists the President and CEO and the Executive Vice President and Deputy CEO. The members of the Group Executive Committee shall be appointed by the President and CEO and approved by the Board of Directors.

In each appointment, the superior shall approve the appointments made by his or her own subordinates and the appointed persons' employment conditions.

CURRENT COMPOSITION OF THE GROUP EXECUTIVE COMMITTEE

The Group Executive Committee at present has eight members. The Group Executive Committee is generally convened once a month.

JAAKKO PÖYRY GROUP'S ORGANISATION STRUCTURE

The Group's business operations are conducted through four business groups: Forest Industry, Forest Industry Consulting, Energy, and Infrastructure & Environment. Each business group has its own executive committee, chaired by the director of the business group in question. The business group directors report to the President and CEO. The Group's parent company Jaakko Pöyry Group Oyj is responsible for the Group's administration, strategic planning, economic matters, financing, and investor relations. It also provides the business groups with services related to common Group functions.

INSIDER CONTROL

The Board of Directors of Jaakko Pöyry Group Oyj has decided to follow the recommendation for insider guidelines of the Helsinki Exchanges. The Jaakko Pöyry Group's own insider guidelines are even more strict than the general recommendation.

SUPERVISORY PROCEDURES

In order to ensure the achievement of the Group's financial and other targets and to minimise the risk exposure, the Board of Directors has approved general rules and principles governing:

- management organisation
- management principles
- operational authorities and approval matrix
- Group policies for various disciplines such as financial planning and reporting, internal and external auditing, profit-bonus principles, etc.



CONSOLIDATED EARNINGS AND BALANCE SHEET

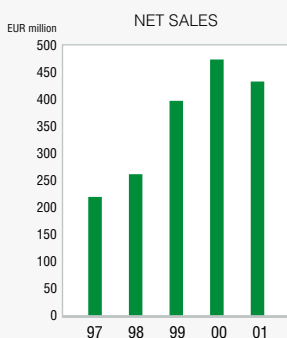
The prolonged economic upswing in the world economy turned into a decline during 2001. During the autumn of 2001, all major economies were plunged into a recession, which is expected to continue at least throughout the first half of the year 2002.

The Jaakko Pöyry Group's business operations were affected by the global economic slowdown, especially in the second half of 2001. Consolidated net sales decreased by 9.0 per cent to EUR 431.8 (the previous year's figure 474.5) million. The decline in net sales was primarily due to the reduction in the volume of turn-key projects of about EUR 40 million. The volume of consulting and engineering work was roughly the same in 2001 as in 2000. The Group's target is to increase its relative profitability to a level where its operating profit exceeds eight per cent. The relative profitability of turn-key projects is poorer than that of consulting and engineering projects.

The operating profit of the Jaakko Pöyry Group amounted to EUR 28.0 (31.8) million, which equals 6.5 (6.7) per cent of net sales. Taking into account the difficult business environment, the Group's operating profit was satisfactory, though still below the target for 2001. The operating profit includes EUR 4.0 (4.0) million depreciation on consolidation goodwill. Profit after financial items was EUR 26.3 (30.1) million. The Group's profit for the year was EUR 18.0 (19.2) million and earnings per share EUR 1.30 (1.40).

The consolidated balance sheet is healthy. Shareholders' equity was EUR 104.7 (97.4) million. The equity ratio was 48.9 (42.2) per cent. The Group's liquidity remained good during the financial year. At the end of the year, the Group's cash in hand and at banks amounted to EUR 32.5 (37.5) million. Interest-bearing debts totalled EUR 29.2 (34.9) million. The net debt/equity ratio (gearing) was -3.0 (-2.5) per cent.

Earnings per share decreased by 7.1 (grew by 26.1) per cent, the target being 15.0 per cent growth. The average growth for the years 1996 to 2001 is on the target level. The target for the Group's return on investment is 20.0 per cent; in 2001 the return on investment was 21.2 (25.1) per cent.



BUSINESS GROUPS

The Forest Industry business group is a world leading provider of EPCM (Engineering, Procurement, Construction Management) services for forest industry investment projects. Services are divided into three main areas of expertise: new projects, rebuilds and maintenance engineering services. The business group's services cover all phases of a forest industry project, from preliminary engineering to implementation, including operations management and maintenance services.

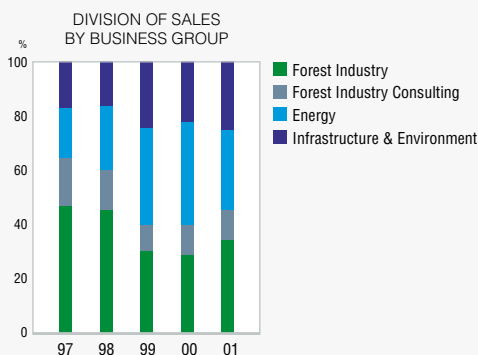
Net sales for the financial year were EUR 150.2 (140.8) million, and operating profit EUR 17.8 (12.7) million, which equals 11.9 (9.0) per cent of net sales. The profitability was good. The order stock at the end of the year was EUR 74.2 (71.8) million.

The Forest Industry Consulting business group specialises in serving the forest industry cluster, providing advice in strategy, operations and investment banking.

Net sales for the financial year were EUR 46.4 (53.0) million, and operating profit EUR 1.3 (4.8) million, which equals 2.8 (9.1) per cent of net sales. Earnings for the financial year did not meet targets. The order stock at the end of the year was EUR 18.5 (25.6) million.

The slow-down in economic activity in North America and Asia affected demand for consulting services and earnings. In the investment banking sector, several mandates were received during the year. Closure of these mandates was affected by the general uncertainty in the market and by financing problems. No major commissions from mergers and acquisitions advice were recorded during the year.

The Energy business group is a leading international energy consulting firm. It provides sustainable and competitive solutions, covering the entire value chain from strategic consulting to project implementation, operation and maintenance, and modernisation projects. Its main business areas are hydroelectric power, renewable energy, decentralised heat and power production, consulting and local service.



Net sales for the financial year were EUR 127.0 (180.9) million, and operating profit EUR -0.6 (8.1) million, which equals -0.5 (4.5) per cent of net sales. The profitability was unsatisfactory. The order stock at the end of the year was EUR 123.5 (111.6) million.

The decline in net sales was primarily due to the reduced volume of turn-key projects. The business group has booked an expense of EUR 6 million in March 2001 to cover the expenses of discontinuing the alcohol plant contracting business.

An action programme to restore the business group's profitability was launched during 2001. The total number of employees was reduced by 128 during the year, from 1321 to 1193.

The Infrastructure & Environment business group is active in four business areas: transportation, water and environment, telecommunications and building services. The business group offers consulting and engineering services, building and project management services, operating and maintenance experience, and services related to technology transfer in all of its main business areas.

Net sales for the financial year were EUR 107.5 (102.7) million, and operating profit EUR 7.9 (8.6) million, which equals 7.3 (8.4) per cent of net sales. The profitability was good. The order stock at the end of the year was EUR 103.7 (96.5) million.

The target for the telecommunications business was to double its volume to EUR 20 million during 2001. Investments related to third-generation telecommunications systems in Europe have been postponed. For this reason, the target of doubling the business volume was not achieved during the year. Because the volume growth target was primarily based on refocusing and training of the Group's current resources, the failure to reach the planned growth target did not materially affect the business group's earnings for 2001.

The business groups' earnings are burdened by each group's relative share of the Group's general administration and parent company costs. The relative share is derived from the business groups' payroll costs.

GROUP STRUCTURE AND DEVELOPMENT OF OPERATIONS

The parent company of the Jaakko Pöyry Group is Jaakko Pöyry Group Oyj.

The Jaakko Pöyry Group has three core areas of business expertise: forest industry, energy, and infrastructure and environment.

The Group's operations are conducted through four business groups: Forest Industry, Forest Industry Consulting, Energy, and Infrastructure & Environment.

The Jaakko Pöyry Group's clients are globalising and consolidating their operations in many areas of the world. Through its global network of offices the Group serves its client as an adviser and project implementation specialist, globally and locally. The Jaakko Pöyry Group's local network of offices offers clients a good alternative for outsourcing their internal engineering services. The Jaakko Pöyry Group is actively expanding its office network. The Group also intends to expand its technology and know-how base by acquiring technology leaders within its main business sectors. These companies' expertise can also be efficiently marketed via the Group's global network of offices.

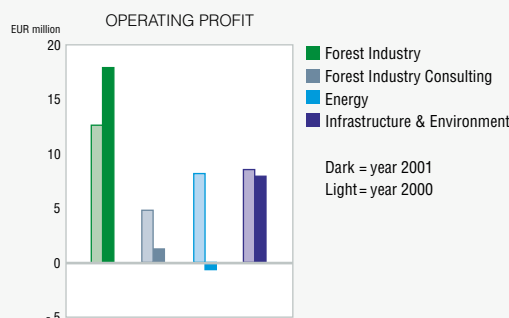
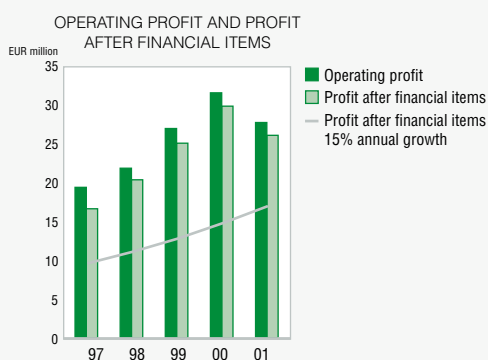
The effort to focus operations increasingly on consulting and engineering services is designed to improve the Group's relative profitability. Turn-key project operations have been reduced and earnings targets for individual turn-key projects have been raised.

The Group structure will be further streamlined by divesting or discontinuing unprofitable or marginal operations.

FOREST INDUSTRY

At the beginning of 2001, Jaakko Pöyry AB in Sweden, which is a part of the Forest Industry business group, acquired the remaining 49.0 per cent of Rigel Consult in Gävle AB, which was merged with Jaakko Pöyry AB at the end of the year.

In response to the continued globalisation of the forest products industry, the Forest Industry business group's local office network will be expanded further in North America and Continental Western Europe.





FOREST INDUSTRY CONSULTING

The business group expanded its operations to Japan in October by forming a strategic alliance with Corporate Directions Inc., a local management consultancy. The new office offers management consulting and investment banking advice to the Japanese forest industry cluster and to international companies engaged in developing their operations in the Japanese market.

To improve its profitability and to concentrate its core business on consulting and investment banking, the business group has, in a deal concluded on January 28, 2002, divested 75 per cent of its 90 per cent-owned JP Development business. JP Development's net sales amounted to about EUR 7 million in 2001, and it posted a slight loss. JP Development has offices in Finland and New Zealand. JP Development specialises in forest-sector projects financed through bilateral and multilateral development aid.

ENERGY

Efforts to improve the Group structure were primarily aimed at improving the business group's profitability. As noted in the foregoing, the Group has decided to discontinue its loss-making alcohol plant contracting business. The net sales of this business amounted to about EUR 31 million in 2000 and about EUR 9 million in 2001.

The business group aims to expand its local office network in Europe and Asia. Another aim is to expand the business group's technological expertise, especially in the area of renewable energy resources and environmental protection.

In January 2002, the business group acquired Stora Enso's air laboratory in Finland. The laboratory specialises in process analyses and measuring power plant emissions.

INFRASTRUCTURE & ENVIRONMENT

The business group intends to expand its office network and know-how base in the areas of transportation, and water and environment in Europe and Asia.

ORDER STOCK

The Group's order stock has remained good, on average, during the year under review. The order stock grew by EUR 14.4 million during 2001. At the end of the year, the order stock totalled EUR 319.9 million, compared with EUR 305.5 million at the end of 2000. The order stock of the consulting and engineering businesses increased by EUR 19.4 million during the year. The order stock for turn-key projects decreased by EUR 5.0 million.

The growth in consulting and engineering work reflects the Group's aim of increasing these businesses' relative share of consolidated net sales, which will improve the Group's relative profitability.

Consulting services and operations and maintenance services account for a larger share of the order stock. Assignments in these areas are short-term and are partly booked in net sales without being recorded in the order stock.

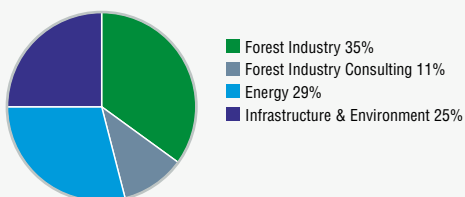
RESEARCH AND DEVELOPMENT

The Jaakko Pöyry Group's research and development co-operation committee consists of representatives of the business groups, IT staff and the company's management. Its main objectives are to promote internal R&D, to assist in obtaining supplementary financing and engaging clients in development processes, and to keep the Group's focus on its strategic objectives.

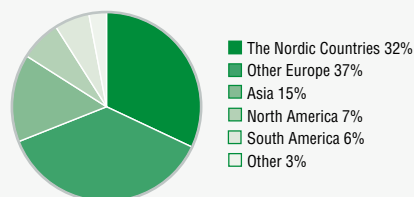
The Jaakko Pöyry Group is engaged in hundreds of research and development projects each year, relying on the expertise, experience and innovativeness of the company's employees. Research and development efforts are conducted in partnership with clients and research institutions, often in an interdisciplinary manner, making use of technical and technological expertise to improve the competitiveness of the Group and its clients.

The income and expenses due to research and development are part of the Group's client work and therefore they cannot be defined in exact monetary terms. The income and expenses have been taken into account in the statement of income for the financial year.

NET SALES BY BUSINESS GROUP



NET SALES BY MARKET AREA



CAPITAL EXPENDITURE AND DEPRECIATION

The Group's capital expenditure totalled EUR 8.0 (11.2) million. The capital expenditure consisted mostly of computer software, systems and hardware.

The depreciation for the financial year amounted to EUR 13.2 (13.1) million, of which depreciation on consolidation goodwill was EUR 4.0 (4.0) million.

FINANCING

The Group's liquidity remained good during the financial year. At the end of the year, the Group's cash in hand and at banks totalled EUR 32.5 (37.5) million and interest-bearing liabilities EUR 29.2 (34.9) million, so cash in hand and at banks exceeded interest-bearing debts by EUR 3.3 (2.6) million. At the end of the year the Group had unutilised credit facilities amounting to EUR 26.0 million. The net debt/equity ratio (gearing) at the end of the year was -3.0 (-2.5) per cent.

SWEDISH STAFF PENSION SOCIETY CONSOLIDATION (SPP) SURPLUS

The total amount of the consolidated surplus from the Swedish Staff Pension Society (SPP) was EUR 6.2 million. During the year 2000 EUR 1.3 million was refunded to the Group's Swedish subsidiaries and included in the Group's operating profit. During year 2001 EUR 1.0 million was refunded to the Swedish subsidiaries. The Group's operating profit for 2001 includes the refund during the year and EUR 3.4 million of the amount remaining to be refunded, which corresponds to 90.0 per cent of the remaining receivables of EUR 3.8 million. The refund was booked in March 2001 and included on the line "other" in the key figure specification. The remaining receivables are expected to be refunded during the years 2002 and 2003. The Group's Swedish subsidiaries have booked their receivables according to prevailing practice in Sweden at a discounted net present value of EUR 2.9 million.

SHARE CAPITAL AND SHARES

The total number of Jaakko Pöyry Group Oyj's shares at the beginning of 2001 was 13 724 136. A total of 208 725 new shares were subscribed during 2001 based on warrants pursuant to the bond loan with warrants of 1998. Following these subscriptions, the number of shares totalled 13 932 861 at the end of 2001.

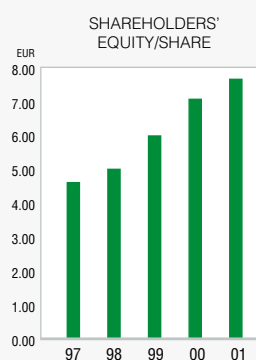
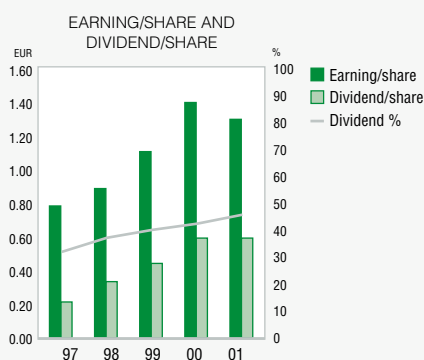
THE COMPANY'S OWN SHARES

The Annual General Meeting of Jaakko Pöyry Group Oyj on March 8, 2001 authorised the Board of Directors to acquire and sell the company's own shares. The authorisation covers a maximum of 686 214 shares equalling 5.0 per cent of the total number of shares. The shares can be acquired with capital available for profit distribution. The shares are acquired in order to strengthen the company's capital structure and also to be used as compensation in business acquisitions or the acquisition of assets related to the company's business.

During the period from August 23 to December 19, 2001 the company acquired on the Helsinki Exchanges 309 300 of its own shares, with a total nominal value of EUR 309 300. The average acquisition price was 15.90 EUR per share, with the acquisitions totalling EUR 4.9 million. The highest acquisition price was EUR 16.00 and the lowest EUR 15.30. The number of acquired shares equals 2.2 per cent of the total number of shares and voting rights, with no major effect on the structure of the share ownership or voting rights. In force until March 8, 2002 the authorisation still allows acquisition of 376 914 shares.

AUTHORISATION TO ISSUE NEW SHARES

The Annual General Meeting on March 8, 2001 authorised the Board of Directors to decide on an increase of the share capital by a new issue and/or by taking a convertible loan and/or by issuing option rights, so that based on the new issue, the convertible bonds and option rights, the share capital can be increased by





a maximum of EUR 1.0 million by issuing for subscription a maximum of 1.0 million new shares upon terms otherwise to be determined by the Board of Directors. The authorisation is in force until March 8, 2002.

BOND LOAN WITH WARRANTS

In 1998, Jaakko Pöyry Group Oyj issued a bond loan with warrants to the group personnel and the parent company's Board of Directors. The warrants carry subscription rights for a maximum of 1.3 million of the company's shares, with the subscription period beginning partly (390 000 shares) on April 1, 2000 and partly (390 000 shares) on April 1, 2001 and partly (520 000 shares) on April 1, 2002. The subscription period ends for all warrants on April 30, 2005. A total of 262 575 shares have been subscribed based on the warrants.

DIVIDEND POLICY

The dividend distributed by Jaakko Pöyry Group Oyj is dependent on the company's earnings and investment requirements. The objective is to increase the dividend per share from year to year, and to ensure that at least 40.0 per cent, or more, of earnings are distributed each year. Should the company have a need to expand its technology base by investing in acquisitions, or to expand its office network, the dividend-to-earnings ratio may be changed.

BOARD OF DIRECTORS' PROPOSAL

The Board of Directors proposes to the Annual General Meeting on March 6, 2002 that a dividend of EUR 0.60 per share be paid, totalling EUR 8.2 million. The proposed dividend corresponds to 46.1 per cent of the earnings per share for the financial year. The corresponding figures for year 2000 were EUR 0.60 and 42.8 per cent.

BOARD OF DIRECTORS AND PRESIDENT

Members of the Board of Directors of Jaakko Pöyry Group Oyj elected at the Annual General Meeting on March 8, 2001 are Mr. Heikki Lehtonen (Chairman), Mr. Henrik Ehrnrooth, (Vice Chairman), Mr. Jaakko Pöyry, (Vice Chairman), Mr. Olle Alsholm, Mr. Matti Lehti, Mr. Niilo Pellonmaa and Mr. Franz Steinegger.

Mr. Erkki Pehu-Lehtonen, M.Sc.(Eng.) is President and CEO of Jaakko Pöyry Group Oyj and Mr. Teuvo Salminen, M.Sc. (Econ.) Executive Vice President and Deputy CEO.

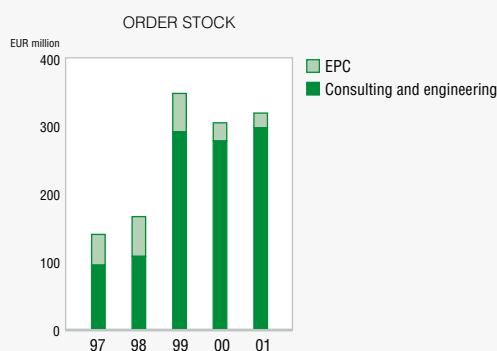
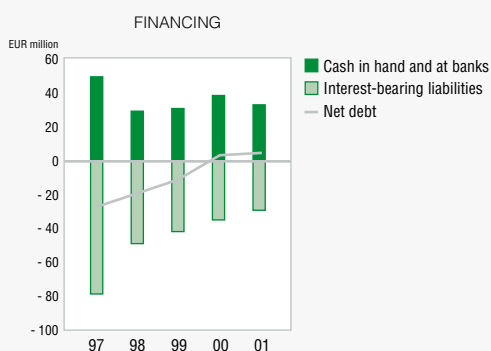
AUDITORS

Auditors have been KPMG Wideri Oy Ab, Authorised Public Accountants, with Mr. Albrecht Hagert, Authorised Public Accountant, as responsible auditor.

FUTURE PROSPECTS

The global economic situation and prospects for 2002 are uncertain. The North American economy has been in recession for some time, but on the other hand some of the most recent growth figures and economic indicators show weak signs of an upswing and a return of confidence. The recovery is expected to gain momentum towards the end of 2002. The economic outlook in Europe is very similar and the economy is expected to recover in the second half of 2002. In Asia, economic development will be highly dependent on global trends and Japan's economic performance. Generally speaking, the world economy is predicted to recover in the course of the current year. This view is supported by low interest rates, moderate inflation, reduced inventories and improved consumer confidence.

In spite of the difficult economic environment, the Jaakko Pöyry Group's order stock increased in the last quarter of 2001. The price level of work in the order stock is normal. The Group has also managed to strengthen its market position during the year under review.



The forest industry's general business prospect weakened during 2001. On the other hand, forest industry companies' balance sheets are strong, and they are well equipped to react promptly to possible changes. The Forest Industry business group has a good order stock, basically securing a good workload for the first half of 2002. The business group's performance in the second half of the year will depend on the general development of the world economy and the development within the forest industry. The business group's earnings are expected to be slightly down on the previous year.

The economic environment of the consulting business will remain difficult in the first half of 2002. The consolidation and restructuring of the forest industry are expected to continue, which offers new business opportunities for the Forest Industry Consulting business group, both in management consulting and investment banking. The number of new mandates in the investment banking business is good and the business climate for closing them has improved. The business group aims to increase its earnings markedly compared with 2001.

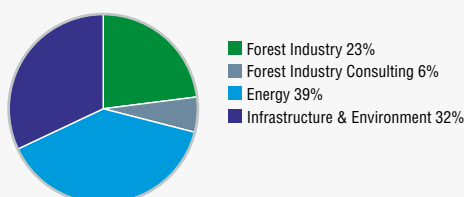
Prospects for new power plant investment projects in the current year are uncertain. The recession in the world economy, a surplus of power generation capacity in many countries and political uncertainties will reduce demand for consulting and engineering services. However, modernisation projects and operations improvements will continue to boost demand for engineering and management consulting services. In the European market, new service products will reduce the business group's dependence on new investment projects, creating a more stable workload. Asia and the Middle East continue to offer good opportunities for winning new projects through the local offices in these regions. Many countries are making strong efforts to promote the use of renewable energy, especially bioenergy and hydroelectric power. This is

creating new business opportunities for the Energy business group. Earnings for 2001 were burdened in particular by non-recurrent expenses, and therefore the Energy business group aims to improve its earnings clearly during 2002.

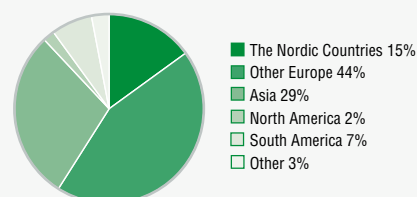
Ongoing major transportation, water supply and environmental projects create a firm basis for the Infrastructure & Environment business group's operations in 2002. Decisions to invest in new railway projects in Germany and Finland, combined with the need to improve tunnel safety in Switzerland, will boost demand in the transportation systems market in Western and Northern Europe. Demand for water and environment expertise in Finland and France is expected to remain stable, but demand for building services may decline slightly. Equipment suppliers in the telecommunications sector expect investments to recover in second half of 2002. The business group's earnings are predicted to remain stable in 2002.

The Jaakko Pöyry Group's market position is strong and its order stock is good. However, because of the market situation and current economic prospects, 2002 will be a challenging year. Assuming that the world economy will recover as expected in the second half of 2002, the Group's earnings are estimated to remain at the previous year's level, with the return on investment reaching its strategic target level.

ORDER STOCK BY BUSINESS GROUP



ORDER STOCK BY MARKET AREA



FINANCIAL STATEMENTS STATEMENT OF INCOME



EUR million	Group		Parent company	
	2001	2000	2001	2000
1 Net sales	431.8	474.5		
2 Other operating income	2.0	2.2	5.0	4.9
Share of associated companies' results	+ 0.2	- 0.1		
3 Materials and supplies	- 61.8	- 104.6		
4 Personnel expenses	- 226.2	- 225.8	- 2.5	- 2.1
5 Depreciation	- 13.2	- 13.1	- 0.1	- 0.2
Other operating expenses	- 104.8	- 101.3	- 7.7	- 6.5
Operating profit	28.0	31.8	- 5.3	- 3.9
6 Financial income and expenses	- 1.7	- 1.7	+ 13.1	- 1.0
Profit after financial items	26.3	30.1	7.8	- 4.9
7 Extraordinary items	0.0	0.0	+ 11.6	+ 10.0
Profit before appropriations, taxes and minority interest	26.3	30.1	19.4	5.1
8 Income taxes	- 7.3	- 9.0	- 1.9	- 1.4
Minority interest	- 1.0	- 1.9		
Net profit for the period	18.0	19.2	17.5	3.7

FINANCIAL STATEMENTS BALANCE SHEET

EUR million	2001	Group 2000	2001	Parent company 2000
ASSETS				
Fixed assets				
1 Intangible assets	6.1	6.6	0.2	0.4
1 Consolidation goodwill	31.9	35.8		
2-3 Tangible assets	31.4	32.7	4.1	4.1
4-5 Non-current investments	13.2	13.4	121.9	101.5
	82.6	88.5	126.2	106.0
Current assets				
6 Non-current receivables	7.6	3.9		
7-8 Current receivables	144.8	180.4	22.4	21.1
Investments	5.2	10.0	2.9	5.4
Cash in hand and at banks	27.3	27.5	0.8	1.3
	184.9	221.8	26.1	27.8
Total	267.5	310.3	152.3	133.8

EUR million	2001	Group 2000	2001	Parent company 2000
SHAREHOLDERS' EQUITY AND LIABILITIES				
9 Shareholders' equity				
Share capital	13.9	13.7	13.9	13.7
Share premium reserve	23.1	21.1	23.1	21.1
Legal reserve	18.1	18.1	18.0	18.0
Retained earnings	31.6	25.3	9.4	18.9
Net profit for the period	18.0	19.2	17.5	3.7
	104.7	97.4	81.9	75.4
Minority interest	5.1	5.2		
Liabilities				
10-12 Non-current liabilities	20.3	22.4	25.4	19.5
13-14 Current liabilities	137.4	185.3	45.0	38.9
	157.7	207.7	70.4	58.4
Total	267.5	310.3	152.3	133.8

FINANCIAL STATEMENTS CHANGES IN FINANCIAL POSITION



EUR million	Group		Parent company	
	2001	2000	2001	2000
FROM OPERATIONS				
Operating profit	28.0	31.8	- 5.3	- 3.9
Depreciation and value decrease	+ 13.3	+ 13.1	+ 0.8	+ 0.2
Gain on sale of fixed assets	- 0.3	- 0.5	- 0.1	- 0.1
Share of associated companies' results	- 0.2	+ 0.1		
Change in net working capital	- 14.1	- 4.2	- 0.7	- 1.2
Financial income and expenses	- 1.2	- 2.7	- 0.3	- 2.2
Extraordinary items	- 0.0	- 0.0	+ 10.0	+ 20.4
Taxes	- 6.1	- 11.8	+ 2.5	- 5.5
Total from operations	+ 19.4	+ 25.8	+ 6.9	+ 7.7
CAPITAL EXPENDITURE				
Investments in shares in subsidiaries	- 0.1	- 0.9	- 3.2	+ 4.6
Investments in shares in associated companies	- 0.0	- 0.8	- 0.0	- 0.3
Investments in other shares	- 0.0	- 0.4		
Investments in fixed assets	- 7.9	- 10.3	- 0.0	- 0.1
Sales of shares in associated companies	+ 0.0	+ 2.2		
Sales of other shares	+ 0.5	+ 0.7	+ 0.3	+ 0.1
Sales of fixed assets	+ 0.6	+ 0.4	+ 0.0	+ 0.1
Capital expenditure total	- 6.9	- 9.1	- 2.9	+ 4.4
Cash flow before financing	+ 12.5	+ 16.7	+ 4.0	+ 12.1
FINANCING				
New loans	+ 5.1	+ 10.0	+ 13.3	+ 10.0
Repayments of loans	- 15.9	- 17.0	- 15.0	- 12.7
Change in current financing	+ 5.1	- 0.5	+ 10.4	- 3.2
Change in non-current investments	+ 0.0	+ 2.9	- 4.8	+ 0.8
Dividends	- 9.1	- 7.0	- 8.2	- 6.2
Acquisition of own shares	- 4.9	0.0	- 4.9	0.0
Share subscription	+ 2.2	+ 0.6	+ 2.2	+ 0.6
Other	+ 0.0	+ 1.2		
Financing total	- 17.5	- 9.8	- 7.0	- 10.7
Change in liquid assets	- 5.0	+ 6.9	- 3.0	+ 1.4
From acquired subsidiaries	0.0	- 0.1		
Liquid assets January 1	37.5	30.7	6.7	5.3
Liquid assets December 31	32.5	37.5	3.7	6.7

BASIS OF PRESENTATION

The consolidated financial statements of the Jaakko Pöyry Group have been prepared in accordance with the Finnish Accounting Standards (FAS). The financial statements are presented in euros and prepared under the historical cost convention.

USE OF ESTIMATES

The preparation of financial statements in conformity with generally accepted accounting principles requires management to make estimates and assumptions that affect the reported amounts of assets and liabilities and disclosure of contingent assets and liabilities at the date of the financial statements and the reported amounts of income and expenses during the reporting period. Actual results could differ from these estimates.

GROUP FINANCIAL STATEMENTS

The consolidated financial statements include the parent company and the subsidiaries in which the Group owns more than fifty per cent of the voting rights at the end of the fiscal year. The companies in which the Group owns between twenty and fifty per cent have been accounted for as associated companies. Companies acquired during the fiscal year are included in the consolidated financial statements from the date of acquisition. Closed or sold companies have been included until the closing or sales date.

CONSOLIDATION PRINCIPLES

Group companies are consolidated and the inter-company share ownership is eliminated in accordance with the acquisition method.

Internal transactions between Group companies are eliminated.

Minority interest is presented as separate items in the consolidated statement of income and in the consolidated balance sheet.

The difference between the acquisition cost and shareholders' equity on the acquisition date, consolidated goodwill, is depreciated over 10 or 20 years. The consolidation goodwill related to the acquisition of the Jaakko Pöyry Group companies in 1995 is depreciated over 20 years. The value of this goodwill was EUR 23.0 million at the end of 2001. The remainder of the consolidated goodwill, EUR 8.9 million, is depreciated in 10 years. The total amount of depreciation of consolidated goodwill in 2001 was EUR 4.0 million.

Associated companies are consolidated into the consolidated statement of income and the consolidated balance sheet in accordance with the equity method.

FOREIGN GROUP COMPANIES

The statement of income figures of non-Finnish subsidiaries are translated into euros at the European Central Bank's average rates during the fiscal year. The balance sheet figures of non-Finnish subsidiaries are translated into euros at the European Central Bank's middle rates prevailing at the balance sheet date. The difference between the translation of statement of income and balance sheet figures at different exchange rates, as well as the translation adjustment on the non-Finnish subsidiaries' equity between the balance sheet date and the date of acquisition, are included as a separate item in shareholders' equity.

FOREIGN CURRENCY TRANSLATION

Receivables and liabilities in foreign currencies are valued at the exchange rates prevailing at the balance sheet date. Balance sheet items in foreign currency, which have been protected by binding agreements, are valued at agreed exchange rates. The results for the forward exchange transactions and currency options have been booked on the basis of realisation. Open forward contracts are translated at the exchange rates prevailing at the balance sheet date, except for forward contracts related to order stock. The parent company values all open derivative instruments at the exchange rates prevailing at the balance sheet date.

Exchange gains and losses from realisation and from valuation are taken into account in the statement of income. The interest rate differential of the forward contracts is included in the exchange gains or losses. Exchange gains and losses related to business operations are included in net sales or operating expenses. Exchange gains and losses related to financing operations are included in financial income and expenses.

INCOME FROM LONG-TERM PROJECTS

The Jaakko Pöyry Group's long-term projects are recognized as income in proportion to the degree of completion of each project. The degree of completion is calculated based on the ratio between the project cost and the total estimated cost of the project. In the beginning of a project special prudence is exercised. When it is probable that the total project costs will exceed the total project revenue the entire expected loss is recognised as an expense immediately.



Foreign currency cash flows in long-term projects have been mainly hedged for changes in exchange rates.

The decided discontinuation of the alcohol plant contracting business is at the end of the fiscal year still subject to the completion of two ongoing projects which will be completed during 2002. The management has made appropriate provisions based on the risk assessments performed.

RESEARCH AND DEVELOPMENT

The income and expenses due to research and development are part of the Group's client work and therefore they cannot be defined in exact monetary terms. The income and expenses have been taken into account in the statement of income for the financial year.

DEPRECIATION PRINCIPLES

A predetermined schedule has been used in depreciation according to plan on depreciable fixed assets. Depreciation according to plan has been calculated on a straight-line basis.

Goodwill will be depreciated over five years. The difference between the acquisition cost and shareholders' equity on the acquisition date, consolidated goodwill, is depreciated over 10 or 20 years. Capitalised expenditure is depreciated over three to five years. For buildings the depreciation period is 20 to 40 years. Machinery and equipment are depreciated over four to eight years. Land areas are not depreciated.

LEASING

Lease payments are treated as rent expenses.

PROPERTY VALUES

Properties, land areas, buildings and equipment are valued at their original acquisition cost less accumulated depreciation.

Gains on sales of fixed assets are included in other operating income. Losses on sales of fixed assets are included in other operating expenses.

CAPITALISED EXPENDITURE

Capitalised expenditure includes mainly purchases of computer software and systems. Research and development expenses are booked as they arise.

TAXES

In its decision dated November 23, 2000, the Tax Office for Major Corporations concluded that the Jaakko Pöyry Group's Swiss subsidiary Electrowatt Infra AG (former Electrowatt En-

gineering AG) is not subject to the Controlled Foreign Company -legislation (CFC-legislation). As a result of this decision, EUR 1.5 million has reduced the Group's taxation annually year 2000 and 2001. The tax agent in the Tax Office for Major Corporations has made an appeal concerning the decision. The appeal was dismissed on December 11, 2001. The tax agent is entitled to make an appeal against this decision to the Supreme Administrative Court, which may either grant or deny the permission for a retrial.

DEFERRED TAX LIABILITIES

The deferred tax receivables include EUR 0.3 million booked by the group companies and a receivable of EUR 2.6 million due to booked items on group level. The total amount of the deferred tax receivables is EUR 2.9 million.

Accumulated depreciation in excess of plan is presented as appropriations in the financial statements of separate group companies. On group level, the appropriations are divided into shareholders' equity, EUR 1.3 million, and deferred tax liability, EUR 0.5 million. In addition the liabilities include EUR 0.7 million booked by the group companies. The total amount of the deferred tax liabilities is EUR 1.2 million.

OWN SHARES

Jaakko Pöyry Group Oyj has in 2001 acquired 309 300 of its own shares. The total acquisition price was EUR 4.9 million. The acquisition price has been deducted from retained earnings. Own shares are not shown as assets and not included in shareholders' equity.

PENSION ARRANGEMENTS

For Finnish companies, the statutory pension liabilities are generally satisfied through contracts with insurance companies. Voluntary pensions are organised through pension insurances.

The Jaakko Pöyry Group's pension fund's liabilities are insured in an outside insurance company since the beginning of year 2000.

Soil and Water Ltd has an own pension fund. The employees who are members of this pension fund have the right to retire at the age of 62. The pension fund is closed.

Subsidiaries outside Finland organise their pension arrangements in accordance with the practice of each country.

FINANCIAL STATEMENTS NOTES

EUR million	Group		Parent company	
	2001	2000	2001	2000
1. NET SALES				
Net sales	431.8	474.5		
Net sales by business group and by area are on the page 14.				
2. OTHER OPERATING INCOME				
Rent income	1.7	1.7	4.8	4.8
Gain on sales of fixed assets	0.3	0.5	0.1	0.0
Other	0.0	0.0	0.1	0.1
	2.0	2.2	5.0	4.9
3. MATERIALS AND SUPPLIES				
Materials and supplies	19.7	60.8		
External charges, subconsulting	42.1	43.8		
	61.8	104.6		
4. PERSONNEL EXPENSES				
Wages and salaries	186.2	180.2	1.7	1.3
Renumerations	4.2	5.9	0.1	0.3
Pension expenses ¹⁾	18.4	21.1	0.7	0.4
Other personnel expenses	17.4	18.6	0.0	0.1
	226.2	225.8	2.5	2.1

1) The Group's pension expenses are reduced by refunding from the Swedish Staff Pension Society, 2001 EUR 4.5 million and 2000 EUR 1.3 million.

To members of Board of Directors and Presidents

Wages and salaries	9.1	7.4	0.5	0.5
Renumerations	1.2	1.0	0.1	0.3
Pension expenses	1.2	1.4	0.1	0.2
Other personnel expenses	0.7	0.8	0.0	0.0
	12.2	10.6	0.7	1.0

Salaries paid to the President of the parent company were EUR 190 000 in 2001.

The President of the parent company has the right to retire at the age of 60.

5. DEPRECIATION				
Depreciation according to plan				
Goodwill	0.3	0.2		
Consolidation goodwill	4.0	4.0		
Other capitalized expenditure	2.2	1.8	0.1	0.1
Buildings and structures	0.3	0.4		
Machinery and equipment	6.2	6.7	0.0	0.1
Other tangible assets	0.2	0.0		
	13.2	13.1	0.1	0.2



EUR million	Group		Parent company	
	2001	2000	2001	2000
6. FINANCIAL INCOME AND EXPENSES				
Dividend income				
From group companies			14.8	0.9
From associated companies				
From other	0.0	0.1		
	0.0	0.1	14.8	0.9
Interest income from non-current investments				
From group companies			0.6	0.7
From associated companies	0.0	0.1	0.0	0.1
From other				
	0.0	0.1	0.6	0.8
Other interest and financial income				
From group companies			0.3	0.4
From associated companies				
From other	1.3	1.5	0.3	0.3
	1.3	1.5	0.6	0.7
Interest expenses and other financial expenses				
To group companies			- 1.0	- 0.5
To associated companies				
To other	- 2.4	- 3.0	- 1.8	- 2.3
	- 2.4	- 3.0	- 2.8	- 2.8
Differences in exchange rates				
Exchange rate gains	1.7	3.9	1.8	4.0
Exchange rate losses	- 2.3	- 4.3	- 1.9	- 4.6
	- 0.6	- 0.4	- 0.1	- 0.6
Total	- 1.7	- 1.7	+ 13.1	- 1.0
7. EXTRAORDINARY ITEMS				
Extraordinary income				
Group contribution			17.6	10.0
Extraordinary expenses				
Group contribution			- 6.0	
			11.6	10.0
8. INCOME TAXES				
Taxes for the fiscal year	7.1	9.5	1.9	1.4
Taxes for previous years	0.6	0.4		
Change in deferred tax liabilities	- 0.4	- 0.9		
	7.3	9.0	1.9	1.4

FINANCIAL STATEMENTS NOTES

EUR million	Goodwill	Other capitalized expenditure	Total intangible assets	Consolidation goodwill
1. INTANGIBLE ASSETS				
Group				
Acquisition value Jan. 1	1.6	11.0	12.6	54.7
Increase	0.1	1.6	1.8	0.1
Decrease			0.0	
Acquisition value Dec. 31	1.7	12.6	14.4	54.8
Accumulated depreciation Jan. 1	0.8	5.2	6.0	18.9
Accumulated depreciation of decrease				
Depreciation for the period	0.3	2.2	2.5	4.0
Accumulated depreciation Dec. 31	1.0	7.2	8.3	22.9
Book value Dec. 31, 2001	0.7	5.4	6.1	31.9
Book value Dec. 31, 2000	0.8	5.8	6.6	35.8
Parent company				
Acquisition value Jan. 1		0.9	0.9	
Increase				
Decrease		- 0.1	- 0.1	
Acquisition value Dec. 31		0.8	0.8	
Accumulated depreciation Jan. 1		0.5	0.5	
Accumulated depreciation of decrease				
Depreciation for the period		0.1	0.1	
Accumulated depreciation Dec. 31		0.6	0.6	
Book value Dec. 31, 2001		0.2	0.2	
Book value Dec. 31, 2000		0.4	0.4	



EUR million	Land areas	Buildings and structures	Machinery and equipment	Other tangible assets	Total tangible assets
2. TANGIBLE ASSETS					
Group					
Acquisition value Jan. 1	5.1	14.4	39.2	0.5	59.2
Increase			4.6	1.1	5.7
Decrease		- 0.2	- 0.4		- 0.6
Acquisition value Dec. 31	5.1	14.2	43.4	1.6	64.3
Accumulated depreciation Jan. 1		1.9	23.6	0.1	25.6
Accumulated depreciation of decrease		- 0.2			- 0.2
Depreciation for the period		0.3	6.2	0.2	6.7
Accumulated depreciation Dec. 31		2.0	29.8	0.3	32.1
Value decrease		0.8			0.8
Book value Dec. 31, 2001	5.1	11.5	13.6	1.2	31.4
Book value Dec. 31, 2000	5.1	11.7	15.5	0.4	32.7
Parent company					
Acquisition value Jan. 1	3.8		0.5	0.1	4.4
Increase					
Decrease					
Acquisition value Dec. 31	3.8		0.5	0.1	4.4
Accumulated depreciation Jan. 1			0.3		0.3
Accumulated depreciation of decrease					
Depreciation for the period					
Accumulated depreciation Dec. 31			0.3		0.3
Book value Dec. 31, 2001	3.8		0.2	0.1	4.1
Book value Dec. 31, 2000	3.8		0.2	0.1	4.1
		Book-value	Rental income		Tenant
3. LAND AND BUILDINGS					
Jaakko Pöyry Group Oyj (Land area)	Finland	3.8	0.2		Kiinteistö Oy Vantaan Jaakonkatu 3
JP Fastighets AB	Sweden	2.2	0.2		Jaakko Pöyry AB
Dølasletta Eiendom A.S.	Norway	1.4	0.2		External
SCI J.P.R.	France	0.8	0.2		Retma S.A., Jaakko Pöyry S.A.
JP Representacoes e Participacoes Ltda	Brazil	5.5	0.7		External
Jaakko Pöyry Tecnologia Ltda	Brazil	1.9	0.2		External
Arvest Properties (N.Z.) Ltd	New Zealand	0.8	0.1		JP Management Consulting (Asia-Pacific) Ltd
Other		0.2			
		16.6			

FINANCIAL STATEMENTS NOTES

EUR million	Shares in group companies	Receivables from group companies	Shares in associated companies	Receivables from associated companies	Other shares	Other receivables	Total
4. NON-CURRENT INVESTMENTS							
Group							
Jan. 1			4.6	0.4	7.0		12.0
Increase					0.1		0.1
Decrease			- 0.1		- 0.3		- 0.4
Dec. 31			4.5	0.4	6.8		11.7
Accumulated influence on the earnings Jan. 1			1.4				1.4
Share of the profit for the period			0.7				0.7
Share of the loss for the period			- 0.5				- 0.5
Translation difference			- 0.1				- 0.1
Accumulated influence on the earnings Dec. 31			1.5				1.5
Book value Dec. 31, 2001			6.0	0.4	6.8		13.2
Book value Dec. 31, 2000			6.0	0.4	7.0		13.4
Parent company							
Jan. 1	77.9	17.0	3.5	0.4	2.5	0.1	101.5
Increase	16.2	10.4					26.6
Decrease	- 0.4	- 5.4			- 0.3	- 0.1	- 6.2
Book value Dec. 31, 2001	93.7	22.0	3.5	0.4	2.2	0.0	121.9
Book value Dec. 31, 2000	77.9	17.0	3.5	0.4	2.5	0.1	101.5



	Group ownership of voting rights, %	Parent company ownership of voting rights, %	Book value		Net sales EUR million	Personnel
			Parent company EUR million	Other group company EUR million		
5. SHARE OWNERSHIP						
Group companies						
Forest Industry						
Jaakko Pöyry Oy, Finland	100.0	100.0	40.7		50.2	401
JP Engineering Ltd, Finland	100.0			3.6	45.9	581
Papes Oy, Finland	100.0			0.2	1.3	14
JP-Kakko Oy, Finland	100.0	100.0	1.4		7.8	111
Jaakko Pöyry AB, Sweden	100.0			7.2	17.5	223
Jaakko Pöyry Norge AS, Norway	100.0			0.9	3.6	38
Jaakko Pöyry Deutschland GmbH, Germany	100.0			1.0	3.9	42
JP Engineering S.N.C., France	100.0			0.1	1.2	24
Jaakko Pöyry Polska Sp. z o.o., Poland	55.0			0.6	2.1	44
Jaakko Pöyry Southern Africa (Pty) Ltd, South Africa	100.0			0.5	1.5	26
Marathon Engineers/Architects/Planners LLC, USA	94.2			7.1	20.7	106
P.T. Jaakko Pöyry Engineering, Indonesia	100.0	1.0		0.3	0.9	10
Jaakko Pöyry (Thailand) Co. Ltd, Thailand	100.0			0.0		
Jaakko Pöyry Tecnologia Ltda, Brazil	100.0			5.0	13.9	206
Jaakko Pöyry Electrowatt (Chile) S.A., Chile	100.0			0.0	0.6	17
Forest Industry Consulting						
Jaakko Pöyry Consulting Oy, Finland	77.0	77.0	3.4		0.6	3
JP Management Consulting Oy, Finland	63.9			3.2		
JP Management Consulting (Europe) Oy, Finland	63.9			2.9	15.0	114
Jaakko Pöyry Consulting AB, Sweden	63.9			0.4	1.1	9
JP Management Consulting (Europe) Ltd, United Kingdom	63.9			0.1	4.1	22
Jaakko Pöyry Consulting GmbH, Germany	63.9			0.0	1.9	14
Jaakko Pöyry Consulting (North America) Inc., USA	63.9			0.4	6.4	31
JP Management Consulting (Asia-Pacific) Pte Ltd, Singapore	63.9			0.9	6.0	39
JP Management Consulting (Asia-Pacific) Pty Ltd, Australia	63.9			0.4	2.3	17
JP Management Consulting (Asia-Pacific) Ltd, New Zealand	63.9			0.5	2.7	17
JP Operations Management Ltd Oy, Finland	66.9			0.2	2.4	11
JP Capital International Ltd, United Kingdom	61.6			0.6	3.6	14
JP Development Oy, Finland	69.3			0.5	5.7	14
JP Development Ltd, New Zealand	69.3			0.0	2.8	6
Anzdec Ltd, New Zealand	69.3			0.0		
Agrico Ltd, New Zealand	69.3			0.0		

FINANCIAL STATEMENTS NOTES

	Group ownership of voting rights, %	Parent company ownership of voting rights, %	Book value		Net sales EUR million	Personnel
			Parent company EUR million	Other group company EUR million		
Energy						
Electrowatt-Ekono Oy, Finland	100.0	100.0	2.3		15.0	149
JPI Process Contracting Oy, Finland	100.0	100.0	3.9		9.7	17
Electrowatt-Ekono AB, Sweden	100.0			0.0	1.8	19
Electrowatt-Ekono Ltd, Switzerland	100.0	100.0	12.8		36.5	146
Electrowatt Engineering Ltd, Branch Office, Oman					11.7	191
Electrowatt-Ekono GmbH, Germany	100.0			2.3	4.2	45
Electrowatt Engineering Mannheim GmbH, Germany	100.0			0.7	1.9	14
Jaakko Pöyry S.A., France	100.0	100.0	7.5		0.5	9
Beture-Environnement S.A., France	70.0			0.5	6.2	56
RETMA S.A., France	100.0			1.0	5.7	54
SEEI S.A., France	100.0			0.6	2.8	33
Heymo Ingenieria S.A., Spain	60.8	60.8	1.3		12.8	200
Electrowatt-Ekono (UK) Ltd, United Kingdom	100.0			4.8	8.8	72
Electrowatt Engineering (UK) Ltd, Branch Office, Saudi Arabia					1.7	4
Electrowatt-Ekono Sp. z o.o., Poland	57.0			0.0	0.2	
JES Energy Electrowatt Ekono Sp. z o.o., Poland	60.0			0.1	0.3	11
Electrowatt-Ekono (S) Pte Ltd, Singapore	100.0			0.0		
Electrowatt-Ekono (Thailand) Ltd, Thailand	100.0			0.3	16.8	110
Electrowatt-Ekono (Philippines) Inc., Philippines	100.0			0.1	0.9	45
Electrowatt Engineering (Peru) S.A., Peru	100.0			0.0	1.4	19
Electrowatt Engineering (Argentina) S.A., Argentina	100.0			0.0	0.6	3
Infrastructure & Environment						
Soil and Water Ltd, Finland	100.0	100.0	1.5		18.8	210
PSV-Soil and Water Ltd, Finland	100.0			0.5	3.8	64
Geokeskus Oy, Finland	100.0			0.2	1.4	21
JP-Transplan Ltd, Finland	100.0			0.8	5.7	71
JP-Suoraplan Ltd, Finland	100.0			0.3	1.7	14
Electrowatt Infra Ltd, Switzerland	100.0	100.0	12.3		28.2	147
Rätia Ingenieure AG, Switzerland	100.0			0.1	1.3	13
BPI-Consult GmbH, Germany	100.0			1.2	22.9	248
BPI-Consult Sp. z o.o. Polska, Poland	100.0			0.0	0.5	18
Beture-Cerec S.A., France	60.0	60.0	0.3		5.6	97
JP Building Engineering Ltd, Finland	100.0			1.1	12.5	190
JP-Projektivalvelu Oy, Finland	100.0	100.0	0.0		0.2	4
JP-Terasto Oy, Finland	100.0	100.0	1.0		7.9	81
Jaakko Pöyry Group Projects Ltd Oy, Finland	100.0			0.0		
East Engineering Ltd Oy, Finland	100.0			0.0		
JP-Terasto Eesti Oü, Estonia	80.0			0.0	0.3	5
SIA JP-Terasto, Latvia	100.0			0.0		
ZAO JP-Terasto, Russia	100.0			0.0	0.2	7
Electrowatt Infra (Thailand) Ltd, Thailand	100.0			0.3	0.4	11
Electrowatt Engineering (S) Pte Ltd, Singapore	100.0			0.0		
Electrowatt Engineering (Venezuela) S.A., Venezuela	100.0			0.0		



	Group ownership of voting rights, %	Parent company ownership of voting rights, %	Book value		Net sales EUR million	Personnel
			Parent company EUR million	Other group company EUR million		
Real estates						
Jaakko Pöyry Holding AB, Sweden	100.0	100.0	2.5			
Jaakko Pöyry Fastighets AB, Sweden	100.0			3.1		
Dølasletta Eiendom A.S., Norway	100.0	100.0	0.0			
SCI J.P.R., France	100.0			0.2		
JP-Finanz AG, Switzerland	100.0	100.0	1.9			
JP Representacoes e Participacoes Ltda, Brazil	100.0			5.3		
Alcora Trading S.A., Uruguay	100.0	100.0	0.0			
Arvest Properties (N.Z.) Ltd, New Zealand	100.0	100.0	0.4			
Other						
Inforbis Oy, Finland	70.0	70.0	0.2		0.2	4
JP-Sijointus Oy, Finland	100.0	100.0	0.5			
Electrowatt Engineering (Deutschland) GmbH, Germany	100.0			2.9		
Intelligent Buildings Systems & Services, IBS+S Zürich, Switzerland	100.0			0.0		
BfÖ Bürogemeinschaft für angewandte Oekologie AG, Switzerland	100.0			0.0		
Electrowatt Engineering Altdorf AG, Switzerland	100.0			0.1		
GEO Büro für Geotechnik GmbH, Germany	100.0			0.0		
Addendum GmbH, Germany	100.0			0.0		
Soil and Water International Oy, Finland	100.0			0.0		
Soil & Water Portugal-Consultores Lda, Portugal	100.0			0.0		
Jaakko Pöyry (USA) Inc., USA	100.0			7.7		
Jaakko Pöyry Canada Ltd, Canada	100.0			0.0		
Jaakko Pöyry Chilena Ltda, Chile	100.0			0.0		
Jaakko Pöyry Engineering (South America) S.A., Uruguay	100.0	100.0	0.0			
Jaakko Pöyry Consulting (South America) S.A., Uruguay	100.0	100.0	0.0			
Jaakko Pöyry Pty Ltd, Australia	100.0			0.0		
J.P. New Zealand Ltd, New Zealand	100.0			0.0		
Proratio Engineering GmbH, Austria	100.0	100.0	0.0			
Jaakko Pöyry spol s.r.o., Czech Republic	100.0	100.0	0.0			
JP Projectos Industriais Lda, Portugal	100.0	100.0	0.0			
ZAO Konsofin, Russia	70.0			0.0		
			93.7	70.9		

FINANCIAL STATEMENTS NOTES

	Group ownership of voting rights, %	Parent company ownership of voting rights, %	Book value Parent company EUR million	Other group company EUR million
Associated companies				
Forest Industry Consulting				
Oy FEG-Forest and Environment Group Ltd, Finland	20.8			0.0
Energy				
Polartest Oy, Finland	30.5			0.2
Inesco Oy, Finland	50.0			0.5
Korea District Heating Engineering Company Ltd, Korea	50.0			0.2
Advance Ekono Co. Ltd, Thailand	49.0			0.0
Emerging Power Partners Oy, Finland	50.0			0.0
Infrastructure & Environment				
JP-Skanska Water Oy, Finland	50.0	50.0	0.1	
EPStar Oy, Finland	30.0	30.0	0.2	
Entec A/S, Estonia	42.0			0.0
Soil and Water Mesar Inc., Canada	50.0			0.0
Associated companies, real estate				
Martinparkki Oy, Finland	50.0	50.0	2.9	
Kiinteistö Oy Manuntori, Finland	34.2	34.2	0.3	
Pembroke S.A., Uruguay	50.0	50.0	0.0	
Accumulated influence on the earnings and the balance sheet				1.5
			3.5	2.5
Other share ownership				
B. Grimm Bayernwerk Electrowatt Ltd (Amata Power), Thailand				3.1
Peak Pacific Investment Company Ltd, Singapore				0.9
Private Energy Market Fund Ky, Finland				0.1
Conox Oy, Finland	3.3			0.0
Devecon Oy, Finland	19.0			0.0
Industry Council for Development Services B.V., Netherlands			0.0	
GT-Geotieto Oy, Finland	18.6			0.0
Shares in condominiums and in real estate companies, Finland			2.0	1.0
Other shares			0.2	0.3
Value decrease				-0.8
			2.2	4.6



EUR million	Group		Parent company	
	2001	2000	2001	2000
6. NON-CURRENT RECEIVABLES				
Security deposits	0.4			
Deferred tax receivable	2.9			
Other receivables	4.3	3.9		
	7.6	3.9		
7. CURRENT RECEIVABLES				
Accounts receivable	82.1	96.3		
Accounts receivable			0.3	0.5
Loans receivable			3.4	4.6
Other receivables			17.6	10.0
Prepaid expenses and accrued income			0.5	0.7
Total from group companies			21.8	15.8
Accounts receivable	0.3	0.1		
Total from associated companies	0.3	0.1		
Loans receivable	0.3	0.7		
Other receivables	7.0	9.8	0.5	0.7
Prepaid expenses and accrued income	55.1	73.5	0.1	4.6
	144.8	180.4	22.4	21.1
8. PREPAID EXPENSES AND ACCRUED INCOME				
Income from percentage-of-completion method	47.0	62.1		
Interest income	0.0	0.1	0.3	0.8
Social expenses	0.5	1.2		
Rents	0.5	0.7		
Taxes	1.0	4.6	0.0	3.8
Other	6.1	4.8	0.3	0.7
	55.1	73.5	0.6	5.3

FINANCIAL STATEMENTS NOTES

EUR million	Share capital	Share premium reserve	Own shares' reserve	Legal reserve	Retained earnings	Total
9. SHAREHOLDERS' EQUITY						
Group						
Shareholders' equity Jan. 1, 2000	12.0	20.1	5.5	20.6	29.3	87.5
Bonus issue	2.2			- 2.2		0.0
Annulment of own shares	- 0.5	0.5	- 5.5			- 5.5
Shares subscribed with warrants	0.1	0.5				0.6
Transfer				- 0.3	0.3	0.0
Payment of dividend					- 7.0	- 7.0
Translation adjustments					2.7	2.7
Net profit for the period					19.2	19.2
Shareholders' equity Dec. 31, 2000	13.7	21.1	0.0	18.1	44.5	97.4
Distributable earnings						
Retained earnings					44.5	
Untaxed reserves included in retained earnings					- 2.4	
Distributable earnings Dec. 31, 2000					42.1	
Shareholders' equity Jan. 1, 2001	13.7	21.1		18.1	44.5	97.4
Shares subscribed with warrants	0.2	2.0				2.2
Acquisition of own shares					- 4.9	- 4.9
Payment of dividend					- 8.2	- 8.2
Translation adjustments					0.2	0.2
Net profit for the period					18.0	18.0
Shareholders' equity Dec. 31, 2001	13.9	23.1		18.1	49.6	104.7
Distributable earnings						
Retained earnings					49.6	
Untaxed reserves included in retained earnings					- 1.3	
Distributable earnings Dec. 31, 2001					48.3	
Parent company						
Shareholders' equity Jan. 1, 2000	12.0	20.1	5.5	20.2	25.0	82.8
Bonus issue	2.2			- 2.2		0.0
Annulment of own shares	- 0.5	0.5	- 5.5			- 5.5
Shares subscribed with warrants	0.1	0.5				0.6
Payment of dividend					- 6.2	- 6.2
Net profit for the period					3.7	3.7
Shareholders' equity Dec. 31, 2000	13.7	21.1	0.0	18.0	22.5	75.4
Shareholders' equity Jan. 1, 2001	13.7	21.1		18.0	22.5	75.4
Shares subscribed with warrants	0.2	2.0				2.2
Acquisition of own shares					- 4.9	- 4.9
Payment of dividend					- 8.2	- 8.2
Net profit for the period					17.5	17.5
Shareholders' equity Dec. 31, 2001	13.9	23.1		18.0	26.9	81.9



EUR million	Group		Parent company	
	2001	2000	2001	2000
10. NON-CURRENT LIABILITIES				
Loans from credit institutions	15.2	17.7	15.0	17.7
Liabilities to group companies			10.0	1.8
Deferred tax liability	1.2			
Other	3.9	4.7	0.4	
	20.3	22.4	25.4	19.5
11. LOANS WITH DUE DATE AFTER FIVE YEARS OR LATER				
Loans from credit institutions	8.7	6.7	8.7	6.7
Other non-current loans	0.1		10.0	1.8
	8.8	6.7	18.7	8.5
12. LOANS ACCORDING TO MATURITY				
Year 2001		17.1		36.0
Year 2002	14.0	7.7	38.7	7.7
Year 2003	1.7	1.7	1.7	1.7
Year 2004	2.1	1.7	2.1	1.7
Year 2005	2.6	1.7	2.6	1.7
Later	8.8	5.0	18.7	6.8
	29.2	34.9	63.8	55.6
13. CURRENT LIABILITIES				
Bonds with warrants		2.0		2.2
Loans from credit institutions	14.0	10.0	10.2	7.7
Pension loans	0.0	5.0	0.0	5.0
Advances received	42.8	67.5		
Accounts payable	17.0	27.5	0.2	0.2
Loans			28.5	21.2
Accounts payable			0.2	0.3
Other current liabilities			4.3	0.1
Accrued expenses and deferred income			0.6	0.6
Total to group companies			33.6	22.2
Total to associated companies	0.0	0.0	0.0	0.0
Other current liabilities	16.8	20.0	0.1	0.2
Accrued expenses and deferred income	46.8	53.3	0.9	1.4
	137.4	185.3	45.0	38.9
14. ACCRUED EXPENSES AND DEFERRED INCOME				
Expenses from percentage-of-completion projects	3.4	4.4		
Salaries and vacation accruals	25.1	26.7	0.5	0.6
Social expenses	6.1	5.5	0.1	0.3
Interest expenses	0.5	0.6	0.3	0.5
Rents	0.0	1.2		
Taxes	5.2	6.1		
Other	6.5	8.8	0.6	0.6
	46.8	53.3	1.5	2.0

FINANCIAL STATEMENTS NOTES

EUR million	Group		Parent company	
	2001	2000	2001	2000
1. CONTINGENT LIABILITIES				
For own debt				
Pledged assets and corresponding loans				
Pension loans		1.4		3.2
Pledged assets		2.3		1.5
Mortgages and corresponding loans				
Loans from credit institutions		1.1		
Mortgages, real estate		1.1		
Pension loans		3.7		1.8
Mortgages, real estate				
Mortgages on company assets		6.1		0.8
Pledged assets and mortgages and corresponding loans total	0.0	6.2	0.0	5.0
Pledged assets and mortgages for own debts				
Pledged assets		2.3		1.5
Mortgages, real estate		1.1		
Mortgages on company assets	0.4	6.1		0.8
	0.4	9.5	0.0	2.3
Other obligations				
Pledged assets	2.4	2.6	2.3	2.5
Mortgages, real estate	1.4	1.4		
Rent and leasing obligations	52.8	63.5	22.1	29.1
Pension obligations	0.0	0.4	0.0	0.4
Other obligations	31.9	28.7		
	88.5	96.6	24.4	32.0
For group companies				
Other obligations			21.6	24.1
			21.6	24.1
For associated companies	0.0	0.0	0.0	0.0
For others				
Pledged assets	0.2	2.5	0.0	2.5
Mortgages, real estate	3.8	3.8	3.8	3.8
	4.0	6.3	3.8	6.3



EUR million	Group		Parent company	
	2001	2000	2001	2000
Total				
Pledged assets	2.6	7.4	2.3	6.5
Mortgages, real estate	5.2	6.3	3.8	3.8
Mortgages on company assets	0.4	6.1	0.0	0.8
Rent and leasing obligations	52.8	63.5	22.1	29.1
Pension obligations	0.0	0.4	0.0	0.4
Other obligations	31.9	28.7	21.6	24.1

2. RENT AND LEASING OBLIGATIONS

Leasing contracts with due date after one year or later will be due according to the following:

Year 2001		14.0		3.2
Year 2002	13,4	11,2	2,6	3,0
Year 2003–2005	23,0	20,4	6,9	8,2
Later	16,4	17,9	12,6	14,7
	52,8	63,5	22,1	29,1

3. DERIVATIVE INSTRUMENTS

Foreign exchange forward contracts, notional values	12.5	15.3	11.1	15.3
Currency options, bought		10.0		10.0
Currency options, sold		15.0		15.0

The notional amounts are not a measure of the foreign rate risk of the exposure outstanding.

4. MANAGEMENT OF FINANCIAL RISKS

The financial risks of the Group are customer-, counterpart-, country-, interest-, currency-, liquidity- and refinancing risks. The Group's objective is to protect itself against any major risk. The realisation of any risk shall not overburden the economic result or the cash flow of the Group. The Board of Directors of Jaakko Pöyry Group Oyj has issued its Operational Authorities and Financing Policies which are intended to limit and minimise the risk impact on the Group's net income, shareholders' equity and liquidity.

FOREIGN EXCHANGE RISK

Group subsidiaries hedge their foreign currency positions fully. Group Financing is responsible for managing the maximum currency exposure within the limits defined in the Financing Policy. Hedging subsidiary equity is decided separately. All derivative instruments are used for hedging purposes.

INTEREST RISK

The Group's interest rate risk arises through interest-bearing liabilities and money market investments. The net amount of these items on December 31, 2001 was EUR 24.0 million. Thus an interest rate change of one percentage points means a change of EUR 0.2 million per year.

LIQUIDITY, REFINANCING AND COUNTERPART RISKS

In order to minimise the liquidity and refinance risk, the Group has defined minimum liquidity levels, maximum short-term loan restrictions and minimum average maturity of long-term loans. According to the Group Financing Policy investments and derivative instruments are allowed only with financial institutions with good credit standing and within a defined limit of each counterpart.

FINANCIAL STATEMENTS PROPOSAL OF THE BOARD OF DIRECTORS

The Consolidated Balance Sheet as at December 31, 2001 shows the distributable retained earnings to stand at	EUR 48 304 000.00
The parent company's distributable earnings are	
Retained earnings	EUR 9 399 142.92
Net profit for the period	EUR 17 520 177.35
	EUR 26 919 320.27

The Board of Directors proposes that a dividend of EUR 0.60 per share be paid on the outstanding shares as at the record date. On the proposal date the amount of the outstanding shares was 13 623 561.

Accordingly EUR 0.60 per outstanding share would be	EUR 8 174 136.60
The remainder will be transferred to retained earnings, thus	EUR 18 745 183.67
	EUR 26 919 320.27

Vantaa, February 7, 2002

Jaakko Pöyry Group Oyj

Board of Directors



Heikki Lehtonen



Henrik Ehrnrooth



Jaakko Pöyry



Olle Alsholm



Matti Lehti



Niilo Pellonmaa



Franz Steinegger



Erkki Pehu-Lehtonen
President and CEO

**TO THE SHAREHOLDERS OF JAAKKO PÖYRY GROUP OYJ**

We have audited the accounting records, the financial statements and the administration of Jaakko Pöyry Group Oyj for the period January 1–December 31, 2001. The financial statements, which include the report of the Board of Directors, consolidated and parent company income statements, balance sheets and notes to the financial statements, have been prepared by the Board of Directors and the Managing Director. Based on our audit we express an opinion on these financial statements and on the parent company's administration.

We have conducted the audit in accordance with Finnish Standards of Auditing. Those standards require that we perform the audit to obtain reasonable assurance about whether the financial statements are free of material misstatement. An audit includes examining on a test basis evidence supporting the amounts and disclosures in the financial statements, assessing the accounting principles used and significant estimates made by the management as well as evaluat-

ing the overall financial statement presentation. The purpose of our audit of administration of the parent company is to examine that the members of the Board of Directors, the Managing Director and the Deputy Managing Director have legally complied with the rules of the Finnish Companies Act.

In our opinion, the financial statements showing a profit of EUR 17 520 177.35 for the parent company and EUR 17 995 000 for the Group have been prepared in accordance with the Accounting Act and other rules and regulations governing the preparation of financial statements in Finland. The financial statements give a true and fair view, as defined in the Accounting Act, of both the consolidated and parent company's result of operations as well as of the financial position. The financial statements can be adopted and the members of the Board of Directors, the Managing Director and the Deputy Managing Director of the parent company can be discharged from liability for the period audited by us. The proposal by the Board of Directors regarding the distributable earnings is in compliance with the Finnish Companies Act.

Vantaa, February 7, 2002

KPMG WIDERI OY AB

Albrecht Hagert
Authorized Public Accountant

MAIN OFFICES

HEAD OFFICE

Jaakko Pöyry Group Oyj
P.O.Box 4, Jaakonkatu 3
FIN-01621 VANTAA
Finland
Tel +358 9 894 71
Fax +358 9 878 1818, 878 1839
E-mail: general.jp@poyry.fi

GROUP ADMINISTRATION

President and CEO: Erkki Pehu-Lehtonen
Executive Vice President: Teuvo Salminen
Chief Financial Officer: Lars Rautamo
Corporate Controller: Harriet Lindholm
Manager, Group Treasury: Nina Alaharju
Legal Matters: Anne Viitala
Manager, Real Estate: Juha Pöntinen
Manager, Personnel: Ritva Minkkinen
Manager, Information Technology:
Jukka-Pekka Numminen
Investor Relations: Satu Lyytinen

FOREST INDUSTRY

Jaakko Pöyry Oy
P.O.Box 4, Jaakonkatu 3
FIN-01621 VANTAA
Finland
Tel +358 9 894 71
Fax +358 9 878 1818, 878 1839
E-mail: general.jp@poyry.fi
President: Kari Kalliala

JP Engineering Ltd.
P.O.Box 16, Jaakonkatu 2
FIN-01621 VANTAA
Finland
Tel +358 9 894 71
Fax +358 9 8947 3411
E-mail: jp-engineering@poyry.fi
President: Tapio Aalto

Jaakko Pöyry AB
P.O.Box 1130, Tryffelsslingan 10
SE-181 22 LIDINGÖ
Sweden
Tel +46 8 731 4500
Fax +46 8 767 6315
E-mail: jpssl@poyry.se
President: Pekka Eskelinen

**Marathon Engineers/
Architects/Planners LLC**
2323 East Capitol Drive
P.O.Box 8028
APPLETON, WI 54912-8028
USA
Tel +1 920 954 2000
Fax +1 920 954 2020
E-mail: marathon.appleton
@marathon-eap.com
President: Chris Cox

Jaakko Pöyry Tecnologia Ltda.
Rua Alexandre Dumas, 1901
Edifício Paramount - 2º andar
CEP 04717-004 SÃO PAULO SP
Brazil
Tel +55 11 3472 6955
Fax +55 11 3472 6970, 3472 6980
E-mail: jaakko.poyry@poyry.com.br
President: Maris Tamsons

Jaakko Pöyry Oy, Southeast Asia
350 Orchard Road #12-04/10
Shaw House
SINGAPORE 238868
Tel +65 733 3331
Fax +65 734 6198
E-mail: visa.moilanen@poyry.com.sg
Vice President: Visa Moilanen

FOREST INDUSTRY CONSULTING

Jaakko Pöyry Consulting Oy
P.O.Box 4, Jaakonkatu 3
FIN-01621 VANTAA
Finland
Tel +358 9 894 71
Fax +358 9 878 2482
E-mail: consulting@poyry.fi
Chairman & CEO: Rainer Häggblom

JP Management Consulting Europe Oy
P.O.Box 4, Jaakonkatu 3
FIN-01621 VANTAA
Finland
Tel +358 9 894 71
Fax +358 9 878 2482
E-mail: consulting@poyry.fi
President: Tapio Korpeinen

**JP Management Consulting
Asia-Pacific Pte Ltd.**
350 Orchard Road #12-04/10
Shaw House
SINGAPORE 238868
Tel +65 733 3331
Fax +65 734 6198
E-mail: consulting@poyry.com.sg
President: David Walker

**JP Management Consulting
North America Inc.**
580 White Plains Road, 3rd Floor
TARRYTOWN, NY 10591-5183
USA
Tel +1 914 332 4000
Fax +1 914 332 4411
E-mail: consulting@poyryusa.com

JP Operations Management Ltd. Oy
P.O.Box 4, Jaakonkatu 3
FIN-01621 VANTAA
Finland
Tel +358 9 894 71
Fax +358 9 878 1952
E-mail: consulting@poyry.fi
President: Patrick Sundholm

JP Capital International Ltd.
18 Savile Row
GB-LONDON W1S 3PW
United Kingdom
Tel +44 20 7479 4000
Fax +44 20 7479 4030
E-mail: bengt.hammar@jpcapital.com
President: Bengt Hammar



ENERGY

Electrowatt-Ekono Ltd.
Hardturmstrasse 161, P.O.Box
CH-8037 ZURICH
Switzerland
Tel +41 1 355 5554
Fax +41 1 355 5556
E-mail: energy@ewe.ch
President: Roland-Pierre Schmidiger

Electrowatt-Ekono Oy
P.O.Box 93, Tekniikantie 4 A
FIN-02151 ESPOO
Finland
Tel +358 9 469 11
Fax +358 9 469 1981
E-mail: electrowatt-ekono@poyry.fi
President: Ari Asikainen

Electrowatt-Ekono GmbH
Bramfelder Strasse 70
DE-22305 HAMBURG
Germany
Tel +49 40 692 000
Fax +49 40 6920 0190
E-mail: contact@electrowatt-ekono.de
President: Günter Siemer

Beture Environnement S.A.
2, rue Stephenson
FR-78181 Saint-Quentin-en-Yvelines
CEDEX
France
Tel +33 1 3060 6125
Fax +33 1 3057 4796
E-mail: betenvdg@aol.com
President: Yves Desbrosses

Electrowatt-Ekono (UK) Ltd.
Electrowatt House, North Street
GB-HORSHAM
WEST SUSSEX RH12 1RF
United Kingdom
Tel +44 1403 224 200
Fax +44 1403 259 175
E-mail: contact.horsham@ewe.com
President: Kari Pesonen

Electrowatt Engineering (Oman)
P.O.Box 169
OM-MUSCAT 113
Sultanate of Oman
Tel +968 567 860
Fax +968 567 859
E-mail: contact.muscat@ewe.com
President: Alex Campbell

Electrowatt-Ekono Asia-Pacific
Zuellig Building, 1 Silom Road
TH-10500 BANGKOK
Thailand
Tel +66 2 238 3345
Fax +66 2 266 5334
E-mail: eweasia@ewe.net
Regional Director: Peter Fischer

INFRASTRUCTURE & ENVIRONMENT

Beture-Cerec S.A.
55, rue de la Villette
FR-69425 LYON CEDEX 03
France
Tel +33 4 7291 8370
Fax +33 4 7853 3922
E-mail: didier.carron@beture-cerec.com
President: Didier Carron

BPI-Consult GmbH
Röttelnweiler 22, Alte Vogtei
P.O.Box 1130
DE-79501 LORRACH
Germany
Tel +49 7621 930 00
Fax +49 7621 930 011
E-mail: contact@bpi-consult.de
President: Johann Schmieder

Electrowatt Infra AG
Hardturmstrasse 161, P.O.Box
CH-8037 ZURICH
Switzerland
Tel +41 1 355 5555
Fax +41 1 355 5556
E-mail: infra@ewi.ch
Director, Infrastructure (Switzerland):
Thomas Kieliger (as of April 15, 2002)

JP Building Engineering Ltd
P.O.Box 2, Tekniikantie 4 D
FIN-02151 ESPOO
Finland
Tel +358 9 469 11
Fax +358 9 469 1311
E-mail: jp-talotekniikka@poyry.fi
President: Markku Kaskimies

JP-Terasto Oy
P.O.Box 5, Jaakonkatu 3
FIN-01621 VANTAA
Finland
Tel +358 9 894 7393
Fax +358 9 878 7706, 878 7708
E-mail: jp-terasto@poyry.fi
President: Sointu Rajakallio

JP-Transplan Ltd.
P.O.Box 500, Jaakonkatu 3
FIN-01621 VANTAA
Finland
Tel +358 9 682 661
Fax +358 9 682 6565
E-mail: jp-transplan@poyry.fi
President: Matti Mannonen

Soil and Water Ltd.
P.O.Box 50, Jaakonkatu 3
FIN-01621 VANTAA
Finland
Tel +358 9 682 661
Fax +358 9 682 6600
E-mail: sw@poyry.fi
President: Risto Laukkanen

The complete listing of all contacts and locations is available at www.poyry.com

INFORMATION FOR SHAREHOLDERS

ANNUAL GENERAL MEETING

The shareholders of Jaakko Pöyry Group Oyj are invited to attend the Annual General Meeting to be held on Wednesday, March 6, 2002 at 4.00 p.m. at Pöyry House, Jaakonkatu 3, 01620 Vantaa, Finland.

Shareholders wishing to attend the Annual General Meeting are requested to confirm their attendance by Monday, March 4, 2002, 12.00 a.m. This can be done by telephone +358 9 8947 2224, by telefax +358 9 878 1816 or by letter to Jaakko Pöyry Group Oyj, Legal Matters, Jaakonkatu 3, FIN-01620 Vantaa, Finland. Any letters of proxy shall be included when confirming attendance at the Annual General Meeting.

A complete notice to convene the Annual General Meeting has been mailed to all shareholders at their registered addresses.

DIVIDEND

The Board of Directors proposes to the Annual General Meeting that a dividend of EUR 0.60 per share be paid for the fiscal year 2001. To qualify for dividends, shareholders must be entered in the shareholder register on the record date March 11, 2002. The dividend will be payable starting on March 18, 2002.

FINANCIAL INFORMATION IN 2002

In 2002 Jaakko Pöyry Group Oyj will publish its interim reports as follows:

January– March	April 29
January–June	July 30
January–September	October 29

The reports will be published at 8.30 a.m. Finnish time. The interim reports are available in Finnish and English for reading and printing on the website www.poyry.com directly after their release.

Jaakko Pöyry Group Oyj will observe a silent period prior to announcing its results. The silent periods for 2002 are as follows:

April 15–April 28
July 16–July 29
October 15–October 28

TO ORDER ANNUAL REPORT AND INTERIM REPORTS

Jaakko Pöyry Group Oyj's annual report and interim reports are available in Finnish and English. The annual report will be sent to all shareholders. The interim report is sent on request.

To order interim reports please contact Jaakko Pöyry Group as follows:

telephone +358 9 8947 2828
fax +358 9 878 5855
Internet www.poyry.com



441 014
Printed matter

This Annual Report has been printed on Galerie Art Silk papers,
supplied by M-real's Äänekoski Mills,
whose development Jaakko Pöyry has been involved in since 1958.

Spokesman Oy / Libris Oy 2/2002

Jaakko Pöyry Group Oyj
P.O.Box 4 (Jaakonkatu 3), FIN-01621 Vantaa, Finland
Tel. +358 9 894 71, fax +358 9 878 1818
Trade Reg No: 618.197
Domicile: Vantaa, Finland
www.poyry.com

JAAKKO PÖYRY